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BUSINESS PAPER

Ordinary Council Meeting

15 June 2021

**Warwick Bennett
General Manager**

We hereby give notice that an Ordinary Meeting of Council will be held on:

Tuesday, 15 June 2021 at 6pm
in the Council Chambers, Civic Centre
184 - 194 Bourke Street, Goulburn

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Cr Bob Kirk
Mayor

Warwick Bennett
General Manager

1 OPENING MEETING

The Mayor will open the meeting and notify that this meeting is webcast live on the Council's website.

2 ACKNOWLEDGEMENT OF COUNTRY

The following acknowledgement will be made by the Mayor or General Manager.

"I would like to Acknowledge and pay our respects to the Aboriginal Elders both past and present, as well as emerging leaders, and Acknowledge the traditional custodians of the Land on which we meet today."

3 COUNCILLORS DECLARATION AND/OR PRAYER

The Mayor will ask a Councillor to read either the following Declaration or Prayer on behalf of the Councillors present.

Declaration

"On behalf of the elected Councillors present here tonight I solemnly and sincerely declare and affirm that we will undertake the duties of the office of Councillor in the best interests of the people of Goulburn Mulwaree and that we will faithfully and impartially carry out the functions, powers, authorities and discretions vested in us to the best of our ability and judgement."

OR

Prayer

"We thank thee, Lord, for this position of honour and trust. Give us the courage to serve our Council and community with honesty and integrity; and to discharge the duties entrusted to us for the common good of all mankind."

4 APOLOGIES

The Mayor will call for any apologies.

Council will resolve to accept any apology.

5 APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

Nil

6 LATE ITEMS / URGENT BUSINESS

The Mayor will call for any Late Items, Information or Urgent Business.

Council may resolve to accept any late item, information or urgent business to be discussed and/or determined at this meeting.

7 DISCLOSURE OF INTERESTS

With reference to Chapter 14 Local Government Act 1993, and Council's Code of Conduct, Councillors are required to declare any conflicts of interest in the matters under consideration by Council at this meeting.

8 PRESENTATIONS

Nil

9 PUBLIC FORUM

- (1) In accordance with Council's Public Forum Guideline, Council permits members of the public to address Council meetings in open forum at every Ordinary Council meeting.
- (2) A person wishing to address a meeting must contact staff in Council's Executive Section by 5.00pm [either in writing or via telephone call] on the day of the meeting and provide their name, their contact details and summary details of the item they wish to speak about.
- (3) The Mayor or Chairperson will call members of the public to address the meeting in accordance with the order of business. The address should be for no more than 5 minutes duration.
- (4) Members of the public addressing Council must abide by similar standards that apply to Councillors under the Council's Code of Conduct and this Code of Meeting Practice.
- (5) If a member of the public addressing the meeting fails to comply with the Mayor or Chairperson's call to order, the Mayor or Chairperson may withdraw that person's right to address the meeting.
- (6) In making the address:
 - a. If the chairperson is the Mayor he or she should be addressed as 'Mr Mayor' or 'Madam Mayor' or 'Mayor Surname' or 'Mayor First Name'.
 - b. When the chairperson is not the Mayor they should be addressed as Mr. or Madam Chair or Mr. or Madam Chairperson.
 - c. Councillors must be addressed as 'Councillor Surname or Councillor First Name'.
 - d. Officers must be addressed as Mr. or Madam [job title or surname] e.g Mr. General Manager.

The general standards that apply in Council's Code of Conduct and Code of Meeting Practice (Section 4) are applicable to addresses made by the public in Public Forum.

10 CONFIRMATION OF MINUTES

10.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 1 JUNE 2021

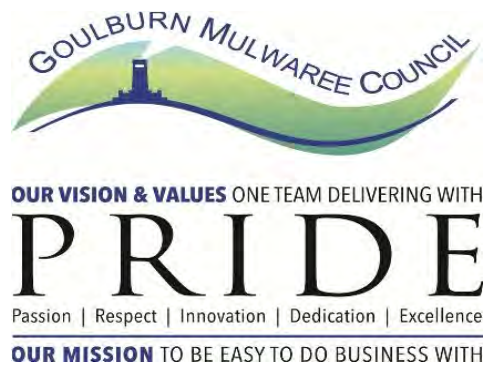
Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Minutes of the Ordinary Meeting of Council held on 1 June 2021

RECOMMENDATION

That the Council minutes from Tuesday 1 June 2021 and contained in Minutes Pages No 1 to 17 inclusive and in Minute Nos 2021/222 to 2021/241 inclusive be confirmed.



MINUTES

Ordinary Council Meeting

1 June 2021

Order Of Business

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	Nil	
6	Late Items / Urgent Business	4
7	Disclosure of Interests	5
8	Presentations	5
	Nil	
9	Public Forum	5
10	Confirmation of Minutes	5
	10.1 Minutes of the Ordinary Meeting of Council held on 18 May 2021	5
11	Matters Arising	5
	11.1 Matters Arising from Council Meeting Minutes from the 18 May 2021	5
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12	Mayoral Minute(s)	6
	Nil	
13	Notice of Motion(s)	6
	Nil	
14	Notice of Rescission(s)	6
	Nil	
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	15.10 External Meeting Minutes.....	17
	15.11 Sustainability Working Party.....	17
16	Closed Session	17
	There were no closed session reports for determination.	
17	Conclusion of the Meeting	17

**MINUTES OF GOULBURN MULWAREE COUNCIL
ORDINARY COUNCIL MEETING
HELD AT THE COUNCIL CHAMBERS, CIVIC CENTRE, 184 - 194 BOURKE STREET,
GOULBURN
ON TUESDAY, 1 JUNE 2021 AT 6PM**

PRESENT: Cr Bob Kirk (Mayor), Cr Peter Walker (Deputy Mayor), Cr Andrew Banfield, Cr Sam Rowland, Cr Leah Ferrara, Cr Alfie Walker, Cr Margaret O'Neill, Cr Carol James, Cr Denzil Sturgiss

IN ATTENDANCE: Warwick L. Bennett (General Manager), Brendan Hollands (Director Corporate and Community Services), Marina Hollands (Director Utilities), Scott Martin (Director Planning & Environment, Matt O'Rourke (Director Operations) & Amy Croker (Office Manager).

1 OPENING MEETING

Mayor Bob Kirk opened the meeting 6pm. The Mayor advised that the meeting would be webcast live.

2 ACKNOWLEDGEMENT OF COUNTRY

Mayor Bob Kirk made the following acknowledgement.

"I would like to Acknowledge and pay our respects to the Aboriginal elders both past and present as well as emerging leaders, and Acknowledge the traditional custodians of the Land on which we meet today."

3 COUNCILLORS DECLARATION AND/OR PRAYER

The declaration was read by Cr Leah Ferrara.

4 APOLOGIES

Nil

5 APPLICATIONS FOR A LEAVE OF ABSENCE BY COUNCILLORS

Nil

6 LATE ITEMS / URGENT BUSINESS

RESOLUTION 2021/222

**Moved: Cr Sam Rowland
Seconded: Cr Denzil Sturgiss**

That the presentation from Stewart Thompson in relation to Item 15.1 Request for Review of MODDA/0033/2021 - 65 Foord Road, Run-O-Waters be accepted into the meeting as late information.

CARRIED

7 DISCLOSURE OF INTERESTS

Mayor Bob Kirk declared a non-pecuniary and significant conflict of interest in Item 15.1 "Request for Review of MODDA/0033/2021 - 65 Foord Road, Run-O-Waters" as the land owner is his neighbour and he socialises with him. Mayor Bob Kirk will leave the meeting while discussion and determination on this item takes place.

Mayor Bob Kirk declared a non-pecuniary/non-significant conflict of interest in Item 15.3 "Stronger Country Communities Fund" as the Goulburn Junior Rugby League is being considered as part of the report and his daughter is the Treasurer of that Club. As the disclosure was not of a significant nature Mayor Bob Kirk remained in the meeting while discussion and determination takes place.

Cr Carol James declared a non-pecuniary/non-significant conflict of interest in Item 15.4 "Goulburn Lilac City Festival Markets" as she is the Chairperson of the Goulburn Lilac City Festival Inc. Cr Carol James will leave the meeting while discussion and determination on this item takes place.

Cr Banfield made a statement in relation to the Business Paper. He has assessed the Business Paper and does not perceive any declaration of interest is required to be declared in relation to his employment with Denrith Group of Companies.

8 PRESENTATIONS

Nil

9 PUBLIC FORUM

Nil

10 CONFIRMATION OF MINUTES

10.1 MINUTES OF THE ORDINARY MEETING OF COUNCIL HELD ON 18 MAY 2021

RESOLUTION 2021/223

Moved: Cr Sam Rowland

Seconded: Cr Carol James

That the Council minutes from Tuesday 18 May 2021 and contained in Minutes Pages No 1 to 16 inclusive and in Minute Nos 2021/193 to 2021/221 inclusive be confirmed.

CARRIED

11 MATTERS ARISING

11.1 MATTERS ARISING FROM COUNCIL MEETING MINUTES FROM THE 18 MAY 2021

Nil

11.2 OUTSTANDING TASK LIST FROM ALL PREVIOUS MEETINGS

RESOLUTION 2021/224

Moved: Cr Alfie Walker
Seconded:Cr Sam Rowland

That Council notes the Task List and authorises the deletion of completed tasks with the exception of the Development Service Plan – Goulburn Stormwater.

CARRIED

12 MAYORAL MINUTE(S)

Nil

13 NOTICE OF MOTION(S)

Nil

14 NOTICE OF RESCISSION(S)

Nil

15 REPORTS TO COUNCIL FOR DETERMINATION

15.1 REQUEST FOR REVIEW OF MODDA/0033/2021 - 65 FOORD ROAD, RUN-O-WATERS

Cr Bob Kirk declared an interest in this item and took no part in the discussion or voting on the matter. At 6:07 pm, Cr Bob Kirk left the meeting.

Deputy Mayor Peter Walker took the Chair.

RESOLUTION 2021/225

Moved: Cr Margaret O'Neill
Seconded:Cr Sam Rowland

That Council Move into Committee of the Whole.

Council moved into Committee of the whole at 6:09pm.

CARRIED

RESOLUTION 2021/226

Moved: Cr Margaret O'Neill
Seconded:Cr Alfie Walker

That Council move back into Open Council.

Council moved back into Open Council at 6:37pm.

CARRIED

RESOLUTION 2021/227**Moved: Cr Denzil Sturgiss****Seconded: Cr Peter Walker****That:**

1. The staff assessment report for REV/0002/202, being a Review of Determination of MODDA/0033/2021 to amend and delete a number of conditions for an approved 2 lot subdivision be received.
2. In accordance with Division 8.2 of the Environmental Planning and Assessment Act 1979, Council change the previous determination of MODDA/0033/2021 from refused to approved subject to the following conditions of consent:

All previous conditions of Development Consent No. MOD/0066/1718 endorsed on 3 May 2018 are deleted and replaced with the following conditions or deleted where struck out below:

GENERAL CONDITIONS

1. **Modified Condition under MODDA/0073/1920**
The development is to be carried out generally in accordance with the stamped plans under MODDA/0073/1920 and documentation submitted with the application except where varied by the following conditions.
2. The development is to be conducted in a manner to ensure that the environment of the surrounding locality is not adversely affected, disturbed or disrupted. Disturbing or disruption of the surround environment includes dust emissions, excessive noise or the like.
3. The wastewater and effluent management for the proposed lots must be consistent with the recommendations of the On-site Wastewater Management Study prepared by Sowdes Pty Ltd dated 25 March 2007.

PRIOR TO THE COMMENCEMENT OF WORK

4. A Soil & Water Management Plan (SWMP) is required for works associated with the new public road and right of carriageway proposed as part of the subdivision. The Plan is to be prepared by a person with knowledge and experience in the preparation of such plans and is to meet the requirements outlined in Chapter 2 of the NSW Landcom's *Soils & Construction: Managing Urban Stormwater* (2004) manual – the "Blue Book". The SWMP is to be submitted to Council for approval prior to the commencement of any works.
5. Effective erosion and sediment controls are to be installed prior to any construction activity including site access in accordance with the approved Soil & Water Management Plan. The controls must prevent sediment entering drainage depressions and watercourses, and are to be regularly maintained and retained until works have been completed and groundcover established.

DURING CONSTRUCTION

6. Run-off and erosion controls must be implemented to prevent soil erosion, water pollution or the discharge of loose sediment on surrounding land as follows:
 - Divert uncontaminated run-off around cleared or disturbed areas, and
 - Erect a silt fence to prevent debris escaping into drainage systems or waterways, and
 - Prevent tracking of sediment by vehicles onto roads, and Stockpile topsoil, excavated material, construction and landscaping supplies and debris within the site
7. All relevant approvals under the Native Vegetation Act 2003 are to be obtained for

the clearing of remnant native vegetation or protected regrowth, which requires the approval of the Catchment Management Authority. Any clearing that is not exempt will require approval of the Southern Rivers Catchment Management Authority (CMA) under the Native Vegetation Act 2003.

8. In the event that any Aboriginal artefacts/objects are identified on the subject land during the carrying out of works, the Applicant/Owner/Builder shall cease work immediately in the vicinity of the artefact/s or object/s and contact the Department of Environment and Conservation at Queanbeyan (NSW National Parks and Wildlife Service) (available on ph: (02) 6298-9736 or mob: 0417 270415) and Pejar Aboriginal Land Council ph: 4822 3552 to arrange for the assessment of the artefacts.

All work associated with the proposed subdivision must be sited to avoid impact on the Aboriginal sites recorded within the proposed subdivision by Pejar LALC.

ADVISING

- It is suggested that the owner/applicant/developer also contact Goulburn Mulwaree Council Customer Service Centre on ph: 48234444 to inform them of the find and process.

- Care is required to ensure procedures are in place to make the necessary notifications in the event any objects are identified.

- It is recommended that a Pejar LALC representative be on site before and during any work, which is in the locality of known sites or has the potential to disturb areas with the potential to contain artefacts.

- At least 7 days' notice in writing will be required and a fee will be charged to the developer/owner or their representative of approximately \$100 per hour plus GST.

9. Condition Removed under MOD/0066/1718

10. Condition Modified under MOD/0066/1718

~~The access ways to the dwelling sites are to be stabilised using aggregate, road base or suitable crushed rock to minimise the risk of erosion.~~

11. ~~Any table drains and verges along the access ways are to be vegetated to mitigate against sediment transport. Swales are to be stabilised immediately following construction with a geotextile matting such as jute matting and over-sown with grass. Swales are to have outlets stabilised with riprap to dissipate concentrated flows.~~

12. ~~The gateway access to proposed Lot 2 is to be sealed from the edge of the bitumen to the gate and constructed in accordance with Council's standard drawing.~~

13. ~~The gateway access to proposed Lot 1 is to be sealed from the edge of the bitumen to the gate and constructed in accordance with Council's standard drawing at the location of the existing gate.~~

14. The Habitat Conservation Zone identified in the Environmental Assessment (Flora and Fauna) by Woodlands Environmental Management (dated March 2007), Figure 5, is to be identified and protected by the installation of exclusionary fencing.

Exclusionary fencing is to consist of the following standard:

- 70/90/30 strong line ring lock and one barbed wire;

- Strainers are to be installed at all angles and ends;
- Strains of no greater than 200m lengths are to be undertaken with steel posts placed at five (5) meter intervals.

The construction of the exclusionary fencing must be completed to Council standards prior to the release of the Subdivision Certificate.

PRIOR TO THE RELEASE OF THE SUBDIVISION CERTIFICATE

15. A Subdivision Certificate must be applied for and released prior to the registration of the Plan of Subdivision with the Land and Property Information New South Wales. A Subdivision Certificate will only be signed when each condition has been satisfied. Compliance with conditions must be achieved either by completion of the required physical works, meeting requirements or compliance with Council procedures (eg. lodging a bond or bank guarantee for incomplete works).

The payment of the Subdivision Certificate application fee.

16. The Subdivision Certificate application must be accompanied by the Final Plan of Subdivision, three paper copies, and an electronic copy on disc or submitted via email. If required, a Section 88B Instrument must also be lodged prior to the issue of the Subdivision Certificate.
17. Payment of the fee for examination of engineering drawings, inspection of subdivision works and release of Final Plans
18. ~~The access from the road to the gate of each Lot shall be constructed to Council Standard at a location approved by the Director of Engineering Services.~~

~~(Reason: To ensure that access to the lot is constructed and provided to the Council standard enabling vehicles to enter and leave the property in an effective and safe manner.~~

~~19 The entrance gateways are to be set back from the road boundary fence line in accordance with Council's standard, and at a location determined by the Director of Engineering Services. All work is to be carried out prior to the issue of the Subdivision Certificate.~~

20. Modified Condition under MOD/0066/1718

In accordance with the provision of Section 4.17 and Section 7.11 of the Environmental Planning and Assessment Act 1979 contributions are required toward the provision of community facilities and infrastructure in accordance with the Section 7.11 Levy Development Contributions Plan 2009. The contributions are to be paid prior to the release of the Construction Certificate.

The current contributions under the Section 7.11 Levy Development Contributions Plan 2009 are based on the cost of construction of the development as follows:

Cost of construction	Rate of levy
\$0 - \$100,000	0%
\$100,001 - \$200,000	0.5%
In excess of \$200,000	1%

Details of the cost of the construction of the development shall be submitted prior to the application for a Construction Certificate. A cost summary report must be completed for works with a value no greater than \$200, 000. Where the value of the work is greater than \$200,000 the cost shall be certified by a Quantity Surveyor or an equivalent or acceptable alternative agreed to by Council. Refer to Appendix A of the Goulburn Mulwaree Section 7.11 Levy Development Contributions Plan 2009 for further details.

These contributions are reviewed annually and the contribution rates are to be confirmed prior to payment

21. ~~Electricity, in respect of the proposed Lots at high or low voltage, is to be:~~

- ~~(a) — available in sufficient capacity from the existing high voltage distribution;~~
 - ~~(b) — provided to each lot, and~~
 - ~~(c) — covered by an easement(s) as required by and in favour of Country Energy on the final subdivision plan, centred on:~~
 - ~~(i) — all existing power lines which cross the subdivision; and~~
 - ~~(ii) — all proposed power lines, structures, stays etc which the developer is having constructed to provide electricity to the lots within the subdivision; and~~
 - ~~(iii) — all proposed power lines for which the developer is not required to make a capital contribution, but which would be required to be constructed in the future to provide power to the boundary of each lot (staged and proposed developments).~~
- ~~Prior to the release of the Subdivision Certificate, it will be necessary to provide written evidence from Essential Energy or a suitably certified or accredited person that satisfactory arrangements have been made for the supply of electricity to each lot.~~

22. A restriction as to user is also to be then implemented by the application of a covenant under the provisions of section 88b of the Conveyancing Act, to protect the identified stands of Box-Gum Woodland prohibiting the:

- Removal of bush rock;
- Collection of firewood;
- Grazing; and
- Clearing.

23. Condition Deleted Under MOD/0066/1718

24. Condition Deleted Under MOD/0066/1718

25. There is to be a public positive covenant under Section 88E of the Conveyancing Act 1919, the prescribed authority being the Sydney Catchment Authority, placed over proposed Lot 2 requiring all wastewater be treated to a secondary level as a minimum.

26. Each lot in the subdivision is to be numbered in accordance with Council's adopted and implemented rural addressing systems.

The applicant is to pay Council the amount of \$192 (at the rate of \$96.00 (17/18 financial year) [GST inclusive] per lot) for the Council to place the rural address number at the entrance to each lot in the subdivision.

The rural address number is to be submitted for approval and is to be indicated on or as an attachment to the final plan of subdivision prior to release.

27. The provision of a plan that is approximately A4 size showing the subdivision layout, road names, lot numbers, gateways, lot sizes, rural address numbers, perennial and intermittent waterways and the On-Site Sewage Management Facility area, being the area outside stream buffers and road setbacks.

The plan and any required statements are to be incorporated into a subdivision synopsis providing details of the subdivision and on-site waste disposal. The synopsis is to be made available to any person making an enquiry to Council, to agents and any person involved in the marketing and sale of the lots in the subdivision.

28. A Subdivision Certificate (provided on the linen plan for release) will only be signed when all works have been satisfactorily completed. Compliance with conditions must be achieved either by completion of the required physical works, meeting requirements or compliance with Council procedures (eg. lodging a bond or bank guarantee for incomplete works). A checklist is to be submitted to show compliance with all conditions of this consent.

ADVISING

Such bond or guarantee will not be accepted if an expiry date applies or if the

consent of a third party is required for the release of the bond.

AGENCY CONDITIONS

Sydney Catchment Authority Conditions

29. The applicant is to comply with all requirements of the Sydney Catchment Authority as outlined in the attached letter dated 31 July 2007.

- 3. Council make reference on the property file that the subject lots do not have access or electricity and that any new development application will be required to provide the appropriate services to service the two lots.**

Section 375A of the *Local Government Act 1993* requires General Managers to record which Councillors vote for and against each planning decision of the Council, and to make this information publicly available.

CARRIED

In Favour: Crs Peter Walker, Andrew Banfield, Sam Rowland, Leah Ferrara, Margaret O'Neill and Denzil Sturgiss

Against: Crs Alfie Walker and Carol James

Deputy Mayor Walker vacated the Chair

At 6:50 pm, Cr Bob Kirk returned to the meeting and took the Chair.

15.2 COUNCILLOR REMUNERATION 2021/2022

RESOLUTION 2021/228

Moved: Cr Denzil Sturgiss

Seconded: Cr Alfie Walker

That:

- 1. The report from the Director Corporate & Community Services in relation to Councillors' 2021/22 Remuneration be noted.**
- 2. The annual Councillor and Mayoral fee be increased to \$20,690 and \$45,140 (respectively) effective from 1 July 2021 in accordance with the Local Government Remuneration Tribunal Annual Report and Determination of 23 April 2021.**

CARRIED

15.3 STRONGER COUNTRY COMMUNITIES FUND**RESOLUTION 2021/229**

Moved: Cr Peter Walker
Seconded: Cr Sam Rowland

That Council Move into Committee of the Whole.

Council moved into Committee of the whole at 6:52pm.

CARRIED

RESOLUTION 2021/230

Moved: Cr Sam Rowland
Seconded: Cr Peter Walker

That Council move back into Open Council.

Council moved back into Open Council at 7:06 pm.

CARRIED

RESOLUTION 2021/231

Moved: Cr Sam Rowland
Seconded: Cr Peter Walker

That

- 1. The report from the General Manager on the Stronger Country Communities Fund be received.**
- 2. Council make application to the Stronger Country Communities Fund – Round 4 – for two project namely:-**
 - Resurfacing of the netball courts at Carr Confoy – Estimated \$700,000**
 - Emergency access, landscaping, toilets, signage and tiered seating at North Park- Approximately - \$350,000**
- 3. Council approves the addition of \$100,000 from the Special Capital Reserves Fund to supplement the \$946,853 allocated by the Stronger Country Communities Fund that will ensure the true intent of the State Government criteria for Women's sport is fully supported by this Council and community**
- 4. Council does not support, for this round of the Stronger Country Communities Fund, the funding of lights at Cookbundoon and North Park, a new pavilion at North Park, Bungonia Tennis Courts, the upgrade of the Netball amenities and cattle and sheep yard roof at the Goulburn Recreation Area.**
- 5. Council approach the Goulburn Netball Association to seek financial contribution towards the resurfacing of the courts to offset the need for Council to use its Special Capital Reserves Fund.**

CARRIED

AMENDMENT

Moved: Cr Margaret O'Neill

That

1. The report from the General Manager on the Stronger Country Communities Fund be received.
2. Council make application to the Stronger Country Communities Fund – Round 4 – for two project namely:-
 - Resurfacing of the netball courts at Carr Confoy – Estimated \$500,000
 - Emergency access, landscaping, toilets, signage and tiered seating at North Park- Approximately - \$500,000
3. That Council approves the addition of \$100,000 from the Special Capital Reserves Fund to supplement the \$946,853 allocated by the Stronger Country Communities Fund that will ensure the true intent of the State Government criteria for Women's sport is fully supported by this Council and community
4. Council does not support, for this round of the Stronger Country Communities Fund, the funding of lights at Cookbundoon and North Park, a new pavilion at North Park, Bungonia Tennis Courts, the upgrade of the Netball amenities and cattle and sheep yard roof at the Goulburn Recreation Area.

The Amendment lapsed due to a lack of a seconder.

15.4 GOULBURN LILAC CITY FESTIVAL MARKETS

Cr Carol James declared an interest in this item and took no part in the discussion or voting on the matter. At 7:13 pm, Cr Carol James left the meeting.

RESOLUTION 2021/232

Moved: Cr Margaret O'Neill

Seconded: Cr Peter Walker

That Council Move into Committee of the Whole.

Council moved into Committee of the whole at 7:13 pm.

CARRIED

RESOLUTION 2021/233

Moved: Cr Andrew Banfield

Seconded: Cr Sam Rowland

That Council move back into Open Council.

Council moved back into Open Council at 7:22pm.

CARRIED

RESOLUTION 2021/234

Moved: Cr Leah Ferrara

Seconded: Cr Andrew Banfield

That

- 1. The report of the General Manager on the Goulburn Lilac City Festival Markets be received**
- 2. Council approve the Goulburn Lilac City Festival be given approval to operate markets in Montague Street until October 2022 if they wish to proceed subject to the following:-**
 - The hours of operation be from 7.00am to 1.00pm**
 - The Goulburn Lilac City Festival be held on a Saturday at least two weeks apart from the Goulburn Rotary Club Markets**
 - The Goulburn Lilac City Festival be required to give 6 weeks' notice if they intend to take up the offer of conducting a market on Council property in accordance with this resolution**
 - Road closure applications and Traffic Management Plan to be filed by Goulburn Lilac City Festival Inc in accordance with Council policy**
 - All traffic management operations on the day of the markets to be managed and funded by the Goulburn Lilac City Festival Inc**
- 3. Any requests for financial assistance for these markets shall be accompanied by a set of audited financial statements.**

CARRIED

At 7:25 pm, Cr Carol James returned to the meeting.

15.5 KINGHORNE STREET LOAD LIMIT - FEASIBILITY OF TRAFFIC CALMING MEASURES

RESOLUTION 2021/235

Moved: Cr Leah Ferrara
 Seconded: Cr Sam Rowland

That:

1. The report from the Business Manager of Design & Asset Management be received.
2. The proposed threshold treatments for the load limited section of Kinghorne Street are not required at this time.

CARRIED

15.6 PROPOSED AMENDMENTS TO ROAD WIDTHS

At 7:27 pm, Cr Sam Rowland left the meeting.

At 7:28 pm, Cr Sam Rowland returned to the meeting.

RESOLUTION 2021/236

Moved: Cr Andrew Banfield
 Seconded: Cr Leah Ferrara

That

1. The report from the Director of Operations and Director Planning and Environment on the proposed amendments to road widths be received.
2. The following proposed amendments be placed on public exhibition for 28 days to receive community feedback.

Revised Extract from Table D.1.5A Characteristics of Roads in Residential Road Networks								
Road Type	Number of lots or dwellings (whichever is greater)	Carriageway Width (m)	Road Reserve Width (m)	Kerb Type	Footpath Requirement	Verge Width	Turn Head Requirement (for roads longer than 30m)	Parking
Cul-de-sac (maximum length 100m)	8	6	15	Rollover or layback	One side	4.5m each side	Cul-de-sac head of 10m radius at kerb line	Parking bay in verge
Access Street (including cul-de-sacs greater)	Up to 20 in each direction	11	18	Rollover or layback	One side	3.5m each side	Cul-de-sac head of 10m radius at kerb line	On street

than 100m)								
Local Street	More than 20 in each direction	11	20	Rollover, layback or barrier	Both sides	4.5m each side	Cul-de-sac head of 10m radius at kerb line	On street

3. A follow up report be presented to Council on the feedback received on the proposed road width amendments following the public exhibition period.

CARRIED

15.7 HURST STREET HERITAGE CONSERVATION AREA

RESOLUTION 2021/237

Moved: Cr Andrew Banfield

Seconded: Cr Sam Rowland

That:

1. The report by the Director Planning & Environment be received.
2. No further action in relation to listing 22 Hurst Street as an Item of Environmental Heritage in Schedule 5 of the Goulburn Mulwaree Local Environmental Plan 2009 be undertaken.

CARRIED

15.8 COUNCILLOR BRIEFING SESSION SUMMARY

RESOLUTION 2021/238

Moved: Cr Sam Rowland

Seconded: Cr Peter Walker

That the report from the General Manager on Councillor Briefing Session Summary be received.

CARRIED

15.9 GOULBURN MULWAREE YOUTH COUNCIL MEETING NOTES - 30 APRIL 2021

RESOLUTION 2021/239

Moved: Cr Carol James

Seconded: Cr Denzil Sturgiss

That the report from Cr Carol James in relation to the Goulburn Mulwaree Youth Council Meeting Notes held on the 30 April 2021.

CARRIED

15.10 EXTERNAL MEETING MINUTES

RESOLUTION 2021/240

**Moved: Cr Alfie Walker
Seconded: Cr Peter Walker**

That:

- 1. The minutes from the Holcim Lynwood Quarry Community Consultative Committee Meeting held on the 13 May 2021 be received.**
- 2. The Heron Resources Community Consultative Committee email update for 26 May 2021 be received.**

CARRIED

15.11 SUSTAINABILITY WORKING PARTY

RESOLUTION 2021/241

**Moved: Cr Sam Rowland
Seconded: Cr Peter Walker**

That:

- 1. The report from the Director Utilities on the Sustainability Working Party be received.**
- 2. Council approve the recommended composition and brief of the working party. Direct appointments be sought from the Chamber of Commerce and the four high schools for their representatives. Expressions of interest for the community representatives be advertised for 2 weeks with the recommendation for membership to be resolved by Council.**

CARRIED

16 CLOSED SESSION

Council must resolve to move into Closed Session to deal with any items under s10 *Local Government Act 1993*.

There were no closed session reports for determination.

17 CONCLUSION OF THE MEETING

The Meeting closed at 7.33pm.

The minutes of this meeting were confirmed at the Ordinary Council Meeting held on 15 June 2021.

.....

**Cr Bob Kirk
Mayor**

.....

**Warwick Bennett
General Manager**

11 MATTERS ARISING

11.1 MATTERS ARISING FROM COUNCIL MEETING MINUTES FROM THE 1 JUNE 2021

Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

11.2 OUTSTANDING TASK LIST FROM ALL PREVIOUS MEETINGS

Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Task List - 15 June 2021  

RECOMMENDATION

That Council notes the Task List and authorises the deletion of completed tasks.

REPORT

Please find attached the Task List for matters resolved at previous Council meetings that are still currently under action.



OUTSTANDING TASK LIST

Item/Task	Responsible Officer	Status
<p><u>Ducks Lane and Run-O-Waters Traffic Management Plan</u></p> <p>1. The General Manager to commence without prejudice to the determination by the Council of their development application to commence discussions with developers in the Shannon Drive area to determine their intended dates to commence physical works and seek if there is any appetite for the developers to enter into a voluntary planning agreement (VPA) that would allow Council to undertake the physical works generally known as Shannon Drive extension in the 2018/19 financial year.</p>	General Manager	Awaiting for the applicant to address the outstanding State Government Department requirements.
<p><u>Mogo Road Hi Quality</u></p> <p>Council agreed to undertake work on Mogo Road using the Section 94 fees collected to date</p>	General Manager	Work is programmed for next financial year.
<p><u>Community Centre Options</u></p> <p>Location of Community Centre deferred 18 months</p>	General Manager	Will be referred to Council in December 2021.
<p><u>Veolia Host Fees</u></p> <p>The Mayor and General Manager to continue discussions with Veolia</p>	General Manager	We are awaiting response from Veolia
<p><u>Development Service Plan – Goulburn Stormwater</u></p> <p>To be placed on public exhibition for 30 working days</p>	Director Planning & Environment	Report attached to this Business Paper RECOMMEND COMPLETION
<p><u>Review of Heavy Haulage routes in the Goulburn Mulwaree area</u></p> <p>A structural assessment is carried out on bridge and drainage structures on Currawang Road, Taralga Road, and Cullerin Road as part of the 2021/222 budget with the outcome reported back to Council on the suitability of these road as future B-Double routes.</p>	Director Operations	Assessment being undertaken. Report will be presented to Council once consultant has completed their work – likely towards the end of 2021.
<p><u>Truck Depot – 31 Lockyer Street</u></p> <p>DA deferred pending negotiations with applicant</p>	Director Planning & Environment	Applicant has not been presenting alternative location. Report to next Council meeting to determine.



OUTSTANDING TASK LIST

Item/Task	Responsible Officer	Status
<u>Planning Proposal</u> – Amendments to exempt development within Schedule 2 of the LEP and to the Goulburn Mulwaree DCP for private events	Director Planning & Environment	Proposed amendments are currently awaiting final feedback from State Agencies prior to Gateway.
<u>Review of Alcohol Free Zone</u> The alcohol free zone for the CBD is on public exhibition.	Director Planning & Environment	No submission received therefore confirmation of alcohol free zone. RECOMMEND COMPLETION
<u>Goulburn Mulwaree Award</u> Establish Working Party after Council elections	General Manager	No action required at this time.
<u>Future of 2 Bourke Street</u> Discussion to be held with Councillors at Briefing	General Manager	Additional report to be presented to Council Briefing
<u>Hovell Street</u> Sale of property by auction to occur without physical development	General Manager	Report included in this Business Paper RECOMMEND COMPLETION
<u>Second access to Run-O-Waters</u> Council discuss at the Council Briefing the future road link from Run-O-Waters to Gurrundah Road on to Middle Arm Road with potential access to the Hume Highway	General Manager	Issue presented to Council Briefing – Further report to Council in near future
<u>B6 Enterprise Corridor</u> Planning Proposal on public exhibition	Director Planning & Environment	On public exhibition
<u>Wilson Drive Marulan Zoning Anomaly</u> Seeking approval for Planning Proposal Department of Planning	Director Planning & Environment	Request sent to Department of Planning
<u>DA Matrix Policy</u>	Director Planning & Environment	On public exhibition
<u>Marsden Weir Park – Plan of Management</u>	Director of Corporate and Community Services	To be placed on public exhibition including public hearing
<u>Proposed Amendments to Road Widths</u> Council agreed on road widths minimums	Director Planning & Environment	Currently on public exhibition

12 MAYORAL MINUTE(S)

Nil

13 NOTICE OF MOTION(S)

Nil

14 NOTICE OF RESCISSION(S)





Nil

15 REPORTS TO COUNCIL FOR DETERMINATION

15.1 REV/0001/2021 - 109 MULWAREE STREET, TARAGO - CONTINUED USE OF AN APPROVED SHED FOR THE PURPOSES OF A VEHICLE BODY REPAIR WORKSHOP

Author: Dialina Day, Senior Development Assessment Officer

Authoriser: Warwick Bennett, General Manager

- Attachments:**
1. **Locality Plan**  
 2. **Elevations**  

Reference to LSPS:	Planning Priority 4: Housing – Vision 2040 - A range and diversity in housing type, which is contextual and affordable and is primarily centred around Goulburn and Marulan.
DA Number:	REV/0001/2021
Address:	Lot 8 DP 1212719, 109 Mulwaree Street Tarago
Proposal Description:	Continued use of an approved shed for the purposes of a Vehicle Body Repair Workshop
Type of Development:	Local
Zone:	RU5 Village and RU2 Rural Landscape
Submissions:	5 (five)
Key Issues:	Noise, Signage, Unsightly Land

RECOMMENDATION

That:

1. The staff assessment report for REV/0001/2021 being the Review of the refusal Determination of DA/0241/1920 which sought approval for a continued use of an approved shed for the purposes of a Vehicle Body Repair Workshop be received.
2. In accordance with Section 8.4 of the Environmental Planning & Assessment Act that Council confirm the determination from 7 November 2020 to refuse DA/0241/1920 as the applicant has chosen not to respond to the additional information request.

Section 375A of the *Local Government Act 1993* requires General Managers to record which Councillors vote for and against each planning decision of the Council, and to make this information publicly available.

BACKGROUND

A request for review of determination application REV/0001/2021 was received by Council on 4 January 2021 in relation to DA/0241/1920 which was refused under delegation on 7 November 2020.

REPORT

Proposed Development

REV/0001/2021 is a review of determination for a continued use of an approved shed for the purposes of a Vehicle Body Repair Workshop at Lot 8 DP 1212719, 109 Mulwaree Street Tarago. The proposed plans are included in the **Attachment**.

The shed was approved as part of DA/0122/1819 that included an approval for a dwelling house and detached shed. The shed is the only component within this approval that was constructed. For some time since its construction it was utilised for the purposes of a Vehicle Body Repair Workshop and the matter was brought to the attention of Council’s Compliance section.

Background

The site currently contains a shed and smaller garden shed located to the rear of the property.

The land slopes downward moderately, from west to east.

The land to the north, south and east is developed residential land with a semi-rural characteristic. The land to the west is undeveloped rural land.

Site Context

The proposed development site is within the Tarago locality. The eastern two thirds of the land is zoned RU5 Village and the remaining land RU2 Rural Landscape. The land is not serviced by mains sewer or water. The area predominantly consists of detached residential dwellings on lots averaging around 10,500m².

A locality plan of the development site and plans of the proposal are included below and in the **Attachment**.



Consultation and Submissions made in accordance with Act or Regulations

Public Submissions

The proposed development was notified to 5 (five) adjoining and adjacent residents for a period of 14 days. It was also advertised on Council’s website for the same period. The notification of the proposal resulted in one (1) submission being received (refer **Attachment**).

The following is a summary of the issues raised in the submissions and the planning response:

Issue	Response
Noise	<p>Issue: Concern in regard to noise generation.</p> <p>Response: The acoustic assessment submitted with the Development Application has been duly considered and a site inspection has been carried out. The development proponent was asked to undertake a series of activities that would be representative of the range of activities carried out as part of the proposed Vehicle Body Repair Workshop business. This included belt sanding, hammering metal and angle grinding. Whilst these activities were being carried out, all doors of the shed remained closed. The impact of each sound was assessed whilst standing at the northern, eastern and southern property boundaries.</p> <p>From observing and listening to the sounds, it is considered that, at the boundaries of the development, the proposal’s noise impacts are not considered unreasonable. The hammering sound was most audible although the applicant indicated that this activity would occur sporadically over a maximum of 60 minutes per week. This is not considered an unreasonable noise impact to adjoining and adjacent residential property occupiers.</p>
Signage, unsightly land	<p>Issue: Concern over excessive signage, and claims that the land contains ‘broken down cars and trailers along the fence line’.</p> <p>Response: The site visit revealed that there was no signage located at the site to identify the proposed business.</p> <p>The site visit also revealed that there were no vehicles or trailers located alongside the fence line. There were vehicles located at the site, however they were neatly parked in front of the shed. The site was in good maintained condition.</p>

External Referrals

Water NSW: concurrence is required from Water NSW under *State Environmental Planning Policy (Sydney Drinking Water Catchment) 2011* as the proposed development is for an industrial use. Water NSW have provided conditional concurrence.

Assessment against Legislation and Policies

- *State Environmental Planning Policy (Sydney Drinking Water Catchment) 2011*

The site is located within the Sydney Drinking Water Catchment. The proposal has been assessed as having a neutral or beneficial impact on water quality.

- *State Environmental Planning Policy No 44- Koala Habitat Protection*

The land does not contain any trees that are listed in Schedule 2 of this Policy. Therefore the site does not support potential koala habitat.

- *Goulburn Mulwaree Local Environmental Plan 2009*

Land Use Table – RU5 Village

The proposed use is within the RU5 zone of the land. The proposal is permissible with Council's consent and will meet the zone objectives. The proposed use is not typical in the immediate locality although its potential impacts have been considered and the proposed use will not have any unreasonable amenity impacts to adjoining or adjacent residential property occupiers.

All potential environmental impacts were considered and assessed, however an additional information request was made to the applicant, in order to seek rectification of matters that could not be approved, and could also not be supported by a future Building Information Certificate (BIC), by virtue of the Performance Provisions of Volume 1 of the Building Code of Australia (BCA), including the following unauthorised works:

- Internal stairs to the first floor office not providing safe movement within the building.
- Balustrade to internal stairs to the first floor office are not safe for use.
- Ceiling height is insufficient for the intended use as office and lunch/tea room.
- There is insufficient ventilation provided due to the fact that the acoustic report requires noise generating activities to be undertaken, whilst all openings of the building are closed.
- No toilet provision has been demonstrated for the occupants.

As a result of these matters, the above unauthorised works are required to be demolished and amended plans are required to be submitted to demonstrate this proposal. Amended plans are also required to address:

- Mechanical ventilation to comply with the BCA and Australian Standard (AS) 1668.2 and support the recommendations of the submitted acoustic report.
- Amended waste water report to consider additional capacity for toilet to seek revised concurrence form Water NSW.

The applicant confirmed in writing on 29 March 2021 that considering the requirements of Council's additional information request, they have elected to withdraw their request for a review of determination. If and when the applicant is in a position to seek approval for the proposed use, they will make a new Development Application.

As the Environmental Planning and Assessment Act 1979 and Regulations do not contain provisions to enable a review of determination application to be withdrawn, the application must proceed to a determination. In the circumstances as the applicant has not provided a response to the additional information request, it is recommended that the refusal determination be *confirmed* in accordance with s8.4 of the Act.

Conclusion and Recommendation

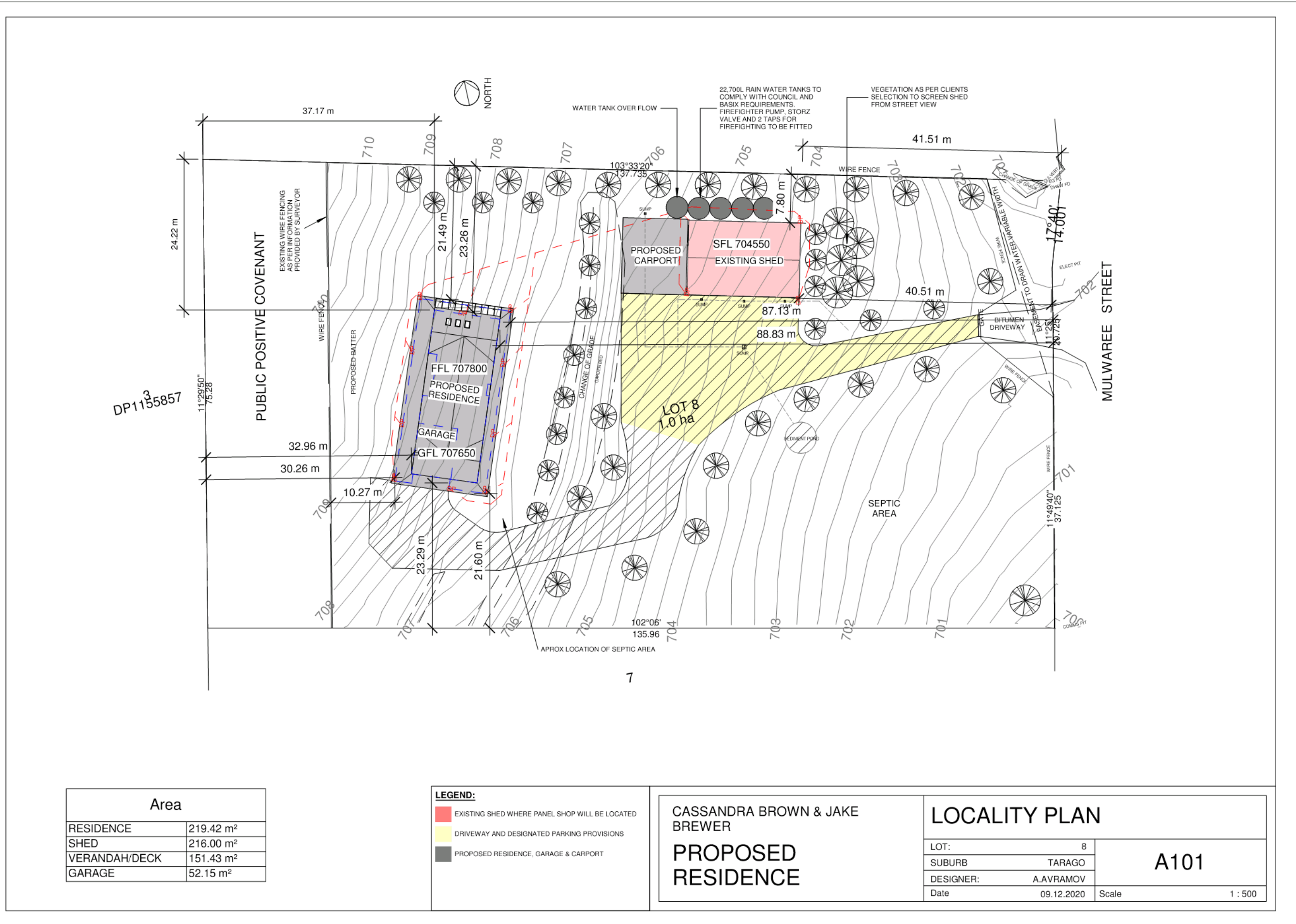
Unfortunately, the applicant has chosen not to respond to the additional information request for their own personal reasons. Therefore the refusal determination of DA/0122/1819 is *confirmed*.

FINANCIAL IMPLICATIONS

Financial implications are likely to Council if the applicant of the development proposal chooses to appeal the determination to the Land and Environment Court.

LEGAL IMPLICATIONS

Council may be in a position where it may be required to defend an appeal made by the Applicant to the Land and Environment Court.



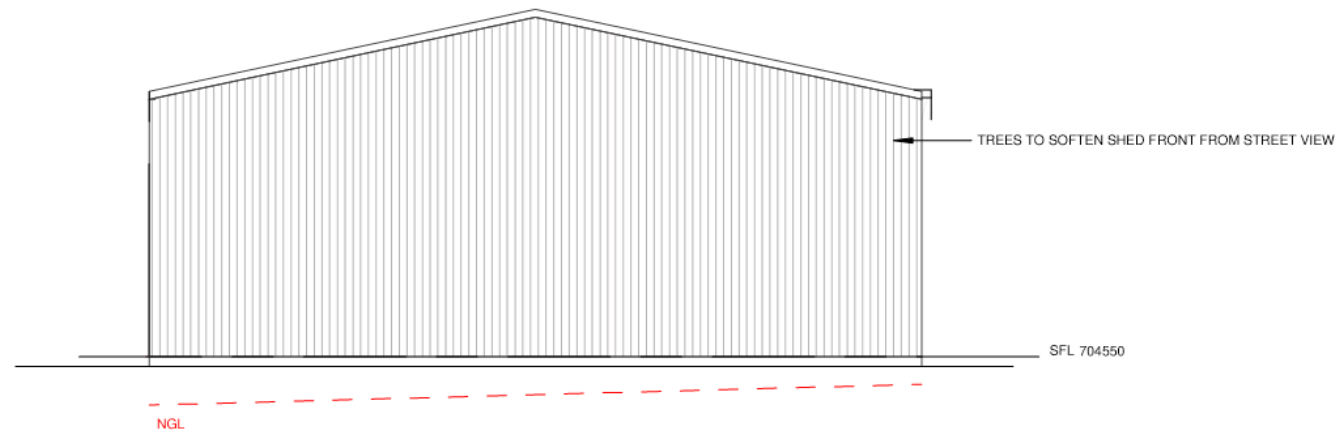
Area	
RESIDENCE	219.42 m ²
SHED	216.00 m ²
VERANDAH/DECK	151.43 m ²
GARAGE	52.15 m ²

LEGEND:

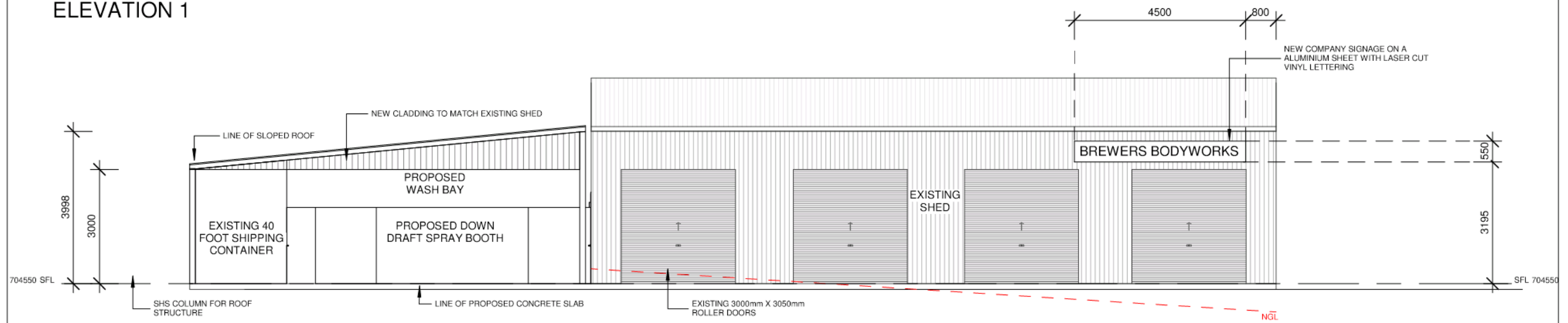
- EXISTING SHED WHERE PANEL SHOP WILL BE LOCATED
- DRIVEWAY AND DESIGNATED PARKING PROVISIONS
- PROPOSED RESIDENCE, GARAGE & CARPORT

CASSANDRA BROWN & JAKE BREWER
PROPOSED RESIDENCE

LOCALITY PLAN	
LOT:	8
SUBURB	TARAGO
DESIGNER:	A.AVRAMOV
Date	09.12.2020
A101	
Scale	1 : 500



ELEVATION 1



ELEVATION 2

CASSANDRA BROWN & JAKE
BREWER

**PROPOSED
RESIDENCE**




SHED ELEVATIONS

LOT:	8	A501
SUBURB	TARAGO	
DESIGNER:	A.AVRAMOV	
Date	09.12.2020	
Scale		1 : 100

15.2 DEVELOPMENT SERVICE PLAN - GOULBURN STORMWATER

Author: Stephanie Mowle, Business Manager Planning & Development

Authoriser: Warwick Bennett, General Manager

- Attachments:**
1. **Draft Development Service Plan - Audit (separately enclosed)** 
 2. **Development Service Plan - Goulburn Stormwater (separately enclosed)** 
 3. **Submission to Draft DSP.pdf** [↓](#) 

Link to Community Strategic Plan:	Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning.
Cost to Council:	This project was been budgeted from within Council’s adopted Operational Plan. Should Council not adopt the proposed Plan, funding for critical infrastructure will need to be sourced through other mechanisms such as Council’s General Fund.
Use of Reserve Funds:	Nil

RECOMMENDATION

That:

1. The post exhibition report on the Draft Development Service Plan, Goulburn Stormwater prepared by Council’s Business Manager Planning and Development be received.
2. Council adopt the Goulburn Mulwaree Development Service Plan 2021, Goulburn Stormwater subject to a commencement date of 1 July 2021.

Section 375A of the *Local Government Act 1993* requires General Managers to record which Councillors vote for and against each planning decision of the Council, and to make this information publicly available.

BACKGROUND

Council engaged Cardno to prepare a new Development Servicing Plan (referred to as the ‘**Draft DSP**’) covering stormwater developer charges in regards to the City Wide, Clyde Street and Marys Mount development areas. The DSP has been prepared in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands and Water, pursuant to Section 306 (3) of *the Water Management Act, 2000*.

In 2017, consulting company Hunterh2O prepared for Council a Development Servicing Plan (referred to as the ‘**DSP**’) for Water Supply, Sewerage and Stormwater. The stormwater section of this plan was found to be unsatisfactory as the capital works proposed for Goulburn stormwater only comprised 10 gross pollutant traps. No consideration for other required stormwater works to support development was given, the resulting fees are therefore generating an insufficient revenue for Council to complete the necessary capital works. The previous and Hunterh2O stormwater developer contributions rates are:

Table 1 – DSP Comparison of rates

Area	Pre-existing rate	Hunterh2O rate	Reduction
Clyde St	\$14,499	\$2,541	82%
Marys Mount	\$3,345	\$1,325	60%

These marked reductions had the effect of Council not being able to fund the necessary stormwater works involved in these development areas.

To address this situation Council engaged consulting company, Cardno to review the stormwater section of the Hunterh2O report. Council staff liaised closely with Cardno during this process to ensure appropriate data was provided.

The resulting developer contributions were calculated as follows:

Table 2 – Draft DSP 20/21 rates

Area	Cardno
Clyde St	\$9,363
Marys Mount (and City Wide)	\$3,613

These new figures restore the ability for Council to fund the necessary stormwater works in these precincts.

Stormwater Works on Council Land

In addition to the above, the draft DSP includes a method that recoups from developers the capitalised cost of the maintenance and renewal of stormwater treatment basins dedicate to Council as part of development.

Due to WaterNSW requirements, subdivisions invariably require bio-basins to treat stormwater quality. Council previously had a policy on this matter, however it was rescinded in 2017 because the placement of stormwater treatment facilities on public land is uncommon and can be dealt with on a case by case basis. Since its withdrawal, planning agreements have been used as the mechanism for developers to dedicate land and stormwater treatment basins to Council.

With regard to these basins, the draft DSP clarifies the process and costs, including:

- Permissibility
- Construction costs borne by the developer
- Maintenance period of 2 years
- Developer contributions for land use, maintenance and renewal
- A Planning Agreement is still the preferred document to formalise the agreement.

The inclusion of this section in the draft DSP should clarify and simplify the process of approving stormwater works on Council land.

The intended outcomes of the Draft DSP were presented to a Councillor Briefing session in June 2020. Following the Councillor Briefing session, Council resolved on 6 October 2020:

- The Draft Development Service Plan, Goulburn Stormwater is independently audited as per the Guidelines prior to being placed on public exhibition.
- Upon completion of an independent audit Council publicly exhibit the Draft Development Service Plan, Goulburn Stormwater in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands for a minimum of thirty working days.

REPORT

The purpose of this report is to advise of the completion of the independent audit and public exhibition period.

Council engaged Rod McInnes to undertake an independent audit of the draft DSP in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands and Water, pursuant to Section 306 (3) of *the Water Management Act, 2000*. A copy of the audit is included in the **Attachment**.

The audit was conducted of the Developer Services Plan of Goulburn Stormwater, prepared by Cardno, against the s64 Developer Charges requirements.

These requirements generally fall within the broad areas comprising preliminaries, Service Areas Planning, Development Services Plans, Reporting and consultation and Implementation. The audit concluded that the draft DSP complies with these requirements and recommends that the draft DSP be formally adopted by Council.

Following receipt of the audit the draft Development Service Plan was publicly exhibited in accordance with the 2016 Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands for thirty working days. The exhibition period commenced on 9 April 2021 and concluded on 21 May 2021. One submissions was received by Council during this period and is included in the **Attachment**.

The following is a summary of the issues raised in the submission and the response:

Issue	Response
<p>Increase in stormwater contributions</p>	<p>Issue: Concern was raised that the proposed need for an increase in stormwater contributions is incorrect and misleading.</p> <p>Response: The existing DSP for Water Supply, Sewerage and Stormwater, prepared for Council in 2017, does not make provision for capital works that are required in the existing catchment, therefore resulting in a reduced developer contribution. This has resulted in Council not being able to fund necessary stormwater works that have been identified throughout the city of Goulburn.</p> <p>This proposed DSP is therefore proposed to allow the necessary funding to be raised which will allow Council to provide the required stormwater drainage works. In 2017 the capital works program for future stormwater infrastructure to facilitate growth had not been developed, and therefore resulting in a reduced stormwater contribution charge. This did not accurately reflect the quantity of work required to be undertaken by Council in the existing development areas.</p> <p>The Developer Charges Guidelines for Water Supply, Sewerage and Stormwater issued by the Minister for Lands in 2016 recommends DSP's be reviewed every 4-8 years. The proposal at hand would be in place until a comprehensive of water, sewer and stormwater is carried out, notionally within the next 2-3 years.</p>
<p>Increasing the overall costs of development placed upon the development community</p>	<p>Issue: Concerns were raised that Council has significantly increased the cost of development in the Local Government Area, and this is evident by several recent requests to Council to review Section 64 charges.</p> <p>The other part of this concern is that other additional costs are charged by Council, specifically the Infrastructure Contributions Plan (s7.11 and s7.12), section 68 fees for private certifiers, pre-lodgement meeting charges, footpath kerb and gutter damage bonds, unoccupied land water and sewer availability fees, and waste disposal (i.e. tip) charges.</p> <p>Response: The costs identified above are reflective of the true costs of development, both to the developer and to Council as a service provider. Some costs relate directly to development, such as the s7.11/s7.12 contributions, whilst others are costs simply related to land ownership, such as the unoccupied land service charges and waste disposal fees.</p> <p>A significant volume of work has been identified as being required which must be funded. An allocation for funding of this has not been previously allowed for by Council, and the community cannot be expected to subsidise development by way of keeping developer charges low.</p> <p>The submission has identified a number of developments that have sought a review of s64 charges. Whilst a number of requests have been made, the majority of requests have resulted in no change to the charges that are in the current adopted plan.</p>

<p>The developer should not be burdened by additional costs, as they provide the stormwater infrastructure, not Council</p>	<p>Issue: The submission states that the developer provides stormwater infrastructure associated with development, not Council and therefore there is no reason for Council to collect additional funds.</p> <p>Response: Although the developer undertakes stormwater infrastructure works within a development site, the reality is that there are downstream impacts that must be managed by Council. Conditions for stormwater are also imposed by Water NSW under the SEPP (Sydney Drinking Water Catchment) 2011 and are considered to be a consequence of development required to manage water quality impacts.</p> <p>Notwithstanding this, the developer’s infrastructure must still connect into existing stormwater infrastructure or networks which often requires renewal, maintenance or augmentation which becomes the responsibility of Council. Without levying appropriate charges, Council would never be in a position to undertake such works which may leave Council liable to claims from areas of the community that are vulnerable to stormwater impacts.</p>
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Commencement of the New Plan

In order to allow for most of the current development applications to be determined it is recommended that Council adopt the Draft DSP to commence with applications lodged on or after 1 July 2021.

Current Contribution Reserves

As the draft DSP amends the current rates and does not create new contributions upon adoption and commencement of the draft DSP the transfer of any existing funds is not required.

CONCLUSION

In conclusion, the existing DSP for Water Supply, Sewerage and Stormwater, prepared for Council in 2017, has been found to be unsatisfactory due to reduced developer contributions for stormwater resulting in Council not being able to fund the necessary stormwater works involved in the development areas of Clyde Street and Marys Mount. The Draft DSP also includes a method that recoups from developers the capitalised cost of the maintenance and renewal of stormwater treatment basins dedicate to Council as part of development.

It is recommended that the Draft DSP included in the Attachment be adopted. Following adoption the final step in the process is for Council to register the Goulburn Mulwaree Development Service Plan 2021, Goulburn Stormwater with Department of Primary Industry – Water.

20th May 2021

DRAFT DSP

Thank you for the opportunity to comment on the draft DSP relating to the proposed changes to stormwater contribution charges.

In 2017 Hunter H20 presented a DSP to council that more than doubled section 64 contributions for both water and sewer in Goulburn Mulwaree. This was adopted. In the "Overview of your current DSP on public exhibition" It is stated that the stormwater section of the current plan was found to be UNSATISFACTORY due to reduced developer contributions. This statement is incorrect and misleading to the councillors and ratepayers.

I attended the public consultation meeting in 2017 before this plan was adopted. At this meeting GMC staff acknowledged that stormwater contributions per E.T. were over charged for the minimal stormwater services they provided. The whole sell for the doubling in sewer and water contributions was based around the fact that GMC was going to reduce the stormwater component. This was the trade off to the councillors and the development community in attendance at this meeting. This new DSP proposes to ALMOST triple stormwater contributions City Wide and in Marys Mount and MORE than triple in the Clyde Street precinct.

For Councillors consideration, when a development is lodged, it is referred to water NSW. The developer is then given a list of conditions they must comply with. These conditions are not for GMC to meet they are for the developer. The developer pays for the design, builds the infrastructure gives it to GMC and pays contributions as well. On top of all that if wetlands or filtration ponds are required a 2-year maintenance period after completion is mandatory. Then a 30-year fee to GMC to continue maintenance and a contribution to its renewal in 30 year's time. The only thing GMC provide during this whole process is compliance as the treated stormwater runs away into the river.

It does not stop here either. Once the blocks are on sold the applicant of a development application then follows the exact same process with conditions imposed by water NSW. All storm water is to be treated on site at the applicant's expense and then another fee charged by GMC. In some cases when the development requires several E.Ts this fee can multiply considerably. This is the issue with new business trying to come to town. Councillors should ask staff how this applies to the brewery and the chicken processing plant for example and how these E.T.s also work for other development contributions.

It is no coincidence that you are inundated with requests to review these charges time and time again. From memory these have recently included:

- . St Josephs Gate
- . Brew Pac Brewerys
- . Quest Apartments
- . Chicken Processing Plant
- . Challenge Foundation
- . Mistful Park
- . Race Course Residential Subdivision
- . Marys Mount Developers
- . The new South Goulburn Retirement Village Proposal.

If this does not ring alarm bells that contributions are already too high I do not know what else will. None of these developments are the same or by the same developers. Under current management and this term of council, that I can recall you have progressively

- . Doubled Sect 64 Charges
- . Doubled Sect. 94 Charges
- . Doubled Sect 68 Charges for private certifiers
- . Introduced Pre- Lodgement meeting fees
- . Introduced Planning Proposal Assesment Fees
- . Introduced Damage Bonds
- . Introduced unoccupied land water and sewer availability fees
- . Increased Tip charges

And the development community, GMCs biggest customer, has had to absorb all this. It was also proposed to uncap rates to all ratepayers.

These fees are always justified by comparing them with other LGA's such as Wagga and Queanbeyan which is unrealistic. We are a totally different size and demographic. We are a low income town with minimal employment opportunities. Our biggest asset attracting new people to our city WAS affordable land and housing. This has been eroded by these continual increases in fees and charges. Add to this the 5-year delay in the Housing Strategy and council policy of new land releases being on a drip feed we have pushed up new development costs and then as a result made existing land and housing stocks skyrocket.

The point I am trying to make is GMC is charging to take stormwater that is already treated by the applicant on site to run in pipes provided by the developer.

There can be no reason to now triple a charge for a service that GMC do not provide.

I am currently involved in a project that the maintenance period lapsed in 2018. This project contains a Gross Pollutant Trap that cost the developer \$250,000.00. A 30-year maintenance fee was paid and to this day GMC have not cleaned this device once. Never even lifted the lid in 3 years.

The statement that the new proposed figures restore the ability for council to fund necessary stormwater works in these precincts is totally misleading the councillors and ratepayers. GMC do not fund stormwater infrastructure private enterprise do and continue to do so. The current fees and charges are more than ample to cover restoration and maintenance in existing areas of the LGA.

I appeal to the councillors to question staff and management for the need to increase these charges as well. I acknowledge that fees must increase at some point but they do not need to double and triple as they continue to do. Why bother to advertise that Goulburn is open for business, when business does arrive they have to beg for a reduction in charges to make their proposals viable. This money could be better spent.

In my opinion this policy is nothing but a cash grab from the development community. Don't be fooled by the current inflated number of Development Applications. This is a result of the Federal Government stimulus package and people rushing applications to avoid the huge section 94 contribution increases that come into effect in the new financial year. A close review of these Development Applications will also show how few of these are business or employment related proposals

Thank you for taking the time to read my submission.

Kind Regards

15.3 SOCIAL SUSTAINABILITY STRATEGY AND ACTION PLAN UPDATE

Author: Scott Martin, Director Planning & Environment

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **Social Sustainability Strategy and Action Plan - Actions Table** [↓](#) 

Link to Community Strategic Plan:	<p>Strategy CO1 - Facilitate and encourage equitable access to community infrastructure and services, such as health care, education and transport.</p> <p>Strategy CO4 - Recognise and celebrate our diverse cultural identities, and protect and maintain our community's natural and built cultural heritage.</p> <p>Strategy CL2 - Encourage and facilitate open and respectful communication between the community, the private sector, Council, and other government agencies.</p> <p>Strategy EN4 - Maintain a balance between growth, development and environmental protection through sensible planning.</p>
Cost to Council:	Most Strategy actions relate to using operational resources or exploration of funding for other resources.
Use of Reserve Funds:	Nil

RECOMMENDATION

That That the report on the Social Sustainability Strategy and Action Plan Implementation Update from Director Planning & Environment be received.

BACKGROUND

On 19 May 2020, Council adopted the Social Sustainability Strategy and Action Plan.

REPORT

The adopted Plan consisted of three (3) key Strategic Outcomes, each underpinned by a number of objectives.

These are as follows:

Strategic Outcome 1: Continue to build the skills and capacity of our community	
Objective 1.1	All in our community will have access to learning opportunities and pathways
Objective 1.2	We will continue to build mutual respect by sharing skills and knowledge across our generations
Objective 1.3	We will engage more with our community to inform better decision making and build strong and trusted relationships with the community
Objective 1.4	We are a lively place that retains and attracts jobs and innovation to our region

Strategic Outcome 2: Strengthening the bonds between community members and community groups	
Objective 2.1	We acknowledge and embed local Aboriginal culture and stories within our community
Objective 2.2	That there's an even playing field for everyone in Goulburn Mulwaree
Objective 2.3	We increase social connectedness across the wider community

Strategic Outcome 3: Improve health and wellbeing outcomes for all in our community	
Objective 3.1	We have a supportive environment around our mental health
Objective 3.2	We have access to safe and suitable shelter and services that meet our needs
Objective 3.3	Our community is resilient to climate impacts
Objective 3.4	We are healthy and active

The **attached** document provides an overview of the progress that has been made in implementing the recommendations of the Social Sustainability Strategy and Action Plan (the Plan).

Strategic Outcome 1: Continue to build the skills and capacity of our community

Action	Who's Responsible	Resourcing	Timing	Status
Objective 1.1 All in our community will have access to learning opportunities and pathways				
Advocate to the Federal Government for improved NBN, mobile phone coverage and Internet services across the LGA	<ul style="list-style-type: none"> - Council - Department of Education - Goulburn & Marulan Business Chambers 	<ul style="list-style-type: none"> - Council 	Ongoing	To be actioned
Advocate for a better and more flexible transport timetable including the need to support students and commuters.	<ul style="list-style-type: none"> - Council - NSW Transport 	<ul style="list-style-type: none"> - Communications (ED) - Community Services 	Ongoing	Transport NSW has now reinstated the service and it's up to the community that regularly commute to Canberra to take advantage of this service. The feedback we have received is that the timing of the new service better suits working hours of those travelling to Canberra.
Investigate lending mobile Wi-Fi hotspot devices through our library services	<ul style="list-style-type: none"> - Council 	<ul style="list-style-type: none"> - Marketing, Events & Culture - IT 		There is insufficient demand for this service. Wi-Fi is available at numerous key Council locations, which satisfies these needs, and ensures consistent Wi-Fi access that cannot be provided in some of our outlying areas. Most people use their own device or our public PCs and there are limited requests for WIFI service.
Undertake a Skills gap analysis in education in order to lobby for appropriate courses being provided in TAFE and CSU.	<ul style="list-style-type: none"> - NSW Department of Education 	<ul style="list-style-type: none"> - Community Services 	Ongoing	To be actioned
Further create opportunities for Council internship programs (e.g. in administration, parks and gardens, Council's Art Gallery etc.)	<ul style="list-style-type: none"> - Council 	<ul style="list-style-type: none"> - Community Services (lead) - Human Resources 	Ongoing	To be actioned

Action	Who's Responsible	Resourcing	Timing	Status
Actively promote relevant programs, training and job opportunities eg. SPARK program	<ul style="list-style-type: none"> - Council - Employment Agencies 	<ul style="list-style-type: none"> - Communications (ED) - Community Services 	Medium	<p>Council is working with SPARKS and Goulburn TAFE on the conversation pit project at Victoria Park. The pit is completed and now designing the landscaping which will be implemented in the autumn.</p> <p>This project along with other relevant programs and opportunities are well promoted via Council's social media.</p>
Increase social enterprise programs including in our villages.	<ul style="list-style-type: none"> - Council 	<ul style="list-style-type: none"> - Community Services - Grants/ sponsorships 	Ongoing	To be actioned
Objective 1.2 We will continue to build mutual respect by sharing skills and knowledge across our generations				
Continue to deliver and promote a 'listen to the locals' series – led by local community groups to share their knowledge and skills.	<ul style="list-style-type: none"> - Council 	<ul style="list-style-type: none"> - Marketing, Events & Culture (Library, Gallery & Museums) 	Ongoing	Undertaken through public programs arranged through the Gallery and Library for local artists, hobbyists and other locals and community groups to share their knowledge and skills. Ongoing.
Continue a program of intergenerational IT mentoring in the library, where young people and older people can connect, and share skills in setting up tablets, computers and phone plans.	<ul style="list-style-type: none"> - Council - U3A 	<ul style="list-style-type: none"> - Marketing, Events & Culture (Library) - Community Services 	Ongoing	Delayed due to COVID and ongoing restrictions. Intended to commence late 2021.
Investigate setting up a repair café in a vacant shop front in the town centre, or in rural village town halls, by collaborating with the existing network of NSW repair cafes, and utilising the skills of local community groups.	<ul style="list-style-type: none"> - Council - Men's Sheds - CWA's - U3A 	<ul style="list-style-type: none"> - Communications (ED) 	Medium	An expression of interest advertising process will be undertaken in rural publications to see if there is interest from local community groups in the second half of 2021.

Action	Who's Responsible	Resourcing	Timing	Status
Objective 1.3 We will engage more with our community to inform better decision making and build strong and trusted relationships with the community				
Develop a Community Participation Plan.	Council	- Strategic Planning - Community Services - Communications	Short	Council has adopted a <i>Community Participation Plan</i> .
Better promote and utilise Council's Your Say Goulburn page to improve engagement to inform local plans and strategies.	Communications	- All Directorates	Ongoing	Online engagement is now undertaken using our new website platform with promotion via traditional methods and social media.
Seek funding to appoint a dedicated Community Development Officer within Council to build cross-sector collaboration and support the community to connect and engage, as per the actions in the Strategy.	Council	- Executive - Community services - Grants	Medium term	CDO need has been flagged as a grant need, however no specific funding opportunities identified to date.
Objective 1.4 We are a lively place that retains and attracts jobs and innovation to our region				
Identify and encourage emerging employment industries (e.g. renewable energy projects) to upskill and train local residents for future employment opportunities.	Council to advocate.	- Communications (ED)	Long	Advocacy to continue as opportunities arise. For council's information ED staff are currently working with a training provider who work within the wind energy field, who want to establish their hub in Goulburn.

Action	Who's Responsible	Resourcing	Timing	Status
Create ownership and pride and a sense of local identity in the CBD through community place-making actions such as locally-made street furniture and sustainable food planter boxes built by locals.	Council	<ul style="list-style-type: none"> - Community Facilities - Marketing, Events & Culture - Works - Strategic Planning - Community organisations such as Men's Sheds and Goulburn Woodworkers Club 	Ongoing	<p>CBD Master Plan Implementation commenced, with focus on vegetation and improvements to public space areas.</p> <p>Festival of Place conducted 20 March – an inaugural celebration of public spaces across NSW. Event planned to be held in Belmore Park, but relocated to the Recreation Area due to inclement weather.</p>
<p>a) Support the Goulburn Region Innovation Network to encourage and foster start-ups in the region.</p> <p>b) Investigate the feasibility of a Regional Innovation Hub in Goulburn.</p>	<ul style="list-style-type: none"> - Goulburn Region Innovation Network - Chamber of Commerce - Council - Regional Development Australia Southern Inland 	<ul style="list-style-type: none"> - Economic Development 	Ongoing	Support of GRIN is ongoing. Council is also working with a network of regional innovation groups (Canberra Region Innovation Network) discussion regional opportunities.

Strategic Outcome 2: Strengthening the bonds between community members and community groups

Action	Who's Responsible	Resourcing	Timing	Status
Objective 2.1 We acknowledge and embed local Aboriginal culture and stories within our community				
Acknowledge traditional owners in Council processes.	<ul style="list-style-type: none"> - Council & Executive leadership 	<ul style="list-style-type: none"> - IT & Communications - Event staff 	Short	Traditional owners are now acknowledged on Council's website.

Action	Who's Responsible	Resourcing	Timing	Status
Engage with local Aboriginal people and the Pejar LALC to increase visibility around the Aboriginal past present and future in Goulburn Mulwaree, to provide input to council on local Indigenous inclusion and decision making.	- Council	- Executive leadership & Business Managers	Ongoing	Suggest including Mulwaree Aboriginal Community in this also. They have established themselves formally since this was developed/adopted. MEC engage Pejar LALC and Mulwaree Aboriginal Community regularly and ongoing.
Proceed with development of a Reconciliation Action Plan.	- Council	- Executive leadership	Short – medium	To be actioned
Objective 2.2 That there's an even playing field for everyone in Goulburn Mulwaree				
Investigate cross-sector resource sharing opportunities around community transport, including shared use of local community buses.	- Council in collaboration with relevant service providers stakeholders & government agencies	- Grant funding opportunities - Community Services - State Government	Short	An upgraded Council community bus has been targeted for grant opportunities (with 2 prior applications having been submitted), however no funding has been secured to date.
Consider the location of future community facilities to ensure that they are located within walking distance of public transport, services, and major housing clusters.	- Council	- Planning and Environment - Community Facilities and Community Services	Ongoing	This is undertaken on a project by project basis.
Provide a forum for cross-sector collaboration, to ensure effective delivery of community support services.	- Council in collaboration with relevant agency stakeholders & government agencies	- Executive - Business Managers - State Government - Grant funding opportunities - Community Services	Ongoing	Grants works closely with Funding bodies to ensure successful grants are administered efficiently.

Action	Who's Responsible	Resourcing	Timing	Status
Develop an equitable Council Community Resourcing Policy to guide the allocation of grants and venue subsidies that is based on the community organisation's contribution to local community benefits and outcomes.	- Council	- Executive and Community Services	Short	To be actioned
Work in partnership with local sporting clubs to develop programs that increase participation in team sports participation by local disadvantaged communities	<ul style="list-style-type: none"> - Community Services - Community Facilities - Relevant Government agencies - Sporting organisations 	<ul style="list-style-type: none"> - Grant funding opportunities - State Government - Club fund raising 	Ongoing	<p>Sporting clinics arranged with numerous regional and state events that have been secured by Council. Clinics promoted to each school to encourage and invite participation.</p> <p>The Grants Team has secured funding for numerous sports infrastructure projects over the past 4 years many of which will result in improved sports participation, Local sports organisations are asked to support applications and be involved in design/scope aspects, as required.</p> <p>Program based grant opportunities may also be targeted when available.</p>
Objective 2.3 We increase social connectedness across the wider community				
Update the New Resident Welcome Pack with more information on how to join local community groups, upcoming 'come and try' days and information on where to access up to date online information about community activities.	- Council in conjunction with local clubs and service organisations	<ul style="list-style-type: none"> - Communications - Marketing, Events & Culture - Customer Service 	Short - Medium	<p>New Residents Guide kept up to date, and additional information included/updated as it becomes available. Available digitally and in hard copy from www.goulburnaustralia.com.au, the Visitor Information Centre and Council's Customer Service desk.</p>

Action	Who's Responsible	Resourcing	Timing	Status
<p>Promote Neighbourhood Day and community get togethers across Goulburn's local parks and rural villages (following the success of the Goulburn Place Plan's Neighbourhood BBQs).</p>	<ul style="list-style-type: none"> - Relevant agency stakeholders & government agencies 	<ul style="list-style-type: none"> - Communications - Executive - Marketing, Events & Culture 	<p>Medium</p>	<p>Neighbourhood Day will be promoted in 2022. They ran a reduced effort this year due to lingering COVID-19 concerns.</p>
<p>Build on the success of Council's annual volunteers' day to deliver a series of community showcases for people to get together and learn about opportunities to connect (e.g. sporting showcase, community group showcase, creative arts showcase).</p>	<ul style="list-style-type: none"> - Council in conjunction with local clubs, U3A, and service organisations 	<ul style="list-style-type: none"> - Community Services - Marketing, Events & Culture - Communications 	<p>Medium - Long</p>	<p>Day for People with a Disability Youth showcases Volunteer Day Out and Christmas Party</p>

Strategic Outcome 3: Improve health and wellbeing outcomes for all in our community

Action	Who's Responsible	Resourcing	Timing	Status
Objective 3.1 We have a supportive environment around our mental health				
Promote that there is an elected Council representative at community health and wellbeing promotion days, such as Walk to End Domestic and Family Violence, and other community events.	- Council	- Council	Ongoing	COVID -19 Pandemic has limited opportunities for public gatherings in 2020.
Continue to contribute resources to training programs for community mental health mentors.	- NSW Health and relevant support agencies and support organisations such as Head Space. Goulburn Suicide Network	- Council to advocate/lobby	Ongoing	To be actioned
Advocate for additional funding for mental health programs to address the high rates of suicide and domestic violence in the region.	- NSW Health and relevant support agencies and support organisations	- Council to advocate/lobby	Ongoing	To be actioned
Advocate for a cross-service collaborative mental health forum to address improve mental health outcomes for the community.	- NSW Health and relevant support agencies and support organisations - Councillors	- Council to advocate/lobby	Short/ Ongoing	To be actioned
Partner with local community, schools and sports groups to continue to deliver and promote mental health awareness days and increase understanding of what mental health means.	- Council and Community Services - Sporting and community groups - State government - Local businesses	- Councils to advocate/lobby	Short/ Ongoing	To be actioned
Objective 3.2 We have access to safe and suitable shelter and services that meet our needs				

Action	Who's Responsible	Resourcing	Timing	Status
Advocate and assist/support for funding for an emergency housing service for at risk residents, including women, children and families, located within the Goulburn Mulwaree LGA.	<ul style="list-style-type: none"> - Councils - State/Federal Members - Land & Housing Corporation - Charitable/not for profit organisations 	<ul style="list-style-type: none"> - Councils to advocate/ lobby - Council's Grants team to provide strategic advice to the community around how to apply grant applications (may be in the form of a 'how to' workshop) 	Short	The Grants Team provides adhoc advice on grant opportunities in relation to requests from the community. Third party links to grant writing programs may also be provided.
Advocate for increased affordable housing and social housing provision in the region.	<ul style="list-style-type: none"> - Council - Not-for-profit organisations (i.e. Argyle Housing) - Land & Housing Corporation - DPIE 	<ul style="list-style-type: none"> - Council to advocate/ lobby - Strategic Planning 	Ongoing	<p>Strategic Planning has met with both Land and Housing Corporation and Not for Profit organisations to discuss approaches to this matter.</p> <p>This matter has been highlighted in the <i>Local Strategic Planning Statement</i> and <i>Urban and Fringe Housing Strategy</i> as an action. These documents inform amendments to the <i>Local Environmental Plan</i> and <i>Development Control Plan</i>.</p> <p>Council has made a submission (28/4/21) to the Dept. of Planning, Industry and Environment exhibition on the Draft Design and Place State Environmental Planning Policy highlighting this issue.</p>
Plan for accessible shower facilities in future community facilities or amenities blocks for people at risk and communicate this to appropriate services.	<ul style="list-style-type: none"> - Transport NSW - Council - Community groups - Business 	<ul style="list-style-type: none"> - Council to advocate/ lobby - Community Services - Road Safety 	Ongoing	Accessible showers included in some amenities pending location and use. Recreation Area amenities. Shower identified for North Park amenities upgrade.
Maintain a centrally accessible and updated community service directory annually.	<ul style="list-style-type: none"> - Council 	<ul style="list-style-type: none"> - Communications - Community Services - Customer Service 	Ongoing	This is on Council's website under the Community Services page, as Volunteer Resources.
Objective 3.3 Our community is resilient to climate impacts				

Action	Who's Responsible	Resourcing	Timing	Status
<p>Aligning with Council's other strategies, deliver tree canopy planting days in areas with low canopy.</p>	<p>- Council</p>	<p>- Strategic Planning - Community environmental groups</p>	<p>Ongoing</p>	<p>National Tree Planting Day. COVID -19 Pandemic has limited opportunities for public gatherings in 2020.</p> <p>Council's <i>Local Strategic Planning Statement</i> has identified the need for a "green grid" being street trees and riverside planting to ensure that the cooling effect of water bodies such as the rivers can be drawn into urban areas.</p> <p>Funding for some street trees has been included in the <i>Draft Local Infrastructure Contributions Plan</i>.</p> <p>Conditions of approval for new subdivisions require appropriate street tree planting.</p> <p>A Draft Vegetation Removal Offset Policy has been prepared (28/5/21) and has yet to be exhibited.</p>

Action	Who's Responsible	Resourcing	Timing	Status
<p>In partnership with local sustainability groups, promote ways to build and keep housing cooler during extreme heat periods.</p>	<ul style="list-style-type: none"> - Council - DPIE - Land and Housing Corporation 	<ul style="list-style-type: none"> - Strategic Planning, - Communications - Community environmental groups - Sustainability Committee - Development Assessment 	<p>Short</p>	<p>Communications has this year focused on promotion of 'Get Ready' materials in lead up to bushfire season.</p> <p>Strategic Planning is currently reviewing relevant <i>Development Control Plan</i> provisions. In addition to this a grant has been sought from the State to undertake a heat mapping project in the CBD and surrounding areas to identify hot spots and mitigation measures which can further inform planning processes and the public.</p> <p>Council has made a submission (28/4/21) to the Dept. of Planning, Industry and Environment exhibition on the Draft Design and Place State Environmental Planning Policy highlighting this issue.</p>
<p>Council to advocate with community groups to ensure mechanism/ process for checking on your neighbours during extreme weather events.</p>	<ul style="list-style-type: none"> - Council - Service organisations - Not-for-profit organisations 	<ul style="list-style-type: none"> - Communications - Community Services - Strategic Planning 	<p>Short – climate action plan</p> <p>Medium – progress mechanism to check on neighbours</p>	<p>COVID -19 Pandemic has limited opportunities for public gatherings in 2020.</p>

Action	Who's Responsible	Resourcing	Timing	Status
Work toward community facilities that are all air conditioned, have drinking water available (both indoor and outdoor) and are accessible (winter and summer).	- Council	- Community Facilities	Long	Installation of improved air circulation in animal pavilions at the Recreation Area during the 20/21FY. Water stations installed at most sport fields and the CBD across the LGA
Objective 3.4 We are healthy and active				
Promote social/informal sports opportunities such as 'have a kick arvo' during lunch time, or after work, in partnership with local community groups and services.	- NSW Health - NSW Sport & Rec - Sporting Clubs	- Community Services	Short	COVID -19 Pandemic has limited opportunities for public gatherings in 2020.
Investigate lighting improvements in older suburbs and parks to encourage safe walking and exercise into the evening.	- Council - Essential Energy	- Works - Community Facilities	Short	Solar lights installed along sections of the walking track. Street lights upgraded to LED providing a higher LUX level on pedestrian paths. Outdoor pool at the Aquatic Centre has had lighting upgrade with light levels to 500lux for evening and early morning swimming.
Promote better utilisation of outdoor exercise fitness equipment.	- Council (Community Facilities, Strategic Planning)) - NSW Health - NSW Sport & Rec - PCYC	- Grant opportunities - Developer contributions - VPA's - Sponsorships	Medium	The Grants Team can support funding opportunities for new infrastructure in relation to exercise equipment as opportunities arise.

Action	Who's Responsible	Resourcing	Timing	Status
<p>Advocate and plan for a rail trail to provide a community and family-focused place to be active and together.</p>	<ul style="list-style-type: none"> - Council - NSW Health - NSW Sport & Rec - NSW Transport - State & Federal MP's - ULSC 	<ul style="list-style-type: none"> - Grant opportunities - Developer contributions - VPA's - Sponsorships 	<p>Ongoing</p>	<p>Unsuccessful grant opportunities have been previously been submitted in relation to the rail trail, however the Grants Team will continue to target future opportunities. Note: funding opportunities are currently limited by no forward budget Council allocation for this project at the present time.</p>

15.4 DRAFT VEGETATION REMOVAL OFFSET POLICY

Author: Jack Miller, Landscape & Heritage Planner

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Draft Vegetation Offset Policy  

Reference to LSPS:	Planning Priority 10: Natural Environment – Vision 2040 – Protection and enhancement of the quality of natural environments and systems.
Cosy to Council:	The cost of advertising this policy is part of the operational budget

RECOMMENDATION

That:

1. The report from the Landscape & Heritage Planner on the Draft Vegetation Removal Offset Policy be received.
2. The Draft Vegetation Removal Offset Policy be placed on public exhibition for a period of 28 days.
3. Any submissions or recommended amendments as a result of the exhibition process be reported back to Council prior to the adoption of the Vegetation Removal Offset Policy. Should no submissions be received, that the policy be adopted by Council without a further report following the public exhibition.
4. A new inspection fee of \$130 per tree (upon application to Council) for the removal of vegetation be payable. Noting that the payment of the fee does not guarantee approval for removal. An inspection fee of \$130 will also generally apply for pruning/lopping but would be applied for any number of trees – not per tree.
5. The new fee be publicly exhibited with the Draft Vegetation Removal Offset Policy and be placed on public exhibition for a period of 28 days, and should no submissions be made in relation to the fees, that the new fees be incorporated into Council's Fees and Charges.
6. Unauthorised removal of trees will be pursued by Council with appropriate compliance action and fines as applicable.
7. Council investigate the use of Sooley and Pejar Dam catchments for native vegetation offset and planting.

Section 375A of the *Local Government Act 1993* requires General Managers to record which Councillors vote for and against each planning decision of the Council, and to make this information publicly available.

BACKGROUND

This report is intended to provide a brief overview of a *Draft Vegetation Removal Offset Policy* (Draft Policy) that has been developed at the request of Council. The intent of the Policy is to balance the environmental loss of existing vegetation due to development with a program of planting and revegetation of Council owned land.

This report recommends that the Draft Policy (**refer Attachment**) be placed on public exhibition.

REPORT

State Offset Policy

It should be noted that NSW has its own offset policy which applies for vegetation/tree removal. The State policy is brought into effect by the provisions of the *NSW Biodiversity Conservation Act, 2016*.

Council's policy is intended to be a more simplified approach which aligns with the State Policy but does not seek to overlap it. The Draft Council policy also recognises that there are some opportunities for funding the revegetation of Council owned sites which may be accessed through the identification and assessment of potentially suitable locations as stewardship sites under the NSW Biodiversity Conservation Trust.

Council Policy Objective

The objective of this Draft Policy is to mitigate the effects of vegetation removal on the environment of Goulburn Mulwaree. Where tree/vegetation removal under the Development Control Plan pathway is sought, then Council will use the inspection fees charged to ameliorate the resulting environmental loss by planting vegetation on Council owned or managed land.

Collectively, funding for this revegetation program will be supplemented by:

- Tree removal application fees under the Goulburn Mulwaree Development Control Plan 2009 pathway. These fees will be set at a scale dependent on the number of trees to be removed (this does not include fees generated by development applications as this would be complicated where the development proposes a number of components).
- Planning agreements with developers.
- Local Infrastructure Contributions Plan projects where appropriate.
- Identification of suitable sites for offset (such as possibly around Sooley and Pejar Dams) under the *Biodiversity Conservation Act 2016* (Biodiversity Conservation Trust).

Each of the above funding sources is linked to development.

The value of existing trees

As stated in the attached Draft Policy, existing trees provide the following benefits:

- Environmental - improved water quality, improved soil health, increased biodiversity including fauna habitat and climate change mitigation;
- Social - increased social interaction, mental health and wellbeing through nature connection, amenity and comfort benefits, and physical health; and
- Economic - reduced energy consumption, increased property values, reduced costs from storms and floods, increased life of public infrastructure, and in some cases food or other products.

Currently Council approval under *State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017* via Council's Development Control Plan (DCP) is required prior to the removal of trees that are greater than 3.0 meters in height or width or tree that have a trunk diameter greater than 0.2m when measured 1.2 metres above ground (where such approval is proposed outside of the development application process).

Approval for removal of vegetation under Council's DCP will only be considered by Council when all other means of avoidance/mitigation have been exhausted. An applicant must demonstrate that all alternatives for a development/removal proposal and all measures to mitigate impacts have been considered. If avoid or minimise principles have been demonstrated to not be possible, the

need for removal has to be justified by the applicant. This approach is also taken in the assessment of development applications where vegetation removal is required.

Proposed cost of removal applications (under the DCP)

Council currently has a fee of \$65 for tree/vegetation removal applications in heritage conservations areas and for heritage items and a general fee of \$142 (21/22 financial year) for all other applications (regardless of the number of trees).

Increasing the fee where additional trees are to be removed acts as a disincentive for additional unnecessary removal but also provides a rising scale of fees to be paid towards revegetation projects. An inspection fee of \$130 per tree (an inspection fee of \$130 will also generally apply for pruning/lopping but would be applied for any number of trees – not per tree) is proposed together with the Draft Policy, and would be payable to Council prior to Council approving removal of vegetation. Payment of the fees would be for assessment only and does not guarantee approval for removal. Unauthorised removal of trees will be pursued by Council with appropriate compliance action and fines as applicable.

Note that a separate fee structure applies to development applications which is a prescribed fee under the NSW *Environmental Planning and Assessment Act Regulations, 2000*. Fees associated with development applications are not included in the funding arrangement as they are prescribed by legislation and used to pay for Council's regulatory functions and only partially cover the cost of development application assessment.

Use of funds from removal applications (under the DCP)

Council will plant trees, shrubs and ground covers on Council owned or managed land. Council will prepare the site, source and plant appropriate species, maintain the plantings and replace failed specimens. Note that funds from other sources such as from Planning Agreements (where included in the agreement), local infrastructure contributions (where an appropriate project in the plan is identified) will also be used to supplement revegetation costs. Suitable Council owned land may also be eligible for inclusion in the Biodiversity Conservation Trust (Biodiversity Stewardship Agreements) which can attract stewardship payments for the care, maintenance and re-establishment of specific plant community types.

Application of the Draft Policy to Council Projects

Council undertakes a number of activities that involve the installation, operation and maintenance of public infrastructure such as roads, water/sewer services, recreational facilities such as parks, sports fields etc. Generally most Council activities do not require development consent and are undertaken either as routine exempt activities or are assessed under Part 5 of the *NSW Environmental Planning and Assessment Act, 1979* through a "Review of Environmental Factors" (REFs). Accordingly there are no "fees" for Council projects (except for development applications).

Council provides in its Annual Budget for the provision of replacement street trees (through natural loss/damage etc). Council has a program of replacement for street trees which is being informed by the Street Tree Working Party. Council uses an internal *Street Tree Management Manual* which covers heritage/character, new plantings, public safety, tree health and efficient use of funds, potential conflict with services and public consultation.

The Draft Policy states that Council as a part of its activities will follow avoidance and mitigation principles for tree management where possible. Furthermore, when REFs are undertaken, the management of trees and native vegetation is a major consideration where avoidance and mitigation principles are also to be applied.

The Draft Policy also states that Council will offset its activities where possible (where avoidance and mitigation cannot be feasibly achieved). Accordingly the following is proposed:

- Where trees require removal in an urban setting (e.g. tree removal in parks or road sides), trees will be replaced at a ratio of 1:3. Where possible trees will be replaced on or near the site of the trees removed and will be replaced with native species. It should be noted that some parks and streetscapes (particularly within heritage conservation areas) have established plantings of exotic trees. These established character areas will generally be replanted with trees species consistent with existing plantings.

There may be instances where trees cannot be replaced in the same area, in these instances Council will offset the loss in a suitable alternate location. Massed planting of locally endemic native species (typically as tube stock) will be planted in identified sites such as river corridors. Timing of planting may depend on the season and other factors e.g. drought and flood events.

- Where trees occur in non-urban/rural areas (primarily along rural roads) re-vegetation plans for disturbed areas of vegetation will be implemented as a condition of the REF which may specify locally endemic species. Depending on the locality and the assessment of other factors this could be re-vegetation with a variety of species from native grasses, forbs (herbs) and shrubs through to trees where appropriate.

CONCLUSION

In conclusion, the proposed *Draft Vegetation Removal Offset Policy* is seeking to provide a framework which provides for the mitigation of vegetation loss by stating key objectives of avoidance and mitigation but also funding sources for a program of revegetation of Council owned or managed sites.

It is recommended that the *Draft Vegetation Removal Offset Policy* and proposed fees and charges for applications using the Development Control Plan pathway (not including development applications fees) be publicly exhibited.



Vegetation Removal Offset Policy



GOULBURN MULWAREE COUNCIL VEGETATION REMOVAL OFFSET POLICY

POLICY OBJECTIVE

The objective of this policy is to ensure that effects of vegetation removal do not adversely affect the environment of Goulburn Mulwaree.

LEGISLATIVE PROVISIONS

NSW Environmental Planning and Assessment Act, 1979

State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017.

NSW Biodiversity Conservation Act 2016

NSW Local Land Services Act 2013

POLICY STATEMENT

Council and the community value the environmental and aesthetic contribution that individual trees, groups of trees and remnant native vegetation make to our natural and built environments. To protect existing vegetation Council restricts the removal of trees to only that which is necessary.

Trees provide a wide range of benefits for local residents and visitors. These benefits include increased comfort through shading and amenity values, habitat for birds and other wildlife, improved health and wellbeing for local residents, and increased property values. Trees achieve these benefits through ameliorating climate and environmental extremes (e.g. heat island effects, noise pollution, wind, airborne pollution); providing environmental benefits (e.g. carbon storage and sequestration, habitat and ecosystem restoration) and being pleasant to live near (providing benefits for mental health and wellbeing). The specific value of trees to urban residents may vary though, on average, the values are substantial.

The values of existing trees

Existing trees provide the following benefits:

- **Environmental** - improved water quality, improved soil health, increased biodiversity including fauna habitat and climate change mitigation.
- **Social** - increased social interaction, mental health and wellbeing through nature connection, amenity and comfort benefits, and physical health
- **Economic** - reduced energy consumption, increased property values, reduced costs from storms and floods, increased life of public infrastructure, and in some cases food or other products.

Retention preferred to removal

Because of the merits of existing trees and other vegetation as described above, retention of vegetation is preferred to removal and replacement. Approval for removal will only be given when retention is not an option due to poor health or structure, negative impacts or inappropriate location make retention not viable.

Apply the avoid, minimise, offset principle

Environmental impacts must first be avoided and minimised before any residual impacts are mitigated. Removal is to be the final option when considering vegetation management. This strategy meets the sustainability principle of "no net loss" of biodiversity by development as defined in the NSW State Government Biodiversity Assessment Method.



GOULBURN MULWAREE COUNCIL VEGETATION REMOVAL OFFSET POLICY

To achieve no net loss, developments/removal applications will avoid and minimise environmental impacts. Actions shall include modifying the proposal to avoid the removal of vegetation. Avoidance and minimisation measures can reduce, and potentially remove the need for removal.

The removal of hollow bearing trees is to be avoided. Hollow bearing trees provide nesting sites for birds and other native fauna. It takes 100 years plus for trees to develop hollows and they are an invaluable environmental resource.

Clearing of vegetation - when removal is unavoidable

Approval for removal of vegetation will only be considered by Council when all other means of avoiding the impacts of a development proposal on a site's environmental values have been exhausted.

An applicant must demonstrate that all alternatives for a development/removal proposal and all measures to mitigate impacts have been considered. If avoid or minimise principles have been demonstrated to not be possible, the need for removal has to be justified by the applicant.

Council approval is required prior to the removal of trees that are greater than 3.0 meters in height or width or with a trunk diameter that is greater than 0.2m when measured 1.2 metres above ground. Priority Weeds as set out in the Biosecurity Act 2015 (formerly known as Noxious Weeds) and weeds identified as Environmental Weeds in *Goulburn Mulwaree Development Control Plan* section 3.9.7 are exempt from the need for approval prior to removal.

The removal of vegetation without consent when consent would otherwise have been required is an offence which can result in Penalty Infringement Notices (\$3000 for an individual or \$6000 for a corporation), or prosecution in the Land and Environment Court with maximum penalties of \$250,000 for an individual or \$1,000,000 for a corporation.

Clearing of vegetation refers to any act that results in the permanent loss of or irreversible damage to vegetation. Specifically it means to remove, cut down, ringbark, push over, poison, or destroy vegetation in any way including burning, flooding, draining or changing the ground level (cutting or filling) at the base of the vegetation.

This policy does not apply to developments that trigger State Government legislation such as the *Biodiversity Conservation Act 2016* or the *Local Land Services Act 2013*.

Development and vegetation replacement/offset

Council is seeking to link its program of tree and vegetation planting and maintenance to offset the loss of trees due to development.

Council will offset tree loss by planting and revegetation of Council owned and managed land. Funding for this program will be supplemented by:

- Tree removal fees that will be set at a scale dependent on the number of trees to be removed (for applications using the DCP pathway – not development applications).
- Planning agreements with developers



GOULBURN MULWAREE COUNCIL VEGETATION REMOVAL OFFSET POLICY

- Local Infrastructure Contributions Plan projects
- The identification of suitable sites for offset under *the Biodiversity Conservation Act 2016* (Biodiversity Conservation Trust: Biodiversity Stewardship Agreements).

Cost of removal applications

Council will apply a fee for vegetation removal applications under *Council's Development Control Plan 2009*. Refer to Council's Fees and Charges (note this policy is in relation to vegetation removal charges for tree/vegetation removals under the *Goulburn Mulwaree Development Control Plan 2009* – and does not apply to fees and charges associated with development applications).

Use of funds from removal applications

Council will plant trees, shrubs and ground covers on Council owned or managed land. Council will prepare the site, source and plant appropriate plant species, maintain the plantings and replace failed specimens.

How does this policy apply to Council projects?

Council undertakes a number of activities that involve the installation, operation and maintenance of public infrastructure such as roads, water/sewer services, recreational facilities such as parks, sports fields etc. Generally most Council activities do not require development consent and are undertaken either as routine exempt activities or are assessed under Part 5 of the Environmental Planning and Assessment Act, 1979 through a "Review of Environmental Factors" (REFs). Accordingly there are no "fees" for Council projects.

Council as a part of its activities will follow avoidance and mitigation principles for tree management where possible. When REFs are undertaken, the management of trees and native vegetation is a major consideration where avoidance and mitigation principles are also applied.

Notwithstanding the above, Council intends to also offset its activities where possible (where avoidance and mitigation cannot be feasibly achieved). Accordingly the following will occur:

- Where trees require removal in an urban setting (e.g. tree removal in parks or road sides), trees will be replaced at a ratio of 1:3. Where possible trees will be replaced on or near the site of the trees removed and will be replaced with native species. It should be noted that some parks and streetscapes (particularly within heritage conservation areas) have established plantings of exotic trees. These established character areas will generally be replanted with trees species consistent with existing plantings.

There may be instances where trees cannot be replaced in the same area, in these instances Council will offset the loss in a suitable alternate location.

- Where trees occur in non-urban/rural areas (primarily along rural roads) re-vegetation plans for disturbed areas of vegetation will be implemented as condition of the REF which may specify locally endemic species. Depending on the locality and the assessment of other factors this could be re-vegetation with a variety of species from native grasses, forbs (herbs) and shrubs through to trees where appropriate.

Other Relevant Information



**GOULBURN MULWAREE COUNCIL
VEGETATION REMOVAL OFFSET POLICY**

- *The NSW Environmental Planning and Assessment Act (EP&A Act), 1979 via State Environmental Planning Policy (Vegetation in Non-Rural Areas) 2017 (Vegetation SEPP).* The Vegetation SEPP sets up a framework for the clearing of vegetation not associated with a development applications in certain areas and is applied through the *Goulburn Mulwaree Development Control Plan 2009 (refer to Council’s web site).*

The EP&A Act also has effect in relation to the provision of Part 7 of the *Biodiversity Conservation Act, 2016* which contains additional requirements with respect to assessments, consents and approvals under this Act.

- *The NSW Biodiversity Conservation Act 2016* - requires Development Application proponents to offset vegetation removal where the vegetation is mapped or the area exceeds stated thresholds (and avoidance or mitigation cannot be achieved).
- *The NSW Local Land Services Act 2013* - places requirements on applicants in Rural Zones where vegetation is mapped as regulated land. Tree removal applications in rural zones are managed by Local Land Services.
- The Biodiversity assessment and approvals navigator is a useful tool to help determine the pathway for assessment under the various legislation. The navigator can be found on the Office of Local Government website.
- See also Council’s website for information on Vegetation Clearing.

Vegetation Removal Offset Policy

Version	Council Meeting Date	Resolution	Adoption Date	Effective From
1	[Date]	[Number]	[Date]	[Date]

All policies can be reviewed or revoked by resolution of Council at any time.



DIRECTORATE: Planning and Environment

BUSINESS UNIT: Strategic Planning

15.5 REQUEST FOR SEARS - WOODLAWN ADVANCED ENERGY RECOVERY CENTRE

Author: Scott Martin, Director Planning & Environment

Authoriser: Warwick Bennett, General Manager

- Attachments:**
1. **Update on Veolia Woodlawn Advanced Energy Recovery Centre Project** [↓](#) 
 2. **Woodlawn ARC_Scoping Report** [↓](#) 

Link to Community Strategic Plan:	EN4 Maintain a balance between growth, development and environmental protection through sensible planning.
Cost to Council:	NIL – Operational costs
Use of Reserve Funds:	NIL

RECOMMENDATION

That

1. The report from the Director- Planning and Environment in regard to the Department of Planning & Environment’s request for input into the Secretary’s Environmental Assessment Requirements (SEARs) for the proposed Woodlawn Advanced Recovery Centre be received.
2. Council acknowledges that it is in the best interests of the community for Council to contribute to this SEARS process to ensure that community concerns are addressed in the application. This action should not be taken as establishing any position on this proposal until detailed information is available
3. Council addresses in its submission to the Department of Planning & Environment (DPIE) on the proposed Woodlawn Advanced Recovery Centre the issues raised in the Director – Planning and Environment Assessment’s report to the 15 June Council meeting detailing the following issues:-
 - (a) Air quality and odour -
 - (b) Human Health Risk
 - (c) Greenhouse Gas Emissions
 - (d) Noise and Vibration
 - (e) Traffic and Transport
 - (f) Visual
 - (g) Biodiversity
 - (h) Heritage
 - (i) Social
 - (j) Hazard and Risk
 - (k) Water – including residential water supplies
 - (l) Waste feedstock availability and management
 - (m) Economic
 - (n) Land capability stability and soils
 - (o) Built Environment

4. Additional to the matters addressed in paragraph 3 of this resolution, the applicant must also demonstrate as part of the application that they have addressed the following
 - (a) Comprehensive identification and consultation with all residents within a minimum 6.75km radius (to the eastern side of the Braidwood Road so as to include the township of Tarago) that will enable the people in the area to consider the impact of this proposal on them
 - (b) Comprehensive overview of existing transmission infrastructure constraints and the need for upgrading. Upgrading of transmission infrastructure should be fully identified within the EIS. The impacts of any required upgrades to transmission infrastructure form part of the EIS assessment and should not be deferred.
 - (d) The proposed emission capturing technology delivers and exceeds European and NSW standards and build on past experiences to deliver a first class outcome.
 - (e) Demonstrate beyond reasonable doubt that there will be no adverse impact to human, animal and environmental health as a result of the proposal.
 - (f) A full reassessment of the haul route between Crisps Creek Intermodal Facility and the site be undertaken, with specific emphasis on the provision of a climbing lane on Bungendore Road to be installed.
5. Council includes the Tarago and Districts Progress Association Inc submission on behalf of the local community as an attachment to the Council submission
6. There should be a meaningful community consultation period of at least three months.
7. Council requests the engagement of independent scientific expert(s) by the Department of Planning Industry and Environment to undertake a critical review of the proposal in its entirety before the public consultation process. This critical review to be made publicly available during the consultation process.
8. The EIS and the Department of Planning need to consider the cumulative impacts of the proposed Energy Recovery Facilities being proposed in this Local Government Area.

BACKGROUND

The Woodlawn Eco Precinct (old Woodlawn mine) is located 5.5km to the west of Tarago, 35km south of Goulburn, 7km to the east of Lake George and 8km west of Lake Bathurst. There are a number of residential properties within close proximity to the precinct, the closest being approximately 800m to the north with the main township of Tarago being 5.8km to east. The Woodlawn Eco Precinct has been developed over the last 20 years to include a range of waste management and resource recovery uses which presently include, the Woodlawn Bioreactor, Woodlawn Bioenergy Power Station, Woodlawn Mechanical Biological Treatment Facility, sustainable agricultural operations, aquaculture and horticulture operations utilising waste heat from energy production, and renewable energy generation including wind and solar. The Woodlawn Eco Precinct is supported by two external waste transfer terminals located at Clyde and Banksmeadow Sydney, and the Crisps Creek intermodal Facility at Tarago.

The next phase of the Woodlawn Eco Precinct is seeking approval for the development of the Woodlawn Advanced Energy Recovery Centre being an Energy Recovery Facility. The Energy Recovery Facility will treat waste streams approved to be received at the site into energy through the process of incineration. The diversion of waste through the Energy Recovery Facility will reduce in part the quantity of waste going to landfill. Figure 1 provides an overview of the proposed location of the Woodlawn complex.

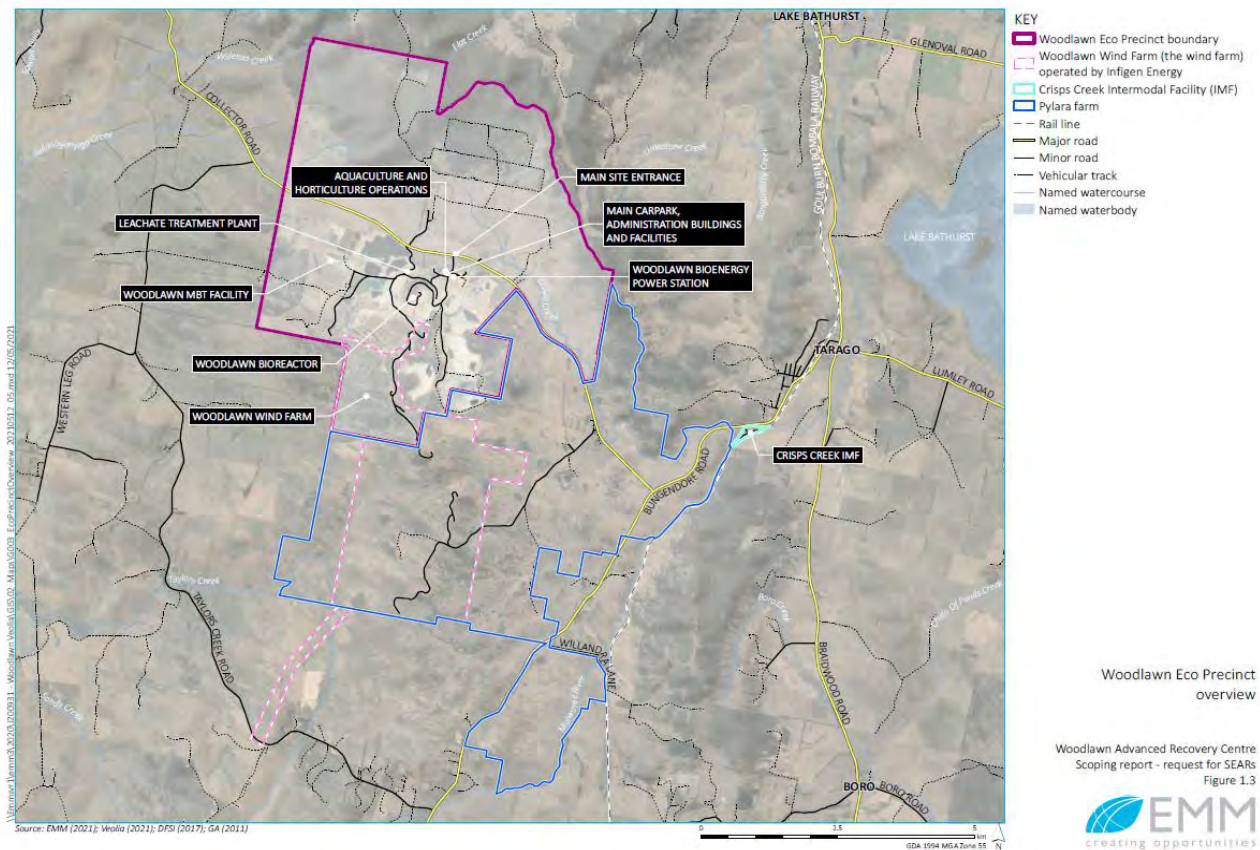


Figure 1 Woodlawn Overview Map p.7 Scoping Report

REPORT

Council has received a request from DPIE relating to a new State Significant Development application by Veolia Environmental Services (Australia) Pty Ltd (Veolia) as owners and operators of the Woodlawn Eco Precinct. Council is one of no less than twelve agencies requested to provide input into the SEARs.

The proposal is set out in the attached Scoping Report and in summary includes:

- development of an Energy Recovery Facility for the thermal treatment of –
 - residual municipal solid waste;
 - commercial and industrial waste (waste feedstock); and
 - residual waste feedstock approximately 380,000 tonnes per annum.
- recovery of approximately 39 MW of electrical energy;
- management of residual by-products generated by the Energy Recovery Facility within the Woodlawn Eco Precinct; and
- ancillary development of site infrastructure to facilitate construction and operation of the project.

In return the project will generate, environmental and community benefits. The proposed benefits are set out in the scoping report and in summary include:

- over \$600M initial investment in regional NSW

- approximately \$2B investment in lifetime maintenance and employment;
- increasing Veolia’s capacity to recover non-recyclable waste, diverting approximately 380,000 tonnes per annum from landfill;
- recovery of about 39 MW of electrical energy, enough to power 50,000 homes per year;
- generation of around 300 jobs during construction and 40 jobs during operation; and
- further investment in community initiatives.

An Energy Recovery Facility incinerates residual waste to create heat, which generates steam. The steam is directed into steam turbines to generate electricity. The process is not dissimilar to conventional gas or coal fired power stations, in this case it is the source of energy that is different. Instead of using fossil fuels as an energy source, energy is predominantly obtained from non-recyclable waste materials. The scoping report identifies that approximately three tonnes of residual waste is the equivalent of burning one tonne of coal which will deliver a low carbon energy solution.

Whilst there are a quantity of small scale Energy Recovery Facilities in Australia that rely on energy sources derived from the by-products of the sugarcane milling process, the commercial upscale of Energy Recovery Facilities utilising residual waste is relatively new to Australia. However, there are several proposed commercial Energy Recovery Facilities being considered within Australia; the most progressed is in Western Australia. This facility is currently under construction and will process up to 400,000 tonnes per year; Veolia will operate this facility once complete.

In Europe the use of commercial scale Energy Recovery Facilities utilising residual waste exceed over 500 across more than twenty-three countries. Sweden and Demark appear to be the most advanced by removing recyclables from the municipal waste (47% of waste) and then utilising over 50% of the residual waste to generate electricity with only minimal waste going to landfill. Currently, Veolia operates over sixty-five Energy Recovery Facilities globally, Veolia is intending to bring its operational experience and expertise to Australia.

The Scoping Report discusses that preliminary environmental investigations have been undertaken to identify matters to be addressed in the Environmental Impact Statement and the required level of assessment. These matters are set out in the table below.

MATTER	CUMULATIVE IMPACTS?	LEVEL OF ASSESSMENT	COUNCIL COMMENTS
Air quality and odour	Yes – with existing eco precinct operations	Detailed	Any air quality assessment should include: <ul style="list-style-type: none"> • All emissions from the site including those generated by the broader bio-reactor activities onsite. • Measures designed to monitor emissions and procedures to manage non-compliant emissions. • Odour control from current site operations has been and remains an issue with the surrounding residents. The EIS should

MATTER	CUMULATIVE IMPACTS?	LEVEL OF ASSESSMENT	COUNCIL COMMENTS
			<p>demonstrate how this will be controlled and not exasperated.</p> <ul style="list-style-type: none"> • Plume mapping and dispersal modelling based on varying atmospheric conditions including worst case scenarios. • What particle sizes will be emitted from the stack? • The need to establish independent air quality monitoring stations (to be part of the NSW Government network) external to the site based on sensitive receivers prevailing weather conditions and topographical constraints must be investigated. This would include (as a minimum) the need for air quality monitoring stations to be established at Tarago, Lake Bathurst, Collector and Bungendore.
Human Health Risk	Yes – with existing eco precinct operations	Detailed	<p>Any Human Health Risk Assessment should include all emissions from the site including those generated by the broader bio-reactor activities onsite.</p> <p>Residential properties are identified closer than the 5km stated in the Scoping report. All residential properties within a defined radius should be identified and mapped, regardless of whether they are owned by Veolia or not.</p> <p>The particle sizes emitted from the stack and during the management of incinerator bottom ash should be identified and assessed.</p>
Greenhouse Gas Emissions	Yes – with existing eco precinct operations	Standard	<p>Greenhouse Gas Emissions should include all emissions from the site including those generated by the broader bio-reactor activities onsite.</p> <p>The Scoping Report mentions that the carbon footprint for the electricity generated by the Energy Recovery Facility is “likely” to be lower than the grid average. The use of the word likely implies that the carbon footprint may not be better than current alternatives. This should be explored fully within the EIS to demonstrate the viability of an Energy Recovery facility to reduce carbon</p>

MATTER	CUMULATIVE IMPACTS?	LEVEL OF ASSESSMENT	COUNCIL COMMENTS
			<p>emissions over the project lifecycle.</p> <p>The level of assessment should be detailed.</p>
Noise and Vibration	Yes – with existing eco precinct operations	Standard	<p>Modelling should include residential properties within the township of Tarago and those that reside within the same radius. The cumulative impacts of additional noise must be fully considered taking into account atmospheric and topographical constraints and be appropriately mapped. Issues of intrusive noise impacts are to be addressed in the assessment.</p> <p>The level of assessment should be detailed.</p>
Traffic and Transport	Yes – with existing eco precinct operations	Standard	<p>While there is no change proposed to the quantity of material or means of conveyance to the site, the construction activities will generate significant additional traffic volumes to the site via the local road network. A detailed understanding and assessment of these impacts should be provided within the EIS. This may include the need to consider pavement life, intersection details and climbing lanes along with any required upgrading works.</p> <p>Further to the above, Council requires that a full assessment of the haul route between Crisps Creek Intermodal Facility and the site be reassessed, with specific emphasis on the provision of a climbing lane on Bungendore Road</p>
Visual	Yes – with existing eco precinct operations	Standard	<p>While the site is highly disturbed the structure being proposed is permanent, large in scale and located on a ridgeline.</p> <p>The level of assessment should be detailed and include photomontages from known views into the site, including those from the M23 Federal Highway and Weereewa lookout.</p> <p>The visual assessment should include projected milestones of the intended site rehabilitation.</p> <p>The visual assessment should provide for the end of life and decommissioning of the site as the life of the Energy Recovery Facility is thirty years.</p>
Biodiversity	No	Minor	The site has been highly disturbed which

MATTER	CUMULATIVE IMPACTS?	LEVEL OF ASSESSMENT	COUNCIL COMMENTS
			<p>may not mean that site biodiversity is a concern, however, there are off site impacts that should be considered in relation to the need to upgrade transmission infrastructure and what effect this will have on biodiversity.</p> <p>Additionally, the impact of negative externalities resulting from emissions from the Energy Recovery Facility upon biodiversity values within any plume dispersal radius including nearby wetlands requires assessment. The dispersal radius needs to be define as some commentators put the radius at 30 kms</p> <p>The impact needs to include impacts on surrounding livestock and agriculture products for human consumption</p> <p>The level of assessment should be standard.</p>
Heritage	No	Minor	A due diligence assessment of Aboriginal and European heritage shall be undertaken.
Social	Yes	Detailed	An assessment of the social impact upon the Tarago and district community needs to be carried out, with particular attention given to any stigma associated with Tarago and waste.
Hazard and Risk	No	Detailed	<p>Modelling of worst case scenarios should be considered including total destruction of the Energy Recovery Facility through unplanned events.</p> <p>The impact needs to include impacts on surrounding livestock and agriculture products for human consumption.</p>
Water	Yes – with existing eco precinct operations	Standard	<p>The Energy Recovery Facility requires 6,000m³ of potable water per month equating to 6,000,000 litres per month or seventy-two million litres per year. The source of this drinking quality water supply and its availability shall be detailed and analysed. Does the proposal include treatment of non-potable water on site to meet the water quality standards including domestic and household water tanks in the dispersal radius area</p> <p>Water security, competing demands for water across the entire complex and long-term impacts on, catchments,</p>

MATTER	CUMULATIVE IMPACTS?	LEVEL OF ASSESSMENT	COUNCIL COMMENTS
			<p>aquifers and bores should be considered along with how the proposal is to be drought proofed.</p> <p>A comprehensive and robust water balance assessment should be undertaken.</p> <p>The level of assessment should be detailed</p>
Waste feedstock availability and management	No	Standard	<p>Concern is raised on the quality of waste being sorted for use in the Energy Recovery Facility. The quality of air emission is intrinsically linked to the quality of the waste burnt therefore the following questions require consideration:</p> <p>What checking and verification methods are used in the sorting of waste materials?</p> <p>What safe guards are in place to ensure only the right material is sent to the Energy Recovery Facility?</p> <p>The level of assessment should be detailed</p>
Economic	Yes	Standard	<p>While the project may have positive economic outcomes there is the potential for some to be disadvantaged by the proposal. The EIS should model all economic opportunities and threats to ensure no-one is economically disadvantaged.</p>
Land capability stability and soils	No	Minor	<p>Geotechnical investigations shall be required to ensure land capability and ground stability.</p>
Built Environment	No	Not relevant	<p>The Energy Recovery Facility has a thirty year life. The EIS should identify what is to happen at the conclusion of this period. Is the facility to be simply decommissioned and recycled, will it be mothballed or refurbished?</p> <p>What is the rationale behind the proposed thirty years.</p>

SUMMARY

To ensure that the community impact is minimised, it is recommended that Council's submission to DPIE in relation to the SEAR's contains:

1. The above Table and the comments made within.
2. The submission provided by the Tarago and Districts Progress Association Inc on behalf of the local community.
3. Comprehensive identification of all residential receivers within a minimum 6.75km radius (to the eastern side of the Braidwood Road so as to include the township of Tarago), to enable the proposal to consider the impacts on residence.
4. Comprehensive over view of existing transmission infrastructure constraints and the need for upgrading. Upgrading of transmission infrastructure should be fully identified within the EIS. The impacts of any required upgrades to transmission infrastructure form part of the EIS assessment and should not be deferred.
5. The EIS should address and map all negative and positive externalities of the proposal to understand the impacts through the life of the project.
6. Proposed emission capturing technology should deliver and exceed European and NSW standards and build on past experiences to deliver a first class outcome.
7. There should be a meaningful three month community consultation period upon lodgement of the application.
8. It shall be demonstrated beyond reasonable doubt that there will be no adverse impact to human, animal and environmental health as a result of the proposal.
9. The EIS and the Department of Planning need to consider the cumulative impacts of the proposed Energy Recovery Facilities being proposed in the Local Government Area.
10. The engagement of independent scientific expert(s) by the Department of Planning to undertake a critical review.
11. A full reassessment of the haul route between Crisps Creek Intermodal Facility and the site be undertaken, with specific emphasis on the provision of a climbing lane on Bungendore Road to be investigated.



3 June 2021

Warwick Bennett
General Manager
Goulburn Mulwaree Council

By email: Warwick.Bennett@goulburn.nsw.gov.au

Dear Mr Bennett,

I am writing to update you on the new Advanced Energy Recovery Centre (ARC) Veolia is proposing at the Woodlawn Eco-Precinct near Tarago.

Using state-of-the-art technology, the ARC will take waste that cannot be recycled and turn it into energy, producing enough electricity to power 50,000 homes a year.

We have now lodged the Scoping Report with the NSW Department of Planning, Industry and Environment (DPIE). The Scoping Report sets out preliminary information on the ARC project and its potential impacts and is the first phase in the environmental impact assessment of State Significant Developments (SSD).

Community consultation

The Scoping Report includes details of community consultation and feedback to date. In mid-April, we held a Community Open Day to explain the ARC technology to local residents and answer questions.

At the Open Day, community members told us they support the proposal's environmental benefits and reducing landfill through progressive energy from waste technology.

They were pleased to know the ARC will create more jobs for locals (300 during construction and 40 permanent operational roles) and that energy will be produced from non-recyclable waste – enough to power 50,000 homes per year.

Visitors raised concerns about odour from existing operations and asked how odour capture would work at the ARC.

Other topics of discussion were air quality at the site, potential water usage, road movements, future waste volumes, land value impacts and the longevity of the Veolia Mulwaree Trust, which manages and distributes funds to not-for-profit community groups and organisations.

Visitors to the Community Open Day told us they would like more information on the project timelines and expressed interest in receiving updates on the approval processes. They want us to continue working to minimise odour and would like more opportunities to talk with the project team.

Veolia Environmental Services (Australia) Pty Ltd ABN: 20 051 316 584
A: Level 4, 65 Pirrama Rd Pyrmont, NSW, 2009
T: +61 (2) 85710000 W: www.veolia.com.au



Following this, we can commit to:

- updating our website to address the issues raised and ensuring information on the approval process is reflected on our website
- continuing our work to minimise odour impacts from operations at our site. You can read more about this on the Woodlawn page of our website, veolia.com/anz
- giving the community more opportunities to meet with the project team, the first being our next Community Open Day on Sunday 20 June (10am-1pm). Visit veolia.com/anz/TheArc for further details.

Project timeline

There are many variables involved in the project timeline, including Government review, any required amendments and community feedback. We are planning for the project to take **between three and five years**, accounting for about two years in approval processes and a three-year build.

What happens next:

1. Early consultation - We are at this stage

Early consultation has been undertaken as part of preliminary planning. The formal planning process begins when Veolia lodges a Scoping Report with the NSW Department of Planning Industry and Environment (DPIE). **This lodgement has now taken place.** The Department will now set out the requirements to be addressed in the Environmental Impact Statement (EIS) for the Advanced Energy Recovery Centre.

2. Environmental studies

The Government will ask Veolia to carry out studies to assess the project's environmental, social, and economic impacts. We will keep local residents updated as these studies progress. The environmental studies will form the basis of the EIS. **We expect this to happen in the next six months.**

3. Ongoing public consultation

The results of the impact assessments will be published once they are completed. Veolia will host community information sessions to present the results and seek feedback from the public.

4. Submit the Environmental Impact Statement and development application

The completed EIS will then be submitted to DPIE. DPIE will publicly exhibit the EIS for at least four weeks. The community will be able to submit feedback to DPIE during this exhibition period.

5. Respond to feedback

The Government will publish all of the consultation feedback, and submissions received, and Veolia will respond in a formal Response to Submissions Report.

6. Application assessed

The Government will assess the application's merits and decide whether the development can go ahead.

**At a glance**

Expanding our operations at Woodlawn to include the ARC will deliver:

- Over \$600m initial investment in regional NSW and a further \$2bn investment in lifetime maintenance and employment
- Further recovery of non-recyclable waste, diverting 380,000 tonnes from landfill each year
- Generating 40MW clean energy, enough to power 50,000 homes per year
- Additional investment in community initiatives and ongoing enhancement of the local environment
- 340 jobs over the project's lifespan - 300 during construction and 40 operational jobs. Veolia intends to hire locally where possible and invest in apprenticeships at the site.

The ARC will be an important part of Veolia's continued investment in regional New South Wales, creating hundreds of jobs, driving economic growth and supporting Australia's environmental shift towards a circular economy.

The local project team and I are available to speak with you at any time if you have any questions or concerns as we move forward. Please do not hesitate to contact me.

Yours sincerely,

A handwritten signature in black ink, appearing to read "Richard Kirkman".

Richard Kirkman

*Chief Executive Officer & Managing Director
Veolia Australia and New Zealand*



Veolia Environmental Services (Australia) Pty Ltd ABN: 20 051 316 584
A: Level 4, 65 Pirrama Rd Pyrmont, NSW, 2009
T: +61 (2) 85710000 W: www.veolia.com.au



Woodlawn Advanced Energy Recovery Centre

Scoping Report

Prepared for Veolia Environmental Services (Australia) Pty Ltd
May 2021



Woodlawn Advanced Energy Recovery Centre

Scoping Report

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Prepared by

Approved by




Kate Cox

Associate Environmental Scientist

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David Snashall

Associate Director

13 May 2021

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Executive Summary

Veolia Environmental Services (Australia) Pty Ltd (Veolia) owns and operates the Woodlawn Eco Precinct (the Eco Precinct), located approximately 40 km south of Goulburn and 50 km north of Canberra. The Eco Precinct has prioritised sustainable and innovative waste management practices for the last 20 years, and has been developed to include a range of complementary waste management and resource recovery operations and technologies. These include the Woodlawn Bioreactor (the Bioreactor), Woodlawn Bioenergy Power Station, Woodlawn Mechanical Biological Treatment (MBT) Facility, sustainable agricultural operations, aquaculture and horticulture operations utilising waste heat from energy production, and renewable energy generation including wind and solar. The Eco Precinct is part of an integrated waste management system which includes two transfer terminals at Clyde and Banksmeadow in Sydney and the Crisps Creek Intermodal Facility (IMF) in nearby Tarago, which receives waste from greater metropolitan Sydney.

Veolia proposes to develop and operate the Woodlawn Advanced Energy Recovery Centre (ARC) (the project), an energy recovery facility (ERF), as the next phase of the Eco Precinct. This involves the development of an additional waste management technology at the Precinct, treating a portion of the waste stream, which is already approved to be received at the site via rail from Sydney and road from surrounding areas. Energy recovery is a well-used and recognised waste management technology globally, which is preferable to disposal to landfill.

The project is classified as a State significant development (SSD) under the *Environmental Planning and Assessment Act 1979* (EP&A Act) in accordance with Schedule 1 of State Environmental Planning Policy (State and Regional Development) 2011 (SRD SEPP). The project is of a type listed in Schedule 1 of the SRD SEPP, namely it meets the definition of both 'Electricity generating works and heat or co-generation' (clause 20) and 'waste and resource management facilities' (clause 23).

The ARC is designed to recover energy from waste that will otherwise be disposed to landfill and involves the construction and operation of the following key components and ancillary infrastructure. The conceptual design, which may be refined during the EIS stage, proposes:

- development of an ERF for the thermal treatment of residual municipal solid waste and commercial and industrial waste (waste feedstock) that will otherwise be disposed of to landfill;
- thermal treatment of approximately 380,000 tonnes per annum (tpa) of residual waste feedstock;
- recovery of approximately 39 MW of electrical energy;
- management of residual by-products (ash) generated by the ARC within the Eco Precinct; and
- ancillary development of site infrastructure to facilitate construction and operation of the project.

The project will have the following benefits:

- over \$600 M initial investment in regional NSW and a further \$2B investment in lifetime maintenance and employment;
- increasing Veolia's capacity to recover non-recyclable waste, diverting approximately 380,000 tpa from landfill;
- recovery of about 39 MW of electrical energy, enough to power 50,000 homes per year;
- generation of around 300 jobs during construction and 40 jobs during operation; and
- further investment in community initiatives.

The project will be designed with regard to the applicable NSW legislation and policies, and key European Union (EU) guidance including the Industrial Emissions Directive (IED) 2010/75/EU and the *Best Available Techniques (BAT) Reference Document for Waste Incineration: Industrial Emissions Directive 2010/75/EU (Integrated Pollution Prevention and Control)* (2019) (the BREF document) to ensure that it does not pose an unacceptable risk to human health or the environment.

This document outlines the development of the project scope, the proposed approval pathway, the issues and approach for impact assessment, initial outcomes of early consultation, and identifies the approach to consultation proposed as part of the EIS preparation.

Based on the findings of the scoping report, the following key issues will be addressed in the EIS:

- air quality, odour and greenhouse gas;
- human health risk;
- surface water and groundwater;
- hazards and risks;
- visual;
- social and economic;
- traffic and transport;
- noise and vibration; and
- cumulative impacts.

Other matters that require assessment, but may not require a standalone or detailed technical assessment in the EIS are:

- biodiversity;
- Aboriginal cultural heritage and historic heritage;
- land capability, stability and soils; and
- built environment.

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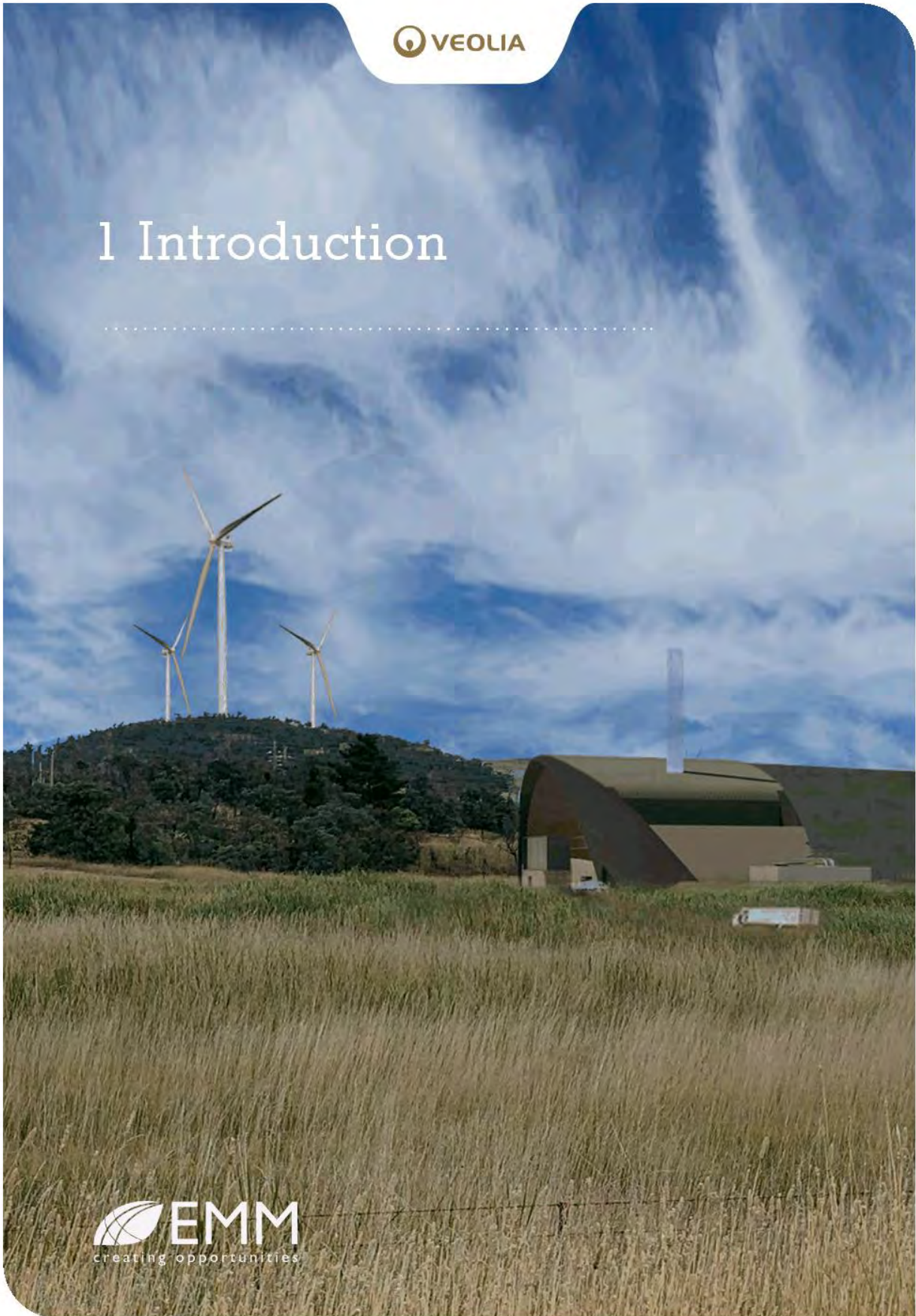
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1 Introduction

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1 Introduction

1.1 Overview

Veolia Environmental Services (Australia) Pty Ltd (Veolia) owns and operates the Woodlawn Eco Precinct (the Eco Precinct), located approximately 40 km south of Goulburn and 50 km north of Canberra. The regional and local context are shown in Figure 1.1 and 1.2. The Eco Precinct has prioritised sustainable and innovative waste management practices for the last 20 years, and includes the following operations and technologies:

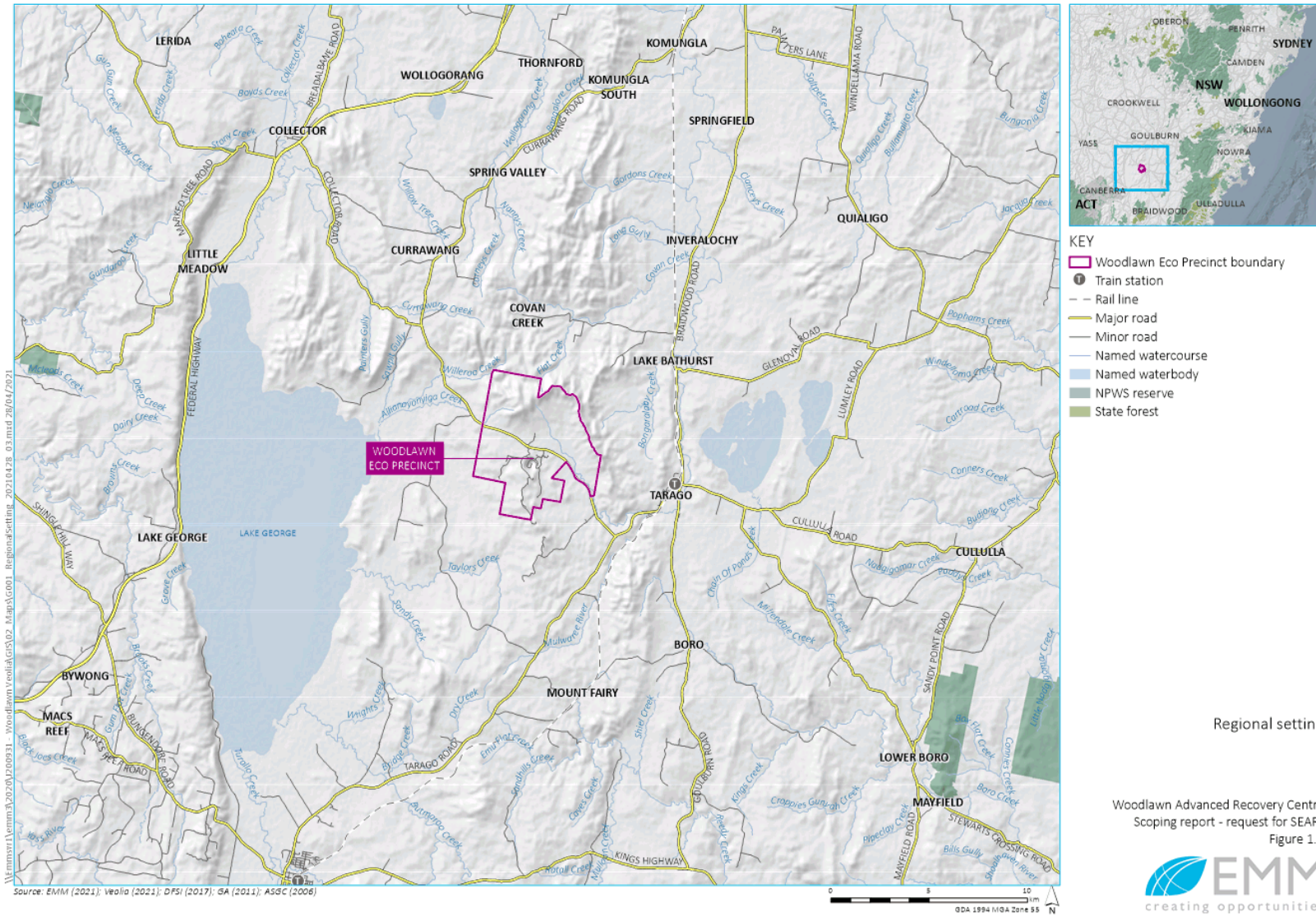
- Woodlawn Bioreactor (the Bioreactor) – a municipal solid waste landfill in which liquids are recirculated to help bacteria break down the waste, enhancing the capture and extraction of landfill gas.
- Woodlawn BioEnergy Power Station – utilises the gas from the Bioreactor to generate electricity.
- Woodlawn Mechanical Biological Treatment (MBT) Facility – extracting the organic content from waste.
- Agriculture – the Eco Precinct includes a working farm that applies sustainable management practices.
- Aquaculture and horticulture – use of captured waste heat from the Power Station for use in sustainable fish farming and hydroponic horticulture.
- Renewable energy generation – the Woodlawn Wind Farm (operated by Infigen Energy) which generates 48.3 megawatts (MW) of clean energy per year, and a solar farm producing 2.3 MW of clean energy per year.

The Eco Precinct also comprises other waste related activities which support operations including a Leachate Treatment Plant (LTP), and the Crisps Creek Intermodal Facility (IMF) which is located approximately 5 km east of the Eco Precinct.

Woodlawn is an important waste management site for NSW, accepting some 40% of Sydney's municipal solid waste (MSW). It forms a key part of a waste management system which comprises two transfer terminals in Sydney (Clyde and Banksmeadow) where municipal waste is sorted and loaded into rail containers for transport by rail to Crisps Creek and then on to Woodlawn by truck.

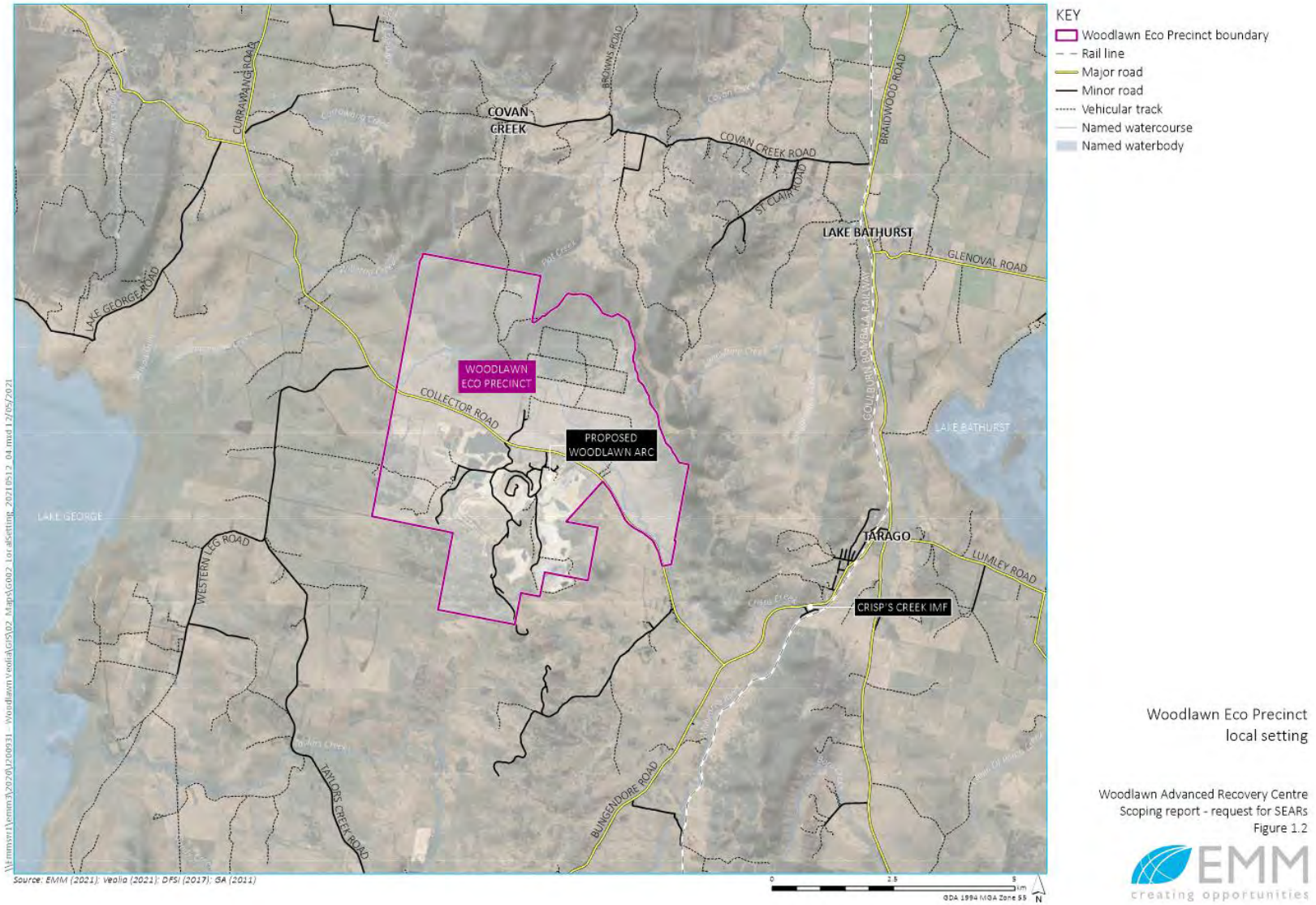
The Woodlawn Advanced Energy Recovery Centre (ARC) (the project), an energy recovery facility (ERF), is proposed as the next phase of development at the Eco Precinct. The project is classified as a State significant development (SSD) under the *Environmental Planning and Assessment Act 1979* (EP&A Act) in accordance with clauses 20 and 23 of Schedule 1 of State Environmental Planning Policy (State and Regional Development) 2011. The applicant for the project is Veolia Environmental Services (Australia) Pty Ltd (Veolia).

This scoping report has been prepared with reference to *Preparing a Scoping Report – State Significant Development Guide, Exhibition Draft* (Department of Infrastructure and Planning (DPIE) 2020).



Regional setting
 Woodlawn Advanced Recovery Centre
 Scoping report - request for SEARs
 Figure 1.1





1.2 The project

Veolia is proposing to develop and operate an ERF designed to recover energy from waste that will otherwise be disposed to landfill. The project involves construction and operation of the following key components comprising the ARC:

- development of an ERF for the thermal treatment of residual MSW and commercial and industrial (C&I) waste (the waste feedstock) that will otherwise be disposed of to landfill;
- thermal treatment in the ARC of approximately 380,000 tonnes per annum (tpa) of the waste feedstock;
- recovery of about 39 MW of electrical energy;
- management of residual by-products generated by the ARC; and
- ancillary development of site infrastructure to facilitate construction and operation of the project.

The project will have the following benefits:

- over \$600 M initial investment in regional NSW and a further \$2B investment in lifetime maintenance and employment;
- increasing Veolia's capacity to recover non-recyclable waste, diverting some 380,000 tpa from landfill;
- recovery of around 39 MW of electrical energy, enough to power 50,000 homes per year;
- generation of 300 jobs during construction and 40 jobs during operation, the majority of which are likely to be in the Goulburn region; and
- further investment in community initiatives.

The project will be designed with regard to the applicable NSW legislation and policies, and key European Union (EU) guidance including the Industrial Emissions Directive and the *Best Available Techniques (BAT) Reference Document for Waste Incineration: Industrial Emissions Directive 2010/75/EU (Integrated Pollution Prevention and Control)* (2019) (the BREF document) to ensure that it does not pose an unacceptable risk to human health or the environment.

1.3 History of the Woodlawn Eco Precinct

Veolia purchased the site of the Woodlawn Eco Precinct in 2001 following the closure of the former mining operations, with the intention to rehabilitate the degraded mine site and broader mine-related area. Additional land was acquired around the mine site to provide a buffer to sensitive receptors and incorporate additional agricultural uses.

Veolia prides itself on being a respectful and valuable contributor to the local community for almost 20 years. Community and stakeholder engagement began early with Veolia's acquisition of the former mining operations. The Community Liaison Committee (CLC) was established for the initial Woodlawn Eco Precinct around this time. Since its inception the CLC has played an important role in providing regular community engagement.

The Woodlawn Eco Precinct has developed over the last 20 years and includes an integrated system of waste management and resource recovery operations. The Bioreactor, Crisps Creek IMF, and associated Clyde Transfer Terminal (in Sydney) commenced operating in 2004. The Banksmeadow Transfer Terminal commenced operating in 2016.

Waste is transported from Sydney in shipping containers via rail to the Crisps Creek IMF (owned by Veolia), located approximately 7 km (by road) from the Eco Precinct near the township of Tarago, adjacent to the Goulburn-Bombala Railway line. Local waste from neighbouring councils and businesses is transported to the Eco Precinct via road.

The Woodlawn MBT Facility began operations in 2017. The MBT Facility is located to the north-west of the Bioreactor and was approved in 2007 to receive up to 280,000 tpa of mixed waste (240,000 tpa of mixed waste and 40,000 tpa of garden waste). The first stage of the MBT completed commissioning in March 2017 and commenced operation in July 2017. Approximately 143,000 tpa of mixed waste is currently accepted from an amalgamation of councils in the Sydney Metropolitan Area. The incoming waste is processed to extract metals and produce organic output, which is matured on site.

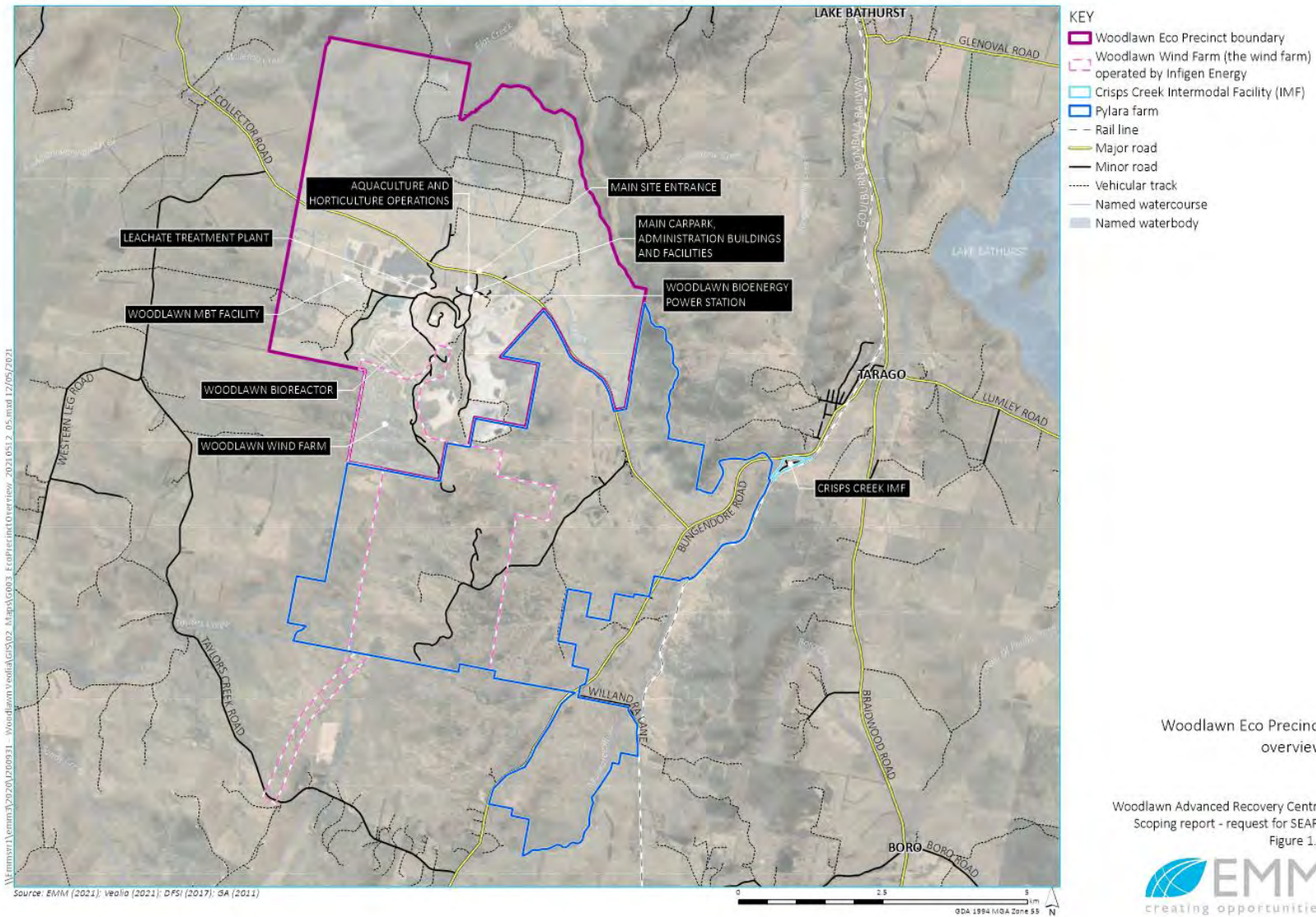
Development and approvals related to the Eco Precinct are summarised in Table 1.1. Key operations at the Eco Precinct are shown in Table 1.1.

Table 1.1 Development and approvals related to the Eco Precinct

Operations	Description	Approval reference and date
Bioreactor, including the Woodlawn Bioenergy Power Station	<p>The Bioreactor was the first stage of the Eco Precinct developed by Veolia. Landfilling operations, which commenced in September 2004, are located in the void of the former open cut mine. Waste is deposited in the Bioreactor and with optimal moisture and temperature conditions, achieves enhanced production of landfill gas, which is collected through a vast network of infrastructure within the void. In 2008 the first purpose-built landfill gas-fired engines were installed at the Bioenergy Power Station, part of the Bioreactor, with excess heat from the operation being used for aquaculture and hydroponic horticulture trials at the site. The methane contained in the landfill gas is used as fuel to generate electricity, which is exported into the electricity grid. There are currently 7 engines installed on site.</p> <p>A Leachate Treatment Plant (LTP) was approved in late 2017 (DA31-02-99-Mod-3) as modification to the Bioreactor and commenced treating leachate in 2018. The LTP facilitates better environmental and operational performance by allowing Veolia to extract and treat greater volumes of leachate from the Bioreactor and minimise and reduce the generation of odour and enable more efficient gas extraction maximising the waste to energy benefits of the Bioreactor.</p>	<p>DA31-02-99 approved 2000.</p> <p>DA31-02-99 Mod 1 approved in 2010 to receive up to 50,000 tpa of waste by road from the local area.</p> <p>DA31-02-99 Mod 2 approved in 2016 to alter site water and leachate management.</p> <p>DA31-02-99-Mod-3 for LTP approved 2017.</p> <p>MP 10_0012 approved in 2012 to increase waste input rates to the bioreactor</p>
Crisps Creek IMF	<p>The IMF forms an integral part of the logistical operations of the Eco Precinct, and is located 7 km by road from the Bioreactor in the township of Tarago, adjacent to the Goulburn-Bombala Railway line. Waste containers transported from the Sydney region via rail are unloaded and transferred onto road trailers at the IMF for transport to the Bioreactor. The IMF is approved to accept 1,180,000 tpa of waste from Sydney.</p>	
Local waste transport to Woodlawn Eco Precinct	<p>Original approval was granted under DA31-02-99 Mod 1 for transport up to 50,000 tpa of waste by road from the local area. Approval was later granted to increase transport up to 130,000 tpa to the Woodlawn Eco Precinct by road (MP 10_0012 approved in 2012). A modification is currently being sought separately to modify the relevant development consent and increase the transport of local waste by road to 200,000 tpa.</p>	

Table 1.1 Development and approvals related to the Eco Precinct

Operations	Description	Approval reference and date
Woodlawn MBT Facility	The MBT facility is approved to receive up to 280,000 tpa of mixed waste from councils in Sydney Metropolitan Area. The waste is processed to extract recyclable materials or produce compost. The compost is matured on site. Changes to site layout, technology and operating hours were approved in 2014. Stage 1 of the facility commenced operations in 2017 and is able to process up to 144,000 tpa of municipal solid waste and 40,000 tpa of green waste of the total approved 280,000 tpa.	MP06_0239 Approved 2007
Solid recovered fuel (SRF) processing facility	The SRF facility is approved to process up to 50,000 tpa of residual waste from the MBT, however has not been constructed to date. The SRF (if constructed) would divert approximately 37,400 tpa residual waste from landfill and produce SRF material that will be transport offsite by rail with the IMF.	MP06_0239-Mod-2 Approved 2019
Aquaculture and horticulture operations	In keeping with the objectives of utilising as many resources as possible within the Woodlawn Eco Precinct, Veolia has been looking for ways to utilise the waste heat created through the production of energy from the landfill gas. Veolia is using waste heat from the Bioenergy Power Station's gas-fired engines in aquaculture operations to cultivate fish, with a horticultural system operating to remove excess nutrients.	Local Council approval
Woodlawn and Pylara farms	Farmland surrounding the Eco Precinct is utilised either for farming practices or requires rehabilitation from former mining activities. Farming at Pylara utilises sustainable farming practices such as a sheep breeding program that includes genetic selection, nutrition and grazing rotation, to increase meat and wool productivity and reduce impacts on soils.	n/a
Woodlawn Wind Farm (the wind farm) operated by Infigen Energy	The 48 MW Woodlawn wind farm comprises 23 turbines and is located along a ridgeline running through both the Woodlawn and Pylara properties. This operation commenced in 2011. The Woodlawn Wind Farm is owned and operated by Infigen Energy.	DA250-10-2004 Approved 2005
Woodlawn Solar Farm	In June 2019, Veolia commissioned a 2.3 MW solar farm adjacent to the MBT Facility. The electricity generated from this solar farm is directly utilised by Veolia's MBT operation, and excess will be used by the Bioreactor operations. This infrastructure follows Veolia's commitment towards resource recovery and energy efficiency.	Local Council approval
Woodlawn Mine Project	Heron Resources Ltd has project approval for the Woodlawn Mine Project which enables it to extract 1.5 million tonnes of copper, lead and zinc ore for up to 21 years from the existing tailings dams and underground workings. The mine project includes dewatering the under-ground mine workings into, and drawing processing water from, evaporation dams which also receive water from the LTP.	PA07_0143



The Eco Precinct and its operations form part of Veolia's integrated waste management services and are augmented with the following transfer facilities in Sydney:

- Clyde Transfer Terminal – approved to receive up to 600,000 tpa of putrescible waste from municipal and C&I sectors.
- Banksmeadow Transfer Terminal – approved to receive up to 500,000 tpa of solid waste.

Waste is unloaded, sorted, compacted and containerised into shipping containers for transport via rail to the Crisps Creek IMF. Waste from these transfer terminals is utilised in either the Bioreactor or the MBT Facility, depending on Veolia's contractual obligations with its customers.

1.4 The applicant

The applicant for the project is Veolia Environmental Services (Australia) Pty Ltd (Veolia).

In Australia and New Zealand, Veolia is the only environmental solutions organisation with specific capabilities across water and wastewater treatment, energy management, waste and resource recovery services, and industrial cleaning and facilities maintenance services. Veolia employs 4,600 employees and operates across more than 200 locations within the region.

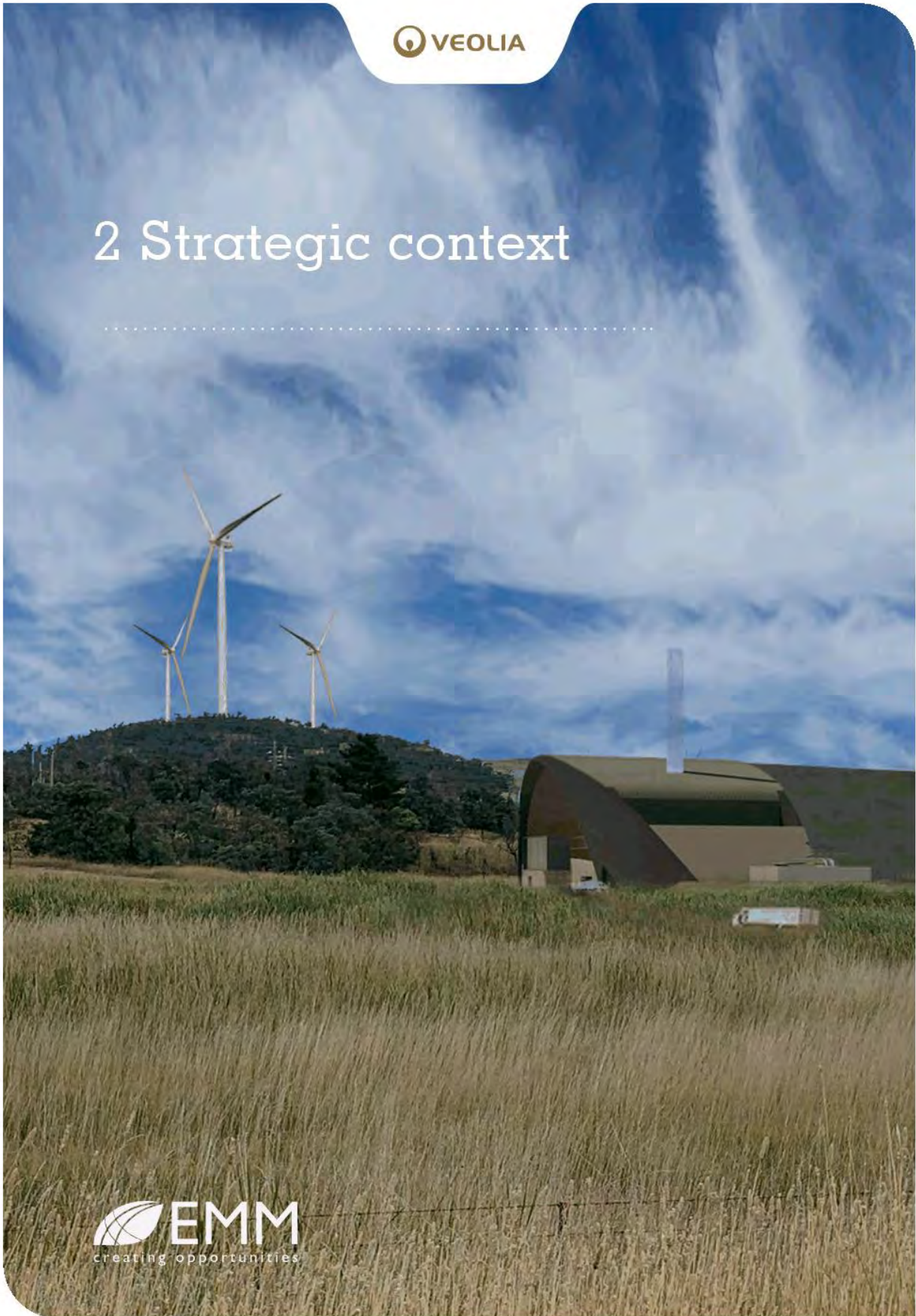
The Veolia Group is a global leader in optimised resource management. With nearly 179,000 employees worldwide, the Group designs and provides water, waste and energy management solutions which contribute to the sustainable development of communities and industries. Through its three complementary business activities, Veolia helps to develop access to resources, preserve available resources, and to replenish them.

In 2020, the Veolia group supplied 95 million people with drinking water and 62 million people with wastewater service, produced nearly 43 million megawatt hours of energy and treated 47 million metric tons of waste. Veolia Environment (listed on Paris Euronext: VIE) recorded consolidated revenue of €26.01 billion in 2020.



2 Strategic context

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2 Strategic context

2.1 Site description

The Eco Precinct is located on Collector Road, approximately 6 km west of the village of Tarago, and 40 km south of Goulburn, NSW. As described in Chapter 1, the Eco Precinct includes operational areas used for waste management, energy generation and mining, as well as primary production including sustainable agriculture, aquaculture and horticulture.

The land use zoning of the Eco Precinct under the Goulburn Mulwaree LEP is predominantly IN3 Heavy Industrial, which includes the majority of the waste management, energy generation and mining activities, with the balance zoned RU2 Rural Landscape. Land immediately to the north and south is zoned RU2 Rural Landscape, land to the west is zoned RU1 Primary Production, and land to east, which incorporates the village of Tarago, is zoned a combination of RU5 Village, RU6 Transitional, RU1 Primary Production and E3 Environmental Management (also refer to Chapter 4 and Figure 4.1).

The Eco Precinct has an average elevation of approximately 800 m above Australian Height Datum (AHD) across the site with a maximum of 1,000 m AHD in the north-eastern corner along the ridgeline of the Great Dividing Range (GDR). The region is characterised by undulating plains with the GDR running through the Eco Precinct in a north-south alignment.

The Eco Precinct is situated in the headwaters of the Lake George and Wollondilly River catchment via Allianoyonyiga Creek to the west, and the Mulwaree River catchment via Crisps Creek to the east. The Crisps Creek catchment is part of the WaterNSW regulatory area. Other prominent water features include Lake George approximately 7.5 km to the west and Lake Bathurst approximately 8 km to the north-east of the Eco Precinct (see Figure 1.1).

There are no major National Parks, nature reserves, conservation areas and State forests in close proximity to the Eco Precinct, with the closest National Park estate approximately 17 km to the south-east and 24 km to the west of the Eco Precinct (see Figure 1.1).

Land immediately surrounding the operational areas of the Eco Precinct is owned by Veolia, providing a buffer between operations and surrounding private properties. This includes the Woodlawn Eco Precinct and Pylara Farm as shown in Figure 1.3. Sensitive receptors surrounding the Eco Precinct include:

- homestead properties, with the closest receptors approximately 5 km from the project to the south-west;
- the township of Tarago approximately 6 km from the project to the east, which includes residential properties and other sensitive community land uses such as schools and recreation areas;
- rural residential properties approximately 12 km from the project to the south of the Eco Precinct.

2.2 Energy from waste overview

The recovery of energy from waste is the process of extracting the embedded energy from waste materials that will otherwise be disposed of as landfill. This can occur in a number of ways, but most often through a process of controlled combustion. In Australia there are a range of smaller scale ERF projects in operation, by example many sugarcane mills generate electricity utilising the bagasse or waste from the sugarcane milling process.

Energy recovery from residual waste works in a similar way to conventional coal or gas combustion, where steam is generated from heat and directed into a turbine to produce electricity. Instead of using fossil fuels, energy-from-waste technology has been adapted and updated to use non-recyclable waste materials as the fuel source.

It is estimated that about three tonnes of residual waste replaces one tonne of coal, delivering a low-carbon energy solution, whilst reducing the need for landfill.

Whilst the commercial scale ERF technology is relatively new to Australia, is well used globally. In Europe there are over 500 EfW plants operating in more than 23 countries. In 2017, some 28% of municipal waste treatment in the 28 EU countries was utilised as feedstock for ERFs, and in some countries such as Sweden and Denmark it was over 50%, after about 47% of the waste was used for recycling and composting with only negligible quantities going to landfill.

In these countries ERFs are regarded as complementary to a circular economy and an appropriate treatment for residual waste which will otherwise go to landfill. ERFs are recognised as a legitimate waste disposal process after waste avoidance, reuse and recycling, by the EU Waste Directive and NSW legislation and policy as discussed in Section 2.4.

Veolia currently operates over 65 ERFs around the world and would bring this operational expertise to Australia.

In Australia there are a number of proposals for commercial scale ERFs in NSW, Victoria, Western Australia and Queensland. The most advanced project is the \$700m Kwinana project in WA, which is currently under construction. Once complete it will process up to 400,000 tpa of waste from eight local government areas and generate 36 MW of energy for export to the grid. Veolia will operate this plant when it is complete.

In NSW, waste management and resource recovery policies provide criteria for ERF proposals in the state. These include demonstrating that the proposal represents best practice/best available techniques (BAT) and good neighbour principles.

2.3 NSW waste management and resource recovery legislation

Waste management in NSW is governed by a range of legislation including the:

- *Waste Avoidance Resource and Recovery Act 2001 (WARR Act)* – promotes waste avoidance and resource recovery with the objective of minimising the waste generation and disposal sets out objectives to ensure that resource management considers the following hierarchy:
 - Avoid unnecessary resource consumption.
 - Resource recovery (reuse, reprocessing, recycling, energy recovery).
 - Disposal.

Where the generation of waste cannot be avoided, or products cannot be reused, recovery technologies can provide a solution to maximise resources efficiencies and improve sustainability.

- *Protection of the Environment Operations Act 1997 (POEO Act)* – provides for environmental protection and management and an overarching framework to ensure the protection of human health and the environment from the inappropriate use of waste.

2.4 NSW waste management and resource recovery policy

A range of regulations and policies support the waste management objectives of the NSW Government. It is apparent from these that decreasing waste to landfill is a key policy objective, and that energy from waste is an accepted technology to assist in achieving landfill diversion targets. The most important and relevant include the following:

- The *Waste Avoidance and Resource Recovery Strategy 2014-2021* (WARR Strategy) which set a range waste management targets for NSW. Of key relevance to this project was a target to reduce the volume of waste disposed at landfill by 75% by 2021. NSW is currently lagging in its performance against this target.

- *Cleaning Up Our Act: The Future of Waste and Resource Recovery in NSW Issues Paper March 2020* (the Cleaning Up Our Act paper). This paper was issued as part of a process to develop a new 20 year waste strategy for NSW. This paper restates the Government’s commitment to the waste hierarchy, which specifically identifies “energy recovery” as a legitimate waste management process and preferable to disposal at landfill. The paper specifically addresses ERF projects noting:

Energy from waste can play an increasingly important role as an alternative to landfilling over the next 20–30 years, as a means of recovering some value from residual waste where other higher-order methods of recovery are not financially or technically feasible. (p43)

The Cleaning Up Our Act paper goes on to note that the new waste strategy being developed by the NSW Government provides an opportunity to review the NSW EfW Policy Statement.

- *NSW Energy from Waste Policy Statement (2015)* (EfW Policy Statement) is a key guidance document for ERF proposals in NSW. It sets out a series of criteria for EfW projects, covering:
 - technical issues;
 - resource recovery;
 - thermal efficiency;
 - best practice/BAT; and
 - the good neighbour principle.

Under the EfW Policy Statement, this project is defined as an “energy recovery facility” which falls outside the “eligible waste fuels” category and hence is expected to meet the criteria set out in Section 4 of the Policy.

The EfW Policy Statement sets out the opportunities of thermal treatment of waste as being:

- the recovery of embodied energy from waste;
- offset of non-renewable energy sources; and
- avoidance of methane emissions from landfill.

The EfW Policy Statement notes that achieving these outcomes is contingent on both ensuring efficient use of resources, with no increase in the risk of harm to human health or the environment. The EfW Policy Statement requires that facilities proposing to recover energy from waste need to meet current international best practice techniques to ensure emissions are below levels that pose a risk to the community, in particular through:

- process design and control;
- emission control equipment design and control; and
- emission monitoring with real-time feedback to the controls of the process.

The project is seeking compliance with the EfW Policy Statement, as follows:

- implementing international best practice, based on Veolia’s global experience;
- meeting the relevant technical and thermal efficiency criteria in the policy;
- achieving the relevant resource recovery criteria in the policy through application of the policy to feedstock being transported flowing through Veolia transfer terminals to the project;
- adopting an appropriate reference facility as required by the policy, nominally a Veolia plant in the United Kingdom; and
- further building on relationships with the local community through meaningful engagement about the project.

The EIS will assess the project against the criteria in the relevant EfW Policy Statement, including an assessment against BAT during the preparation of the EIS. It is noted that the revised *NSW Energy from Waste Draft policy statement* (2021) was released for consultation in April 2021 and will be considered during preparation of the EIS.

2.5 Local planning and land use strategies

The following strategic land use planning documents have been identified as being of relevance, locally and regionally, to the further development of the Woodlawn Eco Precinct.

2.5.1 Local strategic planning statement

Adopted in August 2020, the Goulburn Mulwaree Local Strategic Planning Statement (Planning Statement) provides a 20 year vision for the future growth within the Goulburn Mulwaree Local Government Area (GM LGA) as well as fulfilling requirements of the EP&A Act.

The Planning Statement identifies ten planning priorities that provide a vision for land use planning actions for the LGA for the next 20 years. There are no significant proposals for residential encroachment in the vicinity of the Eco Precinct. Relevant priorities are discussed below.

- **Planning Priority 5: Primary Industry**

This planning priority provides acknowledgement that renewable energy infrastructure is important to the local and regional economy, however, should not be at the expense of crop and pasture potential.

Further, it indicates planning principles should be identified to support primary industry within the region including adequate protections for primary industry activities while also balancing the interests of the community and the promotion of renewable energy projects.

As an established precinct, the Eco Precinct provides for the further establishment of energy infrastructure such as the ARC that does not compromise land identified as important to the regional farming industry. Development of additional energy infrastructure at the Eco Precinct further reinforces the existing network infrastructure and leverages the existing infrastructure and opportunities around the Eco Precinct rather than seeking new greenfield sites.

- **Planning Priority 6: Industry and the economy**

It is identified in Planning Priority 6 that the majority of the region’s employment opportunities are located within Goulburn Mulwaree. It indicates the important planning priorities that provide continued support to regional growth sectors while also providing value-add to local and State infrastructure.

Development of the ARC provides regional employment opportunities in both the construction and operational phases of the project.

- **Planning Priority 7: Sustainability**

As a growth area the Goulburn Mulwaree Council (GM Council) has identified the need to provide waste and recycling services and infrastructure to meet the needs of the growing community. It is noted that this needs to be done in a way that achieves environmental and sustainability improvements to the region. This planning priority outlines a commitment to working towards a circular economy.

GM Council has identified the challenges for land use considerations around the increased take up of renewable energy generation as well as the provision waste management facilities that support a circular economy with local reuse and recycling options. The project provides the region with the ability to meet both these challenges on land that has an existing land use appropriately zoned to operate these facilities.

Operationally, the project will enhance the region’s ability to implement circular economy waste management principles and benefit from energy produced locally. Similarly, and as previously identified, further development in the energy sector improves network infrastructure and provides the regional benefit of being an attractive prospect for the renewable energy market.

2.5.2 South East and Tablelands Regional Plan 2036

The *South East and Tablelands Regional Plan 2036* (Regional Plan) provides a blueprint for regional growth balanced with protection of the natural environment. The Regional Plan was developed to provide an overarching framework to guide more detailed NSW government policies for regional land use planning and inform infrastructure funding decisions.

The Regional Plan is made up of five goals with directions and actions as to how regional and local planning should achieve these five goals.

The following goals and associated directions and actions identified from the Regional Plan are considered to have relevance to the proposed development of the ARC:

- **Goal 1 – A connected and prosperous economy**

Diversification of priority growth sectors in the South East and Tablelands is identified as part of this goal and includes sectors such as agriculture and aquaculture, freight and logistic, and renewable energy. All of these sectors are currently being undertaken as components of the Eco Precinct and will benefit as a result of the project.

- **Direction 5: Promote agricultural innovation, sustainability, and value add opportunities**

The project provides commercial and tourism related activities that support the agricultural sector (Action 5.1) through the ongoing operation of agricultural lands (Pylara and Woodlawn farms owned and operated by Veolia at the Eco Precinct) and proposed educational related facilities as part of the project as value-add opportunities to the Eco Precinct facilities.

By design, the Eco Precinct provides co-location of facilities including agriculture, aquaculture, tourism and educational facilities, and maximises access to infrastructure (Action 5.3).

- **Direction 6: Position the region as a hub of renewable energy excellence**

Action 6.1 seeks identification of opportunities for renewable energy industries. The Eco Precinct, with landfill gas, wind and solar generated electricity, is a part of an existing hub of renewable energy generation which will be complemented by the ARC, a low carbon energy source.

2.5.3 The Tablelands Regional Community Strategic Plan 2016-2036

The Tablelands Regional Community Strategic Plan 2016-2036 (Strategic Plan) was developed as a requirement of the NSW Government's Integrated Planning and Reporting Framework and is a strategic framework that provides the opportunity for local government to engage with communities to determine and plan community aspirations for their regions.

This Strategic Plan was developed jointly by GM Council, Upper Lachlan Shire Council and Yass Valley Council as a joint Regional Community Strategic Plan as the respective Councils recognised the synergies and efficiencies of developing a joint regional strategic plan. From the consultation process five community goals were identified in response to the strategic pillars developed for the Strategic Plan. Of these, the following strategies have been identified as relevant to the proposed ARC project:

- **Our Environment: Strategy EN2**

The community envisages regional adoption of environmental sustainability practices with Council providing incentivisation to industry to adopt environmentally sustainable practices.

Promotion of an adaptive and innovative agricultural industry is encouraged through the promotion of sustainable agricultural practices which is reflected in the continued development of the Eco Precinct.

Development of the project provides future potential for expansion of the existing diverse farming opportunities already being undertaken at the Eco Precinct such as aquaculture and hydroponic horticulture.

- **Our Economy: Strategy EC5**

Collaboration between business and government is envisaged to provide educational, training, and employment opportunities within the region. The expansion of the Eco Precinct to incorporate the project will provide employment opportunities for the region in both established and emerging technologies. Development of the ARC provides employment opportunities from both construction and operational phases of work.

- **Our Infrastructure: Strategy IN6**

Development of the project is reflective of the Strategy IN6 that seeks the implementation of safe, accessible, and efficient management of recycling options. The community seeks a reduction of waste to landfill and an increase in the number of public recycling facilities. The project will assist in directing waste away from landfill and towards a preferred waste management process of energy recovery.

2.6 Site suitability

The proposed site for the project is within Veolia's Woodlawn Eco Precinct. The Eco Precinct is already appropriately zoned and has substantial infrastructure developed for integrated waste management and resource recovery. The Eco Precinct has prioritised sustainable and innovative waste management practices for the last 20 years, and includes a range of complementary waste management and resource recovery operations and technologies, as outlined in Section 1.1. The project is considered a compatible extension of the existing operations at the Eco Precinct, involving the addition of a waste recovery technology in line with existing sustainable and innovative waste management practices.

The Eco Precinct currently receives waste for recovery, reuse and recycling purposes. Existing infrastructure, including the Banksmeadow and Clyde transfer terminals and Crisps Creek IMF and associated approvals to receive 1.18 million tpa (Mtpa) are in place to transport waste by rail to the Eco Precinct from greater metropolitan Sydney.

The Eco Precinct already incorporates renewable energy facilities (Woodlawn BioEnergy Plant, Woodlawn Windfarm and Woodlawn Solar Farm). The project will enable the use of existing transmission and associated infrastructure and provide the impetus for upgrades. Additional infrastructure development in the region provides greater industry stability and increases investment confidence for continued sector growth.

These factors are identified as being desirable attributes of future regional development in the previously discussed regional and strategic plans.

These plans, policies, and strategies provide further context to the suitability of the Eco Precinct for the project. The local and regional planning strategies identify support from local governments for development of technologies, such as the recovery of energy from waste proposed by the project, to assist in delivery of goals associated with waste management, a circular economy, job creation, and investment in regional infrastructure. The regional Strategic Plan provides additional context that the communities are amenable to the implementation and development of technologies that allow for greater management of regional waste, job creation, population retention, and sustainability.

Veolia has a proven history of developing and operating waste management facilities within the Woodlawn Eco Precinct. The Eco Precinct has provided additional opportunity for development of renewable energy industries initiating development of the Woodlawn BioEnergy Plant, Woodlawn Windfarm and the Woodlawn Solar Farm. Development of side industries such as Veolia's investment in aquaculture and hydroponic horticulture has demonstrated that by-products of energy production can be utilised for additional sustainable industries. It is considered that this site demonstrates suitability for development of the project based on its existing land use, proximity to infrastructure, and in consideration of relevant plans, policies, and strategies associated with the region.



3 Project description

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3 Project description

3.1 Overview ARC

3.1.1 ERF plant description

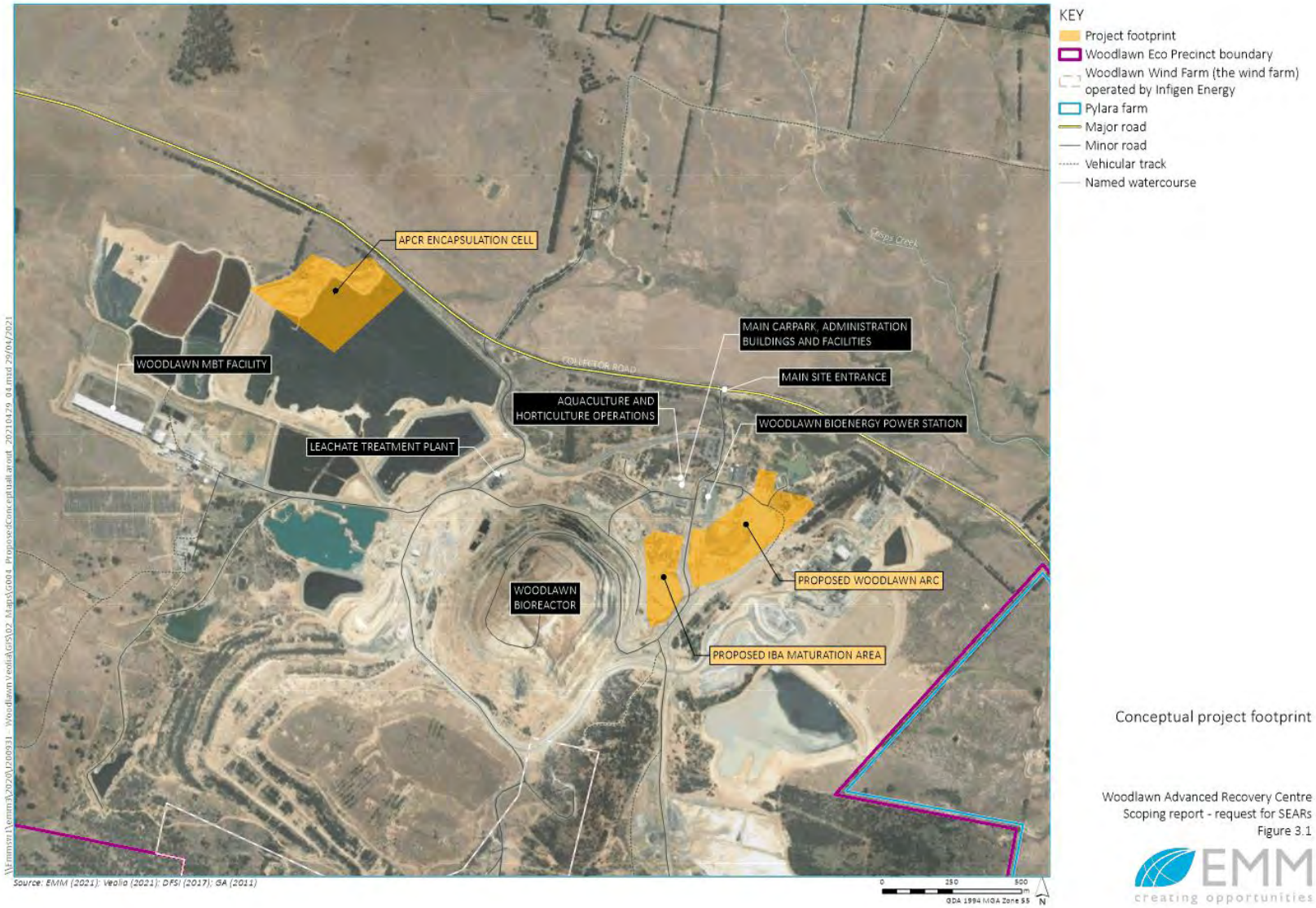
The construction and operation of the ARC will bring a new waste management technology to the Eco Precinct. The location of the ARC is shown in Figure 3.1. It will utilise existing approved waste volumes at the Eco Precinct as waste feedstock, and hence the project is not seeking an increase to existing approved annual waste volumes.

The currently proposed technology for the ARC is based on the moving grate system, which is used in many ERFs worldwide, although this will be considered further during the EIS stage. The energy recovery process involves the feedstock being dropped onto a moving grate which moves through a drying and combustion process within a furnace. This occurs within a controlled air-flow environment, at temperatures more than 850°C, with a residence time of at least two seconds. This high intensity combustion generates heat, which is used to produce steam in a purpose built boiler. The steam drives a turbine to generate electricity for export to the power grid.

The plant will be housed within a fully enclosed building, which in its conceptual form, has been designed to fit within the surrounding landscape and environment. The design draws influence from the rolling hills, native trees, rural farming structures and the surrounding grasslands, as well as the waste recovery and energy generation features of the Eco Precinct, with wind turbines a visual feature of the location. The ERF has been designed and oriented to act as the starting point of the ridgeline behind, both in terms of its physical form, as well as an energy generation source in the context of the wind turbines. The roof form has been oriented to mimic that ridgeline and endeavours to blend the building in to the environment when viewed from Collector Road. The visual features of the ARC are discussed further in Section 6.5.

Key components of the ARC plant are described below. A site layout of the proposed ARC is shown in Figure 3.1 and includes:

- tipping hall – enclosed hall where feedstock is received by truck from the Crisps Creek IMF. Feedstock will be trucked to the facility and unloaded to the feedstock bunker within the tipping hall. The tipping hall is maintained under negative pressure and potentially odorous air drawn from the hall is used for combustion.
- feedstock bunker and overhead cranes – From the bunker, feedstock is picked up by an overhead grab crane and transferred to a chute which feeds the moving grate in the boiler hall.
- boiler hall – feedstock moves along a grate through the combustion chamber at temperatures exceeding 850°C. This process is tightly controlled to ensure the optimum combustion process to facilitate destruction of the residual waste, whilst also maximising heat production. The heat is then transferred to a purpose built boiler to produce steam that will be transferred to a steam turbine.
- IBA collection – IBA is discharged and collected on a belt from below the moving grate. It goes through a coarse metals removal process enabling the collection of residual metals for recycling. The IBA is then consolidated in a stockpile for loading and transferring to subsequent treatment and recycling or disposal.
- flue gas treatment system – a comprehensive and dedicated system, which includes the addition of reagents to remove particulates and contaminants from the flue gas prior to discharge into the atmosphere, is an integral part of the plant, and is described below in Section 3.1.2.
- turbine hall – the turbine will be powered by the steam generated from the heat recovered in the combustion processes within the facility. Electricity will be generated in the turbine hall which will contain a steam turbine coupled to a generator. Based on a feedstock with an estimated calorific content 9.5MJ/kg the project is expected to generate a thermal power output of 125.35MWth which will be converted into an electrical power output of 38.9MWe.



3.1.2 Flue gas treatment system

A dedicated flue gas treatment system will treat flue gas from the combustion process within the plant. Cooled flue gases exit the boiler and undergo a process of scrubbing and cleaning. Veolia is investigating several flue gas treatment technologies to meet the requirements of NSW regulations and international best practice as part of the design process. The proposed technology will be described and assessed in the EIS.

The flue gas treatment system will capture residues from the treatment process that require management. The residues, known as APCr, will be managed on site. The project involves the disposal of APCr at the Eco Precinct in a dedicated encapsulation landfill cell, as described in Section 3.5. This process will include treatment and disposal management controls to meet regulatory requirements and will be described in the EIS.

3.1.3 Feedstock

The Woodlawn Eco Precinct currently receives approximately 40% of Sydney’s putrescible waste, as well as a small amount of regional waste by road.

In total, Woodlawn has approval to receive 1.18 Mtpa of waste by rail from Sydney and 130,000 tpa by road from the local area. A schematic diagram of the Eco Precinct waste and energy operations and volumes of waste approved to be transported to the Eco Precinct is shown in Figure 3.2.

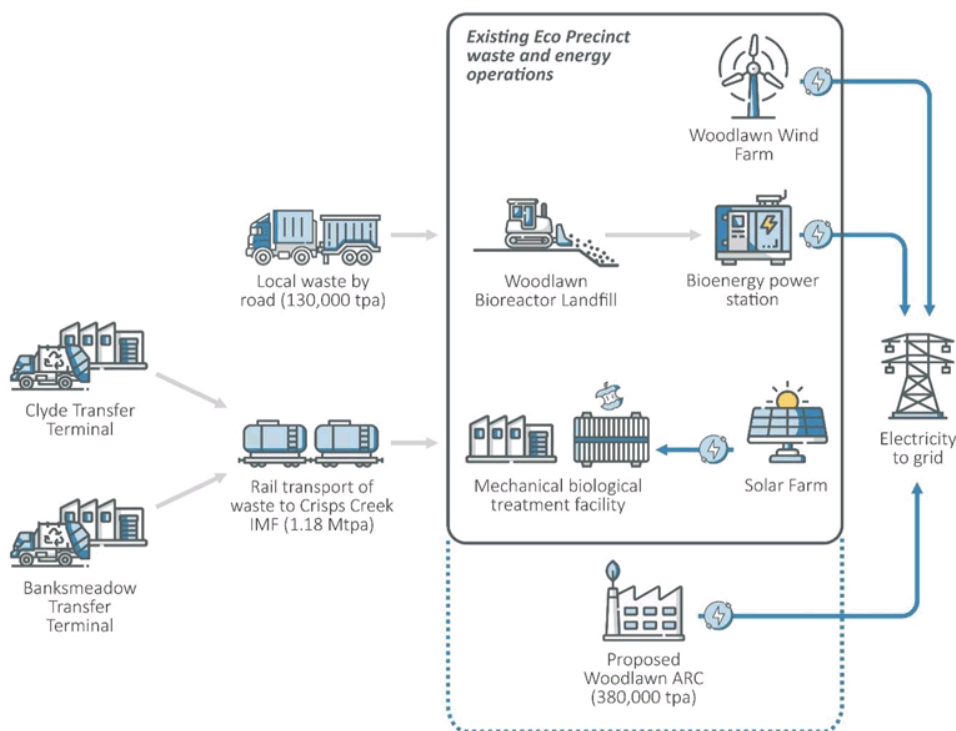


Figure 3.2 Existing and proposed Eco Precinct waste and energy volumes

Currently the Eco Precinct is operating below its approved capacity, with the fate of waste as follows:

- 143,000 tpa is treated in the MBT; and
- 850,000 tpa is disposed in the Bioreactor, including residual waste from the MBT.

This project involves the diversion of about 380,000 tpa from landfill to the ARC. This is in keeping with the Government’s objective of diverting waste from landfill to a higher order use, in this case the recovery of energy.

The feedstock for the project will be drawn from the Sydney residual waste stream which is sorted, containerised and transported by rail from Veolia’s transfer terminals at Clyde and Banksmeadow.

The feedstock will be drawn from the existing approved waste inputs to Woodlawn and hence this project does not propose any increase in tonnages transported to Woodlawn.

The EfW Policy set out a range of objectives and criteria for feedstock destined for an EfW project. These include to:

- Promote the source separation of waste where technically and economically achievable.
- Drive the use of best practice material recovery processes.
- Ensure only residual from genuine resource recovery operations are eligible as a feedstock for an ERF.

The EfW Policy, at Table 1, outlines the proportion of each waste type that can be processed through an ERF based on the presence of source separated collections systems. For example, there is no limit on the percentage of residual waste allowed for energy recovery for Councils with separate food organic and garden organic (FOGO) collection systems, whereas a Council with only dry recyclables collection can only process 25% of their residual waste through an ERF.

Woodlawn receives a combination of MSW and C&I waste, and at present none of the Councils that deliver waste to the Woodlawn Bioreactor via the Clyde and Banksmeadow Transfer Stations have a FOGO service. Therefore, based on the criteria above, only 40% of residual MSW currently waste being delivered to Woodlawn will be eligible for processing through the ARC, and the remainder will continue to be landfilled. However, with the potential transition by Councils to FOGO services, this will then enable 100% of the residual MSW to be processed at the ARC. All Councils currently delivering MSW to the Clyde and Banksmeadow Transfer Terminals have in place kerbside recycling collection systems which remove a significant portion of the plastic, glass, metal and liquid paperboard (LPB) containers from the waste stream at source. The NSW Container Deposit Scheme, in operation since December 2017, has removed much of the polyethylene terephthalate (PET), aluminium and LPB from the recycling stream and the residual waste stream.

Further, only 50 % of C&I is permitted as it would be challenging to show the requisite “separate collection systems” for all of Veolia’s C&I customers as required under the Policy. Over the course of the past decade as a result of waste separation initiatives an increasing number of C&I businesses have implemented separate collections for paper and cardboard, metals and plastics - delivering a residual waste stream with a lower recoverable content.

The EfW Policy also requires that feedstock for an ERF is sourced from a “processing facility”. In this case the two processing facilities are Veolia’s Clyde and Banksmeadow Transfer Terminals. At each of these locations, incoming waste is processed prior to packing into containers for rail transport to Woodlawn. These transfer stations sort the incoming wastes into a range of waste streams including:

- removal of large and bulky items including mattresses and furniture;
- separation of readily recyclable materials such as bricks, concrete and large metal objects;

- removal of household gas bottles and other pressure vessels;
- separation of garden organics and/or FOGO, for processing at the Woodlawn MBT;
- residual MSW with high organic content for processing at the MBT; and
- remaining residual MSW and C&I for disposal at the Bioreactor landfill.

Each container is packed and transported via Crisps Creek IMF to the appropriate destination at the Eco Precinct, being either the MBT or the Bioreactor.

Waste consigned as feedstock to the ARC will comprise:

- Residual MSW that is not contracted to be processed at the MBT and is therefore destined for landfill. In compliance with the EfW Policy this will comprise no more than 40% by weight of the MSW processed at either transfer terminal, unless the Council has a FOGO service, in which case 100% could be processed at the ARC.
- Residual C&I which is not fit for the MBT. This will comprise no more than 50% of the C&I processed at each transfer terminal, in accordance with the EfW Policy.

Additional processing will occur at the transfer terminals to separate waste streams for the ARC, comprising residual MSW and C&I with high calorific content.

As noted above, the project does not propose to change the types of waste or total tonnages transported to Woodlawn, nor the modes of transport.

Given that the feedstock for the ARC will otherwise be landfilled, as currently occurs, this project aligns with both the waste hierarchy and Government policy by diverting waste from disposal at landfill to a higher order use, being the recovery of energy.

3.1.4 ARC water use

The ARC is estimated to require in the order of 6,000 m³ of water per month, depending on the technology selected for the project. Water will be sourced from potable water supplies and processed through a demineralising plant prior to being used in the steam cycle process. Veolia also holds other groundwater extraction licences which may be used if required. The Woodlawn Eco Precinct is a zero discharge site and there is no proposal to discharge water as a result of the project.

3.1.5 Ancillary infrastructure

The ARC will require ancillary infrastructure including waste feedstock container handling and storage area, administration buildings, facilities, education centre, landscaping and stormwater and drainage infrastructure.

3.2 Ash management

As described in Section 3.1, the combustion of feedstock in the ARC results in a proportion of residual incombustible materials that are recovered during the process:

- IBA – non-combustible material such as stones, grit, glass and rocks, which can be processed into aggregates for use in the construction industry as an alternative to raw materials;

- APCr – fine particulates, which are filtered, captured and managed on site; and
- ferrous and non-ferrous metals – recovered from the bottom ash; these metals will be collected and recycled.

Management of the IBA and APCr are described in further detail below.

3.2.1 IBA

Bottom ash, also referred to as incinerator bottom ash (or IBA) comprises non-combustible material remaining after the combustion process. This can include materials such as ash, stones, grit, glass and rocks. Approximately 20% of the original waste by weight remains as IBA. It is discharged through an ash quencher to reduce the temperature of the ash and transferred to an ash handling hall by a series of conveyors. Typically this material is consolidated into stockpiles stored and matured for a period of up to 3 months prior to reuse and repurposing. A conceptual IBA maturation area is included as part of the project, shown in Figure 3.1.

The preferred use for bottom ash materials is reuse as aggregate material for the construction industry. However this industry is in its infancy in Australia and the economics of recycling are yet to mature. Consequently there may be a requirement for these materials to be disposed on site initially, depending on the commercial and regulatory frameworks in place for recovery of bottom ash at the commencement of operations.

The reuse of IBA will require stockpiling of this material at the IBA maturation area, and eventual transport offsite for reuse. The EIS will provide a description of the proposed extraction, maturation, and reuse options and/or disposal regime for IBA.

3.2.2 APCr

As described in Section 3.1.2, APCr will be captured through the flue gas treatment system. The project currently intends to manage the APCr within the Eco Precinct. The option under consideration is the development of an encapsulation cell within the Eco Precinct, and this, and other options, will be further considered in the EIS. This could involve stabilisation of the APCr and encapsulated within a dedicated fully lined and engineered landfill cell. The current conceptual location for the encapsulation cell is presented in Figure 3.1. The proposed management and disposal approach for the APCr will be described and assessed in the EIS.

3.3 Utilities and services

A dedicated substation will be constructed as part of the project as indicated on Figure 3.2 to export electricity to the grid. Export of power to the grid will occur via distribution or transmission network lines. There are existing transmission line networks which transport electricity to the grid from existing operations at the Eco Precinct. These include the existing substation shown in Figure 3.2, and separate infrastructure related to the Woodlawn Windfarm. Veolia will complete enquiries with utility providers regarding the capacity of the transmission network to determine any potential upgrade requirements; however, transmission line corridors and infrastructure is not included in the SSD application.

Any required upgrades to site services will be described and assessed in the EIS.

3.4 Transport

Waste feedstock will be transported to site in accordance with current approvals. As described in Section 1.3, the Crisp Creek IMF forms an integral part of the logistical operations of the Eco Precinct, and is located 7 km by road in the township of Tarago, adjacent to the Goulburn-Bombala Railway line. Waste containers transported from the Sydney region via rail are unloaded and transferred onto road trailers at the IMF for transport to the Bioreactor. The IMF is approved to accept 1,180,000 tpa of waste from Sydney via the Banksmeadow and Clyde transfer

terminals to the IMF. The project will not result in the generation of new transport movements associated with transporting waste feedstock to the Eco Precinct for management.

The project will include construction of a new access road and intersection with Collector Road, to provide direct access to the ARC. The access road will include additional weighbridges as well as parking facilities. The location of the proposed site access road and intersection is shown in Figure 3.1.

Additional traffic movements may be generated by transport of by-products from the ARC for off-site re-use, primarily of IBA, as well as the delivery of reagents for the flue gas treatment process. This will be described and assessed in the EIS.

3.5 Construction staging

The construction of the project is expected to be undertaken over a period of three years. A detailed construction method and schedule will be presented in the EIS, however construction staging is likely to include:

- initial site preparation works, establishment of construction access roads, compounds, laydown areas and other infrastructure – 6 months;
- construction of the EfW building and associated site infrastructure – 2 years;
- commissioning and testing – 6 months; and
- landscaping and demobilisation – 2 months.

The construction phase of the project is expected to generate up to 300 jobs, the majority of which are expected to be generated in the Goulburn region.

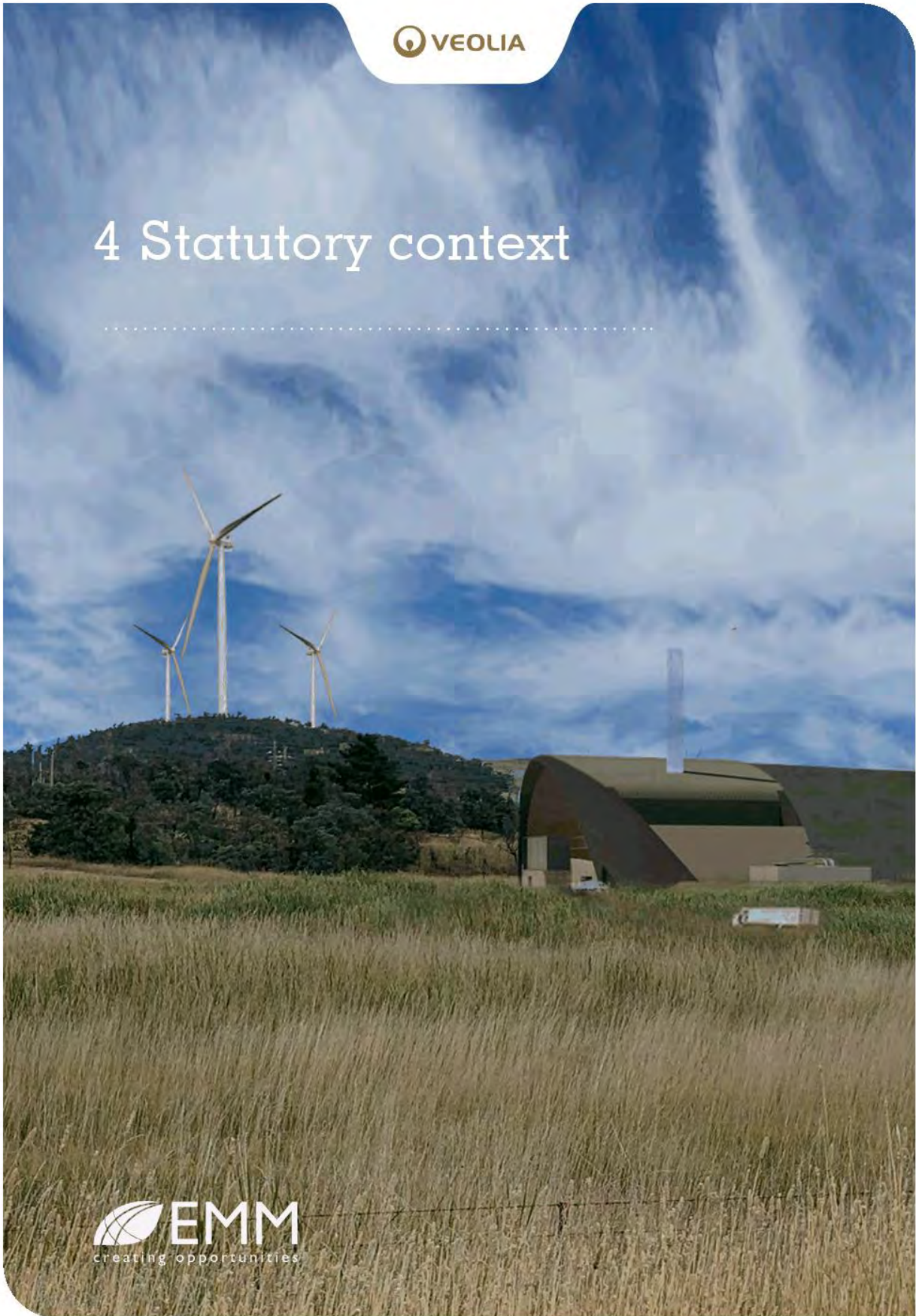
3.6 Related Development

As discussed above, transmission infrastructure to the site is not include in this application. There may be a requirement to upgrade transmission infrastructure to the site to cater for the project, however this has yet to be fully defined. Any upgrade to transmission infrastructure, if required, would be the subject of a separate application.



4 Statutory context

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4 Statutory context

4.1 Approval pathway for the project

The EP&A Act defines the statutory framework for planning approval and environmental assessment in NSW. The EP&A Act is administered by the Minister for Planning and Public Spaces, statutory authorities, and local councils.

Part 4 of the EP&A Act relates to development assessment and Division 4.7 relates specifically to State Significant Development (SSD). The project is classified as SSD under the EP&A Act as it is development that requires consent, and is type of development listed in Schedule 1 of the State Environmental Planning Policy (State and Regional Development) 2011, namely it meets the definition of both 'Electricity generating works and heat or co-generation' (clause 20) and 'waste and resource management facilities' (clause 23) under Schedule 1.

Clause 20 defines development for the purposes of electricity generating works and heat or co-generation, namely:

20 Electricity generating works and heat or co-generation

Development for the purpose of electricity generating works or heat or their co-generation (using any energy source, including gas, coal, biofuel, distillate, waste, hydro, wave, solar or wind power) that—

(a) has a capital investment value of more than \$30 million...

The proposal will generate 39 MW of electricity and has capital investment value of greater than \$30 million.

Clause 23 defines development for the purposes of waste and resource management facilities:

23 Waste and resource management facilities

...

(3) Development for the purpose of resource recovery or recycling facilities that handle more than 100,000 tonnes per year of waste.

(4) Development for the purpose of waste incineration that handles more than 1,000 tonnes per year of waste.

The project is for the purposes of resource recovery and involves the incineration of waste, and will handle approximately 380,000 tpa of waste through the plant.

Therefore, the project is SSD and approval is sought under Part 4, Division 4.7 of the EP&A Act. The consent authority for SSD is either the Minister for Planning and Public Spaces or the Independent Planning Commission.

An application for an SSD project must be accompanied by an EIS prepared in accordance with the EP&A Regulation and the Secretary's Environmental Assessment Requirements (SEARs) for the project. This scoping report accompanies a request for SEARs for the project.

A summary of relevant legislation (including planning instruments) and the permissibility of the project is provided in the following sections.

4.2 Permissibility

The relevant local planning instrument applying to the project is the Goulburn Mulwaree Local Environmental Plan 2009 (GM LEP). Under the GM LEP the project is best defined as a 'waste or resource management facility':

waste or resource management facility means any of the following—

- (a) a resource recovery facility,
- (b) a waste disposal facility,
- (c) a waste or resource transfer station,
- (d) a building or place that is a combination of any of the things referred to in paragraphs (a)–(c).

The following definition is relevant to the project in the dictionary of the GM LEP:

waste disposal facility means a building or place used for the disposal of waste by landfill, incineration or other means, including such works or activities as recycling, resource recovery and other resource management activities, energy generation from gases, leachate management, odour control and the winning of extractive material to generate a void for disposal of waste or to cover waste after its disposal.

The project is defined as a waste disposal facility under the GM LEP, as it is for the purpose of a building or place used for the disposal of waste by incineration for the purposes of resource recovery and energy generation.

Under the GM LEP, the project is located on land zoned IN3 Heavy Industrial. Land use zoning is shown on Figure 4.1. Development for the purposes of a waste disposal facility is permissible with development consent in the IN3 heavy industrial zone. Therefore the project is permissible under the relevant local planning instrument.

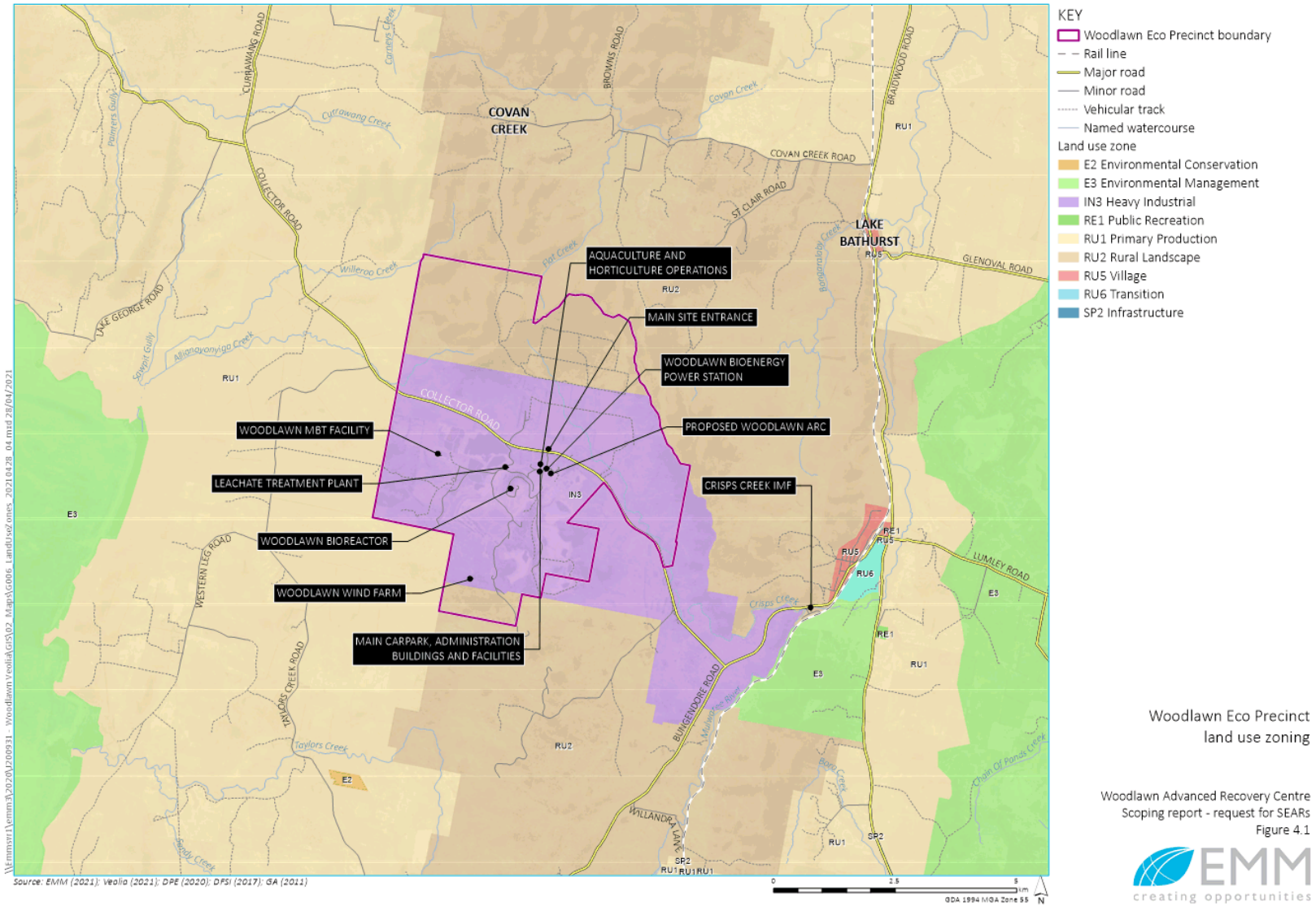
The development is likely to be subject to the Goulburn Mulwaree Local Infrastructure Contributions Plan 2021, or alternatively under a Voluntary Planning Agreement (VPA).

4.3 Other approvals

Under sections 4.41 and 4.42 of the EP&A Act, certain separate environmental authorisations will not be required for the project, or will be required to be issued consistent with the planning approval granted the project. Each of these separate environmental approvals is considered in Figure 4.1. Further environmental and other approvals may be required in addition to those referred to under section 4.41 and 4.42 of the EP&A Act, and these will be considered and outlined where relevant to the assessment of the project as part of the EIS.

Table 4.1 Permits and approvals under NSW legislation that may be required for the project

Legislation	Relevance to the project	Comment
Approvals not required under Section 4.41		
A permit under section 201, 205 or 219 of the <i>Fisheries Management Act 1994</i>	Unlikely to be required	Impacts to aquatic ecology are not expected as a result of the project.
An approval under Part 4, or an excavation permit under section 139 of the <i>Heritage Act 1977</i>	Unlikely to be required	No known historic heritage sites occur within or in close proximity to the project area. The EIS will consider potential impacts to historic heritage items and identify appropriate management and mitigation measures as required.
An Aboriginal heritage impact permit under section 90 of the <i>National Parks and Wildlife Act 1974</i>	Unlikely to be required	An Aboriginal Cultural Heritage Assessment will be conducted to identify any heritage sites and appropriate management and mitigation measures to be implemented, if required, as part of the project.
A bushfire safety authority under section 100B of the <i>Rural Fires Act 1997</i>	May be required	A search of the NSW Rural Fire Service Bushfire Prone Land mapping tool indicates the project may be on bushfire prone land. The EIS will consider hazards associated with bushfire risk.
A water use approval under section 89, a water management work approval under section 90 or an activity approval (other than a groundwater interference approval) under section 91 of the <i>Water Management Act 2000</i>	May be required	Veolia holds various water licences for the Woodlawn Eco Precinct. If entitlements from these licences are required for the project these will be assessed in the EIS. An assessment of groundwater and surface water will consider potential impacts to water resources as a result of the project, including any groundwater and surface water access licence requirements.
Approvals required to be issued consistently under section 4.42		
An aquaculture permit under section 114 of the <i>Fisheries Management Act 1994</i>	No	The project will not alter current aquaculture activities undertaken at the Eco Precinct.
Approval under section 15 of the <i>Mine Subsidence Compensation Act 1961</i>	No	The project is not within a mine subsidence district.
A mining lease under the <i>Mining Act 1992</i>	No	There are existing mining entitlements related to Heron Resources operations at the Eco Precinct. However, the project does not require a mining lease under the <i>Mining Act 1992</i> .
A production lease under the <i>Petroleum (Onshore) Act 1991</i>	No	The Project does not involve petroleum production.
An environment protection licence (EPL) under Chapter 3 of the <i>Protection of the Environment Operations Act 1997</i>	Yes	An EPL will be required for the project.
A consent under section 138 of the <i>Roads Act 1993</i> (Roads Act)	May be required	A consent is required under section 138 to work on or above a road or to connect a road to a classified road. An approval under section 138 of the Roads Act may be required and will be assessed in the EIS.



4.4 Consistency with State environmental planning policies

A number of State and regional policies are relevant to the project. Consideration of its consistency with these policies and plans is provided in Table 4.2.

Table 4.2 Consideration of relevant State environmental planning policies

Policy	Comment
State Environmental Planning Policy (State and Regional Development) 2011, Schedule 1 State significant development – general	The proposal is SSD under clauses 20 and 23 of Schedule 1 to the State Environmental Planning Policy (State and Regional Development) 2011.
State Environmental Planning Policy No. 33 Hazardous and Offensive Development (SEPP 33)	SEPP 33 applies to development of potentially hazardous industry or potentially offensive industry. It requires the consent authority to consider whether an industrial development is a potentially hazardous industry or a potentially offensive industry. A preliminary hazard assessment will be completed for the project in the EIS.
State and Environmental Planning Policy (Sydney Drinking Water Catchment) 2011 (SDWC SEPP)	The SDWC SEPP requires any development requiring consent in the Sydney drinking water catchment to demonstrate a neutral or beneficial impact on water quality. The potential impacts to surface water and groundwater will be assessed as part of the EIS, including requirements of the SDWC SEPP.
State and Environmental Planning Policy No. 55 - Remediation of Land	State Environmental Planning Policy No 55—Remediation of Land requires all developments requiring consent to consider the possibility of land contamination and address any increased likelihood of contamination in accordance with the accompanying guidelines. Given the historic operations at the site, a preliminary site investigation will be completed as part of the EIS.
Goulburn Mulwaree Development Control Plan	Clause 11 of the SRD SEPP states that development control plans do not apply to SSD.

4.5 Commonwealth Environment Protection and Biodiversity Conservation Act 1999

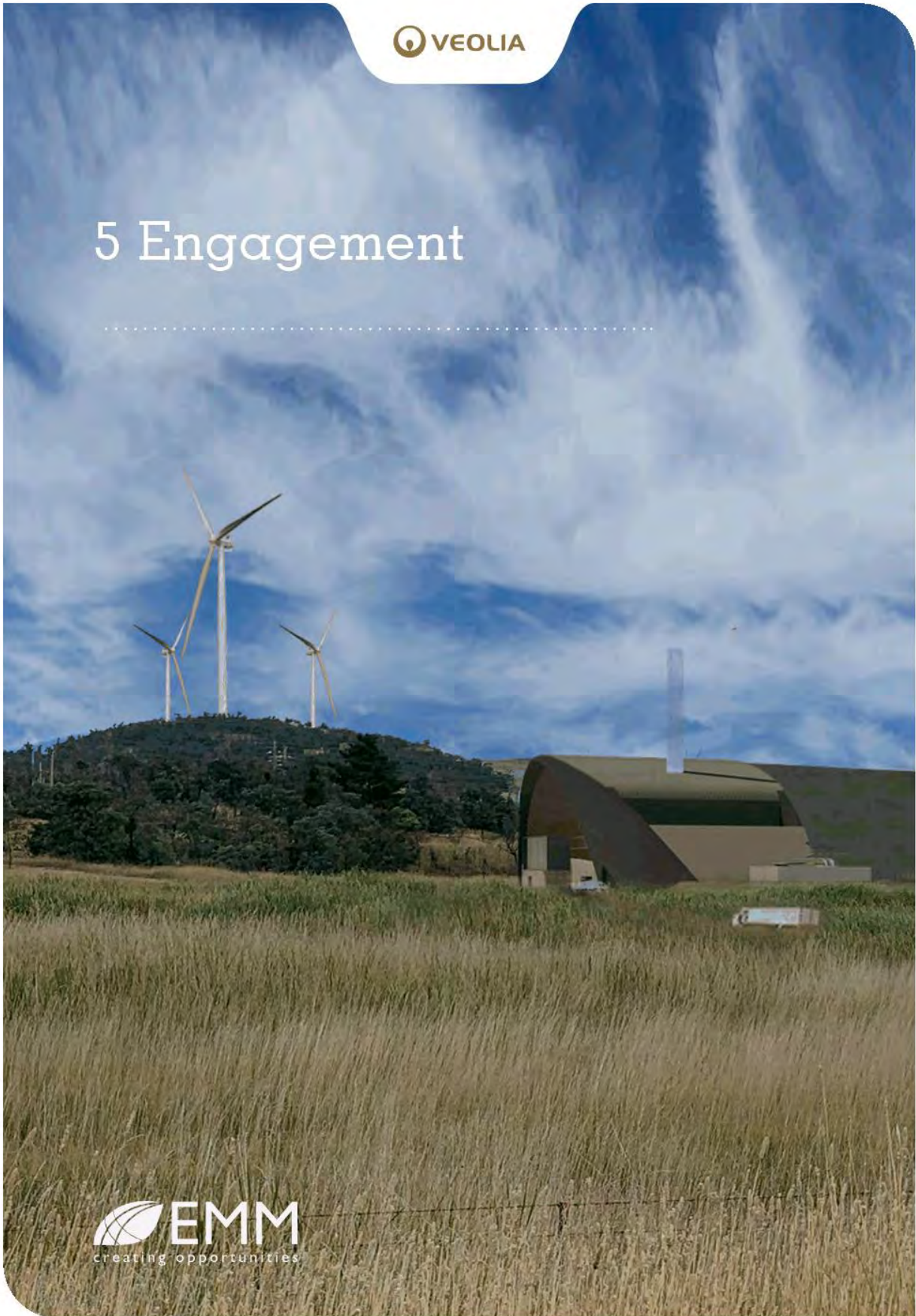
The *Environment Protection and Biodiversity Conservation Act 1999* (EPBC Act) is the primary Commonwealth legislation that governs protection of the environment and is administered by the Department of Agriculture, Water and the Environment (DAWE). Part 3 of the EPBC Act states that an action that has, will have or is likely to have a significant impact on a Matter of National Environmental Significance (MNES), may not be undertaken without prior approval. A search of the Commonwealth’s protected matters search tool was used to generate a list of MNES or other matters protected by the EPBC Act likely to occur within the Project area. The protected matters search identified matters of national environmental significance including two threatened ecological communities, 36 listed threatened species and 13 migratory species within a 5 km radius of the project.

The Eco Precinct is highly disturbed from current and historic activities. The project will require only minor disturbance of existing vegetation. Due to the highly disturbed nature of the Eco Precinct, significant impacts to matters of national environmental significance are not expected. Notwithstanding, an assessment of biodiversity impacts and consideration of MNES will be included in the EIS.



5 Engagement

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5 Engagement

5.1 Woodlawn Eco Precinct community engagement

Veolia has operated the Woodlawn Eco Precinct for nearly 20 years and prides itself on being a respectful and valuable contributor to the local community. Community and stakeholder engagement began early with Veolia's acquisition of the former mining operations, with the intention to rehabilitate the degraded mine site. The CLC was established for the initial Woodlawn Eco Precinct around this time. Since its inception the CLC has played an important role in providing regular community engagement with quarterly meetings. Minutes from these meetings are available on Veolia's Woodlawn website (www.veolia.com/anz/our-services/our-facilities/landfills/woodlawn-bioreactor-facility).

Further to establishment of the CLC, Veolia has contributed approximately \$12 million to the local community through the Veolia Mulwaree Trust. A further \$6 million has been paid to the Goulburn Mulwaree Council in host fees and road upgrades and maintenance contributions since 2004 and \$3 million to Queanbeyan Palerang Council towards road upgrades. The Eco Precinct receives more than 2,500 visitors each year from local school and university groups, local community groups, academics and industry peers.

5.2 Project community engagement plan

Veolia believes that effective communication and engagement activities with the community are vital to the full understanding and successful delivery of the Woodlawn ARC and has committed to engage the community and stakeholders throughout the planning process for the project.

A Community Engagement Plan (CEP) has been developed to provide a framework for ongoing engagement as a part of Veolia's commitment to engagement for the Eco Precinct, specifically for the project's planning and approvals process.

To ensure meaningful engagement on the project, Veolia is building on its regular ongoing engagement through the Woodlawn CLC and more than 20 year history of engagement, which has led to well established relationships with the local community, landholders and other local stakeholders. In engaging with its stakeholders, Veolia will maintain and build upon existing relationships by:

- delivering an EIS which meets government requirements relating to EIS engagement outlined in the *Exhibition Draft Undertaking Engagement Guide for State Significant Projects* (DPIE 2020) (Engagement Guidance); and
- maintaining Woodlawn's social licence to operate by undertaking a social impact assessment (SIA) in line with the *Social Impact Assessment Guideline for State Significant Projects* (DPIE 2020) (SIA Guideline).

The ARC CEP has been developed to support the project team in delivering the following outcomes:

- afford meaningful involvement of key project stakeholders, by disseminating information on the project, as well as gathering input to inform the project design, SIA and relevant technical studies;
- build and strengthen relationships between key stakeholders and Veolia; and
- facilitate internal and external stakeholder confidence that the design of the project has been carefully considered, and that its environmental, social and economic effects have been comprehensively assessed.

Following the intent of the Engagement Guidance (DPIE 2020), Veolia has embarked on early stakeholder engagement for the project and will continue this throughout the planning and impact assessment process.

The CEP is a dynamic document and will be revised upon receipt of the SEARs and during preparation of the technical studies as a part of the EIS. The scope and intent of the CEP is to:

- provide a comprehensive stakeholder engagement matrix that identifies the individuals, special interest groups, local councils and government agencies with an interest in or likely to be affected by the project;
- describe methods of engagement that outline how the project intends to engage with the community and consequently:
 - what opportunities to participate in during the preparation of the EIS; and
 - how the community feedback will be considered and documented;
- provide comprehensive information about the project to local and regional communities;
- continue fostering working relationships and open lines of communication between the project team and the community; and
- more importantly, giving the community opportunities to voice their concerns or share local knowledge so these can inform the early planning, design and assessment process.

Veolia expects that successful implementation of the CEP will enable the community to:

- engage and understand the project from the planning and design stages;
- provide feedback on the features of the project that are supported, not support, or required to be adjusted;
- provide the rationale for concerns to enable Veolia to consider possible alternative approaches to address any issues; and
- provide a clear indication of any matters the community feels have not been considered or addressed.

Implementation of the CEP has commenced with several activities summarised in Table 5.1.

5.3 Early engagement for the project

The CEP reflects the Engagement Guidance (DPIE 2020) and SIA Guideline (DPIE 2020) requirements for community engagement related to environmental impact assessments for SSD projects. The Engagement Guidance and SIA Guideline provide instruction regarding the management and implementation of community and stakeholder engagement throughout a project's planning and approvals process, including the appropriate identification of potentially impacted people and groups, the methods of engagement to be undertaken, timing of consultation and feedback mechanisms.

As part of the early engagement process, the project team has established a number of community-facing channels to allow local people to find out more about the project and to provide feedback or ask questions. These channels include:

- A website (www.veolia.com/anz/TheArc) to provide project information as well as opportunities to engage with the project team.
- A dedicated community information line (1800 313 096) available 24 hours a day, seven days a week, has been established.
- Community members and stakeholders can also contact the project team via email (thearc@veolia.com) or post correspondence to PO Box 171 Granville NSW 1830.

The website encourages community members to sign-up to a mailing list where news alerts will be shared as they happen. These are means to ensure the community can participate in a meaningful way, be involved in the process and provide input to the design of the proposal, rather than just being informed about it.

In addition to establishing community channels, the project team has also held a Community Open Day, to allow local people to visit the Woodlawn site, find out more about the ARC project, meet the project team and go on a site tour. It was also an opportunity for people to ask questions and provide direct feedback to the team about their thoughts on the project.

This has been supported by a program of doorknocking immediate neighbours to ensure they are fully aware of the project and have direct access to technical experts able to answer questions they may have about the project.

The team has also undertaken a series of face-to-face briefings with local elected leaders and community representatives. This has included site tours, presentations and briefing packs. The project has been promoted through a media release and CEO interviews with two local media outlets (The Goulburn Post and 2GN).

An overview of all early engagement activities that are underway can be found in Table 5.1.

Table 5.1 Engagement activities underway

Stakeholder group	Stakeholder	Method and purpose of engagement	Date of engagement
Elected Representatives (State and Federal)	Mrs Wendy Margaret Tuckerman, MP, Member for Goulburn	Meeting with Veolia to introduce the project	11 March 2021
	Office of Mrs Wendy Margaret Tuckerman, MP, Member for Goulburn	Meeting with Veolia to introduce the project	14 April 2021
	Ms Kate Rebecca Washington, MP, Shadow Minister for Environment and Heritage, and Shadow Minister for Rural Health	Meeting with Veolia to introduce the project	19 March 2021
	- House of Representatives Standing Committee: Industry, Innovation, Science and Resources - House of Representative Standing Committee: Environment and Energy - NSW Portfolio Committee No. 6 - Planning and Environment NSW - Legislative Assembly Committee on Environment and Planning - Legislative Assembly Committee on Investment, Industry and Regional Development	Written briefings sent to each Committee to introduce the project	25 March 2021
	Hon (John) Giovanni Domenic Barilaro, MP, Deputy Premier, and Minister for Regional New South Wales, Industry and Trade	Meeting with Veolia to introduce the project	1 April 2021
	Hon Angus Taylor, MP, Minister for Energy and Emissions Reduction	Meeting with Veolia to introduce the project	15 April 2021
	Office of Hon Gladys Berejiklian, MLA, Premier of NSW	Meeting with Advisor for Veolia to introduce the project	30 April 2021
	Office of Hon Matthew Kean, MLA, Minister for Energy and Environment	Meeting with Deputy Chief of Staff for Veolia to introduce the project	10 May 2021
	Mr James Henry Griffin, MP, Parliamentary Secretary for the Environment	Meeting with Veolia to introduce the project	22 April 2021

Table 5.1 Engagement activities underway

Stakeholder group	Stakeholder	Method and purpose of engagement	Date of engagement
State Government	DPIE – Sally Munk and Chris Ritchie EPA – Nick Fernley, Anthony Savage, and Charles Hajek NSW Health – Kishen Lachireddy, Tabitha Holliday, and Kelly Main	Meeting with Christine Hodgkiss, Lee Smith and Henry Gundry from Veolia to introduce the project, including approvals timeframe, community engagement and key issues (air quality and human health risk)	11 March 2021
Local Government	Goulburn Mulwaree Council - Cr Bob Kirk, Mayor and Warwick Bennett, General Manager	Veolia briefed the Mayor and General Manager on 12 February and attended a closed meeting with the Council on 16 March to introduce the project	12 February and 16 March 2021
	Queanbeyan Palerang Regional Council briefing - Peter Tegart (CEO), Tim Overall (Mayor), Phil Hansen (Portfolio General Manager, Community Connections), Gordon Cunningham (Services Manager, Utilities)	Meeting with Veolia (via Google meet) to introduce the project	7 April 2021
Community	Community Liaison Committee (CLC) meeting	Veolia attended the regular CLC meeting to introduce the project. A community brochure was provided, and Veolia agreed to present at a subsequent meeting with Tarago and District Progress Association Inc. (TADPAI)	18 March 2021
	Boomerang Alliance	Meeting with Veolia to introduce the project	19 March 2021
	Tarago and District Progress Association Inc. (TADPAI)	Presentation by Veolia to introduce the project, respond to queries and concerns and discuss potential impacts and benefits	22 March 2021
	Residential neighbours and landholders	Letter issued to 292 households in Tarago locality with project information and invitation to Community Open Day. Project team members held a number of face to face meetings with immediate neighbours	31 March 2021 17, 27 and 28 April 2021
	Local community	Community Open Day. Project flyers also distributed in high footfall points across Tarago	18 April 2021
	Woodlawn employees	Toolbox Talk to brief employees on the ARC	18 April 2021
	Commercial neighbours	Key businesses in Tarago have received a briefing and carried flyers to promote the Community Open Day	w/c 11 April 2021

Table 5.1 Engagement activities underway

Stakeholder group	Stakeholder	Method and purpose of engagement	Date of engagement
Media	Local media	Press release issued and Veolia CEO undertook two interviews with local media outlets	22 March 2021
	Tarago Times	Veolia placed an article in local community newsletter to promote the ARC project and invite feedback	1 April 2021

A variety of engagement tools and project collateral have been developed to support community engagement activities for the project, a description of each is provided in Table 5.2.

Table 5.2 Stakeholder engagement tools for the project

Engagement tool	Description	Utilised in scoping phase
Project brochure	A project brochure to introduce the proposed Project, provide a map, summary of planning and approvals process and invitation to participate in consultation process.	Provided to stakeholders and community members at briefing meetings and the Community Open Day. Also available on the website and posted when requested.
Letters/emails/letterbox drops	Letters and emails sent to potentially impacted stakeholders inviting people to meetings or information sessions. The project has a dedicated email address and PO box for incoming queries and feedback.	Letters and emails have been sent throughout the scoping phase and as outlined in Table 5.1.
ARC website	www.veolia.com/anz/TheArc provides information regarding the project	The Veolia website has a dedicated section for the ARC, and is regularly updated to reflect latest project information and responses to FAQs from the local community and stakeholders.
1800 number	A 24/7 project phonenumber to allow local people and stakeholders to speak to a member of the project team	The 1800 number has been live since 15 March 2021 and has been promoted through community notifications and advertising.
Face to face meetings (Video conferencing /teleconferencing)	Meetings with directly impacted stakeholders to introduce the project, advise of the planning process, and discuss potential project impacts.	Project team members held meetings with immediate neighbours on 17, 27 and 28 April 2021.
Community information / drop-in sessions	Informal community events and meetings attended by members of the community and the ARC Project team to discuss the Project.	A community information session was held during the scoping phase on 18 April 2021. Subsequent sessions will be scheduled to provide information and opportunities for engagement during 2021 and 2022.

Table 5.2 Stakeholder engagement tools for the project

Engagement tool	Description	Utilised in scoping phase
CLC meetings	Regular CLC meetings	An initial presentation to the CLC took place on 18 March 2021 to introduce the project, address questions and concerns and open the new channels of communication and consultation for the ARC project.
Site visits and project briefings	Site visits and briefings program for stakeholders	A number of site visits and project briefings have taken place as part of early engagement with both stakeholders and the local community.
Advertising	Media release, interviews, community newsletters and flyers	Veolia has promoted the project through engagement with the local media and has also placed project information in local newsletters and via flyers in key Tarago businesses.

5.4 Stakeholder views

Early engagement has included positive feedback as well as some specific local concerns. Stakeholders recognise the economic value of the project and the benefits that will flow to the region, as well as the ARC’s place in sustainable waste management hierarchy. Local people have a range of views, with most people recognising that the project will deliver jobs and growth for the area, but with concerns about how the environmental impacts will be managed, in particular air quality and odour. A summary of the key matters raised during early engagement is below, alongside Veolia’s initial response to that feedback.

Table 5.3 Stakeholder views during early engagement and Veolia’s response

Issue	Description	Veolia response
Project scope and description	<ul style="list-style-type: none"> Positive feedback on the reduction of landfill use and the production of energy. Some concerns around the way the project is described, including social and environmental benefits. 	We are pleased the people recognise the role of the ARC in sustainable waste management. We have listened to local people’s feedback about the way the project is described and will amend our language when talking with the community and members of the public to better reflect terminology that lay people would use.
Economic and social benefits	<ul style="list-style-type: none"> Positive feedback about jobs creation, opportunities and sourcing. Local people want to understand how Tarago will benefit from jobs and economic opportunities. People would like more information on how the Veolia Mulwaree Trust works. 	Veolia is committed to ensuring as many of the economic and social benefits of the project will be felt by the people living nearest to the facility. We will use local businesses in the construction supply chain and where possible seek to employ local people in both permanent and apprenticeship roles. We will explain more about the economic and social impacts throughout the planning process and will also provide more information about how the Veolia Mulwaree Trust operates as part of that engagement.

Table 5.3 Stakeholder views during early engagement and Veolia’s response

Issue	Description	Veolia response
Air Quality	<ul style="list-style-type: none"> • Requests for further information on the EFW technology and air pollution controls proposed for the project. • Concerns that the project will be burning tyres or plastic. • Concerns about use of diesel fuel to achieve necessary combustion temperatures. • Concerns about health impacts from a change in air quality in local area 	<p>Veolia is a global expert in sustainable waste management and operates 65 energy from waste facilities globally. EFW technology is safe and proven. Based on feedback from early community engagement, we increase the amount of information we had available on how energy from waste technology works in our early engagements. As we move through the planning process, we will undertake more community information sessions to explain the technology, demonstrate how air quality will be monitored and managed, and the role of the Environment Protection Authority in providing independent oversight and regulation on environmental impacts from the ARC.</p>
Traffic and Transport	<ul style="list-style-type: none"> • Concerns about increased numbers of trucks in Tarago and impact on local traffic 	<p>The ARC project will operate within the existing approved annual inputs. A full traffic management assessment will be carried out as part of the EIS assessments, and a number of options reviewed.</p>
Odour	<ul style="list-style-type: none"> • Odour from existing landfill operations is a major concern for the local community. People are keen to understand how odour would be managed with the ARC. 	<p>Veolia recognises that odour from existing operations is a concern for some people living nearby and is committed to reducing odour impacts as much as possible..</p>
Project site location and benefits	<ul style="list-style-type: none"> • Positive feedback about the initial design and the fact that the facility will not have a major visual impact on the local area. • Some local feedback that Sydney’s waste should be dealt with in Sydney. 	<p>Veolia has a strong track record of building aesthetically pleasing energy from waste facilities. We will continue to seek feedback from local people on the design.</p>
Potential environmental and social impacts	<ul style="list-style-type: none"> • Request for more information on how the technology works and residual waste managed. • Request for more information on proposed impact management. 	<p>In response to initial feedback from the CLC and TADPAI, Veolia hosted a Community Open Day which included detailed information on how energy from waste technology works. We will continue to share this information in multiple channels, and we will also share information about how impacts will be managed as we move through the planning process.</p>
Water usage	<ul style="list-style-type: none"> • Water usage impact on ground water supplies 	<p>This was very useful feedback to receive from our neighbours and we will ensure that water usage impact is addressed as part of our impact assessments and management methods communicated to the local community.</p>
Property prices	<ul style="list-style-type: none"> • Some residents are concerned about the potential for property price impacts from the project 	<p>The economic impacts of the project will be assessed through the Economic Impact Assessment in the EIS.</p>

Table 5.3 Stakeholder views during early engagement and Veolia’s response

Issue	Description	Veolia response
Community engagement during the approvals process	<ul style="list-style-type: none"> Local people particularly appreciated the opportunity to tour the site as part of the Community Open Day. Local residents are keen to have further opportunities to learn more about the project and provide further feedback. 	Veolia will be creating ongoing opportunities for people to find out more about the project as the planning application progresses (further detail in 5.5). In response to initial feedback, Veolia chose to host a Community Open Day and will arrange at least four community information events during the pre-EIS stage before going to public exhibition of the EIS.

5.5 Further engagement proposed

Veolia has committed to its stakeholders that ongoing community consultation will be undertaken, including communication of the outcomes of technical assessments throughout the development and implementation of the project. A summary of engagement opportunities to be implemented throughout the development of the EIS is provided in Table 5.3.

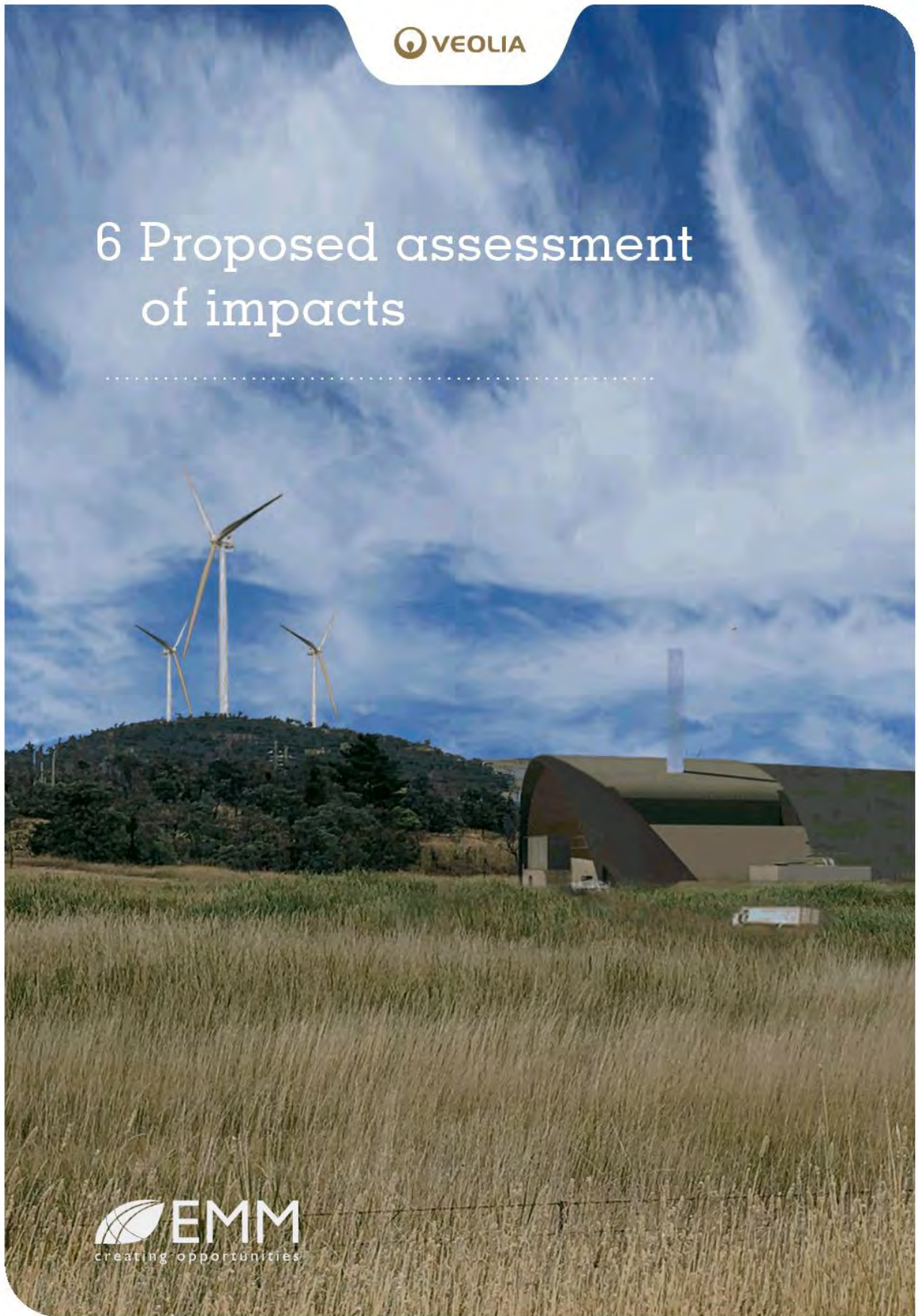
Table 5.4 Further engagement proposed

Engagement tool	Description
Face to face meetings	<p>Meetings with directly impacted stakeholders and immediate neighbouring landholders to provide project updates and cultivate ongoing collaborative relationships within the community, through continued identification of issues and areas of concern.</p> <p>Targeted meetings with local councillors, and key local and state MPs will ensure successful stakeholder engagement and participation.</p>
Briefings at CLC meetings	Regular bi-monthly briefings will be provided to the CLC to provide information on technical report findings, updates on EIS progress, updates on community engagement activities and sentiment and other project updates.
Community newsletters and factsheets	Community newsletters will be distributed as the project progresses to provide project updates, and EIS progress updates including findings of technical studies as they become available.
Community information sessions	Community information sessions will be held to provide the community with the opportunity to engage directly with the ARC project team, learn about outcomes from technical studies and provide feedback. Veolia will also host more community open days to allow local people to visit the site as part of the wider engagement during the planning process.
Project community information line and website	The hotline and website will be available 24 hours a day and seven days a week to provide members of the community with project relevant information as well as another means to provide feedback and express concerns.



6 Proposed assessment of impacts

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6 Proposed assessment of impacts

Preliminary environmental investigations have been carried out to identify the relevant matters to be addressed in the EIS, and the required level of assessment.

The preliminary impact identification and assessment has been informed by the draft *Preparing a Scoping Report – State Significant Development Guide Exhibition Draft* (DPIE 2020). The process included:

- consultation with DPIE and key stakeholders (see Chapter 5);
- identifying and characterising relevant matters for assessment, including appraisal of likely environmental and social impacts using the guidance in *Preparing a Scoping Report – State Significant Development Guide Exhibition Draft* (DPIE 2020); and
- reporting the outcomes of that assessment in this scoping report.

A scoping table is presented in Table 6.1.

Table 6.1 Woodlawn ARC scoping table

Matter	Key factors – scale, nature and sensitivity of receiving environment	Cumulative impacts?	Level of assessment
Air quality and odour	<p>The project will generate air quality emissions during construction and operation. Dust emissions during construction will be managed with the implementation of mitigation measures. The ARC will operate in accordance with relevant regulations and compliance criteria. The ARC includes an APC system to manage air quality emissions during operation, as well as continuous emissions monitoring.</p> <p>The project will be assessed in the context of existing approved operations, which will include assessment of cumulative air quality and odour emissions. Existing operations will form part of the baseline environment.</p> <p>The receiving environment includes sensitive receptors surrounding the Eco Precinct (rural properties and homesteads) and the township of Tarago to the east. Given the concerns from local stakeholders during engagement, the sensitivity of the receiving environment is considered to be high.</p>	Yes – with existing Eco Precinct operations	Detailed
Human health risk	<p>The project is an ERF and will be required to meet current international best practice techniques to ensure air quality emissions are below levels that may pose a human health or environmental risk.</p> <p>It is anticipated that the air quality emissions from the project and potential for human health risks will be a key issue of concern for all stakeholders, and in particular, sensitive receptors surrounding the Eco Precinct and in nearby towns. Given the concerns from local stakeholders during engagement, the sensitivity of the receiving environment is considered to be high.</p>	Yes – with existing Eco Precinct operations	Detailed
Greenhouse Gas Emissions	<p>The project is likely to have greenhouse gas benefits in two ways; by avoiding landfilling of waste which can generate methane emissions, and by generating a low carbon energy which will lower the average carbon content of electricity in the NSW grid.</p>	Yes – Eco Precinct Operations	Standard

Table 6.1 Woodlawn ARC scoping table

Matter	Key factors – scale, nature and sensitivity of receiving environment	Cumulative impacts?	Level of assessment
Noise and vibration	<p>The project will generate noise during construction and operation.</p> <p>The project will be assessed in the context of existing approved operations, which will include assessment of cumulative noise emissions. Existing operations will form part of the baseline environment.</p> <p>The receiving environment includes sensitive receptors surrounding the Eco Precinct (rural properties and homesteads) and the township of Tarago to the east.</p> <p>The sensitivity of the receiving environment is considered to be moderate.</p>	Yes – with existing Eco Precinct operations	Standard
Traffic and transport	<p>The project will generate traffic during construction and operation. The project will require the construction of a new site access road and intersection with Collector Road.</p> <p>Operation of the project will not alter the existing volumes or modes of transport for waste being brought to the Eco Precinct. Operational traffic generation will be associated with the transport of IBA from the Eco Precinct for reuse in the construction industry.</p> <p>The suitability of the local road network to accommodate the additional traffic will be assessed. The sensitivity of the receiving environment is considered to be moderate.</p>	Yes – with existing Eco Precinct operations	Standard
Visual	<p>The project is in a highly modified location within the Eco Precinct, which is an established heavy industrial land use, and has a history of mining operations prior to its current use for waste management and resource recovery.</p> <p>The proposal will result in new visual characteristics and infrastructure at the Eco Precinct that will be different in form and scale to the existing site features and surrounding environment. It will also incorporate a tall stack, in the order of 60-100 m in height that will be visible from surrounding areas, however will sit within the context of the existing wind turbines from Woodlawn Wind Farm, which will exceed the height of the stack.</p> <p>There will be some changes to the visual amenity and landscape character of the area immediately surrounding the ARC, however the sensitivity of the receiving environment is considered to be low.</p>	Yes – with existing Eco Precinct operations	Standard
Biodiversity	<p>The project may require disturbance to a small, fragmented area of vegetation. Due to the nature of existing operations and prior disturbance of the project footprint, the sensitivity of the receiving environment is considered to be low.</p>	No	Minor
Heritage	<p>There are no known or identified Aboriginal or historical heritage sites located within the project footprint. Due to the nature of existing operations and prior disturbance of the project footprint, the sensitivity of the receiving environment is considered to be low.</p>	No	Minor
Social	<p>The project is expected to generate some specific local concerns, based on early engagement described in Chapter 5. Stakeholders recognise the economic value of the project and the benefits that will flow to the region, as well as the ARC’s place in sustainable waste management hierarchy. Local people have a range of views, with most people recognising that the project will deliver jobs and growth for the area, but with concerns about how the environmental impacts will be managed, in particular air quality and odour.</p> <p>Given the concerns from local stakeholders during engagement, the sensitivity of the receiving environment is considered to be high.</p>	No	Detailed

Table 6.1 Woodlawn ARC scoping table

Matter	Key factors – scale, nature and sensitivity of receiving environment	Cumulative impacts?	Level of assessment
Hazards and risks	<p>Hazards and risks which have been considered as potentially relevant to the project include bushfire risk and fire safety, hazardous industry and/or offensive development as defined under SEPP 33, land and groundwater contamination, waste, environmental hazards which present a risk to either human health or the environment, flooding risks, land movement associated with mining activities, and biosecurity, such as potential impacts associated with animal and plant pests, diseases and contaminants.</p> <p>The hazards and risks identified will be addressed in the respective technical assessments as relevant. An assessment of hazards and risks in accordance with SEPP 33 and relevant land use based guidelines will be completed.</p>	No	Detailed
Water	<p>The project is within a highly modified site on which water is strictly managed. The project will require a number of elements requiring excavation during construction. These include a waste bunker at the ARC, and dedicated encapsulation cell for APCR management. These have the potential to impact surface water and groundwater.</p> <p>During operation, the ARC will require process water. There is the potential for interactions between water sources within the Eco Precinct that will require consideration during design.</p> <p>Given the Eco Precinct operates within a highly modified water management environment, the sensitivity of the receiving environment is considered to be low.</p>	Yes – with existing Eco Precinct operations	Standard
Waste feedstock availability and management	The project will divert waste from landfill and is considered to be consistent with relevant waste policy and legislation in NSW.	No	Standard
Economic	The project is expected to have positive economic benefits for the local and regional economies. Stakeholders recognise the economic value of the project and the benefits that will flow to the region.	Yes	Standard
Land capability, stability and soils	The project footprint is highly modified and largely devoid of original ground cover. Development of the ARC provides an additional form of waste processing and resource recovery that will complement existing site infrastructure and uses. Geotechnical investigations will be undertaken as part of the design process to determine any ground treatments required to ensure ground stability.	No	Minor
Built environment	The project proposes introduction of an architecturally designed, purpose built energy recovery facility to the Eco Precinct. The ARC will not negatively impact the existing built environment.	No	Not relevant

6.1 Air quality and odour

6.1.1 Existing environment

Veolia undertakes air quality monitoring, including both odour and dust, in accordance with its relevant environmental monitoring programs (EMPs) to determine whether activities conducted at the Eco Precinct, including the Bioreactor, Crisps Creek IMF and MBT, affect ambient air quality. Veolia’s existing operations at the Eco Precinct are subject to stringent EMPs in accordance with the requirements in EPL’s 11436, 11455 and 20476.

Environmental monitoring is completed in accordance with Veolia's environmental monitoring procedures, which specify the relevant standards and methodologies.

Veolia implements a range of existing controls and operating procedures at the Eco Precinct to minimise odour and dust including:

- all operations and activities are carried out in a manner to minimise dust at the boundary of the premises;
- access roads from the IMF to the Bioreactor and MBT, and the haul road used for ancillary operations are sealed;
- water trucks for dust suppression are used as required;
- monthly sampling is undertaken to monitor for the presence and quantity of depositional dust;
- the active tipping face in the waste void is kept to a minimum surface area to reduce potential fugitive odour emissions;
- a landfill gas (LFG) capture network has been installed and expanded in accordance with the Woodlawn Infrastructure Plan and a biofiltration system is installed along the rock/waste interface to minimise odour emission;
- leachate extraction from the waste is maintained to reduce the impact of leachate on LFG capture, and evaporation of stored leachate is maintained on site to reduce the odour footprint and all leachate from the void is treated via the LTP to achieve higher effluent quality and minimise odour potential;
- all operational buildings at the Woodlawn MBT facility are enclosed and equipped with odour control ducting connected to biofilters; and
- the Bioreactor is operated to maximise the production of landfill gas for generation of renewable energy at the Power Station and plant and equipment meets design, installation and operational requirements within the Bioreactor EPL and other approval requirements.

i Particulate dust monitoring

Air quality monitoring is carried out as required by relevant EPLs to determine whether activities conducted at the Eco Precinct adversely affect ambient air quality. There are currently five licensed dust deposition gauges (DDG) associated with the Eco Precinct operations, all of which are sampled on a monthly basis. Three are associated with the Bioreactor, one associated with the Crisp's Creek IMF, and one additional gauge is associated with the MBT.

Data collated from these dust deposition gauges was reported in the *Annual Environmental Management Report 2019-20, For Woodlawn Waste Expansion Project and Woodlawn Alternative Waste Technology Project* (Veolia, 2020) (the 2020 AEMR).

Results of total insoluble solids collected at the Bioreactor and IMF's dust deposition gauges (DDG) (DGs 22, 34, 28 and 18) recorded averages exceeding the long term criteria for dust deposition during the reporting period of November 2019 to December 2020. The 2020 AEMR highlighted this reporting period was impacted by the occurrence of unprecedented weather events including the bushfires of January 2020 and dust storms. There were otherwise no exceedances recorded during reporting period.

The MBT shares two DDGs (DGs 34 and 28) with the Bioreactor and therefore identified the same impacts as highlighted above. DG 33 recorded an average total insoluble solid matter result that was generally consistent with the overall historical records of the location.

The maximum dust level recorded, however, was marginally higher than average. This is consistent with the impact identified previously from the bushfire and dust storms events during the 2020 AEMR reporting period.

ii Odour

Veolia undertakes annual odour audits of the Eco Precinct facilities as required under relevant development consents and approvals. The eighth annual odour audit was completed in 2020 and included the following key audit requirements:

- audit the effectiveness of the odour controls on-site in regard to protecting receivers against offensive odour;
- review production data relevant to the odour audit and complaint records;
- review the relevant odour sections of the Air Quality and Greenhouse Gas Management Plan for the project and assess the effectiveness of the odour controls;
- measure all key odour sources on-site;
- determine whether operations comply with approval requirements to protect receivers against offensive odour;
- outline all reasonable and feasible measures (including cost/benefit analysis, if required) that may be required to manage odour; and
- recommend and prioritise (mandatory and non-mandatory) recommendations for their implementation.

Key odour sources at the Eco Precinct include:

- the Bioreactor, including waste receipt and handling, active tipping face within the void, waste-covered areas, leachate extraction, management and treatment, evaporation dams and landfill gas extraction; and
- MBT Facility operations, including waste receipt and handling, processing, screening, aeration, composting and storage.

The most recent odour audit (The Odour Unit, 2020) also discussed the potential for odour emissions from the Crisps Creek IMF. The audit noted the requirement for all waste containers to be designed, constructed, and maintained to prevent the emission of odour, and be watertight to prevent the leakage of leachate from waste containers during transport and handling activities. This is a condition of consent for the Clyde Transfer Terminal Facility and Banksmeadow Transfer Terminal, which is where the waste containerisation process occurs. The Crisps Creek IMF has accordingly been classified as a very low-risk source for odour emissions. The audit concluded that the IMF is a negligible contributor to the overall odour emissions profile for the Eco Precinct.

From the ongoing community engagement, Veolia is aware of local community concerns regarding odour, and is constantly reviewing operations to minimise impacts.

iii Sensitive receivers

The identification of sensitive receivers in relation to air quality management for current Eco Precinct operations includes:

- homestead properties (approx. 5 km);
- the township of Tarago to the east (approx. 6 km) which includes:

- Tarago Primary School;
 - residential properties; and
 - Tarago recreation area.
- several rural living properties to the south (approx. 12 kms).

Detailed identification of sensitive receivers will be included in the EIS.

6.1.2 Potential impacts

The potential for project related air quality, greenhouse gas and odour impacts include:

i Construction

Increased traffic movements relating to the construction phase of the project and construction related earth movement has the potential to increase dust deposition at the surrounding sensitive receivers.

ii Operation

Operational emissions of pollutants from ERFs and technology are well understood and documented both globally and in Australia. The project includes a flue gas treatment system as part of the project design, discussed in Section 3.1.2. International best practice technologies, with proven emission control capability in accordance with European standards and NSW regulatory requirements, are being investigated to determine which system is best suited to meet the NSW regulatory requirements for the project.

Feedstock for the project is proposed to be diverted from waste streams that will otherwise be landfilled and will be received at the Eco Precinct via the existing Crisps Creek IMF. Odour impact from the IMF is considered negligible and the project will not adversely alter this. The project will comprise a fully enclosed building structure under negative pressure to contain odour related impacts, in particular where waste feedstock is received at the tipping hall and the bunker.

The project is likely to have greenhouse gas benefits. By avoiding landfill, the waste treated in the ARC will not produce landfill gas. At the Woodlawn Bioreactor, landfill gas is captured for power generation, but there remains some fugitive emissions. These will be avoided for waste treated in the ARC. In addition, the carbon content of the electricity produced by the ARC is likely to be lower than the grid average for NSW. By, in part, replacing electricity from coal burning power stations, the ARC will provide greenhouse gas benefits.

Another potential impact is plume rise, which is the impact of the exhaust plume from the stack on aviation activities. An initial review of information from nearby airports indicates that this is unlikely to be an issue, however this will be confirmed during the EIS investigations.

6.1.3 Assessment approach

The proposed scope of works to assess air quality and odour impacts for the project will be in accordance with the *Approved methods for the modelling and assessment of air pollutants in NSW* (EPA 2016) (the Approved Methods).

Based on the potential impacts highlighted in Section 6.1.2 the following methodology is proposed for the air quality impact assessment (AQIA) to meet the likely requirements of the SEARs:

- review available air quality and meteorology data and establish baseline conditions – relevant air quality monitoring data owned by Veolia and the NSW Government will be collated and processed to undertake a detailed analysis and identify intra-annual and inter-annual trends, key monitoring statistics, and data gap analysis;

- undertake detailed meteorological modelling suitable using local and regional inputs for input to an atmospheric dispersion model;
- baseline impact assessment criteria will be established for sensitive assessment locations and private land holdings surrounding the project;
- review topography data and incorporate into the atmospheric dispersion model;
- confirm expected emission parameters and develop modelling scenarios; and
- complete atmospheric dispersion modelling.

Air pollutant calculations for a range of emissions scenarios will likely comprising of the following:

- NSW POEO emission limits regulatory case;
- Draft NSW Energy from Waste Policy case;
- EU BREF emission limits regulatory case;
- reference plant case;
- manufacturers guarantee case- uses manufacturers emissions guarantee;
- expected operational case; and
- an upset conditions case.

Predictions of ground level concentrations of all pollutants and averaging periods will be undertaken. Human health emission requirements will be incorporated into modelling scenarios to ensure relevant outputs from air quality modelling capture the emission requirements to satisfy reporting for the Human Health Risk Assessment.

For a cumulative assessment, the air quality modelling will include quantifying emissions from all existing sources of air pollutants associated with the Eco Precinct and undertake dispersion modelling to understand where any impacts occur.

Odour emissions will be fully quantified including existing emissions from Eco Precinct for inclusion in odour dispersion modelling. An assessment of all cumulative impacts against background air quality will be analysed for predicted compliance.

The project is likely to have greenhouse gas benefits. A greenhouse gas assessment will be presented in the EIS.

6.2 Human health risk

6.2.1 Existing environment

There are currently no requirements with regard to monitoring human health related emissions at the Eco Precinct site.

As described in Section 6.1.1 Veolia has a rigorous monitoring, management and reporting system in place for addressing current air quality issues associated with the Eco Precinct which provide a solid basis for implementation of similar protocols required for the monitoring, management and reporting of human health related emissions from the proposed ARC.

6.2.2 Potential impacts

ERFs must meet current international best practice techniques to ensure emissions are below levels that may pose a human health or environmental risk. It is anticipated that the air quality emissions from the project and potential for human health risks will be a key issue of concern for all stakeholders.

A Human Health Risk Assessment (HHRA) will be completed to assess impacts on human health associated with the project, including addressing the requirements of the relevant EfW Policy Statement to ensure that unacceptable human health or environmental risks are avoided.

6.2.3 Assessment approach

The HHRA will address impacts related to emissions to air from the proposed facility, and will address all pathways by which people may be exposed to pollutants. These include inhalation exposure, as well as ingestion (from water or locally grown foods), and dermal contact. In order to do so it will consider pollutants in the air, as well as deposition to ground and water with a particular focus on drinking water sources (such as roof areas which drain to tanks) and food growing areas.

The scope works associated with development of the HHRA will include evaluation and identification of issues following a comprehensive review of data.

A toxicity and dose response assessment will be conducted to identify the potential human health effects and appropriate quantitative guidelines or toxicity reference values for the chemicals of potential concern.

An exposure assessment will be undertaken to identify and characterise the populations of concern relevant to the nature and extent of emission impacts and the proposed development. Exposure pathways will be outlined and quantified where appropriate. Where relevant, multi-pathway exposures will be addressed for the population of concern.

The findings of the review, toxicity and dose assessment, and exposure assessment will be used to provide a quantitative assessment of health risk from the predicted emissions.

The HHRA is proposed to be undertaken in accordance with the following guidelines:

- *Environmental Health Risk Assessment: Guidelines for Assessing Human Health Risks from Environmental Hazards* (enHealth 2012).
- *Australian Exposure Factors Guide* (enHealth 2012).
- *National Environment Protection (Ambient Air Quality) Measure* (NEPC 2016).
- *National Environment Protection (Air Toxics) Measure* (NEPC 2004).
- The Approved Methods (EPA 2016).

6.3 Noise and vibration

6.3.1 Existing environment

Current project consent conditions provide criteria for which noise emissions emanating from site are required to meet. The 2020 AEMR identifies that current noise emissions from site that potentially could impact nearby sensitive receivers are within the consent condition criteria. Veolia has implemented noise mitigation measures that include:

- waste filling operations occurring below ground level;
- road transport code of conduct;
- waste operations occurring within approved specified hours; and
- acoustic enclosures.

Noise monitoring was identified within the 2020 AEMR as only being required at two locations identified as the closest nearest residences. Operator attended monitoring was undertaken at both locations with noise levels recorded below the 35 dB required criteria.

6.3.2 Potential impacts

Operational noise and vibration impacts are expected to be similar to the existing operations. Additional traffic movements are not required as feedstock has been identified as an existing waste stream already being delivered to site.

Potential construction noise impacts relate to construction of the facility and additional traffic movements relating to the transportation of equipment, materials, and construction crews to site during the construction period.

6.3.3 Assessment approach

A detailed assessment of potential noise impacts will be completed and documented in the EIS. The assessment will consider relevant noise impacts to local receptors within the vicinity of the Project. The assessment will include consideration of the ambient noise environment and potential cumulative impacts posed by Eco Precinct. Results of the assessment and mitigation measures adopted will be documented within the EIS.

A scope of work has been developed to address the identified potential impacts and follow relevant guidelines and policies. The scope of work includes:

- determine ambient noise levels via deployment of noise loggers within proximity of the project;
- establish noise sources and relevant noise outputs of existing equipment that proposed to be utilised by the project;
- undertake noise modelling and assessment, taking into consideration the following:
 - Predictive modelling;
 - operational noise mitigation strategies;
 - potential construction activity impacts; and
 - potential road traffic impacts;

The detailed assessment will be completed with reference to the following guidelines and policies:

- *NSW Noise Policy for Industry (NPfI)* (EPA 2017);
- *Interim Construction Noise Guideline (ICNG)* (NSW Department of Environment Climate Change (DECC) 2009); and
- *Road Noise Policy (RNP)* (NSW Department of Environment Climate Change and Water (DECCW) 2011).

a Vibration

A detailed assessment of potential vibration impacts associated with the Project will be undertaken taking into consideration:

- local receptors in proximity of the Project;
- existing and proposed infrastructure;
- known items of Historic and Aboriginal heritage;
- livestock; and
- cumulative impacts of the Eco Precinct.

The detailed assessment will be completed with reference to *Assessing Vibration: a technical guideline* (Department of Environment and Conservation (DEC) NSW 2006).

The findings of the detailed assessment will be documented within the EIS. The assessment will guide the requirements of the Project and principles to ensure potential vibration impacts are effectively mitigated.

6.4 Traffic and transport

6.4.1 Existing environment

In the vicinity of the Eco Precinct, Collector Road is a sealed single lane road which connects to Bungendore Road to the south-east and the Federal Highway to the north-west. Access to the Eco Precinct is from Collector Road. The local road network is shown in Figure 1.3.

As described in Section 1.3, waste is currently transported to the Eco Precinct via the Crisps Creek IMF. Access to the Crisps Creek IMF from the Eco Precinct is from Collector Road and Bungendore Road.

As described in Section 1.3, the Crisps Creek IMF is approved to accept 1,180,000 tpa of waste from Sydney via the Banksmeadow and Clyde transfer terminals. Once received at the Crisps Creek IMF, waste containers are transferred onto road trailers for the 7 km road journey to the Eco Precinct via Bungendore Road and Collector Road.

The Eco Precinct contains several car parking areas for visitors and employees.

The closest public rail facility is Tarago Railway Station, which is located near the town of Tarago to the east of the Eco Precinct. Tarago Railway Station is located approximately 2 km north of the Crisps Creek IMF (refer to Figure 1.3). The closest airport facility is the Canberra Airport, which is located approximately 42 km south-west of the Eco Precinct.

6.4.2 Potential impacts

Construction of the project will generate traffic for the duration of the construction period, including heavy vehicles for the delivery of earth moving plant and equipment, construction plant and materials, plant and components that comprise the ARC, and light vehicles for the construction workforce.

Construction traffic will generate traffic on the local and regional road network for the duration of the construction period which may have an impact on the capacity of the local road network and key intersections.

Operation of the project will not alter the existing volumes or modes of transport of waste to the Eco Precinct. Waste feedstock for the ARC will be sourced from existing approved waste volumes transported to the Eco Precinct by rail (to Crisps Creek IMF) and locally by road.

The preferred use for the IBA generated by the ARC is reuse as aggregate material for the construction industry, as described in Section 3.5.1. The reuse of IBA will require transport of this material offsite, which will result in road traffic generation. The delivery of reagents for use in the flue gas treatment process will also generate road traffic. The EIS will include an assessment of traffic impacts related to the transport of this material.

A new site access road and intersection with Collector Road is proposed as part of the project. Internal access roads and parking are proposed to service the ARC during operation. There will be a modest amount of light vehicle traffic generated by the operational workforce, as well as visitors to the educational facilities proposed which will generate additional traffic during operation.

The project, once constructed, will have a stack comprising part of the APC system that is likely to be in the order of 60-100 m in height. With the closest airport facility being 42 km from the Eco Precinct, impacts to air traffic will be considered depending on the final height of the stack and in consultation with relevant aviation authorities.

6.4.3 Assessment approach

The assessment will address the standard Roads and Maritime Services guidelines for road traffic impact assessment incorporating the following:

- site observations and existing road network and traffic generation;
- community views on traffic issues in the locality;
- traffic generation by the project during construction and operation;
- impacts to the road network including capacity;
- impacts to key intersection performance;
- traffic safety and review of accident history; and
- site access, internal road network and car parking areas.

Existing RMS and Council traffic data for the study area road network will be reviewed and used to confirm the current daily and hourly traffic volumes for each route, which will then enable the project access and transport route traffic impacts to be assessed.

Impacts to the rail network are not expected as there will be no change to the volumes or method of waste material transported to the Eco Precinct by rail.

Impacts to air traffic will be considered depending on the final height of the air emissions stack in consultation with relevant aviation authorities.

6.5 Visual

6.5.1 Existing environment

The area surrounding the Eco Precinct contains a variety of landscapes with different topographies and scenic qualities within an agricultural setting. Most of the local and sub-regional setting has been cleared for grazing and/or cultivation with a range of scenic values and vistas.

Land surrounding the Eco Precinct is relatively flat, apart from a moderate ridge line located 3 km north of the proposed ARC. Lake George is a prominent visual feature in the surrounding landscape and is located approximately 7.5 km west of the Eco Precinct. The turbines of the Woodlawn Wind Farm, part of the Eco Precinct, are also a prominent visual feature.

The town of Tarago is located approximately 6 km east of the proposed ARC and has no direct views of the Eco Precinct. There are rural residences located on Collector Road which are likely to have views of the Eco Precinct from some locations. When travelling west from Tarago along Collector Road, views of the Eco Precinct are interspersed with roadside and more distant vegetation between the road and the proposed ARC. Views of Lake George from Collector Road are also obscured by roadside vegetation and topography.

6.5.2 Potential impacts

The ARC will be located within the Eco Precinct, which is an established heavy industrial land use. The Eco Precinct has been subject to disturbance associated with historic and current mining operations and waste and resource recovery operations.

The proposal will result in new visual characteristics and infrastructure at the Eco Precinct that will be different in form and scale to the existing site features and surrounding environment. It will also incorporate a tall stack, in the order of 60-100 m in height that will be visible from surrounding areas. There will be some changes to the visual amenity and landscape character of the area immediately surrounding the ARC.

The project will include architectural treatments and consideration of landscape and design features that minimise the impacts to visual amenity. As described in Section 3.1, the conceptual design of the ARC design draws influence from the native trees, rural farming structures and the surrounding grasslands, as well as the waste recovery and energy generating features at the Eco Precinct, with wind turbines a visual feature of the location. The roof form has been oriented to mimic the dominant ridgeline to the south and endeavours to blend the building in to the environment it sits in when viewed from Collector Road. The conceptual form of the ARC is shown in Figure 6.1 and Figure 6.2.

6.5.3 Assessment approach

The assessment approach will comprise a landscape character and visual impact assessment, including:

- a description of the visual catchment;
- spatial analysis of terrain and visibility of the project from the surrounding area;
- consideration of the visual features of the project including building height, stack height, bulk and scale, signage, lighting and the emissions plume within the context of the locality;
- assessment of potential visual impacts of the development on the amenity of the surrounding area;
- consideration of nearby public receivers and significant vantage points in the broader public domain; and
- consideration of architectural design measures and landscaping to minimise impacts on visual amenity.



Figure 6.1 Conceptual view of the ARC looking from the north-west (Source: Nettletontribe)



Figure 6.2 View of the ARC looking from the north-west on Collector Road (Source: Nettletontribe)

6.6 Biodiversity

6.6.1 Existing environment

The ARC is located in an area previously used for historic mining and waste related activities and is predominantly disturbed. There are some areas of remaining fragmented vegetation in the north-eastern portion of the ARC location. Other areas of the Eco Precinct are subject to rehabilitation of former mining and related areas.

The most abundant vegetation community within the Eco Precinct is derived grasslands, including a variety of native pasture grasses and exotic species disturbed from historical agriculture and extractive industry land uses. Patches of fragmented vegetation within the Eco Precinct also contain shrubs and small trees.

The footprint of the ARC is generally located within cleared and disturbed land. There are some areas of remaining fragmented vegetation.

The Eco Precinct is unlikely to support a diverse range of fauna species due to the fragmented condition of remaining vegetation. The following species have been previously identified within the Eco Precinct:

- Buttercup Doubletail (*Diuris aequalis*);
- Eastern Tiger Snake (*Notechis scutatus*);
- Red-bellied Black Snake (*Pseudechis porphyriacus*);
- Eastern Brown Snake (*Pseudonaja textilis*);
- Eastern Grey Kangaroo (*Macropus giganteus*);
- Common Wombat (*Vombatus ursinus*);
- European Red Fox (*Vulpes vulpes*);
- Deer (*Cervinae Cervus*); and
- Black Fly.

Of these, one species is listed as threatened under both NSW and Commonwealth legislation, *Diuris aequalis*.

The nearest watercourse is Crisps Creek, which is located approximately 600 m east of the ARC. Considering the distance of the ARC footprint to the nearest watercourse, aquatic ecology is not predicted to be impacted.

6.6.2 Potential impacts

Potential impacts to biodiversity are associated with the fragmented terrestrial habitat that is located in the north-east portion of the ARC. The potential impacts to biodiversity will depend on:

- the quality of this vegetation and any potential habitat for terrestrial flora and fauna; and
- the extent to which it will be disturbed by the project, including direct disturbance due to the project footprint, impacts associated with noise, vibration and other indirect impacts such as the spread of noxious weeds and pest species.

The design of the project and internal road network surrounding the ARC will seek to avoid vegetation where possible.

6.6.3 Assessment approach

The assessment approach for terrestrial biodiversity will be in accordance with the Biodiversity Assessment Method (BAM), and will be documented in a Biodiversity Development Assessment Report (BDAR). Measures to avoid, mitigate or offset all direct, indirect and prescribed impacts will be in accordance with the BAM.

Impacts to aquatic ecology will not be assessed in the EIS.

6.7 Heritage

6.7.1 Existing environment

As previously described, the ARC is located in an area that is predominantly disturbed. There are some areas of remaining fragmented vegetation.

During the construction and operation of the Eco Precinct, Veolia has not reported any occurrences of disturbance of any items of either Aboriginal or historical heritage significance.

6.7.2 Potential impacts

As there are no known and identified Aboriginal or historical heritage sites located within the footprint of the ARC, and given its predominantly disturbed condition, the risk of impact to items of heritage significance as the result of the project is considered extremely low.

It is considered that the only potential for impacts on items of Aboriginal heritage or historical heritage is in the area of fragmented vegetation. This is considered unlikely due to previous mining operations and its current use as the Eco Precinct.

6.7.3 Assessment approach

The assessment approach for historical heritage will include preparation of a baseline assessment considering search results of heritage registers for surrounding heritage items, a review of historic maps and plans and previous disturbance, field inspection to assess archaeological potential and an overall assessment of archaeological and built heritage potential.

The assessment approach for Aboriginal heritage will include preparation of an Aboriginal cultural heritage assessment report in accordance with the *Code of Practice for Archaeological Investigations of Aboriginal Objects in NSW* (OEH 2010) and the *Guide to investigation, assessing and reporting on Aboriginal Cultural Heritage in NSW* (DECCW 2011).

6.8 Social

6.8.1 Existing environment

Veolia has been operating in the region since acquiring the site in 2001 and has endeavoured to work with the community to ensure the community has a line of communication with Veolia to voice concerns and raise issues associated with the Eco Precinct.

As described in Section 5.1, a CLC operates for the Eco Precinct consisting of an Independent Chair, representatives from Goulburn Mulwaree and Queanbeyan Palerang Regional Councils, a representative of TADPAI, and five community members.

Key focus areas of the 2019-20 meetings included:

- progress of the Eco-Precinct, specifically around the gas capture initiative, leachate treatment plant, the future of the MBT, and tailings trial;
- Tarago Village Plan;
- bushfire waste inputs;
- Tarago lead contamination investigation; and
- ongoing funding efforts.

Community concerns are also raised at other meetings attended by local community representatives, such as TADPAI, regularly attended by the Eco-Precinct Manager.

Veolia works in consultation with the Goulburn Mulwaree Council and directly with the local community to undertake community projects. The Veolia Mulwaree Trust was established in 2005 and has distributed \$12 million through its Community Grants Program.

6.8.2 Potential impacts

Initial consultation, as discussed in Chapter 5, has identified a range of issues raised by the community. These include:

- air quality and human health;
- odour;
- transport and traffic issues; and
- knowledge about the proposed technology.

6.8.3 Assessment approach

An SIA will be prepared based on the requirements of the *Social Impact assessment Guideline for State Significant Projects* (DPIE 2020) (SIA Guideline).

The SIA will consider the potential social impacts of the project including:

- potentially affected people and local community surrounding the project;
- where the ARC and transport construction and operation workforce lives;
- social trends or changes experienced by the community;
- social infrastructure, built and natural, that have social value to the community; and
- the history of the proposed project and how it is experienced by the surrounding community.

The SIA will:

- describe the social baseline and identify constraints;
- predict changes and trends, and discuss their potential impacts;
- identify and evaluate the likelihood and consequences of potential social impacts of the project;
- develop strategies that mitigate negatives and enhance benefits of social impacts; and
- develop a monitoring and management framework.

The initial tasks undertaken during the scoping phase to inform the SIA consideration of matters raised by the community (see Chapter 5).

6.9 Hazards and risks

6.9.1 Existing environment

The DPIE's guidance for SSD projects identifies hazards and risks as including chemical, biological, or physical agents that have potential negative impacts on the economy, environment and community. Sensitive receptors in the community potentially affected by hazards and risks are the same as those outlined in Section 6.1 in relation to air quality and human health risk.

Veolia has existing procedures for the management of risks which are addressed in Emergency Response Plans (ERP). The ERPs incorporate a range of control strategies to be used in emergency scenarios for a range events, including the hazards and risks discussed below.

6.9.2 Potential impacts

Hazards and risks which have been considered as potentially relevant to the project include (based on DPIE's guidance on hazard and risks for SSD projects):

- bushfire risk and fire safety – the Eco Precinct is located within a designated bushfire prone area;
- the potential for the project to be a hazardous industry and/or offensive development as defined under SEPP 33 (including storage and transport of dangerous goods);
- land and groundwater contamination – due to the Eco Precinct's history, and past and current land uses;
- waste – multiple waste streams are received and processed on site via road, including general solid waste at the Woodlawn Bioreactor and the MBT and organic waste at the MBT;
- environmental hazards (from human activities or natural sources) which present a risk to either human health or the environment – human health risks are addressed in Section 6.2 and are not addressed further in this section;
- flooding risks that may present a risk to human life or the environment;
- land movement associated with mining activities; and
- biosecurity, such as potential impacts associated with animal and plant pests, diseases and contaminants.

i Bushfire and fire safety

The Eco Precinct is located within a designated bushfire prone area. The ARC is not anticipated to significantly impact the threat of bushfire above that currently identified at site.

Thermal treatment of waste will be conducted in an enclosed facility, and the waste storage facilities will be equipped with fire detection and firefighting infrastructure.

Flue gases are cooled and treated prior to expulsion from the plant and therefore do not expel any material into the atmosphere with potential to create an ignition. Fire prevention infrastructure will be incorporated into the design to mitigate risk associated with the unlikely event of unburnt waste making its way through processing into the IBA.

A bushfire risk assessment will be carried in accordance with *Planning for Bush Fire Protection: A guide for councils, planners, fire authorities and developers* (NSW Rural Fire Service 2019), and fire risk within the process will be considered against *Fire Safety Guideline: Fire Safety in Waste Facilities* (NSW Fire and Rescue 2020) and documented in the EIS.

ii Hazard assessment (SEPP 33)

A screening assessment will be completed against SEPP 33 as part of the EIS to demonstrate that the ARC can satisfy relevant provisions to ensure that any hazards or risks associated with the project are appropriately managed. This will include consideration of the transport and storage of any dangerous goods associated with the ARC project. If required based on the screening assessment, the assessment approach will comprise a Preliminary Hazard Analysis (PHA) prepared in accordance with *Hazardous Industry Planning Advisory Paper No. 6, 'Hazard Analysis' and Multi-Level Risk Assessment* (DoP 2011).

iii Land and groundwater contamination

The influence of historic and current land uses on groundwater is monitored in accordance with existing requirements at the Eco Precinct. The potential for impact to the groundwater in relation to the project is further discussed in Section 6.10.

The site of the ARC is partially located on an area previously used for historic mining and waste related activities, and as such an assessment will be undertaken to determine the extent of pre-existing contamination. The EIS will detail the results of this investigation and described management and mitigation to address potential contamination issues.

The assessment approach will involve a preliminary site assessment compliant with SEPP 55 with further work dependant on the initial findings.

iv Flooding

As described in Section 6.10, stormwater modelling will be undertaken to inform development of stormwater management infrastructure. This information will inform the EIS as to the potential for additional flood risk as result of the increased stormwater management requirements.

v Waste

Waste created through construction will be considered in the EIS and addressed by a construction contractor in a CEMP.

The key operational wastes will be the ash waste streams (APCr and IBA) as described in Section 3.2.2.. Other waste streams are likely to be minor, but will be fully described in the EIS. While not considered waste, additional recyclable metals are a by-product of the process and will be incorporated into existing onsite recycling streams.

vi Land movement

Construction and operation of the ARC is not considered to impact any existing areas identified as at risk of subsidence.

Veolia currently monitors the entire Eco Precinct site to determine any areas of movement related to rehabilitation of the mine pit or previous mining related activities. Geotechnical investigations will be undertaken as part of the design process to determine any ground treatments required to ensure ground stability.

vii Biosecurity

No additional biosecurity impacts have been considered as a result of the project. The project is seeking an alternative method of disposal of existing waste being brought to the Eco Precinct.

Relevant protocols have been implemented in accordance with existing consents which ensure safeguards to prevent the spread of disease and pests.

6.10 Water

6.10.1 Existing environment

The Eco Precinct has an average elevation of approximately 800 m above Australian Height Datum (AHD) across the site with a maximum of 1,000 m AHD in the north eastern corner along the ridgeline of the Great Dividing Range (GDR). The region is characterised by undulating plains with the GDR running through site in a north-south direction.

Roughly one-third of the Eco Precinct (western side of the GDR) forms part of the Lake George Catchment while the remainder on the eastern side of the GDR is part of the Wollondilly Catchment. Allianoyonyiga Creek and Crisps Creek are the primary receptors for runoff from the Eco Precinct. Flows to the Lake George catchment are via Allianoyonyiga Creek, and flows to the Wollondilly catchment are via Crisps Creek.

Groundwater recharge is primarily direct rainfall infiltration, and regionally the groundwater flow gradients are a subdued reflection of surface topography.

Currently the Bioreactor and MBT sites manage water quality in accordance with site specific EMPs for each location. The water management systems include controls that separate clean and dirty water. Dirty water and leachate is managed using in a designated system that includes evaporation ponds to manage the build-up during wet periods. The Eco Precinct is managed as a zero discharge site.

Water is extracted from the Willeroo Borefield for use on site. Veolia has an annual Water Allocation Licence (WAL) of 600 ML; in the 12 months from September 2019 to August 2020, 247 ML was extracted.

Operational water is used for the following activities:

- wheel wash facility;
- container wash down;
- potable water use (extracted as part of the Veolia's water extraction licence from the Willeroo Borefield);
- dust control on roads; and
- aquaponics project.

The Eco Precinct's water management system includes a central temporary storage pond called Pond 3 in addition to five separate evaporative sub-catchment areas called Evaporation Dam (ED) ED3 south, ED3 north, ED3N3, ED3N2 and ED3N1.

The groundwater aquifer systems near the Eco Precinct can be broadly divided into the fractured basement Ordovician and Silurian-Devonian aged volcanic, intrusive and sedimentary rocks and the overlying fluvial and hillwash sequences. The groundwater aquifer systems are recharged through rainfall infiltration to where the bedrock outcrops. The depth to groundwater is approximately 2 m below ground level.

6.10.2 Potential impacts

Design of the ARC will require consideration of stormwater and drainage to manage surface water flows. During operation, the ARC will require process water, in the order of 6 ML/month, which will be sourced from potable water sources. The project will require construction of a number of elements requiring excavation. These include a waste bunker at the ARC, and dedicated encapsulation cell for APCr management. These have the potential to impact surface water and groundwater.

6.10.3 Assessment approach

The assessment approach will include a surface water assessment considering stormwater management, process water and site water balance, and an assessment of groundwater impacts.

The stormwater assessment will assess the impact construction and operation of the ARC will have on the management of stormwater. The stormwater assessment will also consider the potential impact the ARC may have in relation to flood risk and inundation.

Process water modelling will consider water sources and management of process water during operation of the ARC. A water balance for the ARC project will be prepared for the EIS.

Groundwater impacts will be considered for the ARC and associated dedicated encapsulation cell for the management of APCr. The cell will be designed in accordance with the *Environmental Guidelines: Solid Waste Landfills* (NSW EPA 2016) and will be lined and engineered to minimise any leachate escape. The current conceptual location for the cell is presented in Figure 3.1, however the preferred location, proposed management and disposal approach will be described and assessed in the EIS.

6.11 Waste feedstock availability and management

As described in Section 3.2, the project proposes to source feedstock for the ARC primarily from the waste streams already being transported to Woodlawn, that will otherwise be disposed to landfill. Veolia has long term contracts for waste disposal with a range of local councils in the Sydney region, as well as waste contractors serving the C&I market. The feedstock for the project will be drawn from these sources.

More broadly, it is noted that the *Waste Avoidance and Resource Recovery Strategy Progress Report 2017-18* (NSW EPA) indicates that progress on the target to divert waste away from landfill is lagging and is relatively unchanged at about 63-65% for the three years from 2015 to 2018. The target for 2021-2022 is 75%. Therefore, on face value there is a sufficient supply of residual waste in the Sydney market to supply the project. The EIS will address this issue in more detail and will consider:

- availability of suitable waste feedstock for the project; and
- management procedures for incoming waste to ensure that only "in specification" waste is utilised as feedstock.

6.12 Economic

The project is expected to have positive economic benefits for the local and regional economies. An economic impact assessment will be undertaken for the EIS which will consider potential impacts and benefits to the local and regional economy as a result of the construction and operation of development in terms of employment and the associated flow on effects through the local and regional economies.

6.13 Land capability, stability and soils

The project is considered to be complementary to the current land use of the Eco Precinct. The land is previously identified as a degraded mine site which is largely devoid of vegetation. It has subsequently been developed into a major waste and resource recovery operation, combined with ongoing mineral extraction. Development of the ARC provides an additional form of waste processing and resource recovery that will complement existing site infrastructure and uses. Geotechnical investigations will be undertaken as part of the design process to determine any ground treatments required to ensure ground stability.

6.14 Built environment

The Eco Precinct is largely an industrial site developed for the processing of waste management and to rehabilitate a degraded mine site. The project proposes introduction of an architecturally designed, purpose built facility to the Eco Precinct. The ARC will not negatively impact the existing built environment. Visual impacts of the project will be addressed in the EIS as described in Section 6.5.

6.15 Cumulative impacts

Given the existing operations at the Eco Precinct, cumulative impacts will require consideration and assessment for most of the matters addressed in this scoping report. The existing operations at the Eco Precinct will form part of the baseline environment, against which all impacts associated with the project will be assessed. In particular cumulative impacts for the following matters will be addressed:

- cumulative air quality and odour impacts, accounting for background air quality and odour emissions from existing operations at the Eco Precinct in accordance with the Approved Methods; and
- cumulative noise impacts with other operations at the Eco Precinct in accordance with NPfl methods.

Cumulative impacts will be addressed in each respective technical report and summarised in a standalone chapter in the EIS.

7 Conclusion

The purpose of this scoping report is to accompany the request for SEARs for the project to develop the ARC at the Woodlawn Eco Precinct. The project represents the next stage of development at the Eco Precinct, and will recover up to 39 MW of electrical energy from material that that will otherwise be disposed to landfill. The project involves construction and operation of the following key components:

- development of the ARC for the thermal treatment of up to 380,000 tpa of residual MSW and C&I waste;
- recovery of up to 39 MW of electrical energy;
- management of residual by-products (namely APCr and IBA) generated by the ARC; and
- ancillary development of site infrastructure to facilitate construction and operation of the project.

This scoping report has been prepared by EMM Consulting Pty Limited (EMM) on behalf of Veolia, the applicant for the Woodlawn ARC.

This document outlines the development of the project scope, the proposed approval pathway, the issues and approach for impact assessment, initial outcomes of early consultation, and identifies the approach to consultation proposed as part of the EIS preparation.

Based on the findings of the scoping report, the following key issues will be addressed in the EIS:

- air quality, odour and greenhouse gas;
- human health risk;
- surface and groundwater;
- hazards and risks;
- visual;
- social;
- economic;
- traffic and transport;
- noise and vibration; and
- cumulative impacts.

Other matters that require assessment, but may not require a standalone or detailed technical assessment in the EIS are:

- biodiversity;
- Aboriginal cultural heritage and historic heritage;
- land capability, stability and soils; and
- built environment.

Abbreviations

AEMR	Annual Environmental Management Report
AHD	Australian Height Datum
APC	air pollution control
APCR	air pollution control residues
ARC	Woodlawn Advanced Energy Recovery Centre
BAM	Biodiversity Assessment Method
BAT	best available techniques
BDAR	Biodiversity Development Assessment Report
Bioreactor	Woodlawn Bioreactor
C&I	Commercial and industrial
CEP	Community Engagement Plan
CLC	Community Liaison Committee
DAWE	Department of Agriculture, Water and the Environment
DEC	Department of Environment and Conservation
DECC	Department of Environment Climate Change
DECCW	Department of Environment Climate Change and Water
DDG	dust deposition gauges
DPIE	Department of Planning, Industry and Environment
Eco Precinct	Woodlawn Eco Precinct
ED	Evaporation Dam
EIS	Environmental Impact Statement
enHealth	Department of Health
EfW	Energy from Waste
EMM	EMM Consulting Pty Limited
EMPs	environmental monitoring programs

EP&A Act	<i>Environmental Planning and Assessment Act 1979</i>
EPA	Environment Protection Authority
EPBC Act	<i>Environment Protection and Biodiversity Conservation Act 1999</i>
ERF	energy recovery facility
FOGO	food organics and garden organics
GDR	Great Dividing Range
HHRA	human health risk assessment
IBA	incinerator bottom ash
ICNG	<i>Interim Construction Noise Guideline</i>
IMF	Crisps Creek Intermodal Facility
LFG	landfill gas
LPB	liquid paperboard
LTP	leachate treatment plant
MBT	Woodlawn Mechanical Biological Treatment Facility
MNES	Matter of National Environmental Significance
MJ/kg	Megajoules per kilogram
MRF	materials recycling facility
MSW	municipal solid waste
Mtpa	Million tonnes per annum
MW	Mega watt
MWth	Mega watt thermal
NEPC	National Environment Protection Council
NPfi	Noise Policy for Industry
OEH	Office of Environment and Heritage
PET	polyethylene terephthalate
PHA	preliminary hazard analysis
POEO Act	<i>Protection of the Environment Operations Act 1997</i>

SEARs	Secretary’s Environmental Assessment Requirements
SEPP	State Environmental Planning Policy
SIA	social impact assessment
SSD	State significant development
TADPAI	Tarago and District Progress Association Incorporated
tpa	tonnes per annum
Veolia	Veolia Environmental Services (Australia) Pty Ltd
WARR Act	<i>Waste Avoidance Resource and Recovery Act 2001</i>
WARR Strategy	<i>Waste Avoidance and Resource Recovery Strategy 2014-2021</i>
WAL	Water Allocation Licence

References

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- DECC 2009, *Interim Construction Noise Guideline*, Department of Environment and Climate Change
- DECCW 2011, *Guide to investigation, assessing and reporting on Aboriginal Cultural Heritage in NSW*, Department of Environment, Climate Change and Water
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- DPIE 2020, *Engagement Guidance*, Department of Planning, Industry and Environment
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- EPA 2020, *Cleaning Up Our Act: The Future of Waste and Resource Recovery in NSW Issues Paper March 2020*, Environment Protection Authority
- EPA 2016, *Environmental Guidelines: Solid Waste Landfills*, Environment Protection Authority
- EPA 2021, *NSW Energy from Waste Draft policy statement (2021)*, Environment Protection Authority
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- EPA 2017, *NSW Noise Policy for Industry*, Environment Protection Authority
- EPA 2018, *Waste Avoidance and Resource Recovery Strategy 2014-2021*, Environment Protection Authority
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- IPPC 2019, *Best Available Techniques (BAT) Reference Document for Waste Incineration: Industrial Emissions Directive 2010/75/EU*, Integrated Pollution Prevention and Control
- OEH 2010, *Code of Practice for Archaeological Investigations of Aboriginal Objects in NSW*, Office of Environment and Heritage
- NEPC 2004, *National Environment Protection (Air Toxics) Measure*, National Environment Protection Council

NEPC 2016, *National Environment Protection (Ambient Air Quality) Measure*, National Environment Protection Council

Veolia, 2020, *Annual Environmental Management Report 2019-20, For Woodlawn Waste Expansion Project and Woodlawn Alternative Waste Technology Project*, Veolia Australia and New Zealand



15.6 2021-2022 OPERATIONAL PLAN ADOPTION - INTERNAL REVIEW

Author: Brendan Hollands, Director Corporate & Community Services

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **List of Requested Budget Changes from Internal Review** [↓](#) 

Link to Community Strategic Plan:	Delivery Plan Action CL1.2 - Ensure the long term financial sustainability of Council through effective and prudent financial management (CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community)
Cost to Council:	<p>The General Fund’s projected unrestricted cash balance as at 30 June 2025 following this review is \$3,249,859 (A reduction of \$159,379 as a result of this review).</p> <p>The projected unrestricted cash balance of the Domestic Waste Fund is \$2,838,875 (Unchanged due to this review)</p> <p>The projected unrestricted cash balance of the Water Fund is \$4,961,047 (An increase of \$1,072,517 due to this review)</p> <p>The projected unrestricted cash balance of the Sewer Fund is \$3,933,341 (An increase of \$822,517 due to this review)</p> <p>Note: these amounts may differ to the draft Operational Plan due to the impact of the March 2021 quarterly budget review</p>
Use of Reserve Funds:	Various as defined through-out the report

RECOMMENDATION

That

1. The report of the Director Corporate & Community Services on 2021-22 Operational Plan Adoption – Internal Review be received
2. The following changes be made to the draft Operational Plan as a result of the internal review undertaken by staff during the exhibition period
 - (a) The Interest on Overdue Rates and Charges on Page C1 of the Appendices be updated to set the interest rate at 6% as per the announcement by the Office of Local Government
 - (b) The loan repayments for both the Internal Loan for the Goulburn Performing Arts Centre and the TCorp Loan for the Aquatic Centre Upgrade be updated to better reflect actual interest rates
 - (c) The budget figures for depreciation be updated to reflect the review of depreciation undertaken following revaluations and to reflect the impact of projected depreciation on new assets expected to be commissioned within the next 12 months
 - (d) The projects carried over as a result of the March 2021 Quarterly Budget Review as endorsed by Council by resolution on the 18th May 2021 be included in the 2021-22 Budget
 - (e) The budget allocation in the water fund for the Integrated Water Strategy from 2022-23 onwards be removed as this is a one-off project in 2021-22
 - (f) A one-off allocation of \$100,000 be included in the sewer fund’s 2021-22 budget to enable relevant studies/planning to be undertaken for the sale of the former Irrigation

Farm

- (g) An allocation of \$150,000 be made for the Marulan Flood Study/Floodplain Risk Management Grant project funded by way of grants (\$100,000) and a transfer from the Marulan s64 – Drainage Reserve (\$50,000)

3. Council notes the changes to the Employee Costs budget due to changes made to Council's payroll during the exhibition period

BACKGROUND

At its meeting on 6 April 2021 Council was presented with its Draft Operational Plan 2021-2022 for consideration.

In accordance with the provisions of the Local Government Act 1993, Council resolved to place the Plan on public exhibition for wider community comments and submissions. The submission period closed on 7 May 2021.

REPORT

During the public exhibition staff also review the document and recommend additions, corrections and edits to the advertised Plan.

The recommended changes can also result from minutes of committee meetings that are ratified by Council during the public exhibition period or notices received from Government Departments/Agencies received during this period.

A number of other minor adjustments of typographical errors including wording, grammar and spelling have also been made. The employee costs budget will also be updated to reflect changes to staff remuneration levels that have taken place during the exhibition period. These latter adjustments are not reported.

The recommended changes to the Draft Operational Plan 2021-22 emanating from the internal review are as follows:

Appendix C – Statement of Revenue Policy

At the time the draft Operational Plan 2021-22 was placed on public exhibition, the permissible interest on overdue rates and charges had not been announced by the OLG.

The following was advised in the document:

The Interest Rate on overdue rates and annual charges for 2021/22 is to be set at the allowable maximum rate which is yet to be announced by the Office of Local Government.

The rate has now been announced at 6%. The Statement of Revenue Policy will be updated accordingly.

Depreciation

A thorough review has been undertaken on the level of depreciation of Council's Assets. This review had not been completed at the time that the draft Operational Plan was put on public exhibition. The depreciation budget has now been updated to include:

- New depreciation levels following the revaluation of assets in recent financial years
- Impacts on depreciation on the commissioning of new assets recently constructed/in the process of being constructed
- Review of assets already fully depreciated

The review has had the following impact on depreciation levels by fund:

General Fund	Increase of \$7,274,827
DWM	Increase of \$53
Water Fund	Decrease of \$439,342
Sewer Fund	Increase of \$423,115

As depreciation is a “Non-Cash” expense item, this will not impact on Council’s projected unrestricted cash levels but will have a negative impact on Council’s operating result.

Employee Costs

Adjustments have been made to the budget to account for the impact on employee costs due to wages adjustments during the exhibition period. These changes may include staff re-grading, staff competency progressions or new staff commencing at a lower grade or competency level as their predecessor.

The impact on the projected unrestricted cash levels as a result of these changes is as follows:

	Impact – 2021/22	Impact to 30 June 2025
General Fund	9,974	41,726

Note: A positive figure indicates an increase in the projected unrestricted cash balance

Loan Schedules

The budget has been updated to update the interest rates on the two loans taken up during the 2020/21 Financial Year. There is a slight increase to the rate for the \$6.3M loan taken up for the Performing Arts Centre (1.0% to 1.25%). A budget has now also been included in the Water & Sewer funds to receive repayments on this internal loan. The additional interest and principal payments on this loan from the General Fund will be funded from the Veolia Host Fee Reserve

The interest rate for the \$14.9M has been increased from 2% to 2.35% to reflect the actual interest rate provided by TCorp for this loan.

The impact on the projected unrestricted cash levels as a result of these changes is as follows:

	Impact – 2021/22	Impact to 30 June 2025
General Fund		
Interest	(81,265)	(299,192)
Principal	35,199	114,296
Transfers from Reserves	8,447	33,791
General Fund total	(37,619)	(151,105)
Water Fund		
Interest	38,476	139,305
Principal	192,153	783,212
Water Fund Total	230,629	922,517
Sewer Fund		
Interest	38,476	139,305
Principal	192,153	783,212

Sewer Fund Total	230,629	922,517
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Note: A positive figure indicates an increase in the projected unrestricted cash balance

Projects Carried Over – March 2021 QBR

The following projects have been included in the budget due to their being carried over as part of the March 2021 quarterly budget review approved at the Council Meeting on 18 May 2021 (resolution 2021/204):

Water Fund

Marulan PS Pontoon Design & Replacement	\$194,000
Integrated Water Strategy	\$150,000

Sewer Fund

Irrigation Re-use Scheme	\$1,200,000
Marulan Pump Station Improvements	\$993,332
Marulan WWTP Improvements	\$5,848,898
Recreation Area SPS Construction	\$389,016
Integrated Water Strategy	\$150,000

These projects all relate to 2021/22 only and will be funded by either a transfer from the reserve that the carried over works were transferred into or by grant funding. This means that these adjustments will have no impact on the bottom line of either the Water Fund or Sewer Fund’s projected unrestricted cash balances.

Other Review Adjustments

Other adjustments being recommended as a result of this review, and their impact on the projected unrestricted cash balances are as follows:

	Impact – 2021/22	Impact to 30 June 2025
General Fund		
Marulan Flood Study (Grant Funded)	(50,000)	(50,000)
General Fund total	(50,000)	(50,000)
Water Fund		
Integrated Water Strategy – incorrectly input as recurrent expenditure in draft budget – only required in 2021/22	0	150,000
Water Fund Total	0	150,000
Sewer Fund		
Allocation for studies required in preparation of sale of former Irrigation Farm	(100,000)	(100,000)
Sewer Fund Total	(100,000)	(100,000)

Note: A positive figure indicates an increase in the projected unrestricted cash balance

Proposed Budget Amendments - ORIGBUD

Account Number	Project Description	Natural Account Description	Current Budget - 22PIDR	Proposed Budget - 22PIOB	Amendment	Comment
Entity: 10 - General Fund						
WIP Account: 16010 - WIP Fleet						
190146139074000	Heavy Fleet Replacements	Transfer from Internal Reserves	0	-359,930	-359,930	IA.09 Garbage Compactor purchase carried forward as part of March QBR due to delivery delays (Q3.79)
190146802560292	Heavy Fleet Replacements	Cap - Heavy Fleet Purchases	1,280,000	1,639,930	359,930	
		Total - WIP Account: 16010 - WIP Fleet	1,280,000	1,280,000	0	
WIP Account: 99999 - Suspense						
100189100160421	Bus Shelters	Depeciation- Traffic Management Assets	0	49,135	49,135	
100192100160421	Roads Management	Depeciation- Traffic Management Assets	0	98,905	98,905	
100195100160417	Bridges - Urban	Depn - Bridges	7,096	22,053	14,957	
100196100160417	Bridges - Sealed Rural	Depn - Bridges	393,017	1,109,392	716,375	
100197100160417	Bridges - Unsealed Rural	Depn - Bridges	9,527	25,874	16,347	
100217100160417	Bridges - Regional	Depn - Bridges	32,933	155,002	122,069	
100011100160407	PAC Operations	Depn - Buildings - SP	275,000	4,375	-270,625	
100097100160407	Library Operations	Depn - Buildings - SP	177,147	147,113	-30,034	
100102100160407	Art Gallery	Depn - Buildings - SP	0	147,113	147,113	
100111100160407	St Clair Museum	Depn - Buildings - SP	57,417	63,548	6,131	
100115100160407	Rocky Hill Precinct	Depn - Buildings - SP	6,805	7,330	525	
100117100160407	Water Works	Depn - Buildings - SP	38,603	41,581	2,978	
100122100160407	Companion Animals Operations	Depn - Buildings - SP	12,704	13,786	1,082	
100135100160407	RFS Stations and Sheds	Depn - Buildings - SP	47,588	51,259	3,671	
100149100160407	Goulburn WMC	Depn - Buildings - SP	12,262	10,275	-1,987	
100150100160407	Marulan WMC	Depn - Buildings - SP	819	882	63	
100151100160407	Tarago WMC	Depn - Buildings - SP	328	2,178	1,850	
100156100160407	Aquatic Centre	Depn - Buildings - SP	151,904	163,910	12,006	
100159100160407	Recreation Area	Depn - Buildings - SP	212,852	201,521	-11,331	
100160100160407	Multifunction Centre	Depn - Buildings - SP	219,752	236,704	16,952	
100162100160407	Belmore Park	Depn - Buildings - SP	1,096	1,181	85	
100165100160407	Victoria Park Active Recreation Grounds	Depn - Buildings - SP	14,014	10,208	-3,806	
100166100160407	General Cemetery	Depn - Buildings - SP	1,651	1,778	127	
100171100160407	Buildings Maint - Civic Centre	Depn - Buildings - SP	229,840	242,250	12,410	
100172100160407	Buildings Maint - Depots	Depn - Buildings - SP	121,177	131,422	10,245	
100175100160407	Buildings Maint - Halls/Community Centre	Depn - Buildings - SP	160,892	173,303	12,411	
100176100160407	Buildings Maint - VIC	Depn - Buildings - SP	21,778	23,692	1,914	
100178100160407	Buildings Maint - Public Conveniences	Depn - Buildings - SP	56,746	61,608	4,862	
100211100160407	Active Recreation Facilities	Depn - Buildings - SP	12,328	11,901	-427	
100191100160418	Footpaths	Depn - Footpaths	202,650	608,675	406,025	
100047100160402	Community Services Mgr	Depn - Furniture & Fittings	0	10,124	10,124	
100086100160402	VIC Operations	Depn - Furniture & Fittings	1,523	1,325	-198	
100097100160402	Library Operations	Depn - Furniture & Fittings	4,820	4,540	-280	
100102100160402	Art Gallery	Depn - Furniture & Fittings	449	2,106	1,657	
100115100160402	Rocky Hill Precinct	Depn - Furniture & Fittings	135	145	10	
100117100160402	Water Works	Depn - Furniture & Fittings	428	461	33	
100156100160402	Aquatic Centre	Depn - Furniture & Fittings	0	577	577	
100159100160402	Recreation Area	Depn - Furniture & Fittings	10,027	8,427	-1,600	

Proposed Budget Amendments - ORIGBUD

Account Number	Project Description	Natural Account Description	Current Budget - 22PIDR	Proposed Budget - 22PJOB	Amendment	Comment
100171100160402	Buildings Maint - Civic Centre	Depn - Furniture & Fittings	16,836	15,499	-1,337	
100172100160402	Buildings Maint - Depots	Depn - Furniture & Fittings	12,976	12,982	6	
100175100160402	Buildings Maint - Halls/Community Centre	Depn - Furniture & Fittings	274	296	22	
100182100160402	Depot Management	Depn - Furniture & Fittings	6,618	7,128	510	
100273100160402	56 Clinton St - Ground Floor	Depn - Furniture & Fittings	0	3,309	3,309	
100115100160406	Rocky Hill Precinct	Depn - Land Improvements	146	157	11	
100117100160406	Water Works	Depn - Land Improvements	1,784	1,921	137	
100149100160406	Goulburn WMC	Depn - Land Improvements	8,660	9,328	668	
100150100160406	Marulan WMC	Depn - Land Improvements	762	820	58	
100156100160406	Aquatic Centre	Depn - Land Improvements	197	214	17	
100159100160406	Recreation Area	Depn - Land Improvements	73	3,954	3,881	
100161100160406	Landscaped Areas	Depn - Land Improvements	3,683	3,653	-30	
100162100160406	Belmore Park	Depn - Land Improvements	10,328	11,125	797	
100163100160406	Victoria Park	Depn - Land Improvements	152	164	12	
100164100160406	Playgrounds	Depn - Land Improvements	8,363	9,006	643	
100166100160406	General Cemetery	Depn - Land Improvements	3,304	3,559	255	
100192100160406	Roads Management	Depn - Land Improvements	1,550	1,669	119	
100200100160406	Stormwater Management	Depn - Land Improvements	426	459	33	
100209100160406	River Foreshore	Depn - Land Improvements	9,643	4,419	-5,224	
100210100160406	Open Spaces	Depn - Land Improvements	6,979	6,670	-309	
100097100160413	Library Operations	Depn - Library Books	170,607	114,613	-55,994	
100008100160401	Technical Services	Depn - Office Equipment	597,302	436,003	-161,299	
100086100160401	VIC Operations	Depn - Office Equipment	0	2,000	2,000	
100097100160401	Library Operations	Depn - Office Equipment	3,486	3,644	158	
100102100160401	Art Gallery	Depn - Office Equipment	0	6,689	6,689	
100159100160401	Recreation Area	Depn - Office Equipment	0	8,810	8,810	
100171100160401	Buildings Maint - Civic Centre	Depn - Office Equipment	0	5,366	5,366	
100182100160401	Depot Management	Depn - Office Equipment	1,760	0	-1,760	
100273100160401	56 Clinton St - Ground Floor	Depn - Office Equipment	0	5,716	5,716	
100008100160414	Technical Services	Depn - Other Assets	0	500	500	
100086100160414	VIC Operations	Depn - Other Assets	175	189	14	
100102100160414	Art Gallery	Depn - Other Assets	18,632	62,694	44,062	
100150100160414	Marulan WMC	Depn - Other Assets	137	295	158	
100086100160408	VIC Operations	Depn - Other Structures	2,387	1,462	-925	
100102100160408	Art Gallery	Depn - Other Structures	850	915	65	
100111100160408	St Clair Museum	Depn - Other Structures	776	0	-776	
100115100160408	Rocky Hill Precinct	Depn - Other Structures	37,774	40,688	2,914	
100117100160408	Water Works	Depn - Other Structures	2,014	2,049	35	
100122100160408	Companion Animals Operations	Depn - Other Structures	1,091	2,502	1,411	
100149100160408	Goulburn WMC	Depn - Other Structures	35,881	112,112	76,231	
100150100160408	Marulan WMC	Depn - Other Structures	5,226	15,102	9,876	
100151100160408	Tarago WMC	Depn - Other Structures	3,502	2,537	-965	
100159100160408	Recreation Area	Depn - Other Structures	16,406	14,584	-1,822	
100162100160408	Belmore Park	Depn - Other Structures	4,941	5,323	382	
100163100160408	Victoria Park	Depn - Other Structures	4,600	4,955	355	
100165100160408	Victoria Park Active Recreation Grounds	Depn - Other Structures	1,256	288	-968	
100166100160408	General Cemetery	Depn - Other Structures	20,975	17,408	-3,567	

Amend Depreciation Budget to take into consideration new assets and revaluation outcomes

Proposed Budget Amendments - ORIGBUD

Account Number	Project Description	Natural Account Description	Current Budget - 22PIDR	Proposed Budget - 22PJOB	Amendment	Comment
100171100160408	Buildings Maint - Civic Centre	Depn - Other Structures	1,801	9,079	7,278	
100182100160408	Depot Management	Depn - Other Structures	10,424	11,968	1,544	
100189100160408	Bus Shelters	Depn - Other Structures	2,125	2,289	164	
100209100160408	River Foreshore	Depn - Other Structures	69	68	-1	
100210100160408	Open Spaces	Depn - Other Structures	11,168	15,610	4,442	
100211100160408	Active Recreation Facilities	Depn - Other Structures	8,372	8,813	441	
100008100160400	Technical Services	Depn - Plant and Equipment	3,324	3,580	256	
100011100160400	PAC Operations	Depn - Plant and Equipment	25,000	0	-25,000	
100031100160400	Elected Council	Depn - Plant and Equipment	1,723	1,856	133	
100050100160400	Marulan Respite Care	Depn - Plant and Equipment	392	422	30	
100086100160400	VIC Operations	Depn - Plant and Equipment	7,293	7,856	563	
100097100160400	Library Operations	Depn - Plant and Equipment	8,860	9,543	683	
100102100160400	Art Gallery	Depn - Plant and Equipment	9,627	11,323	1,696	
100117100160400	Water Works	Depn - Plant and Equipment	1,824	1,964	140	
100120100160400	Public Health Services	Depn - Plant and Equipment	907	196	-711	
100122100160400	Companion Animals Operations	Depn - Plant and Equipment	5,355	1,535	-3,820	
100130100160400	Engineering Design	Depn - Plant and Equipment	18,242	19,596	1,354	
100132100160400	RFS Control Centre	Depn - Plant and Equipment	6,699	7,216	517	
100135100160400	RFS Stations and Sheds	Depn - Plant and Equipment	2,789	3,004	215	
100149100160400	Goulburn WMC	Depn - Plant and Equipment	18,447	26,575	8,128	
100152100160400	Commercial Waste	Depn - Plant and Equipment	8,047	12,558	4,511	
100156100160400	Aquatic Centre	Depn - Plant and Equipment	25,705	17,308	-8,397	
100159100160400	Recreation Area	Depn - Plant and Equipment	1,880	3,600	1,720	
100160100160400	Multifunction Centre	Depn - Plant and Equipment	2,559	2,756	197	
100161100160400	Landscaped Areas	Depn - Plant and Equipment	4,766	5,133	367	
100163100160400	Victoria Park	Depn - Plant and Equipment	262	282	20	
100166100160400	General Cemetery	Depn - Plant and Equipment	1,770	1,906	136	
100175100160400	Buildings Maint - Halls/Community Centre	Depn - Plant and Equipment	833	897	64	
100182100160400	Depot Management	Depn - Plant and Equipment	7,505	8,114	609	
100192100160400	Roads Management	Depn - Plant and Equipment	1,501	966	-535	
100211100160400	Active Recreation Facilities	Depn - Plant and Equipment	8,303	6,818	-1,485	
100220100160400	Heavy Fleet	Depn - Plant and Equipment	0	536,028	536,028	
100221100160400	Light Fleet	Depn - Plant and Equipment	0	224,467	224,467	
100222100160400	Minor Plant	Depn - Plant and Equipment	0	21,607	21,607	
100223100160400	Workshop Management	Depn - Plant and Equipment	762,422	98,467	-663,955	
100224100160400	Bush Fire Vehicles	Depn - Plant and Equipment	0	168,134	168,134	
100156100160420	Aquatic Centre	Depn - Rec & Open Space	0	209,597	209,597	
100159100160420	Recreation Area	Depn - Rec & Open Space	4,414	5,125	711	
100162100160420	Belmore Park	Depn - Rec & Open Space	10,679	13,292	2,613	
100163100160420	Victoria Park	Depn - Rec & Open Space	15,438	16,993	1,555	
100164100160420	Playgrounds	Depn - Rec & Open Space	114,090	124,105	10,015	
100211100160420	Active Recreation Facilities	Depn - Rec & Open Space	53,015	35,707	-17,308	
100210100160415	Open Spaces	Depn - Reinstated Costs - Gravel Pits	0	250	250	
100184100160409	RRBG - Bungendore Road	Depn - Roads	93,404	184,733	91,329	
100186100160409	Urban Roads - Local	Depn - Roads	1,821,043	3,200,156	1,379,113	
100187100160409	Sealed Rural Roads - Local	Depn - Roads	1,722,391	3,241,297	1,518,906	
100188100160409	Unsealed Rural Roads - Local	Depn - Roads	597,505	1,128,246	530,741	

Proposed Budget Amendments - ORIGBUD

Account Number	Project Description	Natural Account Description	Current Budget - 22PIDR	Proposed Budget - 22PIOB	Amendment	Comment
100189100160409	Bus Shelters	Depn - Roads	20,468	0	-20,468	
100192100160409	Roads Management	Depn - Roads	50,000	144,646	94,646	
100214100160409	RRBG - Taralga Road - Rural	Depn - Roads	91,808	269,481	177,673	
100215100160409	RRBG - Taralga Road - Urban	Depn - Roads	111,211	210,775	99,564	
100216100160409	RRBG - Highland Way	Depn - Roads	91,485	132,817	41,332	
100193100160410	Drainage	Depn - Stormwater Drainage	556,222	1,940,101	1,383,879	
100200100160410	Stormwater Management	Depn - Stormwater Drainage	35,090	126,320	91,230	
100156100160419	Aquatic Centre	Depn - Swimming Pool	55,762	60,939	5,177	
100048100160422	Neighbour Aid	Depreciation - Right of Use Assets - Buildings	0	25,535	25,535	
100049100160422	Goulburn Respite Care	Depreciation - Right of Use Assets - Buildings	0	25,535	25,535	
100051100160422	NDIS - Leisure Link	Depreciation - Right of Use Assets - Buildings	0	25,535	25,535	
100105100160422	Youth Services	Depreciation - Right of Use Assets - Buildings	0	25,535	25,535	
	Various	Depreciation Write Back			-7,274,827	
100154100160024	On Cost Recovery	Annual Leave	1,723,107	1,722,471	-637	
100154100160016	On Cost Recovery	Fringe Benefits Tax	136,641	136,591	-51	
100154100160026	On Cost Recovery	Long Service Leave	645,137	644,898	-238	
100043100176505	Request for Information	Oncost Expense	22,786	23,473	687	
100192100176505	Roads Management	Oncost Expense	734,895	732,599	-2,296	
189990100176505	Waste Management Employee Costs	Oncost Expense	475,362	474,160	-1,202	
100154100174505	On Cost Recovery	Oncost Recovery	-7,735,207	-7,732,396	2,810	
100154100160020	On Cost Recovery	Other Employee Costs	136,641	136,591	-51	Account for adjustments to employee salaries & wages during exhibition period
100154100160027	On Cost Recovery	Other Leave	109,762	109,722	-40	
100154100160028	On Cost Recovery	Public Holidays	775,403	775,116	-286	
100043100160001	Request for Information	Salaries and Wages	58,071	59,822	1,750	
100192100160001	Roads Management	Salaries and Wages	1,863,605	1,857,754	-5,851	
189990100160001	Waste Management Employee Costs	Salaries and Wages	1,180,719	1,177,657	-3,063	
100154100160025	On Cost Recovery	Sick Leave	775,403	775,116	-286	
100154100160014	On Cost Recovery	Superannuation	2,560,285	2,559,374	-911	
100154100160015	On Cost Recovery	Workers Compensation Insurance	872,827	872,517	-310	
100011100160101	PAC Operations	Interest on Loans	61,536	0	-61,536	
100011100160106	PAC Operations	Interest on Internal Loans	0	76,953	76,953	
100011139074000	PAC Operations	Transfer from Internal Reserves	-452,811	-461,259	-8,448	
100011805022001	PAC Operations	Loan Principle Repayments	391,275	0	-391,275	IA.08 Account for updated loan schedules for new borrowings including internal loan from Water & Sewer Funds
100011805022003	PAC Operations	Loan Repayments - Internal	0	384,305	384,305	
100156100160101	Aquatic Centre	Interest on Loans	276,947	342,795	65,848	
100156805022001	Aquatic Centre	Loan Principle Repayments	866,992	838,763	-28,229	
100357100141520	Marulan Flood Study/Foodplain Risk Mgt Plan (G)	Op Grants - Stormwater Drainage	0	-100,000	-100,000	IA.11 Account for grant funding received and associated expenditure
100357100160302	Marulan Flood Study/Foodplain Risk Mgt Plan (G)	Contracts - Tendered Work	0	150,000	150,000	
		Total - WIP Account: 99999 - Suspense	15,411,235	22,763,707	77,644	
		Total - General Fund	16,691,235	24,043,707	77,644	

Proposed Budget Amendments - ORIGBUD

Account Number	Project Description	Natural Account Description	Current Budget - 22PIDR	Proposed Budget - 22PJOB	Amendment	Comment
Entity: 20 - Domestic Waste Management						
WIP Account: 99999 - Suspense						
200004100160408	Domestic Recycling Collection	Depn - Other Structures	700	753	53	Minor adjustment to Depreciation budget
	Domestic Recycling Collection	Depreciation Write Back			-53	
		Total - WIP Account: 99999 - Suspense	700	753	0	
		Total - Domestic Waste Management	700	753	0	
Entity: 30 - Water Fund						
WIP Account: 16000 - WIP Works						
390035139074009	Marulan PS Pontoon Design & Replacement/Sandbagging	Transfer from Other External Restrictions	0	-194,000	-194,000	IA.02 Bring into account project carried forward in March 2021
390035801560302	Marulan PS Pontoon Design & Replacement/Sandbagging	Contracts - Tendered Work	150,000	344,000	194,000	QBR (Q3.85)
		Total - WIP Account: 16000 - WIP Works	150,000	150,000	0	
WIP Account: 99999 - Suspense						
300001100160400	Water Management - Administration	Depn - Plant and Equipment	43,783	16,164	-27,619	Amend Depreciation Budget to take into consideration new assets and revaluation outcomes
300001100160406	Water Management - Administration	Depn - Land Improvements	8,010	8,629	619	
300001100160407	Water Management - Administration	Depn - Buildings - SP	16,510	17,783	1,273	
300001100160408	Water Management - Administration	Depn - Other Structures	912	983	71	
300001100160411	Water Management - Administration	Depn - Water Supply Network	3,363,298	2,949,612	-413,686	
	Water Management - Administration	Depreciation Write Back			439,342	
300001100141016	Water Management - Administration	Interest on Internal Loans	0	-38,476	-38,476	IA.08 Account for updated loan schedules for new borrowings including internal loan from Water & Sewer Funds
300001805022003	Water Management - Administration	Loan Repayments - Internal	0	-192,153	-192,153	
300016100160320	Integrated Water Cycle Strategy	Consultancy Fees	50,000	200,000	150,000	IA03 Bring into account project carried forward in March 2021
300016139074009	Integrated Water Cycle Strategy	Transfer from Other External Restrictions	0	-150,000	-150,000	QBR (Q3.86)
		Total - WIP Account: 99999 - Suspense	3,482,513	2,812,542	-230,629	
		Total - Water Fund	3,632,513	2,962,542	-230,629	
Entity: 40 - Sewer Fund						
WIP Account: 16000 - WIP Works						
490011139074009	STWRIS Stage 2 Reuse Irrigation Scheme (G)	Transfer from Other External Restrictions	-2,127,479	-3,327,479	-1,200,000	IA.01 Account for amount carried forward in March 2021 QBR
490011801560302	STWRIS Stage 2 Reuse Irrigation Scheme (G)	Contracts - Tendered Work	5,000,000	6,200,000	1,200,000	(Q3.92)
490003139074009	Marulan Pump Station Improvements	Transfer from Other External Restrictions	0	-993,332	-993,332	IA.04 Bring into account project carried forward in March 2021
490003801560302	Marulan Pump Station Improvements	Contracts - Tendered Work	0	993,332	993,332	QBR (Q3.87)
490008100141601	Marulan WWTP - Renewal	Cap Grants - Sewerage Services	0	-2,000,000	-2,000,000	
490008139074001	Marulan WWTP - Renewal	Transfer from Developer Contributions	-600,000	-1,100,000	-500,000	IA.05 Bring into account project carried forward in March 2021
490008139074009	Marulan WWTP - Renewal	Transfer from Other External Restrictions	-400,000	-3,748,898	-3,348,898	QBR (Q3.88)
490008801560302	Marulan WWTP - Renewal	Contracts - Tendered Work	4,000,000	9,848,898	5,848,898	
490031139074009	Rec Area Sewer Pump Station Construction	Transfer from Other External Restrictions	0	-389,016	-389,016	IA.06 Bring into account project carried forward in March 2021
490031801560302	Rec Area Sewer Pump Station Construction	Contracts - Tendered Work	0	389,016	389,016	QBR (Q3.89)
		Total - WIP Account: 16000 - WIP Works	5,872,521	5,872,521	0	

Proposed Budget Amendments - ORIGBUD

Account Number	Project Description	Natural Account Description	Current Budget - 22PJDR	Proposed Budget - 22PJOB	Amendment	Comment
WIP Account: 99999 - Suspense						
400001100160400	Waste Water Management - Administration	Depn - Plant and Equipment	25,631	6,460	-19,171	Amend Depreciation Budget to take into consideration new assets and revaluation outcomes
400001100160407	Waste Water Management - Administration	Depn - Buildings - SP	25,104	27,041	1,937	
400001100160408	Waste Water Management - Administration	Depn - Other Structures	1,560	1,680	120	
400001100160412	Waste Water Management - Administration	Depn - Sewerage Network	1,799,012	2,239,241	440,229	
	Waste Water Management - Administration	Depreciation Write Back			-423,115	
400013100160320	Integrated Water Strategy (Sewer Fund)	Consultancy Fees	0	150,000	150,000	IA.07 Bring into account project carried forward in March 2021
400013139074009	Integrated Water Strategy (Sewer Fund)	Transfer from Other External Restrictions	0	-150,000	-150,000	QBR (Q3 90)
400001100141016	Waste Water Management - Administration	Interest on Internal Loans	-17,217	-55,694	-38,477	IA.08 Account for updated loan schedules for new borrowings including internal loan from Water & Sewer Funds
400001805022003	Waste Water Management - Administration	Loan Repayments - Internal	-60,114	-252,267	-192,153	
400006100160320	Sewer Farm - Operations	Consultancy Fees	0	100,000	100,000	IA.10 Create allocation to undertake all necessary studies/reports for sale of former Irrigation Farm
Total - WIP Account: 99999 - Suspense			1,773,976	2,066,461	-130,630	
Total - Sewer Fund			7,646,497	7,938,982	-130,630	

Grand Total 27,970,945 34,945,985 -283,615

15.7 2021-2022 OPERATIONAL PLAN ADOPTION - EXTERNAL SUBMISSIONS

Author: Brendan Hollands, Director Corporate & Community Services

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **2021-2022 External Submissions** [↓](#) 

Link to Community Strategic Plan:	Delivery Plan Action CL1.2 - Ensure the long term financial sustainability of Council through effective and prudent financial management (CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community)
Cost to Council:	Refer comments in previous item
Use of Reserve Funds:	Not applicable

RECOMMENDATION

That

1. The report by the Director Business Services on the 2021-2022 Operational Plan Adoption – External Submissions be received.
2. In relation to the submission from Fay Longstaff in relation to the frequency of Council’s waste collections:
 - (a) No changes be made to the draft budget
 - (b) Staff continue with the strategy to determine what service our community would prefer in regards to organic and general waste collection to be reported back for Council for consideration for the 2022/23 financial year.
3. In relation to the submission by Tarago and District Progress Association Inc in relation to footpath projects in Tarago:
 - (a) No changes be made to the draft budget
 - (b) Projects on the priority list that cannot funded through the Local Roads & Community Infrastructure Round 2 be included in Council’s future footpath construction program
4. In relation to the submission by the Goulburn Stockmen JRLFC in relation to inclusion of a lighting upgrade for North Park in the 2021-2022 budget:
 - (a) No change be made to the draft budget
 - (b) Council continue to seek grant funding for projects at North Park in accordance with the priorities as set out in the North Park Masterplan.
5. In relation to the submission by Upper Lachlan Shire Council in relation to the Rural Waste Card Fee for ULSC Residents, no changes be made to the draft Operational Plan
6. The above submitters be thanked for their submissions and be notified of the outcomes of their submissions
7. The 2021-2022 Operational Plan be adopted with the approved budget amendments and the amendments approved as a result of the external submissions received.

BACKGROUND

At its meeting on 6 April 2021 Council was presented with its Draft Operational Plan 2021-22 for consideration.

In accordance with the provisions of the Local Government Act 1993, Council resolved to place the Plan on public exhibition for wider community comments and submissions. The submission period closed on 7 May 2021. Council is required to consider these submissions before adopting the Operational Plan 2021-22.

REPORT

Four submissions were received from the public during the public exhibition period. The submissions received were from

- Fay Longstaff
- Tarago and District Progress Association Inc. (TADPAI)
- Goulburn Junior Stockmen JRLFC
- Upper Lachlan Shire Council

ES.01 – Fay Longstaff

Fay Longstaff has requested that Council review the frequency of its domestic waste collection services. Her submission states that she believes the frequency of the green waste collection should be increased with a view to potentially reducing the frequency of the general waste collection.

The suggestion of increasing the frequency of green bin collections to weekly, and decreasing the frequency of red bin collections to fortnightly, is best-practice waste management. This approach assists in the removal of food waste out of landfills allowing processing for reuse. Council has received a small number of requests from residents to increase the frequency of green bin collections, particularly over the past year when rainfall has been high. Food waste can also become smelly over a fortnight, particularly if it is not placed in compostable bags.

It is understood that the community has differing views on the frequency of both general waste and green waste collections. This ranges between agreeing with the suggested switch of the collections fortnightly general waste/weekly organic collections with others wishing to maintain the current collection regime. There are other options that could be considered including an opt in service for the collection of all three bins fortnightly.

Staff had intended to survey residents regarding the option for fortnightly red bin and weekly green bin services over the coming six months as part of the NSW Government's Waste Less Recycle More Organics Collection Grant that was received for the rollout of the organic waste bins and associated education. It is proposed that Council staff continue with the strategy to investigate community perception regarding the proposal and report back to Council in December 2021 so that a determination can be made for the 2022/23 financial year and appropriate fees and charges developed.

ES.02 – Tarago & District Progress Association Inc. (TADPAI)

As part of the process of determining projects to be undertaken under round 2 of the Local Roads & Community Infrastructure (LRCI) grant program, Tarago (through TADPAI) were asked to submit a footpath construction project. Following a meeting of TADPAI on 8 March, Council received a list of four footpath projects in priority order.

Council staff have been costing these projects to determine which one can be undertaken under the LRCI funding and it is reasonable to expect that only one of the projects will be able to be undertaken given the funding available.

While no changes are recommended to the draft 2021/22 budget as a result of this submission, it is recommended that the projects that are not able to be funded through LRCI be included on Council's future footpath construction program.

ES.03 – Goulburn Junior Stockmen JRLFC

Goulburn Junior Stockmen JRLFC have requested that Council consider the inclusion of a lighting upgrade for North Park in the 2021-2022 budget. A lighting upgrade has been included in the North Park Masterplan at an estimated cost of \$1.5 Million.

To undertake a project of this magnitude, Council would need to source significant grant funding with minimal co-contributions required – unless an alternative funding source could be identified or a number of projects currently in the budget were deferred. It should be noted that this project has been included in the North Park Masterplan as a “Mid-Term” project with a six to ten year timeframe.

Council has recently worked on/currently working on a number of grant applications for North Park projects as follows:

- Bushfire Local Economic Recovery Fund – Amenities block including canteen and change rooms
- Community Building Partnership (in support of GDJRL) – Tiered Seating
- Stronger Country Community Fund – A selection of immediate term projects contained within the North Park Masterplan

ES.04 – Upper Lachlan Shire Council

A request has been received by Upper Lachlan Shire Council (ULSC) for Council to review and reduce the price of our Rural Waste Card fee for ULSC residents. They noted that the price was reduced from the current price however they were hoping that the cost was closer to the price we charge our rural residents plus an administration charge.

Currently Council allows Upper Lachlan Shire Council to purchase GMC rural waste cards for use by their residents at Big Hill, Towrang, Brayton and Greenwich Park. For these residents, it is closer to use our Council facilities rather than drive to the facilities provided by Upper Lachlan Shire Council at Crookwell. Currently, Upper Lachlan Council have 42 properties using this service. Upper Lachlan Council purchase the card for their residents and charge their residents their standard rural waste card fee subsidising the fee difference. They wish to reduce the subsidisation by their other ratepayers to cover this additional expense.

The draft 2021/22 fee for a rural waste card for Upper Lachlan Shire Council is \$363 per property. Our council has for many years charged a higher waste disposal fee for customers outside our LGA that are not in a waste levy paying area. Until 2014/15, out of area residents were charged double our waste disposal rates to use our facilities and from 2015/16 this was increased to 2.5 times the applicable waste rate. The draft Upper Lachlan Rural Waste Card fee for 2021/22 is \$363. This was reduced from \$398 in 2020/21. The previous Upper Lachlan rural waste fee had increased at different rates compared to the rural card charge for GMC rural residents which meant the fee was no longer 2.5 times the Goulburn Mulwaree Council fee. This was corrected this year with the reduction of the fee to 2.42 times the Goulburn fee.

The draft 2021/22 Upper Lachlan Shire Council Operations Plan has their Rural waste card fee listed as \$221.10. This has them subsidising each property \$141.90 for this service to use GMC facilities.

The rural waste card provides good value for money allowing 52 visits to our facility (equivalent to a general waste bin, green waste bin and recycling bin); 1 bulky waste visit and access to the free waste disposal weekend. For a GMC non rural resident, the 2021/22 cost of this would be \$1976 plus the equivalent cost payable for the free weekend. Our Council makes the informed decision to subsidise this charge to our rural customers to ensure affordability. There is a cost for waste disposal and the waste received from outside our LGA uses the capacity available for our residents. Once the current cells are full, future landfill options will be more costly than our current setup. It is not the responsibility of our residents to cross subsidise residents outside our local

government area. Due to location and Council boundaries, it makes sense for these residents to access our Council's facilities however it is recommended that we maintain this service at the charge proposed.

ES - 01

-----Original Message-----

From: Fay Longstaff

Sent: Thursday, 21 January 2021 2:15 PM

To: Council <Council@goulburn.nsw.gov.au>

Subject: Garbage collection

Dear Councillor

I am very grateful for the regular council garbage collection program that currently happens in my area, but I have a suggestion to put to you for serious consideration. Recycling (yellow) bin fortnightly collection is more than adequate. General rubbish is currently collected every week, but compost rubbish has to endure two weeks between collection. Now, I am totally in favour of the composting system, and support It enthusiastically in my own small way. Despite following advice to keep the green bin under shade, in summer weather it does get rather smelly long before two weeks elapse. My weekly general rubbish could usually be contained in one small parcel, and has no odour at all, and could quite safely require no more than collection once a month, and my question is this. Would it be possible to collect the green rubbish weekly, while reducing the frequency of general rubbish collection to something less frequent, while keeping within acceptable guidelines?

Seriously

Fay Longstaff

Sent from my iPad

ES - 02

From: TADPAI Secretary
Sent: Tuesday, 23 March 2021 11:10 AM
To: Warwick L Bennett <Warwick.Bennett@goulburn.nsw.gov.au>; Bob Kirk <Bob.Kirk@goulburn.nsw.gov.au>
Subject: Tarago Community Meeting | 8 March 2021

Good morning,

Please find attached the notes from the recent community meeting, held on 8 March 2021.

TADPAI would like to thank all attendees, particularly Mayor Bob Kirk and General Manager Warwick Bennett from Goulburn Mulwaree Council. Cr Denzil Sturgiss attended in a dual capacity as both a resident and a GMC Councillor. TADPAI appreciates the interest and input from those who participated personally, as well as all those who completed the survey form.

The final preferred route for the new footpaths is identified in the notes, but for convenience is repeated here:

After consideration of the alternative routes raised, the final decision of the meeting was:

- Priority One - Corner King/Stewart Street to Covan Street via Goulburn Street
- Priority Two - Corner King Street/Stewart Street to Mulwaree Street
- Priority Three - Extend new footpath on Braidwood Road from CWA to recreation area
- Priority Four - Extend new footpath from corner of Braidwood Road/Lumley to Cricketers Corner

Please let me know if there are any further comments relating to the notes.

Kind regards,

Marie Alaimo

Secretary, TADPAI

ES - 03

From: Danielles InVogue
Sent: Monday, 3 May 2021 9:25 PM
To: Warwick L Bennett <Warwick.Bennett@goulburn.nsw.gov.au>
Subject: Attention General Manager RE: North Park development

Hi Warwick,

Thankyou for your time on Wednesday to discuss Junior Rugby League's intended direction for North Park.

Junior Rugby League would like to put in a submission for conisation in the 2021-2022 Draft Operational Plan & Budget which is currently on exhibition. March 2020 Council endorsed the Master Plan for North Park, listing a range of projects to improve the North Park Sporting Facility and enable our sport to continue to grow with the additional of infrastructure that provides improved functionality and safety.

Junior Rugby League has continued to grow in both the junior male and female areas. With the growth has come a strain on training times and longer days to run the competition. The item that the Junior Rugby League consider as the most important is lighting. The lighting at North Park is inadequate to grow our sport with the Master Plan identifying the lighting condition and assets as poor. At night during training the lighting limits the players to small areas, as it is too poorly light to train safely being a contact sport. Lighting would also enable competitions to be played at night or evening, allowing us to expand and enable more people to participate in rugby league.

The Change room facilities are also in poor condition being at the end of their useful life and do not cater for female sport which is a growth area. We note Council has attempted to obtain grant funding for this, but have not been successful yet. We would hope that this could also be considered in future budgets. We have seen the good work Council has done at Seiffert Oval and now Cookbundoon Fields and the feedback has been incredibly positive. A pavilion at North Park similar to Seiffert and Cookbundoon would address the issues surrounding inadequate facilities for male and female players and make Goulburn more attractive to obtaining regional carnivals.

Junior Rugby League is requesting that Council consider the inclusion of a lighting upgrade in the 2021 – 2022 Operational Plan which is currently on public exhibition. The estimates for lighting up the field to a level that would enable a safe local competition and training has been estimated at \$1.5m in the Master Plan.

Regards
Danielle Cowling
Public Officer
Goulburn Junior Stockmen
Junior Rugby League Football Club

ES - 04

From: Colleen Worthy
Sent: Tuesday, 27 April 2021 11:15 AM
To: Warwick L Bennett <Warwick.Bennett@goulburn.nsw.gov.au>
Subject: FW: please draft 2 emails

I saw on the Goulburn Mulwaree website, the draft 2021-22 Operational Plan and it appears the proposed charge for the rural waste card for ULSC is \$363.00, down from \$398 this year. And I thank you for this reduction but is still very high and every little bit counts. I would hope that your cost would be closer to cost for your residents plus a charge for admin. Break even for GMC to take this rubbish or at least for those suburbs closer to you (Big Hill/Towrang/Brayton/Greenwich Park) a tip fee the same as GMC residents.

Who should I make a submission to re this charge I appreciate it is lower than this year but still high. It is unfortunate that these residents live closer to Gbn transfer station than Crookwell. We are trying to get them a reasonable deal without costing other rate payers for their service at GMC.

As mentioned we are very happy to pay more than your residents but this does still seem higher than break even

What are your thoughts?

These were the details on the Goulburn Mulwaree Rural Waste Card I previously sent

- Residents in the Big Hill/Towrang/Brayton/Greenwich Park that wish to apply for a Goulburn Mulwaree Card are levied Council's rural waste charge and we pay GMC but we do not levy them the entire amount because it is double what our other rural residents pay.
- Upper Lachlan Shire currently have 43 ratepayers that have a Goulburn Mulwaree rural waste card, at a cost to Upper Lachlan of \$398.00 each
- Goulburn Mulwaree ratepayers are charged rural waste of \$140. The charge to Upper Lachlan is council is charged \$398.00 which is in excess of the 250% levy imposed on residents, who simply live a lot closer to you than Crookwell for waste services.
- The substantial difference between ULSC's charge is being subsidised by the remainder of Council's ratepayers.
- Goulburn Mulwaree also apply a full year charge for cards issued any time throughout the financial year. This impacts Upper Lachlan when new residents move to the area during the year and wish to have a rural waste card.
- Upper Lachlan residents that don't have a GMC card and pay to use a Goulburn Mulwaree waste facility are charged 2.5 times the standard charge e.g. Single cab ute or trailer \$45 x 2.5 = \$112.50.

Applications for Goulburn Mulwaree rural waste cards have steadily increased from 15 to 30 over the past 5 – 6 years. Due to the recent 250% levy, enforced on non-residents at the gate, applications have substantially increased in the last year.

2020-21 FEES & CHARGES	
GOULBURN MULWAREE RURAL WASTE CHARGE (UPPER LACHLAN SHIRE RESIDENTS)	\$398.00
GOULBURN MULWAREE RURAL WASTE CHARGE (RESIDENTS)	\$140.00

Colleen Worthy
 General Manager
 Upper Lachlan Shire Council

15.8 CROWN LAND IMPROVEMENT FUND - GRANTS

Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN4 - Our Infrastructure
Cost to Council:	Depending on the decision of State Government will determine the cost to Council. This is discussed in this report for each project
Use of Reserve Funds:	As discussed in the report

RECOMMENDATION

That

1. The report of the General Manager on Crown Land Improvement Fund grants be received
2. Council make application under the Crown land Improvement Fund Grants for the following projects in the following priority order
 - a) North Park Pavilion – cost \$1,200,000
 - b) Seifert Oval toilets, fencing and pathway – cost \$240,000
3. When Council is notified of the results of these grants a further report be presented to Council on how to fund the Shannon drive Extension project if it proceeds

BACKGROUND

Council is to determine what applications should be promoted for the grants available under the State Government Crown Land grants

REPORT

The State Government has released its Crown Land Improvement Fund (CRIF) application criteria which closes on the 25th June 2021. The round will be open to all project types as follows:

- General projects—showgrounds (including freehold), caravan parks, state parks, commons, and local parks and reserves
- Pests projects—works on Crown reserves only
- Weeds projects—works on Crown reserves only.

The assessable criteria for the grants include:

- The extent to which the activity will address a work health and safety or other serious risk issue
- The Crown land manager could not readily fund the activity from the organisation’s own cash reserves or from another, more appropriate, funding source (for grant applications)
- The activity is being supported through contributions from the Crown land manager and/or other organisations. Note also that council applications with at least 50% co-funding are normally more successful.
- The activity will address one or more of the CRIF objectives (listed below)

- The Crown land manager has the ability to successfully deliver the project (e.g. detailed quotes/cost estimates provided, demonstrated previous experience, planning approvals if applicable, detailed project management strategy, etc.)
- Social, cultural or environmental factors and/or benefits to the community of the project

The objectives of the CRIF program are to:

1. Maintain and develop recreational and tourism facilities on public reserves for community use and enjoyment, and support new tourism opportunities
2. Facilitate initiatives that enhance the operational sustainability of the Crown Land Manager (via reducing ongoing costs, increasing revenue or improving governance)
3. Manage and renovate infrastructure and other assets on public reserves to optimise value to the community and comply with regulatory obligations, in particular to ensure public safety and work health and safety is maintained on Crown reserves
4. Enhance environmental assets by supporting conservation initiatives, bushfire management and invasive species (pest and weed) control on public reserves
5. Support renewable energy use, energy efficiency, water efficiency and environmentally sustainable practices that work towards net zero emissions (new in 2021-22)
6. Support the important role that volunteers play in the ongoing management of Crown land 7. to promote greater inclusion of Aboriginal communities and interests through co-management, cultural heritage recognition and education (new in 2021-22)
8. To assist in building resilience and restoring community amenity following adverse events (eg public health closures, bushfire, floods, drought)
9. Upgrade and renovate showground infrastructure to support regional communities, groups and associations
10. Improve walking and cycling access through Crown reserves, including providing new connections between reserves (e.g. alignment to NSW Government's Greener public spaces initiative)

The CRIF funding process is very competitive. The total funding of project applications normally exceeds available funding by four to five times. This 2021-22 funding round has \$17m on offer to allocate to the best projects. Priority is given to those applications that best address the prescribed assessment criteria and meet all eligibility criteria.

This report is recommending that Council promote three applications in priority order. Council needs to be aware that, as stated above, there is only \$17 million available in this fund across the whole State, so the chances of more than one application being successful will be slim.

The three projects being recommended to Council in priority order are as follows:-

1. North Park Pavilion – the proposal is to duplicate the Pavilion building that is currently under construction at the Cookbundoon reserve. The internal layout may change minimally but the overall look and construction methodology will be the same. Cost \$1,200,000.

The grant application would be for \$600,000 and Council contributing \$600,000 from the Special Projects Reserve Fund if this grant is approved. We have been informed by the grant administrators that we would receive more favourable consideration if Council contributed up to 50% of the project cost.

If Council was to take 50% of these funds from the Special Projects Reserve Fund then it would need to review the funding for the Shannon Drive Extension in the forward estimates which 50% of this project is funded from this reserve. The Shannon Drive project has not made much progress to resolution so if Council was successful with the new amenities project then Management would make a separate report to Council on the

funding of Shannon Drive. Noting the other 50% of Shannon Drive project is funded from proposed Bush Fire Grant Funding and that has not been approved to date.

As Council is aware the Local Roads and Community Infrastructure Fund will be determined in early 2022 and that is an option for these shortfall in funds

2. Seifert Oval – the proposal is to remove the existing amenities block servicing Victoria Park and Seiffert Oval. This block is scheduled for replacement within the next two years as it is at the end of its useful life.

The replacement will consist of a new amenities unit in line with replacements within our public parks. The unit will cater for disabled/all access, unisex cubicles, and baby change facilities being complimentary to the adjoining Japanese garden and the Adventure Playground. The project will also include the installation of an all-weather path linking the amenities to the Japanese Garden as well as an upgrade to the fencing. The style of fencing will be similar to the palisade fencing used around the Recreation Area.

There is an allocation of \$90,000 in next year's operational plan for replacement of the public amenities at Seiffert Oval. \$30,000 allocated from the Japanese Garden budget will enable a potential total project of \$240,000, with the scope outlined above and a co-contribution of 50% from the funding body.

The other option proposed was a study on the internal irrigation at the Recreation area – but this is included in the Building Better Regions criteria for the success of the grant in that fund.

15.9 MONTHLY FINANCIAL REPORT

Author: Beverley Moore, Accountant

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **Monthly Financial Report** [↓](#) 

Link to Community Strategic Plan:	Delivery Plan Action CL1.2 - Ensure the long term financial sustainability of Council through effective and prudent financial management (CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community)
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report by the Director Corporate & Community Services and the Business Manager Finance & Customer Service on the Monthly Financial Report be received and noted for information.

BACKGROUND

To provide details on Council’s actual income and expenditure compared to the estimate of Council’s income and expenditure.

This report is made in compliance with the requirements of the *Local Government (General) Regulation 2005 – Reg 202 (a)*, relating to Council's responsible accounting officer to maintain a system for budgetary control.

REPORT

The Attachment includes the Capital Expenditure Year-to-Date Reports by Directorate along with Directorate reports comparing Council’s year-to-date income and expenditure against the annual budget.

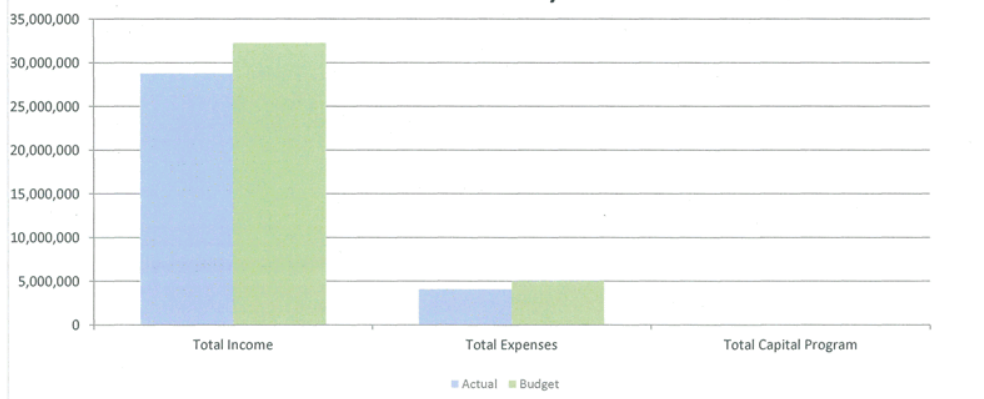


Council Directorate Summary Report for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

Executive Services								% of Time:	92%
Description	Original Budget 21PJOB	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PJQ3	\$ Variance	% of Budget	
Income									
Rates & Annual Charges	21,187,200	<u>21,036,537</u>	0	0	21,036,537	21,187,200	150,663	99%	
Interest & Investment Revenue	540,000	<u>106,774</u>	0	0	106,774	225,000	118,226	47%	
Other Revenues	74,412	<u>85,516</u>	0	0	85,516	95,340	9,824	90%	
Operating Grants & Contributions	6,192,665	<u>3,435,030</u>	0	0	3,435,030	6,193,484	2,758,454	55%	
Internal Income	4,570,646	<u>4,109,633</u>	0	0	4,109,633	4,570,646	461,013	90%	
Total Income	32,564,923	28,773,490	0	0	28,773,490	32,271,670	3,498,180	89%	
Expense									
Employee costs	3,402,723	<u>2,737,449</u>	69,269	0	2,806,718	3,314,919	508,201	85%	
Materials & Contracts	368,770	<u>234,904</u>	18,985	0	253,889	529,890	276,001	48%	
Depreciation & Impairment	1,723	<u>140,899</u>	0	0	140,899	1,723	-139,176	8178%	
Other Expenses	579,679	<u>537,369</u>	4,685	0	542,054	669,679	127,625	81%	
Internal Expenses	506,671	<u>464,442</u>	0	0	464,442	506,671	42,229	92%	
Total Expense	4,859,565	4,115,063	92,939	0	4,208,002	5,022,882	814,880	84%	
Operating Surplus/(Deficit) before Capi	27,705,358	24,658,428	-92,939	0	24,565,489	27,248,789	2,683,300	90%	
Capital Income									
Operating Surplus/(Deficit) after Capitz	27,705,358	24,658,428	-92,939	0	24,565,489	27,248,789	2,683,300	90%	
Non Cash									
Depreciation & Impairment	1,723	140,899	0	0	140,899	1,723	-139,176	8178%	
Total Non Cash	1,723	140,899	0	0	140,899	1,723	0	8178%	
Investing Fund Flows									
Capital Works	0	0	0	0	0	0	0	0%	
Asset Sales	0	0	0	0	0	0	0	0%	
Total Investing Fund Flows	0	0	0	0	0	0	0	0%	
Financing Fund Flows									
Total Financing Fund Flows	0	0	0	0	0	0	0	0%	
Net Inc/(Dec) in Funds before Transfers	27,707,081	24,799,327	-92,939	0	24,706,387	27,250,512	2,544,124	91%	
Reserve Movements									
Transfers to Internal Reserves	-747,190	0	0	0	0	-759,190	-759,190	0%	
Transfers to Developer Contributions	0	0	0	0	0	-537,442	-537,442	0%	
Transfers from Internal Reserves	3,250	0	0	0	0	23,250	23,250	0%	
Transfers from Developer Contributions	0	0	0	0	0	537,442	537,442	0%	
Transfers from Other External Reserves	0	0	0	0	0	79,275	79,275	0%	
Total Reserve Movements	-743,940	0	0	0	0	-656,665	-656,665	0%	
Net Inc/(Dec) in Unrestricted Funds	26,963,141	24,799,327	-92,939	0	24,706,387	26,593,847	1,887,459	93%	

Summary

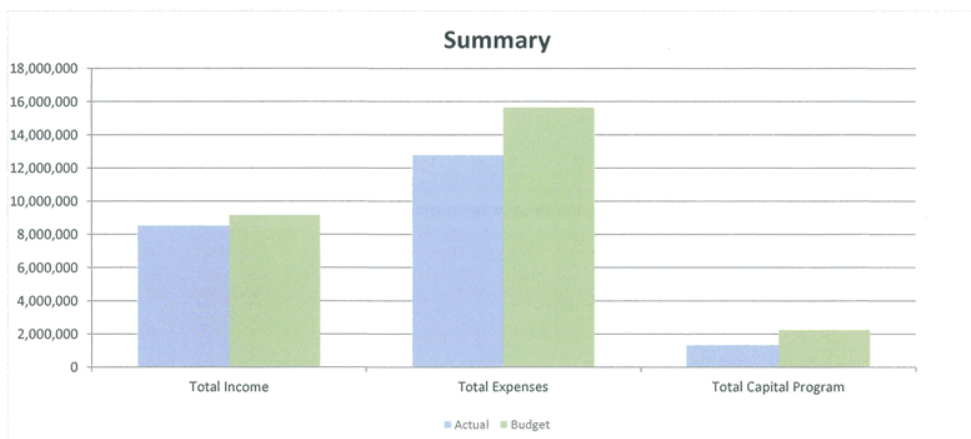




Council Directorate Summary Report for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

Description	Original Budget 21PJ0B	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PJQ3	\$ Variance	% of Time:
								92%
Corporate and Community Services								
Income								
User Charges & Fees	351,760	292,941	0	0	292,941	369,740	76,799	79%
Interest & Investment Revenue	15,000	18,745	0	0	18,745	15,000	-3,745	125%
Other Revenues	707,942	569,014	0	0	569,014	694,796	125,782	82%
Operating Grants & Contributions	507,712	723,263	0	0	723,263	595,583	-127,681	121%
Internal Income	6,333,858	5,806,031	0	0	5,806,031	6,333,858	527,827	92%
Total Income	7,916,272	7,409,995	0	0	7,409,995	8,008,977	598,982	93%
Expense								
Employee costs	6,540,833	5,216,182	17,263	0	5,233,445	6,569,848	1,336,403	80%
Materials & Contracts	2,978,681	1,902,515	230,338	0	2,132,854	2,867,322	734,469	74%
Borrowing Costs	18,405	18,713	0	0	18,713	18,405	-308	102%
Depreciation & Impairment	1,154,580	1,059,233	0	0	1,059,233	1,154,580	95,347	92%
Other Expenses	2,189,630	2,066,175	59,819	0	2,125,994	2,262,580	136,585	94%
Internal Expenses	2,765,692	2,551,419	0	0	2,551,419	2,765,692	214,272	92%
Total Expense	15,647,820	12,814,238	307,420	0	13,121,659	15,638,427	2,516,768	84%
Operating Surplus/(Deficit) before Cap	-7,731,549	-5,404,244	-307,420	0	-5,711,664	-7,629,450	-1,917,786	75%
Capital Income								
Capital Grants & Contributions	0	1,152,198	0	0	1,152,198	55,905	-1,096,293	2061%
Operating Surplus/(Deficit) after Capit	-7,731,549	-4,252,045	-307,420	0	-4,559,466	-7,573,545	-3,014,079	60%
Non Cash								
Depreciation & Impairment	1,154,580	1,059,233	0	0	1,059,233	1,154,580	95,347	92%
WDV of Asset Disposals	0	1	0	0	1	0	-1	0%
Total Non Cash	1,154,580	1,059,234	0	0	1,059,234	1,154,580	0	92%
Investing Fund Flows								
Capital Works	-1,141,000	-1,356,659	0	-268,127	-1,624,786	-2,245,294	-620,508	72%
Asset Sales	1,500	0	0	0	0	1,500	1,500	0%
Total Investing Fund Flows	-1,139,500	-1,356,659	0	-268,127	-1,624,786	-2,243,794	-619,008	72%
Financing Fund Flows								
Loan Principal	-58,927	-44,085	0	0	-44,085	-58,927	-14,842	75%
Total Financing Fund Flows	-58,927	-44,085	0	0	-44,085	-58,927	-14,842	75%
Net Inc/(Dec) in Funds before Transfer	-7,775,396	-4,593,555	-307,420	-268,127	-5,169,102	-8,721,686	-3,552,584	59%
Reserve Movements								
Transfers to Internal Reserves	-32,448	0	0	0	0	-179,553	-179,553	0%
Transfers to Other External Reserves	-90,000	0	0	0	0	-90,000	-90,000	0%
Transfers from Internal Reserves	430,000	0	0	0	0	1,559,641	1,559,641	0%
Transfers from Developer Contributions	50,000	0	0	0	0	50,000	50,000	0%
Transfers from Other External Reserves	80,000	0	0	0	0	256,737	256,737	0%
Total Reserve Movements	437,552	0	0	0	0	1,596,825	1,596,825	0%
Net Inc/(Dec) in Unrestricted Funds	-7,337,844	-4,593,555	-307,420	-268,127	-5,169,102	-7,124,861	-1,955,759	73%

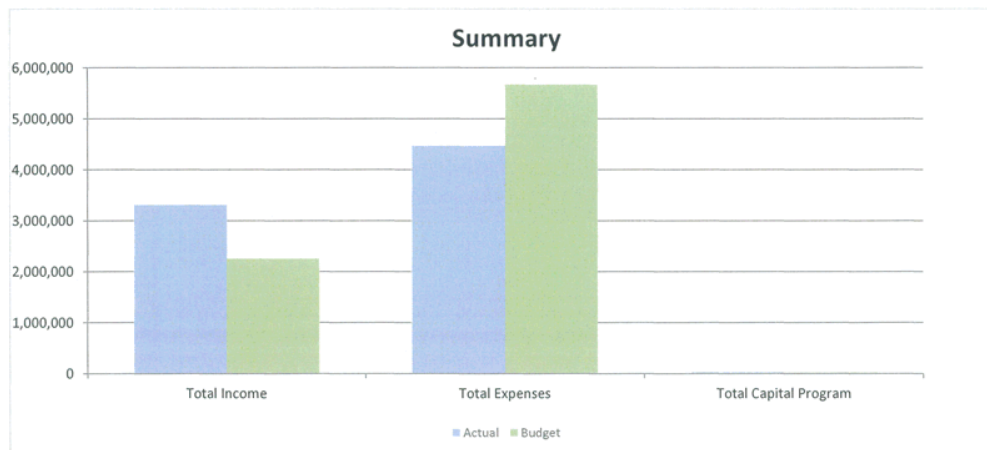




Council Directorate Summary Report for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

Description	Original Budget 21PJ0B	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PJQ3	% of Time:	
							\$ Variance	92%
Planning & Environment								
Income								
User Charges & Fees	1,239,550	2,212,833	0	0	2,212,833	1,644,550	-568,283	135%
Other Revenues	204,945	196,752	0	0	196,752	176,919	-19,833	111%
Operating Grants & Contributions	391,797	903,733	0	0	903,733	413,714	-490,019	218%
Total Income	1,836,292	3,313,317	0	0	3,313,317	2,235,183	-1,078,134	148%
Expense								
Employee costs	3,408,721	2,726,023	0	0	2,726,023	3,501,915	775,893	78%
Materials & Contracts	370,310	377,460	138,515	0	515,975	658,386	142,411	78%
Depreciation & Impairment	20,057	12,437	0	0	12,437	20,057	7,620	62%
Other Expenses	47,030	39,468	750	0	40,218	47,030	6,812	86%
Internal Expenses	1,443,720	1,311,410	0	0	1,311,410	1,443,720	132,310	91%
Total Expense	5,289,838	4,466,798	139,264	0	4,606,062	5,671,109	1,065,047	81%
Operating Surplus/(Deficit) before Capital	-3,453,546	-1,153,480	-139,264	0	-1,292,745	-3,435,926	-2,143,181	38%
Capital Income								
Capital Grants & Contributions	0	240	0	0	240	0	-240	0%
Operating Surplus/(Deficit) after Capital	-3,453,546	-1,153,241	-139,264	0	-1,292,505	-3,435,926	-2,143,420	38%
Non Cash								
Depreciation & Impairment	20,057	12,437	0	0	12,437	20,057	7,620	62%
Total Non Cash	20,057	12,437	0	0	12,437	20,057	0	62%
Investing Fund Flows								
Capital Works	0	-30,760	0	0	-30,760	-30,480	280	101%
Asset Sales	0	0	0	0	0	0	0	0%
Total Investing Fund Flows	0	-30,760	0	0	-30,760	-30,480	280	101%
Financing Fund Flows								
Total Financing Fund Flows	0	0	0	0	0	0	0	0%
Net Inc/(Dec) in Funds before Transfers	-3,433,489	-1,171,564	-139,264	0	-1,310,829	-3,446,349	-2,135,520	38%
Reserve Movements								
Transfers to Developer Contributions	-301,000	-745,570	0	0	-745,570	-301,000	444,570	248%
Transfers from Internal Reserves	10,000	0	0	0	0	88,352	88,352	0%
Transfers from Developer Contributions	1,000	0	0	0	0	11,000	11,000	0%
Transfers from Other External Reserves	0	0	0	0	0	16,167	16,167	0%
Total Reserve Movements	-290,000	-745,570	0	0	-745,570	-185,481	560,089	402%
Net Inc/(Dec) in Unrestricted Funds	-3,723,489	-1,917,134	-139,264	0	-2,056,399	-3,631,830	-1,575,431	57%

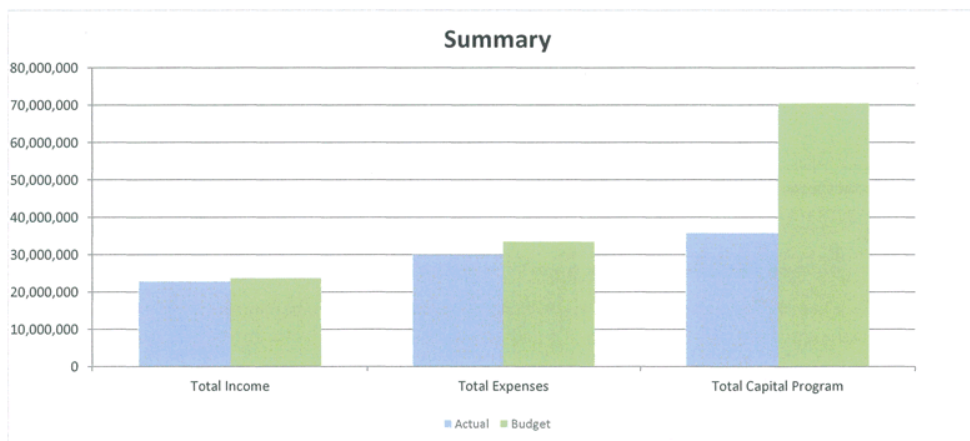




Council Directorate Summary Report for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

Operations							% of Time:	92%
Description	Original Budget 21PJ0B	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PJQ3	\$ Variance	% of Budget
Income								
User Charges & Fees	939,090	569,571	0	0	569,571	752,715	183,144	76%
Other Revenues	303,811	371,016	0	0	371,016	263,391	-107,626	141%
Operating Grants & Contributions	3,472,079	3,826,920	0	0	3,826,920	9,150,851	5,323,931	42%
Internal Income	5,205,764	4,768,900	0	0	4,768,900	5,173,763	404,863	92%
Total Income	9,920,743	9,536,407	0	0	9,536,407	15,340,720	5,804,313	62%
Expense								
Employee costs	7,028,696	5,587,580	0	717	5,588,297	6,822,641	1,234,343	82%
Materials & Contracts	4,253,331	6,575,535	0	1,839,424	8,414,960	11,165,836	2,750,876	75%
Borrowing Costs	141,711	110,949	0	0	110,949	141,711	30,762	78%
Depreciation & Impairment	8,368,895	11,538,370	0	0	11,538,370	8,368,895	-3,169,475	138%
Other Expenses	1,933,033	1,388,472	0	0	1,388,472	1,885,937	497,466	74%
Internal Expenses	5,057,693	4,598,128	0	0	4,598,128	5,057,793	459,665	91%
Total Expense	26,783,359	29,799,035	0	1,840,142	31,639,176	33,442,813	1,803,637	95%
Operating Surplus/(Deficit) before Cap	-16,862,616	-20,262,628	0	-1,840,142	-22,102,769	-18,102,093	4,000,676	122%
Capital Income								
Capital Grants & Contributions	41,362,693	13,201,515	0	0	13,201,515	31,671,819	18,470,304	42%
Operating Surplus/(Deficit) after Capit	24,500,077	-7,061,113	0	-1,840,142	-8,901,254	13,569,726	22,470,980	-66%
Non Cash								
Depreciation & Impairment	8,368,895	11,538,370	0	0	11,538,370	8,368,895	-3,169,475	138%
WDV of Asset Disposals	0	259,268	0	0	259,268	0	-259,268	0%
Total Non Cash	8,368,895	11,797,638	0	0	11,797,638	8,368,895	0	141%
Investing Fund Flows								
Capital Works	-69,080,345	-35,743,257	0	-27,885,083	-63,628,340	-70,522,465	-6,894,125	90%
Asset Sales	520,500	371,669	0	0	371,669	520,500	148,831	71%
Total Investing Fund Flows	-68,559,845	-35,371,588	0	-27,885,083	-63,256,671	-70,001,965	-6,745,294	90%
Financing Fund Flows								
Loan Principal	-592,419	-451,799	0	0	-451,799	-592,419	-140,620	76%
Proceeds from Borrowings	21,200,000	0	0	0	0	21,200,000	21,200,000	0%
Total Financing Fund Flows	20,607,581	-451,799	0	0	-451,799	20,607,581	21,059,380	-2%
Net Inc/(Dec) in Funds before Transfer	-15,083,292	-31,086,862	0	-29,725,224	-60,812,087	-27,455,763	33,356,323	221%
Reserve Movements								
Transfers to Internal Reserves	-213,996	0	0	0	0	-1,106,013	-1,106,013	0%
Transfers to Developer Contributions	-1,861,600	-2,384,263	0	0	-2,384,263	-1,861,600	522,663	128%
Transfers to Other External Reserves	-3,900,000	0	0	0	0	-1,679,674	-1,679,674	0%
Transfers from Internal Reserves	716,316	0	0	0	0	6,813,094	6,813,094	0%
Transfers from Developer Contributions	2,028,515	0	0	0	0	3,384,431	3,384,431	0%
Transfers from Other External Reserves	1,904,000	0	0	0	0	1,838,771	1,838,771	0%
Total Reserve Movements	-1,326,765	-2,384,263	0	0	-2,384,263	7,389,009	9,773,272	-32%
Net Inc/(Dec) in Unrestricted Funds	-16,410,057	-33,471,125	0	-29,725,224	-63,196,349	-20,066,754	43,129,595	315%

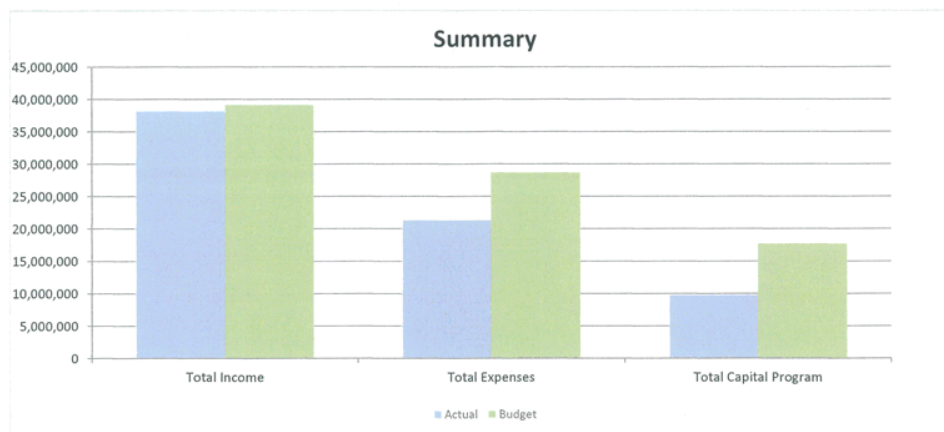




Council Directorate Summary Report for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

Utilities							% of Time:	92%
Description	Original Budget 21PJ0B	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PJQ3	\$ Variance	% of Budget
Income								
Rates & Annual Charges	15,992,174	16,565,607	0	0	16,565,607	15,992,174	-573,434	104%
User Charges & Fees	12,744,173	11,015,461	0	0	11,015,461	13,119,173	2,103,713	84%
Interest & Investment Revenue	724,155	541,817	0	0	541,817	724,155	182,338	75%
Other Revenues	206,758	218,669	0	0	218,669	166,758	-51,910	131%
Operating Grants & Contributions	264,000	272,316	0	0	272,316	264,000	-8,316	103%
Internal Income	3,456,804	2,562,881	0	0	2,562,881	3,456,804	893,923	74%
Total Income	33,388,064	31,176,752	0	0	31,176,752	33,723,064	2,546,313	92%
Expense								
Employee costs	6,592,215	5,029,522	0	0	5,029,522	6,608,151	1,578,629	76%
Materials & Contracts	5,030,831	3,044,680	0	673,319	3,717,999	5,153,743	1,435,744	72%
Borrowing Costs	1,116,968	957,510	0	0	957,510	1,116,968	159,458	86%
Depreciation & Impairment	5,412,621	3,766,389	0	0	3,766,389	5,412,621	1,646,232	70%
Other Expenses	1,197,900	767,085	0	3,144	770,229	1,205,900	435,671	64%
Internal Expenses	9,164,210	7,769,585	0	0	7,769,585	9,164,210	1,394,626	85%
Total Expense	28,514,745	21,334,772	0	676,463	22,011,235	28,661,593	6,650,358	77%
Operating Surplus/(Deficit) before Cap	4,873,319	9,841,980	0	-676,463	9,165,517	5,061,471	-4,104,046	181%
Capital Income								
Capital Grants & Contributions	6,284,553	7,007,945	0	0	7,007,945	2,545,567	-4,462,378	275%
Operating Surplus/(Deficit) after Capit.	11,157,872	16,849,925	0	-676,463	16,173,463	7,607,038	-8,566,424	213%
Non Cash								
Depreciation & Impairment	5,412,621	3,766,389	0	0	3,766,389	5,412,621	1,646,232	70%
WDV of Asset Disposals	0	3,122	0	0	3,122	0	-3,122	0%
Total Non Cash	5,412,621	3,769,511	0	0	3,769,511	5,412,621	0	70%
Investing Fund Flows								
Capital Works	-27,930,604	-9,792,056	0	-941,367	-10,733,424	-17,724,305	-6,990,881	61%
Asset Sales	0	8,567	0	0	8,567	0	-8,567	0%
Total Investing Fund Flows	-27,930,604	-9,783,489	0	-941,367	-10,724,856	-17,724,305	-6,999,449	61%
Financing Fund Flows								
Loan Principal	-1,000,366	-950,924	0	0	-950,924	-1,000,366	-49,442	95%
Proceeds from Borrowings	4,280,000	0	0	0	0	-6,300,000	-6,300,000	0%
Total Financing Fund Flows	3,279,634	-950,924	0	0	-950,924	-7,300,366	-6,349,442	13%
Net Inc/(Dec) in Funds before Transfer	-8,080,477	9,885,023	0	-1,617,830	8,267,193	-12,005,012	-20,272,205	-69%
Reserve Movements								
Transfers to Internal Reserves	0	0	0	0	0	-200,000	-200,000	0%
Transfers to Developer Contributions	-1,000,000	-1,540,454	0	0	-1,540,454	-1,000,000	540,454	154%
Transfers to Other External Reserves	0	0	0	0	0	-4,115,894	-4,115,894	0%
Transfers from Internal Reserves	298,633	0	0	0	0	845,481	845,481	0%
Transfers from Developer Contributions	4,265,017	0	0	0	0	3,768,590	3,768,590	0%
Transfers from Other External Reserves	4,500,000	0	0	0	0	6,374,072	6,374,072	0%
Total Reserve Movements	8,063,650	-1,540,454	0	0	-1,540,454	5,672,249	7,212,703	-27%
Net Inc/(Dec) in Unrestricted Funds	-16,827	8,344,569	0	-1,617,830	6,726,739	-6,332,763	-13,059,502	-106%



Date Report Run: 31-May-2021

Corporate and Community Services Capital Report by Business Unit for 2020/21
for YTD Period Ending May



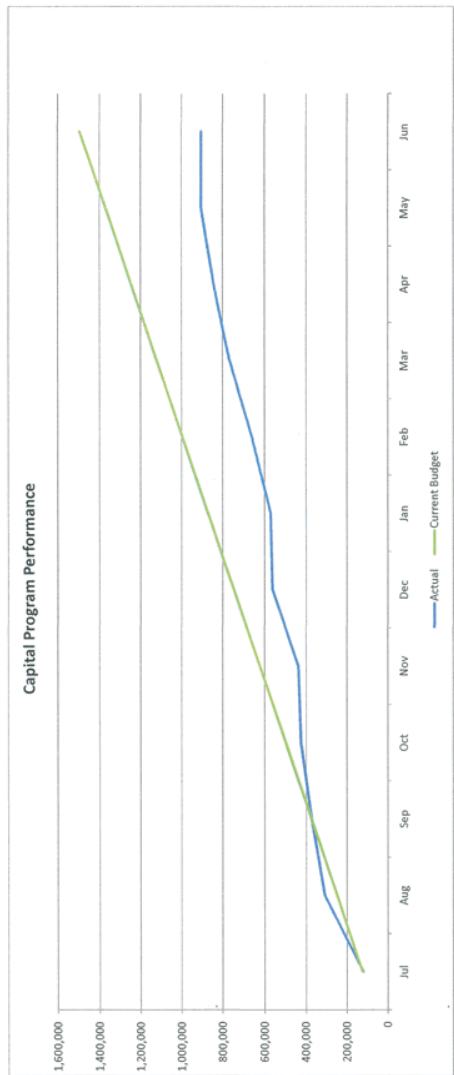
Description	Renewal %	Original Budget 21DIOB	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21DIOB	% of Time:		Status	Comments
								\$ Variance	% of Budget		
140 - Innovation & Technology									92%		
IT Renewal Assets	Renewal 100%	467,000	385,323	0	40,303	425,626	576,794	151,168	74%	On time, underspent	
Technole Upgrade	Renewal 100%	100,000	27,297	0	0	27,297	289,000	261,703	9%	On time, underspent	
Contingency -	Renewal 0%	100,000	3,584	7,863	0	11,447	100,000	88,553	11%	On time, underspent	
Chambers Video Upgrade	Renewal 100%	100,000	0	0	5,200	5,200	100,000	94,800	5%	Late, expected to be on budget	
56 Clinton St IT Upgrade	Renewal 100%	80,000	0	0	8,698	8,698	80,000	71,302	11%	Late, expected to be on budget	
BVCRRF - WIFI Rec A. GBN CL 51 (G)	Renewal 0%	0	4,832	0	0	4,832	15,000	10,168	32%	On time, on budget	This is a 2 year project
		887,000	421,036	7,863	54,201	483,100	1,160,794	677,694	42%		
180 - Marketing & Culture											
VIC Replacement Assets	Renewal 100%	10,000	0	0	0	0	10,000	10,000	0%	Late, expected to be on budget	Air conditioning works to commence early June.
VIC New Assets	Renewal 0%	0	4,186	0	0	4,186	0	-4,186	0%	Completed	Marquee purchase for Aus. Day funded from operational and moved to Capital
Library Renewal Assets	Renewal 100%	5,000	27,332	0	0	27,332	25,100	-2,232	100%	Completed	Lighting upgrade completed. Overspent covered by underspend in other Library projects.
Book Resources Gbn Library	Renewal 100%	115,000	106,670	0	16,555	123,225	115,000	-8,225	107%	On time, on budget	Annual resource allocation (standing orders). Will come in under budget.
Art Gallery Acquisitions	Renewal 0%	10,000	7,750	0	0	7,750	10,000	2,250	77%	On time, on budget	
Public Art and Street Art	Renewal 0%	30,000	22,884	0	2,000	24,884	30,000	5,116	83%	On time, on budget	
Art Gallery - P&E Renewal	Renewal 100%	5,000	4,872	0	0	4,872	5,000	128	97%	Completed	
Museum Capital Works - Renewal	Renewal 100%	15,000	13,462	0	0	13,462	15,543	2,081	87%	On time, on budget	
St Clair Museum Restoration Works (G)	Renewal 100%	0	604,370	0	179,995	784,365	769,857	-14,508	102%	Late, not expected to be completed this year	Conservation works progressing as planned. Delays with sub-contractors have led to project delays overall. Expected to be over budget due to numerous challenges related to heritage issues and unexpected finds.
Waterworks Upgrades	Renewal 100%	50,000	2,720	0	3,718	6,438	50,000	43,562	13%	Late, not expected to be completed this year	Project to be carried to 2021/22 budget to allow for works to commence. Delays due to heritage investigations, approvals and unavailability of contractors to complete the work.
WW2 Digital Honour Roll (G)	Renewal 0%	0	7,301	0	0	7,301	0	-7,301	0%	On time, on budget	Grant funded project. Nearing completion.
Rocky Hill Beacon Light Replacement (G)	Renewal 100%	0	0	0	9,718	9,718	0	-9,718	0%	Not due to commence	Grant funded project. Contractors engaged.
		240,000	801,548	0	211,985	1,013,533	1,030,500	16,967	98%		
270 - Property & Community Services											
Clinton St Offices Upgrade	Renewal 100%	50,000	99,025	0	1,941	94,966	50,000	-44,966	190%	On time, on budget	Current budget overspenditure due to contested charge in relation to power boards with company under administration
Howell St Concept Subdivision	Renewal 0%	0	31,465	0	0	31,465	0	-31,465	0%	Quarterly review, carryover required	To be funded out of eventual sale of land.
Community Centre Furniture	Renewal 100%	4,000	3,636	0	0	3,636	4,000	364	91%	Completed	
Sale of Land - Braidwood Road, Tarago	Renewal 0%	0	5,697	0	0	5,697	0	-5,697	0%	Quarterly review, carryover required	To be funded out of eventual sale of land.
Sale of Land - 2C Shore St, Goulburn	Renewal 0%	0	106	0	0	106	0	-106	0%	Quarterly review, carryover required	To be funded out of eventual sale of land.
Sale of Land - 49 - 61, Howell St, Goulburn	Renewal 0%	0	146	0	0	146	0	-146	0%	Quarterly review, carryover required	To be funded out of eventual sale of land.
		54,000	134,075	0	1,941	136,016	54,000	-82,016	252%		
Total Capital Program		1,143,000	1,356,659	7,863	268,127	1,632,649	2,245,294	612,645	0%		



Corporate and Community Services Capital Report by Business Unit for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

Description	Renewal %	Original Budget 21P10B	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21P10B	% of Budget	Status	Comments
								92%		

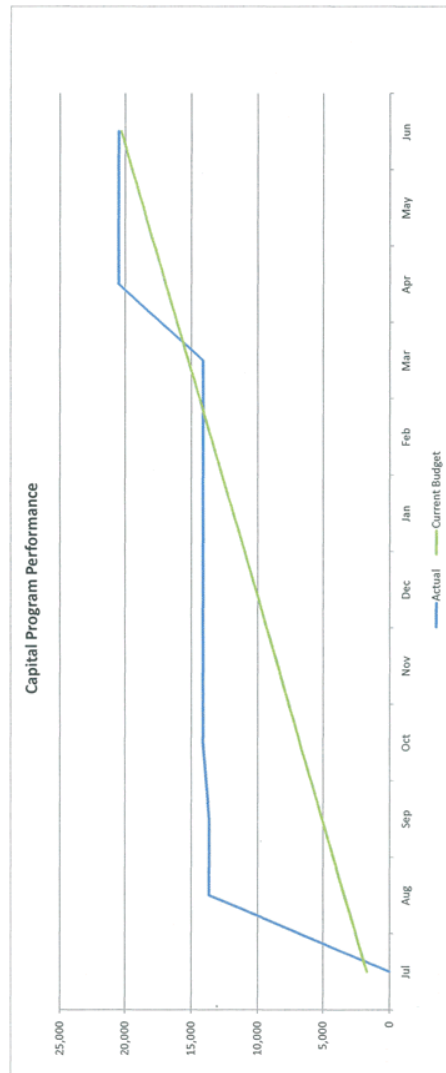


Planning & Environment Capital Report by Business Unit for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021



Description	Renewal %	Original Budget 21PJOB	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PQ3	% of Time:		Status	Comments
								% of Budget	\$ Variance		
190 - Environment & Health Cat Condos - CHF	Renewal 0%	0	21,175	0	0	21,175	20,480	103%	-695	Completed	
280 - Strategic Planning Developer Contributions Calculator	Renewal 0%	0	21,175	0	0	21,175	20,480	103%	-695	On time, on budget	
Total Capital Program		0	30,760	0	0	30,760	30,480	96%	415		
								92%	-280		



Operations Capital Report by Business Unit for 2020/21
for YTD Period Ending May



Date Report Run: 31-May-2021

200 - Projects	Description	Renewal %	Actual YTD		PI Commit	Works Commit	Total Actual YTD	Current Budget ZIP/03	\$ Variance	% of Budget	Status	Comments
			Budget ZIP/0B	Commit								
			9,800,134	5,768,912	0	15,569,046	12,045,744	-3,523,302	129%	Quarterly review, carryover required	under construction	
	Performing Arts Centre (G)	Renewal 0%	233,041	41,535	0	274,576	255,500	-18,676	107%	Quarterly review, carryover required	Detailed design completed Tender for construction underway closing on 22 June 21.	
	Growing Local Economies (G) 2018-2022	Renewal 0%	12,890,596	14,729,401	0	27,619,996	16,504,261	-11,115,735	167%	On time, on budget	Scope defined, redesigning to maximum price limit	
	Aquatic Centre Upgrade (G)	Renewal 0%	107,150	0	0	107,150	48,952	-58,198	219%	Completed	Claims outstanding	
	PP May Street (Park Rd - bridge)	Renewal 0%	19,127	0	0	19,127	25,600	6,473	75%	Completed	Chairs outstanding	
	K&G May St East	Renewal 0%	1,418	0	0	1,418	32,318	30,900	4%	Completed	Finalisation stage	
	K&G May Street (Existing - Bridge)	Renewal 0%	70,339	0	0	70,339	87,514	10,875	88%	On time, underspent	In finalisation stage	
	SCC Riverside Park Project (G)	Renewal 0%	0	6,300	0	6,300	76,659	70,359	0%	Not commenced	Additional solar lights to be installed	
	Wollondilly River/Trail - Stage2 (G)	Renewal 100%	0	0	0	0	0	0	0%	Completed	Handrail to be installed	
	BR May St Bridge replacement	Renewal 100%	824,769	207,414	0	1,032,183	833,473	-198,710	124%	Completed	Requires funding to proceed, Project has been superseded	
	Hockey Facility Purchase	Renewal 0%	0	0	0	0	3,000,000	3,000,000	0%	Not commenced	Budget to be transferred	
	Towrang Road Bridge Replacement	Renewal 100%	153,000	830	0	153,830	153,000	830	80%	On time, on budget	Tender phase completed and recommendation to council for July 21 meeting.	
	Thorndon Road Bridge Replacement (G)	Renewal 100%	0	0	0	282,000	282,000	0	100%	Completed	Funds required to proceed	
	Goulburn-Crookwell Rail Trail (G)	Renewal 0%	0	0	0	0	16,000,000	16,000,000	0%	Not commenced	Not commenced	
	Crookwell Rd - Shared User Path (G)	Renewal 0%	313,377	0	0	313,377	315,197	1,820	99%	Completed	Completed	
	Riverside PK Playpace	Renewal 0%	395,213	2,422	0	397,635	400,000	2,364	99%	On time, on budget	Evaluation completed, report to Council.	
	Hockey Redevelopment - West Field Refurb (G)	Renewal 50%	270,952	1,510,668	0	1,781,620	2,000,000	-218,380	148%	On time, on budget	Commenced in April 2021	
	Hockey Redevelopment - Car Park (G)	Renewal 0%	17,227	30,855	0	48,082	200,000	151,918	24%	On time, on budget	Design being finalised	
	Hockey Redevelopment - New Amenities (G)	Renewal 0%	0	11,000	0	11,000	50,000	39,000	22%	On time, on budget	Concept design completed and DA documentation being prepared	
	Hockey Redevelopment - Lighting Upgrade (G)	Renewal 0%	59,475	305,853	0	365,328	200,000	-165,328	183%	On time, on budget	Lights ordered, Jul install and commissioning, Sept cut over to new power supply	
	Renewal 25%	Renewal 0%	52,459	46,956	0	99,416	150,000	50,584	66%	On time, on budget	detailed design of river crossing to be completed and construction commenced on Cemetery street including kerb and path in May 21.	
	Wollondilly Walking Track - Cemetery St (G)	Renewal 0%	78,640	0	0	78,640	80,000	1,360	98%	Completed	Completed	
	Crookwell Rd/Footpath Bridge to Mary Martin Drive (G)	Renewal 0%	0	0	0	0	80,000	80,000	0%	Not commenced	Not commenced	
	Hockey Redevelopment - Power Upgrade (G)	Renewal 0%	0	225,418	0	225,418	50,000	-175,418	451%	On time, on budget	Essential energy approval completed and construction expected Aug 21	
	Carrick Road Bridge Upgrade (G)	Renewal 100%	25,913	740	0	26,653	100,000	73,347	27%	On time, on budget	Tender phase completed and recommendation to council for July 21 meeting.	
	210 - Operations		25,563,435	22,887,704	0	48,451,139	52,013,959	-3,562,820	93%			
	RRBG - Taralga Road - Rural (G)	Renewal 100%	95,120	0	0	95,120	200,854	105,734	47%	On time, on budget	190K budget - quarterly review - rest to urban	
	RRBG - Taralga Road - Urban (G)	Renewal 100%	45,283	99,082	0	144,365	312,850	168,485	46%	Late, expected to be on budget	Resealing Taralga Rd - maintenance all roads	
	Drainage Slocombe St - Loder to Stewart St CO	Renewal 100%	390	0	0	390	0	-390	0%	Not commenced	Project completed under 190081.	
	Drainage General Urban	Renewal 100%	44,437	36,834	0	81,270	100,000	18,730	81%	Not commenced	Money to be expended on other projects, change description to suit	
	Gravel Reheating	Renewal 100%	324,030	58,125	0	382,155	541,000	158,845	71%	Completed	RRBC Urban - Union St, Taralga Rd	
	Guardrails - Urban - Local	Renewal 100%	15,565	0	0	15,565	24,800	9,235	63%	Completed	Budget \$340K - quarterly review - RRRP \$108K Invoice to be received	
	Guardrails - Sealed Rural - Local	Renewal 100%	148,262	0	0	148,262	193,318	45,056	77%	Completed	Notes suggest that works not required to proceed	
	K&G Auburn Street (Citizen - Shepherd)	Renewal 100%	99	0	0	99	0	-99	0%	Completed	Reseal & drainage	
	RHL Collector Rd - Veolia Sec4	Renewal 100%	473,329	0	0	473,329	694,000	160,671	75%	Late, expected to be on budget	Awaiting ground investigation	
	Rural Resealing	Renewal 100%	341,994	12,003	0	353,997	343,723	-10,274	103%	Completed	Limited progress, handover estimate late Oct	

Date Report Run: 31-May-2021

Operations Capital Report by Business Unit for 2020/21
for YTD Period Ending May



Description	Renewal %	Actual YTD		PI Commit	Works Commit	Total Actual YTD	% Variance		% of Budget	Status	Comments
		Original Budget Z1PJOB	363,959				Current Budget Z1PJO3	\$			
Urban Resealing	Renewal 100%	451,496	363,959	0	144,725	508,684	512,893	4,209	99%	Completed	Report received 2 Sept - delay in hand over Handed over 1 Sept. B2B issues have meant this program needs to be revised, some bits of the program will be removed
St Lighting and Traffic Facilities	Renewal 0%	25,000	30,169	0	0	30,169	25,000	-5,169	121%	Completed	Progressing
Light Fleet Replacements	Renewal 0%	502,000	463,141	0	63,597	526,737	502,000	-24,737	105%	On time, expected to be overspent	Plaint not expected until next financial year.
Minor Plant Replacements	Renewal 0%	45,000	908	0	20,648	21,556	65,000	43,444	33%	On time, on budget	Compactor to arrive in February 21
Heavy Fleet Replacements	Renewal 0%	900,000	776,120	0	1,665,923	2,442,044	2,058,089	-383,955	119%	On time, on budget	Evaluations prime mover & grader underway in Sept Side contractor RFT closes November
RRP - Taranga Rd SRR Repair (G)	Renewal 100%	160,000	0	0	0	0	0	0	0%	Not commenced	
CPTGS Bus Shelters (G)	Renewal 70%	105,000	0	0	0	0	0	0	0%	Not commenced	
Footpath Replacement	Renewal 100%	200,000	36,841	0	29,333	66,173	108,200	42,027	61%	On time, on budget	
ROUNDBOUTS Future Years	Renewal 0%	350,000	0	0	0	0	0	0	0%	Not commenced	
Range Road - Fiking Country Roads (G)	Renewal 40%	0	221,123	0	0	221,123	221,412	289	100%	Completed	
RHL - HI Quality Sec94	Renewal 100%	0	9,414	0	0	9,414	78,309	68,895	12%	Late, expected to be on budget	Limited progress, handover estimate late Oct Planned handover end of November
RHL Brayton Rd - Gunlake Sec 94	Renewal 100%	100,000	142,501	0	0	142,501	220,430	77,929	65%	Completed	Weather affected, planned to start mid April Budget \$338k Ambrose & Brayton Combined - quarterly review Limited progress, handover estimate late Oct Planned handover end November
RHL Ambrose Rd - Gunlake Sec 94	Renewal 100%	100,000	132,555	0	0	132,555	113,700	-18,855	117%	Completed	Weather affected, planned to start mid April Budget \$338k Ambrose & Brayton Combined - quarterly review Limited progress, handover estimate late Oct Planned handover end November
RHL - MultiEquip Sec94	Renewal 100%	0	52,522	0	0	52,522	50,000	-2,522	105%	Completed	As per previous comments to be amended in Q review
UR Con Pockley/Shannon Drive Link	Renewal 0%	0	26,500	0	0	26,500	30,000	3,500	88%	On time, on budget	
RHL Cullulla Rd - HI Quality Sec 94	Renewal 0%	120,000	25,096	0	5,500	30,596	64,925	34,329	47%	On time, on budget	
RHL Sth Manlani - Rural Sec 94	Renewal 100%	0	2,784	0	110,000	112,784	110,000	-2,784	103%	On time, on budget	Weather delays
Crookwell / Mary's Mount Rds Intersection	Renewal 0%	0	280,492	0	0	280,492	280,492	0	100%	Completed	
Drainage Fitzroy St (near Lamara Pl)	Renewal 0%	100,000	8,191	0	2,368	10,559	10,000	-559	106%	Completed	
RTR Pomeroy Rd - SRR Construction (G)	Renewal 0%	0	0	0	0	0	0	0	0%	Not commenced	
Blackspot Mountain Ash (G)	Renewal 90%	1,401,358	1,366,667	0	39,950	1,406,617	1,401,358	-5,259	100%	On time, on budget	
Urban Road Rehabilitation	Renewal 100%	108,053	1,105	0	0	1,105	0	-1,105	0%	Not commenced	
Gravel Pit Rehab/Improvements	Renewal 50%	20,000	20,019	0	0	20,019	20,000	-19	100%	Completed	
Kerb & Gutter Replacement	Renewal 100%	205,000	62,342	0	6,850	69,192	205,000	135,808	94%	On time, on budget	
Drainage General Rural	Renewal 0%	150,000	8,462	0	5,164	13,625	150,000	136,375	9%	Late, expected to be on budget	
R2K Windellama Road Rehabilitation (G)	Renewal 100%	720,865	578,283	0	40,480	618,763	611,762	-7,001	101%	Completed	
R2R Forbes Street Reconstruction (G)	Renewal 100%	133,192	150,099	0	0	150,099	137,992	-12,107	109%	Completed	
R2R Bourke Street Rehabilitation (G)	Renewal 100%	207,000	8,826	0	188,885	197,711	207,000	9,289	96%	On time, on budget	
R2R Auburn - Mundy R/About Rehab (G)	Renewal 100%	99,200	15,352	0	113,718	129,070	109,759	-19,311	118%	On time, expected to be overspent	
Victoria Park Precinct Parking Alterations	Renewal 70%	100,000	0	0	0	0	100,000	0	0%	Not commenced	
Pomeroy Rd - Rural Road Construction	Renewal 0%	0	12,826	0	4,046	16,873	25,000	8,127	67%	Completed	
Blackspot - Bourke/Addison Roundabout (G)	Renewal 0%	35,865	0	0	0	0	35,865	35,865	0%	On time, on budget	
Blackspot Taranga Road Upgrade (G)	Renewal 100%	804,403	412,695	0	109,897	522,591	804,403	281,812	65%	Quarterly review, carryover required	
20-21 Footpath Stimulus Program (a)CIGP (G)	Renewal 60%	192,452	190,396	0	190,396	382,848	400,000	17,152	96%	On time, on budget	
Mountain Ash Road - Pavement Renewal (G)	Renewal 100%	286,314	45,935	0	151,565	437,879	1,251,153	813,274	35%	On time, on budget	
Carrick Road - Sealing (G)	Renewal 0%	0	45,935	0	0	45,935	829,425	783,490	19%	On time, on budget	
SPP Windfishing Road Marulan (G)	Renewal 100%	0	0	0	50,440	50,440	75,000	24,560	67%	On time, on budget	Budget to be amended om Q review
SPP Auburn St Pedestrian Safety (G)	Renewal 0%	0	863	0	19,182	20,045	35,000	14,955	57%	On time, on budget	Budget to be amended om Q review
Windellama Road - Fiking Country Rds (G)	Renewal 90%	0	7,500	0	0	7,500	0	-7,500	0%	Not commenced	
220 - Community Facilities		9,396,513	7,230,564	0	3,281,710	10,512,274	13,199,712	2,687,437	80%		
Plant & Equipment - Aquatic Centre	Renewal 100%	0	0	0	18,988	18,988	19,890	903	95%	On time, on budget	
Recreation Area Improvements	Renewal 100%	50,000	44,410	0	1,818	46,228	46,360	132	100%	Completed	



Operations Capital Report by Business Unit for 2020/21
for YTD Period Ending May

Date Report Run: 31-May-2021

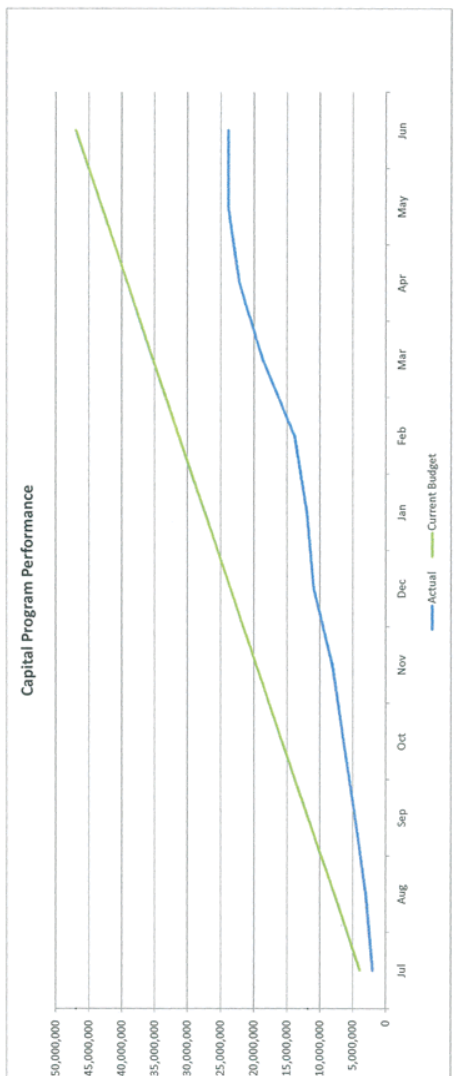
Description	Renewal %	Original Budget 21PQ08	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21PQ03	\$ Variance	% of Time	Status	Comments
Belmore Park Improvements	Renewal 100%	25,000	25,757	0	0	25,757	25,000	-757	103%	Completed	
Avenues of Honour - Tree Planting	Renewal 0%	50,000	77,903	0	9,972	87,875	95,707	7,832	92%	On time, on budget	
CBD Asset Renewals	Renewal 100%	30,000	0	0	20,000	20,000	20,000	0	100%	Completed	Commitment noted but no work commenced
Playground Facility Renewals	Renewal 100%	70,000	0	0	0	0	0	0	0%	Completed	
Seiffert Oval pavillion (G)	Renewal 100%	0	0	0	0	0	0	0	0%	Completed	
Memorial Gardens Beams	Renewal 0%	30,000	27,321	0	0	27,321	30,000	2,679	91%	On time, on budget	
Building Asset Replacement	Renewal 100%	40,000	34,077	0	3,769	37,845	40,000	2,155	95%	On time, on budget	
Civic Centre Furniture & Fittings	Renewal 100%	30,000	26,050	0	3,322	29,372	30,000	628	98%	On time, on budget	
Civic Centre Carpet Renewal	Renewal 100%	20,000	15,038	0	6,782	21,820	20,000	-1,820	109%	Completed	
CBD Masterplan Implementation	Renewal 0%	500,000	765,949	0	127,463	893,412	1,008,362	114,950	89%	On time, on budget	
Other Parks/Reserves Replacements	Renewal 100%	20,000	136	0	136	136	20,000	19,864	32%	On time, on budget	
City Wide Creek Bed Improvements	Renewal 100%	1,064	1,064	0	573	1,636	35,000	33,364	5%	On time, on budget	
Public Conveniences Renewal	Renewal 100%	100,000	9,182	0	0	9,182	0	0	100%	Quarterly review, carryover required	
Civic Centre Security Renewal	Renewal 100%	25,000	1,019	0	18,942	19,961	25,000	5,039	80%	On time, on budget	Residual budget has been transferred.
Civic Centre Renewal - Air Conditioner	Renewal 100%	150,000	9,240	0	134,350	143,590	150,000	6,410	96%	On time, on budget	
Herreshington St Depot Workshop Renewal	Renewal 100%	600,000	72,521	0	20,447	92,968	344,184	251,216	27%	On time, on budget	
Active Recreation Facilities Renewal Future Years	Renewal 100%	50,000	17,739	0	0	17,739	32,381	14,642	55%	On time, on budget	
Japanese Garden - Victoria Park	Renewal 0%	250,000	0	0	0	0	0	0	0%	Not commenced	
George Street Manulan Landscaping	Renewal 0%	25,000	25,000	0	0	25,000	26,636	3,636	87%	Completed	
Woolliwilly Walking Track - Esangrove (G)	Renewal 0%	0	7,556	0	0	7,556	6,244	-1,312	121%	Completed	
Climate Change Mitigation Rec Area (G)	Renewal 0%	0	43,674	0	13,627	57,301	69,375	12,074	83%	Late, expected to be on budget	
Conversation Pit - Victoria Park	Renewal 0%	70,000	41,006	0	10,390	51,396	70,000	18,604	73%	On time, on budget	
Vnolia Arena Surface Resealing	Renewal 100%	12,000	15,640	0	0	15,640	0	0	100%	Completed	
Seiffert Oval Grandstand Improvements	Renewal 100%	250,000	224,572	0	0	224,572	224,500	-72	100%	Completed	
Cookshoondoo Amenities Building (G)	Renewal 0%	0	458,683	0	535,374	994,057	1,074,884	80,827	92%	On time, on budget	
Hockey Facility - Goulburn Workers Arena	Renewal 0%	0	12,902	0	3,659	16,560	8,590	-7,970	193%	Completed	
Outdoor Lighting Upgrade - Aquatic Centre	Renewal 100%	0	95,109	0	0	95,109	95,110	1	100%	Completed	
Goulburn Showground Rec Area NSW Stimulus (G)	Renewal 65%	0	563,991	0	103,126	667,117	742,902	75,785	90%	On time, on budget	
North Park Storage Shed Gbn Inr Rugby League	Renewal 0%	0	9,068	0	0	9,068	9,068	0	100%	completed	
Manulan Cricket Oval Pitch	Renewal 100%	0	28,485	0	0	28,485	28,485	0	100%	completed	
Manulan Soccer Field Fencing	Renewal 0%	0	9,300	0	0	9,300	9,300	0	100%	completed	
Woolliwilly Walking Track - Lower Sterne St (G)	Renewal 0%	0	21,843	0	517,628	539,471	543,756	4,285	99%	On time, on budget	
Talling Toilet Block Renewal (G)	Renewal 100%	0	0	0	87,460	87,460	100,000	12,540	87%	On time, on budget	
BVCRRF - CL Animal Welfare GRN 51 (G)	Renewal 0%	0	0	0	0	0	5,000	5,000	0%	Not commenced	
Seiffert Oval Sight Screens Replacement (G)	Renewal 100%	0	0	0	35,589	35,589	35,238	-351	101%	On time, on budget	
230 - Asset & Design		2,422,000	2,690,415	0	1,673,414	4,363,829	5,017,794	653,965	87%		
Survey Equipment	Renewal 100%	0	12,947	0	0	12,947	10,000	-2,947	122%	On time, expected to be overspent	
On-Road Cycleways in CRD (G)	Renewal 0%	0	245,896	0	42,254	288,150	281,000	-7,150	103%	Completed	
Total Capital Program		69,080,345	35,743,257	0	27,885,083	63,628,340	70,522,465	6,894,125	0%		



Operations Capital Report by Business Unit for 2020/21
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Description	Renewal %	Original Budget	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget	% of Budget	Status	Comments
		21P108				21P103		92%		



Utilities Capital Report by Business Unit for 2020/21
for YTD Period Ending May



Date Report Run: 31-May-2021

Description	Renewal %	Original Budget 21P/Q3	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	% of Time		Status	Comments
							Current Budget 21P/Q3	\$ Variance		
240 - Waste Management								92%		
Environmental Improvement Works Goulburn	Renewal 100%	100,000	137,991	0	1,000	138,991	155,000	75%	On time, underspent	Litter nets delivered. Remaining funds to be carried over to 2122FY or reassigned.
Environmental Improvement Works Marulan	Renewal 100%	30,000	57,500	0	1,516	59,016	40,000	148%	Late, not expected to be completed this year	Landfill reconfiguration completed and a new leachate pump has been received. Further stormwater works will require a period of dry weather to commence, and are therefore not expected to be completed this financial year, now showing as overment as some funds moved to 2122FY
Goulburn WMC Improvements - Renewal CO	Renewal 100%	0	3,518	0	0	3,918	0	0%	On time, on budget	Remaining funds to be carried over to 2122FY or reassigned.
Replacement Bins & Lifters	Renewal 100%	80,000	39,140	0	0	39,140	80,000	49%	On time, underspent	
Tarago WMC Improvements - Amenities CO	Renewal 100%	0	0	0	0	0	0	0%	On time, on budget	
Tarago WMC Environmental Works	Renewal 100%	0	0	0	0	0	0	0%	On time, on budget	
Goulburn WMC Improvements - Drilling Mud CO	Renewal 0%	0	180	0	0	180	0	0%	On time, on budget	
Organics Infrastructure (G)	Renewal 0%	0	314,686	0	0	314,686	300,036	105%	On time, on budget	Tender Upload Fee - Drill Mud.
Tarago WMC Improvements - Power CO	Renewal 0%	0	7,381	0	0	7,381	21,886	34%	On time, underspent	Grant variation approved for underspent funds to be allocated toward the purchase of a trommel.
Goulburn WMC Drilling Mud Facilities	Renewal 0%	0	0	0	0	0	523,595	0%	Late, not expected to be completed this year	Business case indevelopment following tender process.
Goulburn WMC Improvements - New	Renewal 0%	7,300,000	21,535	0	50,764	72,299	550,000	13%	Late, not expected to be completed this year	Tender documents in development.
Commercial Waste Tubs - Renew	Renewal 100%	40,000	32,548	0	182	32,729	40,000	82%	On time, on budget	
Commercial Waste Tubs - New	Renewal 0%	5,000	600	0	0	600	5,000	12%	On time, on budget	
Screening Machine - Composting	Renewal 0%	0	18,776	0	0	18,776	350,000	0%	On time, on budget	Tender documents in development.
Truck Camera/Software	Renewal 0%	0	18,776	0	0	18,776	20,000	94%	On time, on budget	Software installation underway for new collection trucks.
Compactor "Wrapping"	Renewal 0%	0	12,359	0	12,359	12,359	9,000	137%	On time, expected to be overspent	Funds available in education budget if required.
250 - Water Services								33%		
Goulburn WTP Mechanical Works and Entrance	Renewal 100%	0	14,422	0	0	14,422	23,109	62%	Completed	
Goulburn WTP Raw Water Augmentation	Renewal 0%	3,000,000	0	4,300	4,300	4,300	3,170,245	0%	On time, on budget	
Goulburn Retention Tank	Renewal 100%	2,500,000	2,201,926	0	326,850	2,528,777	2,500,000	101%	On time, on budget	
Water Connections - Private Works	Renewal 100%	252,014	195,746	0	5,695	201,351	252,014	80%	On time, on budget	
Hetherington St Depot Improvements	Renewal 100%	0	0	0	0	0	0	0%	Completed	
Water Meter Replacement	Renewal 100%	60,000	23,061	0	0	23,061	60,000	38%	Completed	
Potable Low Level Standpipes	Renewal 0%	0	0	0	0	0	0	0%	Completed	
Water Quality Sampling System	Renewal 0%	0	3,318	0	0	3,318	33,021	10%	On time, on budget	
Marulan WTP Renewal	Renewal 100%	100,000	9,666	0	36,010	45,676	222,275	21%	On time, on budget	
Goulburn WTP Concrete repairs	Renewal 0%	0	48,567	0	40,945	89,513	118,442	76%	Completed	
Chlorination Systems renewal	Renewal 100%	0	445	0	0	445	0	0%	Completed	
Pejar Dam Amenities Water Service Replacement	Renewal 100%	100,000	101,658	0	0	101,658	100,000	102%	Completed	
Dam Safety and Rehabilitation	Renewal 0%	25,000	23,273	0	0	23,273	25,000	93%	Completed	
Marulan PS Pontoon Design & Replacement/Sandbagging of Bank	Renewal 100%	200,000	5,134	0	0	5,134	6,000	86%	On time, on budget	Delayed due to high river levels at Marulan.
Water Services Shed Main Renewal	Renewal 100%	30,000	25,800	0	0	25,800	30,000	86%	Completed	
WTP Cottage/Office Renewals	Renewal 100%	0	10,087	0	0	10,087	13,000	78%	Completed	
Gba WTP Mechanical/Electrical Renewal	Renewal 100%	0	0	0	14,308	14,308	0	100%	On time, on budget	
WSM Growing Local Economies Common St. (G)	Renewal 0%	623,590	353,656	0	37,273	390,909	353,656	111%	On time, on budget	
Water Distribution Plant & Equipment	Renewal 0%	30,000	30,572	0	6,235	36,807	30,000	123%	On time, on budget	Awaiting Grant fund clarifications.
260 - Waste Water Services								51%		
Marulan Pump Station Improvements	Renewal 100%	1,000,000	7,523	0	114	7,636	6,668	115%	Not due to commence	Scheduled to commence 21/22 financial year. Land acquisition in process.
Pump Replacements	Renewal 100%	45,000	24,433	0	0	24,433	45,000	54%	On time, on budget	
Goulburn Mains Rehabilitation	Renewal 100%	2,000,000	1,927,701	0	64,792	2,002,492	2,000,000	100%	Completed	
Sewer Connections - Private Works	Renewal 100%	100,000	14,253	0	0	14,253	100,000	14%	On time, on budget	
Marulan WWTP - Renewal	Renewal 100%	5,000,000	137,746	0	6,653	144,399	128,914	112%	On time, on budget	



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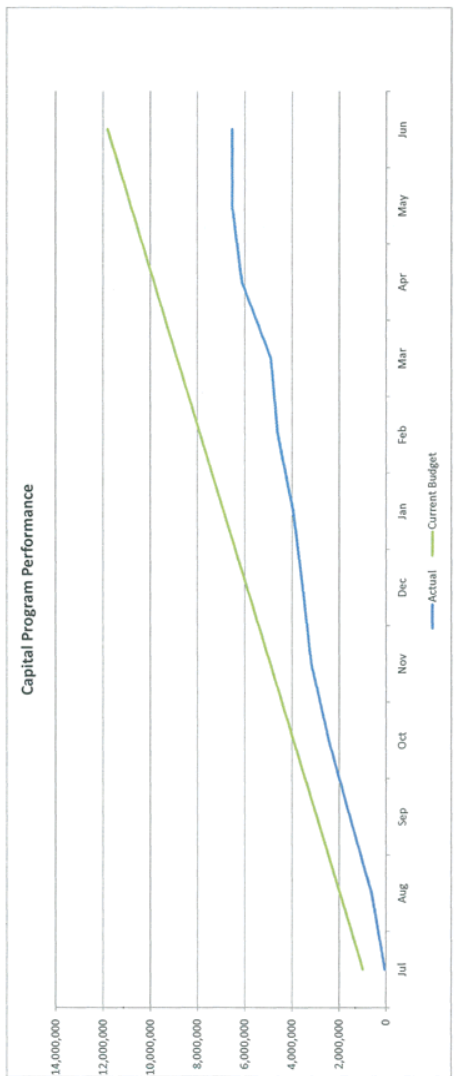
Description	Renewal %	Original Budget 21P/08	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget 21P/Q3	% of Time:		Status	Comments
								\$ Variance	% of Budget		
STWRIS Stage 1 Design and Construction (G)	Renewal 100%	0	70,021	0	0	70,021	101,472	31,451	69%	Completed	
STWRIS Stage 2 Reuse Irrigation Scheme (G)	Renewal 0%	5,000,000	3,103,400	0	157,310	3,270,709	4,118,900	848,191	79%	On time, on budget	Ongoing Project. Incorrectly costed.
Goulburn WWTP Telemetry Upgrade	Renewal 100%	0	6,568	0	0	6,568	0	-6,568	0%		
Gbn WWTP Electrical/Mechanical Renewals	Renewal 100%	150,000	72,371	0	97,684	170,655	150,000	-20,655	114%	Completed	
Goulburn WWTP Solar	Renewal 0%	0	669,042	0	1	669,042	1,692,880	1,023,838	40%	Completed	
BP West PS replacement design	Renewal 100%	0	0	0	0	0	100,000	100,000	0%	Not commenced	
Gbn WWTP Shed & Revegetation	Renewal 0%	0	21,075	0	14,875	35,951	37,000	1,049	97%	Completed	
Rec Area Sewer Pump Station Construction	Renewal 100%	0	24,041	0	0	24,041	7,984	-16,057	301%	On time, on budget	
Sewer Distribution Plant & Equipment	Renewal 0%	10,000	14,878	0	2,991	17,869	10,000	-7,869	179%	On time, expected to be overspent	
Goulburn WWTP Sludge Lagoon	Renewal 100%	150,000	6,839	0	0	6,839	100,300	93,461	7%	Completed	
Goulburn WWTP Step Screen Replacement	Renewal 100%	0	0	0	48,700	48,700	49,700	99,461	100%	Quarterly review, carryover required	Scheduled to receive Step Screen start of 21/22 financial year.
Total Capital Program		13,455,000	6,110,491	0	404,120	6,514,611	8,648,318	2,134,207	75%		
		27,930,604	9,792,656	0	941,367	10,735,424	17,724,305	6,990,881	0%		



Utilities Capital Report by Business Unit for 2020/21
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Description	Renewal %	Original Budget	Actual YTD	PJ Commit	Works Commit	Total Actual YTD	Current Budget	% of Time: \$ Variance	% of Budget	Status	Comments
		21P/08				YTD	21P/03		92%		



15.10 STATEMENT OF INVESTMENTS & BANK BALANCES

Author: Beverley Moore, Accountant

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **Statement of Investments & Bank Balances**  

Link to Community Strategic Plan:	Delivery Plan Action CL1.2 - Ensure the long term financial sustainability of Council through effective and prudent financial management (CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community)
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report by the Director Corporate & Community Services and the Business Manager Finance & Customer Service on the Statement of Investments and Bank Balances be received.

BACKGROUND

To report on the Investment Performance and Bank Balances as at 31/05/2021.

REPORT

1. Monthly Investment Performance Indicators

Attached are the Investment Performance Indicators which compares Council’s portfolio against the Investment Policies Term Mix and Benchmark Interest Rates Performance indicators. Also attached is Council’s Investment Portfolio. Please note all interest rates and market values quoted in the Investment Portfolio Attachment are based on the latest available data.

2. Statement of Investments and Bank Balances

The amount of investments and bank balances reported to Council as at the end of April 2021 was \$82,531,858 meaning that this month’s balance of \$87,631,995 equates to an increase of \$5,100,137 in investments and cash held.

The table on the following page outlines the reasons for this increase.

Receipts		
Rates and Water Receipts	4,559,176	
Financial Assistance Grant	636,265	
Sundry Debtors	4,768,354	
Investment Redeemed		
S64/94 Income	409,571	
Other Income (including interest, term deposits redeemed)	2,829,580	
Total Receipts		13,202,946
Payments		
Salaries and Wages	1,778,753	
Payments to Creditors	6,324,056	
Total Payments		8,102,809
Increase/(Decrease) in cash and investments		5,100,137

3. Investments matured/defaulted this financial year

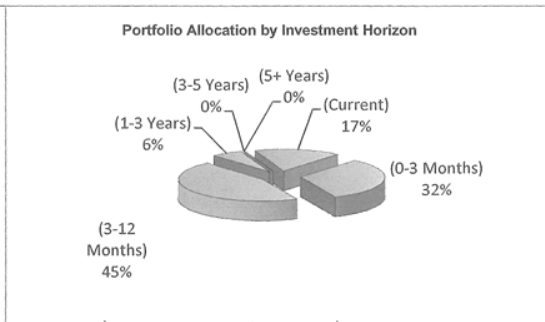
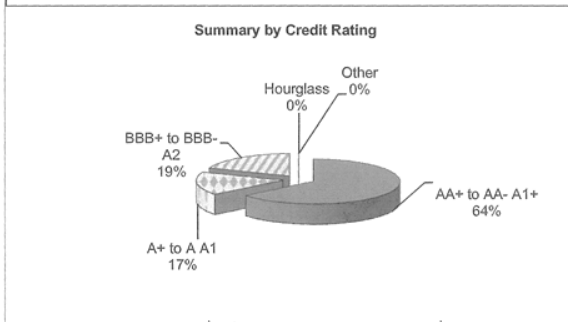
No investments have matured or defaulted in the 2020/21 financial year.

Performance Indicators - Investments and Interest Earned - As at 01 June 2021

Rating	Diversification & Credit Risk		Long Term	Short Term	Total	Total %	Max
	Long Term Ratings	Short Term Rating					
Scale	(Standard & Poors)	(Standard & Poors)	Actual	Actual	Actual	Actual	
1	AA+ to AA-	A1+	0	54,022,720	54,022,720	64.30%	100%
2	A+ to A	A1	0	14,000,000	14,000,000	16.66%	100%
3	BBB+ to BBB-	A2	0	16,000,000	16,000,000	19.04%	30%
4	Hourglass		0	0	0	0.00%	0%
5	Other		0	0	0	0.00%	5%
			0	84,022,720	84,022,720	100.00%	
1	Within Policy Guidelines						
2	Within Policy Guidelines						
3	Within Policy Guidelines						
4	Within Policy Guidelines						
5	Within Policy Guidelines						

Portfolio - Term Mix					
			Actual	Actual %	Maximum
A	At Call	(Current)	14,022,719.00	16.69%	100.00%
B	Working Capital	(0-3 Months)	27,000,000.00	32.13%	90.00%
C	Short Term	(3-12 Months)	38,000,000.00	45.23%	80.00%
D	Medium Term	(1-3 Years)	5,000,000.00	5.95%	30.00%
E	Medium To Long Term	(3-5 Years)	-	0.00%	30.00%
F	Long Term	(5+ Years)	-	0.00%	0.00%
			84,022,719		
A	Within Policy Guidelines				
B	Within Policy Guidelines				
C	Within Policy Guidelines				
D	Within Policy Guidelines				
E	Within Policy Guidelines				
F	Within Policy Guidelines				

Benchmark Interest Rates Performance			
1 Benchmark Rate - Average for 2020/2021			
Benchmark Rate -Average for 2020/2021		0.0536%	
Portfolio Over Benchmark		70,000,000	100.00%
Portfolio under Benchmark		-	0.00%
Total		70,000,000	
Excludes At Call		14,022,719	
Total including At Call		84,022,719	
2 Average Benchmark Rate for Financial Year			
Benchmark - 90 Day BBSW Average for July 2020		0.1015%	
Benchmark - 90 Day BBSW Average for August 2020		0.0989%	
Benchmark - 90 Day BBSW Average for September 2020		0.0889%	
Benchmark - 90 Day BBSW Average for October 2020		0.0737%	
Benchmark - 90 Day BBSW Average for November 2020		0.0200%	
Benchmark - 90 Day BBSW Average for December 2020		0.0159%	
Benchmark - 90 Day BBSW Average for January 2021		0.0159%	
Benchmark - 90 Day BBSW Average for February 2021		0.0116%	
Benchmark - 90 Day BBSW Average for March 2021		0.0341%	
Benchmark - 90 Day BBSW Average for April 2021		0.0407%	
Benchmark - 90 Day BBSW Average for May 2021		0.0407%	
Benchmark - 90 Day BBSW Average for June 2020		0.1015%	
Average Benchmark Rate for Financial Year to Date		0.0536%	



Statement of Investment and Bank Balances as at 01 June 2021

Description	Maturity Date	Investment Type	Rating	Current Interest Rate	Amount Invested
Comm Bank - Cash Management Account		AC	A1+	0.10%	\$ 14,022,720
Rabo 1826 Day TD - Curve	1/06/2021	TD	A1	3.30%	\$ 3,000,000
Police & Nurses 1827 Day TD - RimSec	8/06/2021	TD	A2	3.50%	\$ 2,000,000
Bank Of Queensland 730D TD - Curve	17/09/2021	TD	A2	1.65%	\$ 3,000,000
ING Bank Australia 735 Day TD - RimSec	22/02/2022	TD	A1	1.60%	\$ 2,000,000
ING Bank Australia 729 Day TD - Curve	17/03/2022	TD	A1	1.50%	\$ 2,000,000
NAB 365 Day TD - NAB 9295 1144	2/06/2021	TD	A1+	1.00%	\$ 10,000,000
Westpac 731 Day TD	27/06/2022	TD	A1+	1.01%	\$ 5,000,000
Westpac 365 Day TD	29/06/2021	TD	A1+	0.97%	\$ 5,000,000
AMP 364 Day TD - Curve	16/11/2021	TD	A2	0.75%	\$ 5,000,000
AMP 365 Day TD - RimSec	1/12/2021	TD	A2	0.75%	\$ 3,000,000
AMP 364 Day TD - RimSec	9/12/2021	TD	A2	0.75%	\$ 2,000,000
Commonwealth Bank of Australia 365 Day TD - CBA	16/02/2022	TD	A1+	0.41%	\$ 10,000,000
ME Bank 365 Day TD - Curve	3/03/2022	TD	A2	0.48%	\$ 1,000,000
Commonwealth Bank of Australia 365 Day TD - CBA	4/03/2022	TD	A1+	0.46%	\$ 10,000,000
Macquarie Bank 90 Day Term Deposit	7/07/2021	TD	A1	0.25%	\$ 7,000,000
Total Investments Held					\$ 84,022,720

Total Investments Held	\$ 84,022,720
Balance as per Passbook-Commonwealth Bank	2,741,913.57
Add: Outstanding deposits	213,313.80
Less: Unpresented cheques	6,333.35
Balance as per Cash Book-Commonwealth Bank	2,948,874.02
Add- Trust Fund	660,401.57
Total Cash & Investments @ 01/06/2021	87,631,995.19

15.11 REQUEST FOR FINANCIAL ASSISTANCE - GOULBURN DISTRICT HISTORICAL & GENEALOGICAL SOCIETY (HISTORY GOULBURN)

Author: Brendan Hollands, Director Corporate & Community Services

Authoriser: Warwick Bennett, General Manager

- Attachments:**
1. **Application for Financial Assistance - History Goulburn** [↓](#) 
 2. **Financial Statements 2019-2020** [↓](#) 
 3. **Letter of Support** [↓](#) 
 4. **St Clair Significance Assessment** [↓](#) 

Link to Community Strategic Plan:	CSP Strategy C02 – Encourage and facilitate active and creative participation in community life.
Cost to Council:	Funds are available in the budget for donations made under the Financial Assistance Policy. There is a budget of \$80,000 for grants issued under this policy in the 2021/22 financial year. Approval of the recommendations contained within this meeting’s agenda would leave a remaining amount of \$76,500 for future contributions.
Use of Reserve Funds:	Not Applicable. Budgeted amount funded from revenue.

RECOMMENDATION

That

1. The report of the Director of Corporate & Community Services on Requests for Financial Assistance – History Goulburn Company be received.
2. Council approve a contribution of \$3,500 to The Goulburn District Historical & Genealogical Society Inc. funded from the 2021/22 Financial Assistance budget.

BACKGROUND

At its meeting on 19 September 2017, Council adopted the new Financial Assistance Policy. Under this Policy, applications seeking funding for amounts greater than \$1,000 are reported to Council for approval.

REPORT

A request has been received from The Goulburn District Historical & Genealogical Society Inc. (History Goulburn) seeking \$7,000 financial assistance from to match potential grant funding from Museums & Galleries of NSW to engage a specialist Regional Museum Advisor to work with History Goulburn personnel as they prepare to return to St Clair Museum.

The advisor will work with History Goulburn to assess the current collection in terms of relevance, condition and whether there is any duplication. This will enable History Goulburn to identify any items in the collection which are “superfluous” to the collection so that the items can be de-accessioned before the collection is returned to the St Clair Villa.

A copy of the application is attached for your consideration. As required for all requests of \$5,000 and above, a copy of the most recent financial statements is included in the application.

The recommendation is for Council to approve a contribution of \$3,500 toward the cost of engaging the Museums Advisor. This in effect means that the engagement will be funded as follows:

- Museums & Galleries NSW – 50%
- Council – 25%

- History Goulburn – 25%

It should be noted that, as part of this recommendation, management have also taken into consideration that History Goulburn have been offered a significant section of the basement at Clinton Street to store some of their paper based archives, including EC Manfred Collection, rent free.



Application for Financial Assistance

Applicant / Organisation Details	
Name:	Goulburn District Historical & Genealogical Society Inc (trading as History Goulburn)
Address:	St Clair, 318 Sloane St, PO Box 396, Goulburn, 2580
Contact Person:	Jennifer Lamb
Telephone:	0458 028 003
Email Address:	historygoulburn2580@gmail.com

Amount Applied for (Including GST if Applicable)
\$ 7,000

Which Funding Stream are you applying under? (Please tick one):

*Financial Assistance for Community Events and/or projects
(See below)*

*Mayor's Discretionary Fund
(See below)*

Funding Principles:

Funding is available under the following funding streams:

- Financial Assistance for Community Events, Projects and Representation**
Financial contribution to assist with the cost of a community event and/or project or to assist individuals/groups representing their community.

This stream is made available for:

- Funding requested by community and/or charitable organisations for events that do not satisfy the criteria under the *Event Development Funding Policy*.
- Funding requested by community and/or charitable organisations for projects that add value to the community.
- Financial support requested by members of the community to represent or participate in events (both sporting and cultural) at a national or international level.

Funding under this stream will be capped at \$10,000 and may be in the form of financial contribution, in-kind support or up to 50% fee waiver for Council venue hire.

- **Mayor’s Discretionary Fund**

Financial assistance available at the discretion of the Mayor and Deputy Mayor to assist with small projects and community initiatives.

This stream will be reserved for donations to charitable and “not for profit” organisations.

(Refer to Policy Document attached to this form for information on funding criteria)

Priority will be given to –

- Projects/events which support welfare activities
- Projects/events which support the priorities of the various plans adopted by Council
- Projects/events which have not previously received funding
- Areas where there is an obvious and documented community/local need
- Areas where the need is considered greatest

Other Grant Funding

Please provide details of funding received from other sources either approved or pending

History Goulburn is seeking a subsidised Museum Advisor under the Museums & Galleries of NSW’s (MGNSW) Regional Museums Advisor Program. MGNSW subsidises the position with \$7,000 which must be matched by the recipient organisation (History Goulburn).

This application seeks that matching funding.

Application for Financial Assistance

Description of the Project, Service or Event *(attach additional pages if space is insufficient)*

Page 4 of 4

Civic Centre 184-194 Bourke Street Goulburn NSW Telephone 4823 4444 www.goulburn.nsw.gov.au
Correspondence to: Goulburn Mulwaree Council Locked Bag 22 Goulburn NSW 2580

When completing this section please provide as much information as possible including details on the following where applicable:

- What identified community need does this project seek to fulfil?
- If an event, what are the benefits to the Goulburn Mulwaree area e.g. number of visitors
- Who will benefit from the project/event (include target groups and/or users & attach letters of support if applicable)

Goulburn District Historical and Genealogical Society Inc (History Goulburn) is seeking assistance to engage a specialist Regional Museum Advisor from Museums & Galleries of NSW (MGNSW) to work with History Goulburn personnel as they prepare to return to St Clair Museum.

The MGNSW Museum Advisor program would provide 20 X day visits by an appropriate advisor over a one-year period. MGNSW will provide \$7,000 for the program which must be matched by History Goulburn – the reason for this application.

The Museum Advisor is needed to work with History Goulburn on its substantial and important collection of some 10,000 objects and archives acquired over 70 years. The collection is directly relevant to the history of Goulburn and district with items donated by local people, groups and organisations, often as a means of preserving the stories/memories that those items hold.

Over this long period of collecting, the accumulation of objects has meant that some are duplicated, some are irrelevant, while some are in poor condition. To obtain the greatest benefit from the collection, it is necessary to identify all those items that best reflect Goulburn's history, and to consider alternate purposes for those that do not – 'to clear the wood from the trees', so to speak. In short, there are superfluous items in the collection that need to be de-accessioned.

A specialist Museum Advisor would have the knowledge and expertise to advise on this, as well as being able to provide a professional objective assessment of the collection. The assessment can be undertaken at Council's Bourke Street depot where the collection is currently stored.

Importantly, the assessment of the collection would best enable History Goulburn to use it to present exhibitions and displays in the restored St Clair Museum that tell not only the story of St Clair, but also the many stories of Goulburn. This will ensure that, after Council's major conservation work, St Clair will be revealed to the public in its best light. It will not only be a house museum about St Clair, but also the Museum of Goulburn.

The Museum Advisor will also advise on strategic planning for growth and sustainability, development of tourism opportunities and funding opportunities. In addition, the Advisor will help History Goulburn work with the St Clair Interpretation Plan commissioned by Council.

History Goulburn believes that the Museum Advisor program will be a fitting way to show History Goulburn's appreciation of the conservation work Council has undertaken on St Clair, which has been the home of History Goulburn for fifty years.

Benefits to the community

This project will make History Goulburn's collection far more accessible to the local community and to the many tourists who are interested in the history of the first inland city in Australia. The community will also benefit from having at St Clair a museum of Goulburn that tells Goulburn's story both through the fabric of the building and through the many displays and exhibitions selected from the collection. It is anticipated that, with the collection curated and clarified, History Goulburn will present a range of exhibitions and displays at St Clair that may change every few weeks to ensure that visitors will always see something new.

Background on the Collection

The Collection is currently stored at the Bourke Street depot in space generously made available by Council since the collection was removed from St Clair in November 2017 so that conservation work could be undertaken there. On its return to St Clair, History Goulburn will continue storing the Collection at Bourke Street, leasing the space from Council. Items will be brought to St Clair for periods of exhibition and for display and public programs, then returned to storage.

The Collection consists of a vast range of items dating from the 1820s, including: domestic, retail, educational, hospitality, rural and industrial items; clothing and other textiles; tools and machinery; accounting and judicial documents; photographs and other paper-based objects; musical instruments, etc.

Major components of the collection include:

- The James Sinclair collection of objects representing the builder and first owner of St Clair
- The Manfred collection of some 1500 plans and drawings of local buildings designed by the Goulburn architect EC Manfred from 1880 onwards, as well as associated paperwork
- The Miriam Chisholm Collection representing the life of a significant local family
- Parish Maps of County Argyle and surrounding areas
- Local newspapers, including Goulburn Herald, The Southern Argus, and Goulburn Evening Penny Post, dating from 1860s
- Business and commerce papers relating to local manufacturing and business enterprises
- Civic and cultural ephemera, including programs, scrapbooks, mayoral photographs and other paraphernalia.

ATTACHMENTS**Financial Statement for the year 2019-20**

Note on financial statement: In June 2020, History Goulburn received a donation of \$20,000 to assist with the fit-out of St Clair when we return to it. As indicated in its savings, History Goulburn is conscious of the expenses that will be incurred on its return to St Clair – this will include extensive IT and display equipment, paintwork, heaters, etc.


St Clair Significance assessment 2008 – by National Library of Australia

Although this assessment of the collection is 13 years old it indicates its importance which has continued to grow in the interim

Letter from Goulburn Heritage Group

Financial Information
For applications seeking funding of \$5,000 and above, the application <u>must</u> be accompanied by financial statements.

✓ Application checklists – Please complete before signing the Declaration
<input checked="" type="checkbox"/> Have you read and understood the guidelines?
<input checked="" type="checkbox"/> Have you completed all sections of the application form?
<input checked="" type="checkbox"/> Have you attached all relevant support materials and letters of support?
<input checked="" type="checkbox"/> Have you included all necessary documentation (e.g. Financial Information if applicable)
<input checked="" type="checkbox"/> Has the application been signed?
<input checked="" type="checkbox"/> Have you kept a copy of your application for your own records?

Declaration			
I/We certify that, to the best of my/our knowledge, the information of this application is true and correct			
Signature		Signature	
Name	Jennifer Lamb	Name	
Position	President	Position	

NOTES
<ul style="list-style-type: none"> ▪ All applications are to be returned to Council's Business Services Department, Goulburn Mulwaree Council, Locked Bag 22 Goulburn NSW 2580 ▪ Incomplete applications or applications with insufficient information will not be accepted.

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GOULBURN DISTRICT HISTORICAL & GENEALOGICAL SOCIETY INC
 trading as **HISTORY GOULBURN**
 ABN 36 696 546 603
 PO Box 396 Goulburn NSW 2580
 T: 0458 028 003 E: historygoulburn2580@gmail.com
 Facebook: History Goulburn

2019/20 FINANCIAL STATEMENT

Profit and Loss

Goulburn District Historical and Genealogical Society Inc
 For the year ended 30 June 2020

2020

Trading Income

Book Sales	1,933.15
Door Donations	283.70
Interest Income	739.80
Manfred Cards	133.00
Membership Fees	2,125.00
Other Donations	22,281.00
Other Revenue	588.50
Pen Sales	62.00
Photocopying	26.25
Print Sales	101.50
Research Fees	1,180.00
Total Trading Income	29,453.90
Gross Profit	29,453.90

Operating Expenses

Advertising	100.00
Bank Fees	2.50
Books Purchased	689.00
Consulting & Accounting	120.00
Door Donation Box Float Banked	20.00
General Expenses	421.00
Insurance	1,061.61
Library Acquisitions	119.19
Manfred Cards & Envelopes purchased	396.00
Office Expenses	451.77
Petty Cash Expense	161.10
Postage	390.03
Printing & Stationery	333.10
Reimbursement - Books sold on consignment	25.00
Service NSW	99.00
Subscriptions	163.00
Telephone & Internet	195.60
Total Operating Expenses	4,747.90
Net Profit	24,706.00

Balance Sheet	
Goulburn District Historical and Genealogical Society Inc	
As at 30 June 2020	
	30 Jun 2020
Assets	
Bank	
Cheque Account	30,892.52
Family History Account	0.30
Term Deposit	15,508.40
Term Deposit#001	31,016.79
Total Bank	77,418.01
Total Assets	77,418.01

Goulburn Heritage Group

[REDACTED]
[REDACTED]
28 May 2021

goulburn.heritagegroup@gmail.com
[REDACTED]

To whom it may concern

Regional Museums Adviser

Goulburn Heritage Group members would like to support History Goulburn, to engage a specialist Regional Museums Adviser, from Museums and Gallery on NSW (MGNSW) to work with the dedicated community workers from History Goulburn to relocate the substantial and very important collection of of some 10,000 objects back to St Clair, the home of Goulburn history.

There has been substantial work on St Clair to exhibit this huge collection and placing it in the best position in the building would require a specialist regional museums adviser. The dedicated community workers from history Goulburn will need this crucial support and the Goulburn Heritage group fully supports History Goulburn with this proposal.

Thank you.
Doug Rawlinson.
Goulburn Heritage Group.

SIGNIFICANCE ASSESSMENT
for
St Clair Museum & Archives
Goulburn & District Historical Society
Goulburn-Mulwaree Council NSW

NATIONAL LIBRARY OF AUSTRALIA
COMMUNITY HERITAGE GRANT

May 2008

Consultant
Zoë Scott
May 2008

National Library of Australia

**Community Heritage Grant
Program**

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1. Project Overview

In 2005 the Friends of St Clair, Goulburn, were successful in being awarded a grant for the significance assessment and preservation survey of the collections at St Clair Museum and Archives, owned by the Goulburn & District Historical Society, Goulburn NSW.

In 2005 the Historical Society and Goulburn-Mulwaree Council established a lease agreement whereby the object collections were leased to the Friends of St Clair and the Historical Society maintained responsibility for the heritage building of St Clair.

The process of undertaking the project of assessing the significance of the collection and undertaking a preservation survey has been a lengthy one due to changing circumstances. In 2006 the museum consultant Kylie Winkworth undertook a survey of the collections. In 2007 Roxanne Fea, as the Goulburn Mulwaree Council's Museum Adviser, arranged for *Preservation Australia* to undertake the Preservation Survey, and she completed a large portion of the significance assessment of the object collections. In 2008 the Museums Adviser took up another position and the consultant undertook the finalization of this report.

The consultant is indebted to Roxanne Fea for the body of research already done in preparing the collections' assessment for significance, and for permission to use her notes as the basis of this report.

2. Executive Summary

The significance of the Goulburn & District Historical Society's collections lies in its documentation of Goulburn's long and rich history. Over a long and somewhat haphazard collecting period, the collections have developed into an important and unique record of the social history of the historic city of Goulburn, its founding families, businesses and industries. Certain objects, or groups of objects, uniquely document various aspects of Goulburn's history and resonate with regional significance, such as the E.C. Manfred collection of architectural drawings, job books and correspondence, the shoe collection from Baxter and Company, and the uniform of the Goulburn Volunteers Company No.51st regiment of the 1860s. Some objects are expressive of key moments in the city's history, such as the wheelbarrow used in the construction of the city's first Gaol in the 1840s, the 1842 journal of Peter James Sinclair, the photographs of streetscapes and Councils' aerial photographs of the 1960s, and Manfred's plans in 1898 for the Terminus Hotel.

The archives, newspaper and photograph collections provide a depth of city and regional history in the written and published format, amply illustrated by the diversity of the object collections. It is a unique record of the social history of the historic town of Goulburn, its founding families, businesses and industries, and as such has considerable historic, research and social significance. Much of the collection, while representative of life in a large country town and its environs from the 19th century through to the mid-20th century, also contains items that are rare because there is no longer any context for their original common-ness.

While the collections illustrate a number of themes common to regional Australia, they are significant in representing the three major stories of Goulburn's history and development.

The collections of domestic equipment and textiles provide a wonderful illustration of the 19th and early 20th century

'cult of domesticity, an ideology that proffered a new and more rigorous definition of woman's role and place in society.' [p.22, Elaine Hedges, *Hearts and Hands: Women, Quilts and American Society*, Rutledge Hill Press, 1987]

As so many regional museums in Australia have extensive collections of domestic equipment, we tend to forget their social significance in interpreting the role and place of women in colonial and post-colonial society. The sewing machine from St John's Orphanage, the besom broom, the fancy work and handmade clothing, the laundry heating stove and the pot stand, all tell stories of long hours of hard work providing for all a family's or society's food and clothing needs. Too often this seminal story, and the role of such objects in illustrating the changing social and financial values of women's work, is overlooked when interpreting such collections. While many of the GDHS's objects in this category may not have established provenance, their significance lies in their ability to tell

the stories of women's lives, and the changing patterns of their work, in a regional city in Australia. We forget that during the 19th and 20th centuries, and up until after World War II, women, and those in rural communities in particular, lived their lives within the framework of the family, and the family's needs [p.58, *ibid*]

The judicial history of Goulburn is highly significant; indeed, apart from being an important service centre for the state railways, and the surrounding pastoral and agricultural districts, the city has serviced a growing range of government judicial activities and associated services from the 1840s through to the present day. The city had a Gaol and Courthouse from the 1840s at least; in fact there have been several versions of both. Goulburn's Courthouse is a magnificent 19th century building and would have dominated the urban landscape, as it still, does, balanced by the railway buildings and St Saviour's Cathedral in a grand plan for the city's built landscape. The city grew in part to support the judiciary industry, and again this industry developed further as there was a solid and growing support base, the city of Goulburn. The houses and commercial buildings designed by EC Manfred, Sinclair's Flour Mill, Baxter's' Shoe Manufacturing, all contributed to this complementary development and intra-linkage of town and regional judiciary. The city's interdependence with the judiciary continues today, with the large regional Correction Centre and of course the State Police College. While there are few objects in the collections specifically related to the story of judicial life, the leather leggings made in 1918 at the Gaol being the significant example, the collections as a whole can be actively interpreted to tell this highly important story. The wonderful interconnection between city and government judiciary in the historical and social context is rare for Australian regional areas. This significant theme could form the basis for future collecting directions, especially items from the NSW Police College and the Goulburn Correctional Centre, or loans sought for a themed exhibition.

The third significant story is that of **Goulburn's settlement and expansion**, and here the Chisholm collections and the EC Manfred archives illustrate through their context and provenance the stories of a growing and changing urban centre and regional landscape, the response of individuals and businesses to social and urban needs. Miriam Chisholm was an active member of the GDHS in the 1970s and 1980s and contributed many items from her family and the family's property, *Kippilaw*, to the collections. These items could be quite humble, for example soap made from mutton fat from sheep on the property, through to her grandmothers' 1850s silk dress, and the 1860s uniform of the Goulburn Volunteers Company No.51st Regiment worn by William Chisholm, Miriam's great-uncle. The Chisholms led a relatively privileged life on their property, established in the 1830s, and many objects in the Chisholm collections reflect this; however the property had to be, and was, largely self-sufficient in terms of food and clothing production for family and staff. The collections show the importance of items related to rites of passage – gowns, christening robe, military uniform – but also those objects that reflected everyday life, such as the soap, bath, wax matches and fruit peeler, over a period of some 100 years, during the

growth and heyday of Goulburn. Miriam Chisholm was also active in collecting photographs of Goulburn, especially streetscapes; this collection is important for illustrating the changing urban landscape of a developing and expanding regional city.

The importance of the EC Manfred archive of architectural drawings, job books and papers derives from the significance of his contribution to the surviving built and architectural heritage of Goulburn and its environs. This architectural heritage covers the years 1880 to 1924 during Goulburn's expansion as a regional centre for business, pastoral, judicial, church and educational affairs, and comprises cottages, shops, hotels, churches, country residences and public buildings. Many of the city's finest civic buildings were designed by him, including the Hospital, Town Hall, Fire Station, and Masonic Lodge. Many of the buildings constructed to his designs remain as part of Goulburn's built heritage and thus complement the GDHS archives and object collections. The archive and the surviving buildings and tell the stories of Goulburn's establishment as a regional business, residential and business centre, as well as reflecting life-styles and social aspirations of the expansionist period.

3. Organisation & Collection

The Goulburn & District Historical Society [GDHS] is the owner of the St. Clair Museum and Archives Collection. The GDHS was formed in 1951¹ at a town meeting on 1st June led by the Mayor J.B Mullen who later became the GDHS's first Vice-President. From the Society's inception, its focus as outlined in its first Constitution was to document and collate the historical records of Goulburn. Office Bearers were frequently prominent members of the Goulburn community.

From 1951 to 1960, the Society met and held lectures in Goulburn's Town Hall. The collection was established initially as archives by the Goulburn & District Historical Society, reflecting the Society's early interest in capturing Goulburn's history and providing historical archives for the community. The photographic and archival collections developed rapidly. GDHS stalwart and key member Miriam Chisholm collected photographs of early Goulburn and surroundings throughout the 1960's and 1970's, and enhanced the regional significance of this important collection by creating an index system to improve access and research.

Museum displays and collecting of material cultural and three-dimensional objects was not a priority of GDHS until the Society moved into the newly saved St. Clair Villa in 1970, which gave the GDHS the opportunity to establish a headquarters, develop a research library and fill the rooms with historical displays. A number of these original displays have not changed over the years.

The history and development of the St. Clair's Archives and Museum collections are more closely linked to the establishment and interests of Goulburn & District Historical Society and its occupancy in the Cottage, as opposed to the history of the building itself. The relationship between the movable heritage collection and St. Clair Cottage is nominal.

There are very few fittings and furniture originally associated with and used in St. Clair. Few relate to St Clair Cottage, such as:

- St Clair Bible in the front room (original Sinclair's bible);
- Diary of Jane Sinclair's brother Alexander;
- Two facsimiles of Sinclair portraits;

Once the building was established as the Society's headquarters objects for the collection and displays flooded in; collection registers for the 1970s and 1980s attest to the volume of donations. In 2006 the GDHS developed the St. Clair Museum and Archives Collection Policy, and in 2007 a Collections Policy was developed and instituted as a further management tool.

Despite its ad hoc growth, the collection has developed into an important and unique record of the social history of the historic town of Goulburn, its founding families, businesses and industries. Most objects and collections of objects are related to the history of Goulburn and district, such as the Sinclair collection of photos, the Manfred architecture archives, the Beamish papers, the William Leggett militaria collection, and the Chisholm textiles collection. However, as is typical of many historical society collections, there is also a large amount of generic material, that is, items that illustrate general stories of domestic, farming and business activity without any provenance or history relating the object to the stories of Goulburn.

At present the primary interest of the Society is archival and family history research.

The St Clair Cottage, which houses the GDHS archives and objects collections, is owned by the Goulburn Mulwaree Council, and listed under the New South Wales Heritage Act and is on the State Heritage Register. It is a two-story building, with a single level at the front or street level, and two stories at the rear, containing the kitchen and domestic offices, with an enclosed courtyard. At the rear of the property there are some outbuildings, included in one is the original well for the Cottage. The condition of the Cottage is not conducive to housing a collection of historical archives and objects due to problems with damp, mould, mildew, and structural damage. Further information on the condition of St Clair Cottage and the effects on the collections can be found in the **Preservation Survey** by *Preservation Australia*. As mentioned previously, there are very few objects in the collections related directly to the history of the building or to the Sinclair Family.

Collection Highlights

The Miriam Strickland Chisholm (1901 – 1979) Collection.

This collection is a legacy of one of the GDHS’s most influential figures. The collection consists of archives such as early photographs of Goulburn, legal documents and letters dating back to 1854. The object collections consist of costumes and textiles, and some furniture, such as the Grand Piano [currently on loan to Taralga Historical Society]. The Chisholm collection items were donated to the Museum throughout the 1970s.

The Sir William McKell Collection.

Sir William was the 12th Governor-General of Australia, from 1947 to 1953. He bought a property in the Goulburn district towards the end of his life. His private collection was donated to GDHS in the 1970’s, and it has been studied and indexed. The State Library of New South Wales has many of Sir William’s papers from his parliamentary and gubernatorial career.

Mayoral portraits.

These came from Council chambers but currently hang in St Clair. They are an important record of the people who led Goulburn’s local government over a period of many years, as well as reflecting social and management mores of the time.



One of the early Mayoral portraits.

James Sinclair Collection.

This consists of some photographs, articles, a photo album, bible, related to the family, Goulburn’s first builders. They built, but did not design, the Courthouse, the flour mill and the inn at Gunning.

EC Manfred Collection.

Consisting of architectural drawings, job books and other papers, it is the professional record of an important and influential Goulburn architect during the town’s expansion as a regional centre for business, pastoral, judicial, church and educational affairs from 1880 to 1924. This collection was donated by the Manfred family.

Parish Map Collection.

This consists of maps from County Argyle and surrounding areas. The maps have been sourced from the Courthouse, the Railway building (saved by the

GDHS about 15 years ago), from Lands Department and also from Council (copies from the County of Argyle).

Newspaper Collection

The collection consists of copies of *The Goulburn Herald*, *The Southern Argus* and the *Goulburn Evening Post*.

The first Goulburn newspaper was published in 1848, when W. Jones published the *Goulburn Herald*. This was Goulburn's primary newspaper amongst other minor competitors. It was produced by hand press until 1860. The *Herald* was bought by W.R. Riley in 1857, and run by the Riley family for its printing duration. The GDHS collected the *Goulburn Herald*, the *Southern Argus* and the *Goulburn Evening Post* from its inception in 1951 (these were later bound through a State Library Grant in April 1976). The *Goulburn Evening Post* was established in 1870. Today known as "*The Post*", it is now the only surviving newspaper.

Collections of *The Goulburn Herald* (1870 – 1900), the *Goulburn Penny Post* (1871 – 1920) and the *Argyle* (1880 -) are also held at National Library and State Library.

Beamish Papers

Beamish was a Goulburn solicitor. His papers were found by a builder under the floor of a building. They include land titles, legal records, and items related to the social history of Goulburn.

Business & Commerce

Rogers Store collection consists mainly of photos, obituaries, photographs of inside of buildings, and an honour roll (on loan to the War Memorial but owned by GDHS), and some objects.

Health Remedies: from local chemists

Connolly's Flour Mill: Flour Bags, Signs

Millionaire Mechanical Calculator, Made in Switzerland, 1899. From Ford's Accountants, Goulburn (Acc. No:

Fenwick's Signage, other business signage such as Chas. Waugh Advertising Barometer.





Baxter Boot Manufacturing exhibited in the “Made in Goulburn” exposition of 1930. Bootmaking was one of Goulburn’s significant secondary industries since 1885, when Dan Gillespie founded his factory. H. Baxter bought out Gillespie’s rival William Teece in 1885, and established Goulburn’s longest running shoe manufacturers.

Civic & Cultural Life

Elms Family record of scouts and scouting in Goulburn. The collection consists of scrapbooks, also some badges and other smaller material



Goulburn Liedertafel Society: The collection has photos of early shows, and programmes going back to early times. The Society was one of the early social networks and still going. It was formed on 6th May 1891, and has been at the heart of Goulburn’s cultural landscape ever since. The Liedertafel built its hall in 1929, by E.C. Manfred and Son.

There is a good collection of Mayoral portraits, covering the late 19th century through to the second quarter of the 20th century.

Domestic Equipment Collection.



This consists of kitchen items, mostly representative rather than specific. Important items are the besom broom, the pot stand and pots, and the laundry or iron heating stove with irons. There is a laundry iron which came from Goulburn’s Royal Hotel. There is a collection of sewing machines, one of these is provenanced to St John’s Orphanage, 1905.

Furniture Collection

There is a small collection of domestic furniture, including armoires, etc from the Rankin family.

English settle, c.1900, purchased by the Society in 1984, and has no direct relationship to Goulburn and its stories.



Piano: English Broadwood Rosewood Piano



Regency Convex Mirror

Music Collection

- Violin – dated to 1693.
- French Organ (1851) – believed to be at the Expositionelle Internationale.

Militaria & Judicial Collection.

William Leggett Collection. William was from Goulburn, and was one of the first Australian soldiers killed in WW1 in Belgium [currently on loan to Goulburn War Memorial].

There is a collection of militaria artefacts on display, with some connection to Goulburn's role in Australia's military conflicts.



Wheelbarrow used in the building of Goulburn's Gaol.

Ball & chain from the Gaol.



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Indigenous Collection

The Museum has a selection of Aboriginal artefacts, sourced from a wide range of regions in Australia. The collection does not include any provenanced material sourced from the traditional owners of the land at the time of European settlement, the Gandangara people.

The collection was donated by Miriam Chisholm.

Photograph Collection

Photographs have been mostly sourced by members of the public, and number around 600. Most photographs are of Goulburn streets (mainly Auburn St). Council has donated a number of aerial photographs from the 1960's. There are photos of Goulburn Electrical Station and of St Clair, taken around 1880's, plus some from the 1930's. There is a good collection of early Mayoral portraits.

Textile Collection

This consists mostly of women's and children's clothing and accessories. Items of particular note are:

- Jacquard wool birthing rug dated to 1890's. Used by former tenants of the Ball family. The thick wool rug was possibly used to protect the linen.
- Volunteer Rifles Dress Jacket.
- Chisholm family dresses from the 19th and early 20th centuries.



4. Statement of Significance

The collection of Goulburn & District Historical Society

“has rich potential to interpret the history and heritage of Goulburn, its people, businesses, rural properties, war service and architecture.” [Kylie Winkworth, May 2006]

While this is a typical Historical Society collection which has grown in an ad hoc manner over a number of years, this growth has aided the development, as with state institutions such as the Powerhouse Museum, NSW, and the Western Australian Museum, of a richly diverse collection. The collection reflects the development of Goulburn, the first inland city in Australia, and a significant regional settlement with established primary and secondary industries developed during the 19th and early 20th centuries, as well as the development of diverse communities. The growth and identity of the city of Goulburn today is clearly reflected in the historical collections of archives and artefacts.

Historic

The city and district of Goulburn play a significant role in the history of New South Wales' regional development and growth of pastoral industry, in particular the wool and cattle industries, and importantly, the development of a significant regional judicial industry through to the present day. The Chisholm textile and photographic collections tell us stories of the early settlement and life on a sheep property outside Goulburn, while the Manfred building and architectural archive reveal the rich history of Goulburn's built environment during its heyday from the 1880s through to the 1920s. The archive and photograph collections, the Parish maps and newspapers, all indicate the heritage of the town, first established in 1828, and its continued life as a regional and judicial centre over 150 years.

Aesthetic

A number of items in the collections have considerable aesthetic appeal and value. The drawings from the Manfred architectural collections, the Chisholm silk gowns, the colour drawing and paintings of Goulburn streetscapes from the later 19th century, reveal to us both an appreciation, in a country town, of the finer things of life, as well as an awareness of the importance of aesthetics in making bearable and more attractive, life in a regional centre or on a property far from city social life, politics, literary and intellectual activities. The Manfred archives show an extremely high architectural standard of building design, with picturesque roofing profiles and placement of doors and windows to reflect a balanced whole

Scientific/Research/Technical

The archives and photographic collections have enormous and continuing potential as significant tools for research on the establishment, growth and identity of Goulburn as Australia's first inland city. The Manfred and Beamish

building archive collections provide a wealth of information on the development of regional architectural practice on both a domestic and commercial level. The Parish maps are an invaluable resource in determining property ownership, boundaries and land usage and development, while the photographic collections provide a wealth of information on town development, landscape change and usage, as well as information on social life in a country town over a long period of time.

The artefacts representing aspects of town commercial activity, such as the bakery, tannery, bootmakers, flour mills and the hotels, all indicate a thriving commercial development over a period of time and are notable for their research value. Objects such as Fenwick's signage, bags and signs from Connolly's flour mill, the Rogers Store collection, all provide a microcosm of developing and changing commercial activity and processes in rural Australia during the 19th and early 20th centuries.

Social/Spiritual

Goulburn has always had considerable cultural and social diversity, from the squattocracy to convicts and government, settlers, butchers, bakers, coach builders gold diggers and railway workers. The city, while operating as a regional centre for pastoral, transport, business and social activities, has had a Gaol and Courthouse since at least the 1840s. Their continued presence and the growth in judicial activity, has contributed in no mean way to the development of Goulburn as an important regional city. The newspaper collection tells us very many stories of social activities and community events, as do the records of the Goulburn Liedertafel Society and the Elms Family scouting scrapbooks.

The Chisholm collection of textiles tell us of the rites of passage in 19th century life, with the christening robe and birthing rug, while the Volunteer Rifles Dress Jacket, worn by Alexander Chisholm in the 1860s, show us how important, even in country New South Wales, was the threat of foreign invasion as well as the importance of a decorative uniform in making a good impression in society. Commercial activities and businesses, as reflected in the O'Steiger 1893 Mathematical Machine, used by accountant D. Ford, the collections of EC Manfred, Rogers Store, and Baxter & Co Shoes Manufacturing, were important for the town's financial and social wellbeing. Artefacts belonging to the Goulburn Fire Brigade, such as the photos and the Ward trophy, indicate not just the importance of a Fire Brigade in an area short of water, but the impact of the all-important supply, and its management, on the social fabric and wellbeing of the town. The role of the water supply, and the city Fire Brigade, continue in their importance and social impact up to the present day.

Provenance

Important sections of the collections, such as the EC Manfred architectural archives, the Rogers store collection and the Chisholm family collection, are

highly significant because they are provenanced to local Goulburn families, as well as being collections which cover a considerable period of time.

Representativeness

A number of artefacts in the GDHS collection are representative of lifestyles, land usage and industry development in a large regional centre over a period of time. The kitchen pot stand and pots, the iron heating stand and collection of irons, and the besom broom made in 1981, are indicative of the tools in common use by women in their daily domestic round of washing, ironing, cleaning and cooking. The sewing machine from St John's Orphanage is significant as it tells of both the need for those supported by the government to 'earn their keep', as well as reflecting the fact that sewing 'has ever been the appropriate occupation of women' [p.26, *ibid*]. The items relating to British royalty, such as the Edward VIII coronation flag and china, represent the importance of Britain, the Empire and the royal family in the life of ordinary Australians over very many years. Similarly, the Chisholm collection of costumes is representative of the clothing worn by members of a well-to-do propertied family.

Rarity

A number of the artefacts and collections are significant simply because they have survived. An example of a once common item, now rare, is the cane child's stroller or pusher; dating from the early 20th century, and possibly of Asian origin. Cane strollers would have been relatively common due to the cheap materials used in their manufacture. Similarly, the Boer War uniforms, once common, are now of significance due to their survival and relationship to the history of Goulburn soldiers who took part in the conflict. The besom broom is rare because they were easily made from local materials, and are no longer made due to lack of materials, craft skills and the predominance of the vacuum cleaner. The E.C. Manfred building and architecture archives are highly significant as they detail, over some 30 years, the architectural history of an important regional centre in New South Wales. As such, they are a wonderful window onto country town architecture and building developments.

Interpretive Potential

The object and archive collections have a high level of interpretive potential. Goulburn has a long history as an important regional centre, and the stories of business life and commercial development, domestic activities, judicial life, and social events all contribute richly interesting and textured stories as reflected through the archives, photograph, costume, militaria, commercial and domestic collections. The development and implementation of an interpretation plan for at least the object collections would assist in establishing themes for integrated interpretive exhibitions, as well as guiding future areas for collection and exhibition.

Some suggested themed exhibitions are:

- *From Convicts to Correctional Centre* – Goulburn’s role in policing the state
 - *The Cult of Domesticity* – women and their work
 - *Builders, Bakers and Candle-stick Makers* – building business in regional Australia
 - *Rites of Passage* – birth, death and everything inbetween (featuring items from the Chisholm collection of costumes and textiles)
 - *Goulburn and the Government* – the story of the railway and associated industries, and the judiciary
 - *Changing Landscapes, Changing Lives* – looking at landscape change and environmental change on the city and district, e.g. water issues, changes in stock and cropping, etc.
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6. Objects of Significance

Manfred Collection

The E.C. Manfred collection is the professional record of an important and influential Goulburn architect during the city's expansion as a regional centre for business, pastoral, judicial, church and educational affairs from 1880 to 1924.



Manfred burial in Goulburn Cemetery. Edmund Cooper Manfred arrived in Goulburn in 1879 to assist in the construction of St Saviour's Church of England Cathedral, and became a very successful practicing architect. He designed many of Goulburn's finest civic buildings: the Town Hall, Goulburn Hospital, Fire Station, Public Baths, and Masonic Lodge. He also designed department stores, shops and hotels, grand villas and workers' terrace housing, industrial buildings, rural homesteads and outbuildings, churches, halls, rectories and orphanages.

The archives are housed in five Job Books, Minute Books, preliminary Sketches, plus working drawings (mostly on linen), elevations and plans in Plan Folders and tin boxes, miscellaneous papers including specifications for buildings, correspondence with owners, contractors and suppliers, photographs of architectural papers and buildings as they appeared in 1973, 12 reels of 35 mm film negatives, and a reference archive of indexed cards prepared by a Colin Johns for a university thesis.

Manfred's attention to detail in design is reflected in the building properties, especially cavity wall construction; the use of sloping land; steeply pitched roof lines; side entrances to villas; variety in design and in the finishes selected.

Statement of Significance

"The archive of E. C. Manfred's architectural drawings, job books and other papers, held by the Goulburn & District Historical Society, is of considerable cultural significance. Its importance derives from the significance of Manfred's contribution to the surviving architectural and built heritage of Goulburn and its environs, spanning 34 years and comprising cottages, shops, hotels, churches, country residences and public buildings. Manfred began his practice in the 1880s just as Goulburn was establishing itself as a regional centre for pastoral, judicial, church and educational affairs. The collection is a rare survival, possibly unique for regional New South Wales, and the almost comprehensive scope of the collection represents an exceptional resource for

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understanding an aspect of regional development in New South Wales
that has hitherto been little explored.”

Megan Martin,
Head, Caroline Simpson Library & Research Collections
Historic Houses trust of New South Wales
May 2007

Reference: Notes provided by Roxanne Fea, Museum Advisor, and Daphne
Penalver and Linda Cooper.

Chisholm Costume Collection

Miriam Strickland Chisholm was a stalwart supporter of the GDHS from the 1950s through to the 1970s, and many of the St Clair Cottage Museum's significant items were donated by Miriam. The most significant part of the collection is the costumes and textiles, military, social and domestic, ranging from the 1840s through to the early 1900s.

The Chisholm family settled at "Kippilaw", a sheep station in the Goulburn district, in 1837. The property was established by James Chisholm, son of James Chisholm who came to Australia with the NSW Corps in 1790. Miriam was born in 1901, the daughter of Frank Kerr Chisholm and Jane Adele Strickland.

- Child's dress, 1905, worn by Miriam Chisholm. Professionally made of silk and cotton voile, with tucks and lace trim, for a child of 4 or 5. There is a photograph of Miriam wearing the dress.
- Bodice owned by Miriam's mother Jane Strickland, with her mother's name inside.
- Silk dress, c.1870. Checked silk, machine made, with a cotton lining and boned bodice. The dress comes with a rare banded crinoline, rare because they do not often survive. The gown was later altered with elastic at the waist; the original waist was very small. Chisholm family.
- Silk dress, c.1905. The dress is made of silk with machine embroidered net, and hand made Maltese lace frills. The waist is slightly higher than usual, and rises up somewhat at the back. The asymmetric draping is unusual for the Edwardian period, although the translucence and layering effects were common. Chisholm family.
- Christening robe, c.1880s. The robe is very long and made of cotton, with inserts of machine made broderie anglaise. Chisholm family.
- Birthing rug. The jacquard wool rug, of Scottish manufacture, was used at the births of Edward Joseph Ball's children, 1860 – 1890. Joseph Ball was one of the owners of St Clair Cottage, from 1876 – 1900, and twice Mayor of Goulburn. The rug was reportedly first used for the birth of Edwin Ball Jr in 1860, and last used at the birth of Reginald Duthill Havelock Ball in 1890. It is not clear if the rug was used to protect bed linen during birth or as a covering rug for mother and/or child. Donated by Mrs M.P. Ball, 1984.
- Uniform of the Goulburn Volunteers Company No. 51st Regiment, c.1860s. There is a red jacket with blue facings with silver braid, dark blue trousers with a silver stripe down the leg, belt of the Goulburn Volunteer Corps 1868, and Volunteer Rifles mess jacket. The uniforms are provenanced to Walter Chisholm, Miriam's great-uncle. The trousers were made by Peapes & Co Sydney. The jackets have VR on the buttons.

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Collection of items worn by Miriam Chisholm in the early 1900s.

Collection of Boer War uniforms



Statement of Significance

The Chisholm collection of costumes and textiles represents a family continuum in lifestyles and service over a period of some 70 years. The collection has **provenance** to a local, established pastoral family, and has considerable **historical** and **social** significance as it tells the story of family and social life, fashion and political imperatives, in the pastoral industry of the 19th century and in relation to a regional city in New South Wales. The uniform collection is rare due to its **integrity** and **provenance**, and its relation with the colonial volunteer regiments, established throughout the states in the mid 19th century to counter threats (mostly perceived) to the Empire and its colony, Australia.

Reference: Notes provided by Roxanne Fea, Museum Advisor, and Jane Kelso, Project Officer – Research, Historic Houses Trust NSW.

Besom Broom

Besom brooms were once a common domestic tool used by women, consisting of a sapling handle and a bunch of twiggy material tied round the sapling or pole handle at one end with twine. They could be made from any type of twiggy plant or bush, and were, by their nature, easy to dispose of when damaged, and easy to replace from materials to hand. Such brooms are now rare because of their very nature of disposability, as well as the ready commercial availability of straw and nylon bristle brooms, and the changing nature of flooring materials.



This broom was made in 1981 from millet, and donated to the GDHS by Ron Catlin. Millet is the best material for a 'clean sweep', it is handsome and long-lasting. A good comparative example is in the Women's Hut Museum at Tumbarumba.

Statement of Significance

The besom broom is significant within both the **historical**, **technical** and **social** context as an example of a once common, ephemeral item used in women's domestic cleaning routines. The "cult of domesticity" focused on women's role in the home and the maintenance of that home, with the day taken up in routines of cleaning, washing, ironing, sewing, and food preparation. The besom broom has been replaced in the contemporary home by straw or nylon bristle brooms or more likely by the electric vacuum cleaner, and dirt or timber floors to be cleaned replaced by vinyl, tiles and carpet.

Reference: Notes provided by Museum Adviser Roxanne Fea, with comments from Wendy Hucker and Gordon Thompson.

Collection of local business artefacts

The Baxter shoe collection, the O’Steiger 1893 Mathematical Machine, and the collection of brass local business stencils, tell stories of the diversity of commercial life and businesses in Goulburn, and their role in contributing to the growth of the city as well as to the ongoing development of the region. Without the businesses of accountants, dentists, boot manufacturers, coach maker, hotels and bakeries, the city’s development and the establishment of regional pastoral growth would have not been sustainable.



Baxter and Company was established in the 1850s, and was the most important manufacturing industry for many years, operating in Goulburn well into the 20th century. The first union to be established in Goulburn was a branch of the *Boot & Shoemakers’ Protection Union* in the 1870s, an indication of the importance of this industry amongst the town’s workers. The GDHS has a good collection of boot and shoe samples made by the company, as

well as a rare tin of shoe polish from the company.

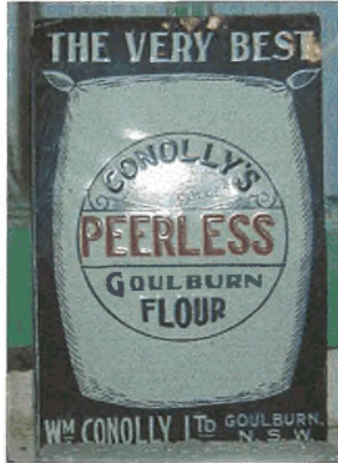


The brass business stencils are an equally fascinating legacy of Goulburn’s commercial history. They tell us of the range of businesses which operated in Goulburn, and illustrate the range of commercial services provided in New South Wales’s first inland city over a period of a century or so. Dr Aileen Mitchell’s plaque stating her business as a “professional dentist”,

and the painted wooden sign from the Royal Oak Inn, are often ephemeral items that are disposed of when a business ceases to operate or changes hands, and are rare survivals of commercial activity.



The flour bags and signs from Connolly's Flour Mill, the collections from Rogers coaching and transport store, tell stories of the booming commercial trade in 19th and early 20th century Goulburn, and are the only indication that these businesses once existed and thrived.



Flour mills were an early feature of both Goulburn's landscape and commercial activities, with Sinclair's Mill from the late 1840s, known as the Argyle Flour mills, and Connolly's Flour mill.



Statement of Significance

Artefacts illustrating the development of a town's commercial and business life can often be neglected in historical collections, due in part to the ephemeral nature of signs, hoardings and advertising material, as well as changing ownership and technology developments in all fields of business and commerce. This collection is significant because it gives us **historical** context for Goulburn's changing commercial history, and provides us with artefacts **representative** of business life and activities in a thriving regional town. The **research** potential of these collections is high and would contribute to significant **interpretive** potential for these objects.

James Sinclair collection

James Sinclair designed and built St Clair Cottage between 1843 and 1849. At the time it was considered a very grand building for Goulburn. The Sinclair family lived in the building until 1851, when James, in financial difficulty, left for the Victorian goldfields and vanishes from the pages of history. James built the first brick Gaol in 1845, and in 1849 he established the Argyle Mills, a steam-driven flour mill.



The collection consists of a family bible which belonged to James and his wife Christine, dated to London, 1839; two portraits; another family bible owned by a Mary Innes Sinclair, an ink sketch of James' brother Alexander Sinclair; and the journal of Peter James Sinclair dated 1842.

Statement of Significance

The collection of objects are of **historical** significance as they tell the story of one of Goulburn's early settlers and builders, and provide context for St Clair Cottage, one of Goulburn's early and rather grand domestic dwelling. James' contribution to the early built landscape of the growing town is of **social** significance as his buildings provide context to the burgeoning growth of the business community and commercial activities. The collection of artefacts has **provenance** to one of Goulburn's early citizens who contributed significantly, if briefly, to the architectural history and growth of the town.

6. Collection Themes

The collections reflect three major thematic storylines, as described in the Statement of Significance. These themes are:

- **Domestic lifestyles and equipment**
- **Judicial history of Goulburn**
- **Settlement and expansion of Goulburn**

However, the object and archives collections in general serve to illustrate a range of themes significant to the stories of Goulburn and District. The themes are:

6.1 Utilisation & Exploitation of Land

- Wool, cattle, agriculture
 - Newspaper collection
 - Photographs
 - Chisholm collection of costumes and photographs
 - Indigenous artefacts

6.2 Settlement & Creating Communities –

- Early settlers and pastoralists
 - Chisholm collection of costumes and photographs
 - Ball family archives
 - Indigenous artefacts
- Domestic life
 - Sewing machine, St John's Orphanage
 - Besom broom
 - Laundry iron stove
 - Pot stand and pots
 - Chisholm textiles collection
 - Campbell family clock
 - Regency convex mirror
- Clubs and societies
 - Belmore Lodge Goulburn collection of archives & objects
 - Fire brigade photographs & trophy
 - Elms family scouting collection
 - Goulburn Liedertafel Society archives
 - Violin, 1693, French organ, modified music box

6.3 Business & Commercial Life –

- Town planning, architecture and buildings
 - EC Manfred archives
 - Beamish papers
 - Photograph collection
 - Parish maps
- Hotels and breweries

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- Bottle collection
- Laundry iron from Royal Hotel
- Fenwick signage
- Flour mills & bakeries
 - Sinclair family items
 - Connolly's Flour Mill objects
- Cattle industry by-products – soap, tanneries, boot manufacture
 - Baxter Boot Manufacturing items
 - Newspaper collection

6.4 Transport -

- The railway as a regional transit centre and rail workshops
 - Soldering iron from NSW Government Railway
 - Trowel for laying of the first stone at Barrabarra Railway (1923) [Ball family]
- Coach works and transport
 - Rogers store collection
 - George Rogers' drinking folding cup used in traveling to Sydney

6.5 Civic Social & Cultural Organisations –

- Military
 - Goulburn Volunteers Company No.51st Regiment Uniform, 1860s
 - Boer war uniforms, Chisholm collection
- Judiciary & Police
 - Chain swivel police handcuffs, 1913
 - newspaper collection
- The Gaol/Correctional Centre
 - Leather leggings, 1918
 - Gaol padlock from site of old Gaol, auburn St
 - 1840 Gaol wheelbarrow

Discussion with members of GDHS identified other key stories or themes:

- Medical and mental health facilities (note that Kenmore Hospital has its own collection and museum),
- Gold mining – Towrang, Bungonia et al, copper mining, slate mines,
- Limestone industry – buildings & fertilizer,
- Orchardring,
- Jewish community (synagogue and cemetery),
- Migration – Chinese, Italian & Greek communities since World War II,
- Production of wool textiles and yarns,
- Religious life and society – churches, convents, orphanages.

However these stories were not necessarily reflected in the object collections sited by the consultant, although there is both photographic and documentary evidence in the archives collections.

7. Recommendations

1. That the GDHS gift the object collections outright to the Goulburn Mulwaree Council to ensure their preservation, care, housing and interpretation and for their future as a significant contribution to Goulburn's moveable cultural heritage, and to allow for the GDHS to focus on the further research and interpretation of the archive collections .
 - 1.1 That an inventory of the collections and condition report be undertaken, or continued if already in hand, so that an informed decision can be made for deaccessioning objects from the collection.
 - 1.2 That an interpretation plan for the object collections be developed and implemented so that Goulburn's significant stories can be told. At present the Museum displays are traditional and focused on white pioneer settlers, men's activities and women's activities, with minimal attempts to interpret key stories or themes for Goulburn.
 - 1.3 That the Goulburn & District Historical Society, through partnership with Goulburn Mulwaree Council, seeks funding for the provision of a purpose built archives & research centre so that they may manage, maintain, develop and research the archives collection in an appropriate environment. Alternatively, that the GDHS and the archives collection be relocated while building works on the heritage listed St Clair Cottage can be undertaken without risk to the collections and GDHS staff.
 - 1.4 That the indigenous artefacts collection be deaccessioned and offered to the National Museum of Australia, as per recommendations from the Museum Adviser Roxanne Fea, or else developed into an appropriate interpretive exhibition as per recommendations from the Australian Museum, Sydney.
 - 1.5 That the Sir William McKell collection be deaccessioned and offered to either the National Museum of Australia, within whose collecting brief it fits, or to the State Library of New South Wales, which has Sir William McKell's parliamentary papers.
 - 1.6 That the Parish Maps collection be assessed for significance by a representative from the NSW Lands Department, so that an informed decision or their significance can be made.
 - 1.7 That the English settle purchased for displays in 1984 be deaccessioned and disposed of by public sale to contribute to a revenue stream for collection management activities

2. That the GDHS and Friends of the Museum continue to implement the recommendations included in the *Preservation Survey*. This implementation is essential to the ongoing wellbeing and survival of the archival and object collections.
 3. That the object collections be removed from display as soon as is practicable, packed up and stored pending the acquisition of a dedicated interpretation space and permanent storage and work space for the collection, and that funding is sought for conservation standard packaging and storage materials for this project. This recommendation is made in light of the following observations:
 - the deteriorating conditions of the building, resulting in cracked and crumbling walls, structural uncertainty, damp, mould;
 - the current poor display conditions, including display methodology and light levels;
 - the lack of interest shown by Society members in the preservation, care and interpretation of the object collections, and their dedicated interest in the care, maintenance and research of the archives collections;
 - see also recommendations in the 2007 *Preservation Survey*.
 4. That Council acquires or makes available a dedicated storage and work space for the preservation, storage and maintenance of the object collections.
 5. That Council acquires or makes available a dedicated interpretation space so that the object collections may be displayed to tell Goulburn's significant stories in line with suggestions made in the **Statement of Significance**.
 6. That copyright policy, procedures and forms be established with regard to the photograph collection, and applied both retrospectively and in the future.
 7. That future directions for developing the object collections consider a focus on the development of important stories for the city and environs: the judiciary (Courthouse, Correctional Centre and Police College), the ongoing stories of Goulburn's business and commercial activities, changes in transport, and environment and landscape changes.
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8. References

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15.12 2021T0022 - DESIGN AND CONSTRUCT CARRICK ROAD BRIDGE RENEWAL

Author: Matthew O'Rourke, Director Operations

Authoriser: Warwick Bennett, General Manager

Attachments: 1. RFT Evaluation Report - Carrick Road Bridge - Confidential

Link to Community Strategic Plan:	In2.2 Eliminate network safety hazards when identified In 2.2.3 Complete rural bridge replacement
Cost to Council:	The available budget for this project is \$ 917,612 excl. GST. Works funded 50% from Federal Government through Bridge Renewal Program (\$ 458,806), and; 50% funded by State Government through Fixing Country Bridges Program (\$ 458,806). The project cost is \$ 829,440 excl. GST and therefore, within the available budget.
Use of Reserve Funds:	Nil

RECOMMENDATION

That

1. The report from the Director Operations on 2021T0022 for the Design and Construction of Carrick Rd Bridge Renewal be received.
2. The tender from GC Civil Contracting Pty Ltd is accepted for \$ 829,440 excl. GST in accordance with the RFT documents. This amount comprises of \$ 784,488 excl. GST for bridge design and construction costs plus \$ 44,952 excl. GST for bridge approach costs.
3. The General Manager is authorised to approve variations of up to ten (10) percent of the contract amount being \$82,944 (excl. GST)

BACKGROUND

Tenders were called for the Design and Construction of Carrick Road Bridge renewal. The existing bridge is 12 meters long two span two lane part timber part concrete structure 6.6 meters wide between the kerbs over Narranbulla Creek. It will be replaced with a new two lane concrete bridge (minimum width 9m) and safety barriers in the RFT 2021T0022.

REPORT

This report is to summarise tenders received for the Design and Construction of Carrick Rd Bridge under tender 2021T0022 and recommend a successful tenderer to undertake the proposed works.

Tenders were called for on the 30th March 2021 under 2021T0022 Design and Construction of Carrick Rd Bridge Renewal. The tender process was conducted in accordance with the Division of Local Government Tendering Guidelines.

Tenders closed on the 18th May 2021 with submissions received from the following companies:

Company	Address
Bridgeworks (Aust) Pty Ltd	703 Bourke Street SURRY HILLS NSW 2576
Form and Pour Construction	1799 The Horsley Drive, Horsley Park NSW 2175
GC Civil Contracting Pty Ltd	PO Box 194, Unanderra NSW 2526
HD Civil Pty Ltd	14 Marshall Street, Manley NSW 2095
MCS Civil (NSW) Pty Ltd	75 Parraweena Rd Caringbah NSW 2235
SD GROUP	Unit 20B/ 1 Maitland Place Baulkham Hills NSW 2153
Talis Civil Pty Ltd	PO Box 7867 Baulkham Hills BC NSW 2153

A Tender Evaluation Panel (TEP) was established comprising of:

- Adeel Khan - Project Engineer Operations (Chair);
- Adam Kiss - Business Manager Projects; and
- Yasir Khan - Project Manager (Projects).

The evaluation process was carried out by the TEP following the process as outlined in the Tender Plan. The Tender Plan was completed and signed prior to advertisement.

The final Evaluation Report is attached to this Council report.

The TEP met to determine whether the tenders were conforming to tender eligibility submission requirements. The panel determined that the submission from Form and Pour Construction and Talis Civil Pty Ltd were non-conforming. Both tenderers included Price Information in the Non-Price envelope and as such were deemed non-conforming and not considered further for detailed evaluation.

All other tenderers received were deemed conforming. The panel then completed the detailed evaluation of non-price criteria in accordance with the following weightings:

- Company Experience and Performance 15 %
- Company Capability and Resourcing 15 %
- Project Appreciation and Methodology 30 %

Price was kept separate from the evaluation of the non-price criteria to avoid bias in the non-price evaluation. The weighting for price and non-price criteria were applied at:

- Non-price criteria 60%
- Price criteria 40%

The overall Value for Money was assessed and the overall ranking was determined to be:

Ranking	Tenderer
1	GC Civil Contracting Pty Ltd
2	Bridgeworks (Aust) Pty Ltd
3	SD GROUP
4	HD Civil Pty Ltd
5	MCS Civil (NSW) Pty Ltd

Following the completion of the tender evaluation process, the TEP recommends GC Civil Contracting Pty Ltd be nominated as the preferred tenderer in accordance with the documentation for 2021T0022. This recommendation is based on GC Civil Contracting Pty Ltd being the highest ranking proponent at the completion of the evaluation process combining both non-price and price criteria.

GC Civil Contracting Pty Ltd has recent experience at a number of rural Councils constructing bridges of similar scale to the Carrick Rd Bridge. Through consultation with referees at other Councils, the Panel determined that GC Civil Contracting Pty Ltd have the experience required to complete the project.

The Evaluation Report is included with the Closed Session reports in accordance with s10A(2)(d) *Local Government Act 1993* as it contains commercial information that would, if disclosed, prejudice the commercial position of the person who supplied it. It is not appropriate for this to be provided in an Open Session as it relates to tender information.

15.13 2021T0020 - DESIGN AND CONSTRUCT TOWRANG ROAD BRIDGE RENEWAL

Author: Matthew O'Rourke, Director Operations

Authoriser: Warwick Bennett, General Manager

Attachments: 1. RFT Evaluation Report - Towrang Road Bridge - Confidential

Link to Community Strategic Plan:	IN2.2 Eliminate networks safety hazards when identified IN2.2.3 Complete rural bridge replacement – Towrang Road Bridge
Cost to Council:	The available budget for this project is \$ 4,000,000 excl.GST. Works 50% funded through the Australian Government Bridge Renewal Program (\$2,000,000) and 50% through loan funding (\$2,000,000). The project cost is \$ 3,027,972.73 excl. GST and therefore within the available budget.
Use of Reserve Funds:	N/A

RECOMMENDATION

That:

1. The report from the Director Operations on 2021T0020 for the Design and Construction of Towrang Rd Bridge Renewal be received.
2. The tender from Bridgeworks (Aust) Pty Ltd is accepted for \$ 3,027,972.73 excl. GST in accordance with the RFT documents. This amount comprises of \$2,772,700 excl. GST for bridge design and construction costs plus \$ 255,272.73 excl. GST for earthworks and bridge approach costs.
3. The General Manager is authorised to approve variations of up to ten (10) percent of the contract amount being \$302,797.27 (excl. GST)

BACKGROUND

Tenders were called for the Design and Construction of Towrang Road Bridge renewal. The existing single lane concrete slab bridge is 53 metres long with eleven spans over the Wollondilly River. It will be replaced with a new two lane concrete bridge, 85 metres long and 4.5 metres higher than the existing bridge. It will be 9 metres wide with safety barriers in accordance with the RFT 2021T0020.

REPORT

This report is to summarise tenders received for the Design and Construction of Towrang Rd Bridge under tender 2021T0020 and recommend a successful tenderer to undertake the proposed works.

Tenders were called for on the 30th March 2021 under 2021T0020 Design and Construction of Towrang Rd Bridge Renewal. The tender process was conducted in accordance with the Division of Local Government Tendering Guidelines.

Tenders closed on the 18th May 2021 with submissions received from the following companies:

Company	Address
Bridge & Marine Engineering Pty Ltd	PO Box 550 Northcote VIC 3022
Bridgeworks (Aust) Pty Ltd	703 Bourke Street Surry Hills NSW 2576
Certus Projects Pty Ltd	Unit 19/30 Maddox street Alexandria Sydney NSW 2013
MCS Civil (NSW) Pty Ltd	75 Parraweena Rd Caringbah NSW 2235
Saunders Civilbuild Pty Limited	74 Kalaroo Road Redhead NSW 2290
SD GROUP	Unit 20B/ 1 Maitland Place Baulkham Hills NSW 2153
Talis Civil Pty Ltd	PO Box 7867 Baulkham Hills NSW 2153
Waeger Group	17 Shipley Drive Rutherford NSW 2320

A Tender Evaluation Panel (TEP) was established comprising of:

- Adeel Khan - Project Engineer Operations (Chair);
- Adam Kiss - Business Manager Projects; and
- Yasir Khan - Project Manager (Projects).

The evaluation process was carried out by the TEP following the process as outlined in the Tender Plan. The Tender Plan was completed and signed prior to advertisement.

The final Evaluation Report is attached to this Council report.

The TEP met to determine whether the tenders were conforming to tender eligibility submission requirements. The panel determined that the submission from Bridge & Marine Engineering Pty Ltd and Talis Civil Pty Ltd were non-conforming. Both tenderers included Price Information in the Non-Price envelope and as such were deemed non-conforming and not considered further for detailed evaluation.

All other tenderers received were deemed conforming. The panel then completed the detailed evaluation of non-price criteria in accordance with the following weightings:

- Company Experience and Performance 15 %
- Company Capability and Resourcing 15 %
- Project Appreciation and Methodology 30 %

Price was kept separate from the evaluation of the non-price criteria to avoid bias in the non-price evaluation. The weighting for price and non-price criteria were applied at:

- Non-price criteria 60%
- Price criteria 40%

The overall Value for Money was assessed and the overall ranking was determined to be:

Ranking	Tenderer
1	Bridgeworks (Aust) Pty Ltd
2	Saunders Civilbuild Pty Limited
3	SD GROUP
4	Waeger Group
5	Certus Projects Pty Ltd
6	MCS Civil (NSW) Pty Ltd

Following the completion of the tender evaluation process, the TEP recommends Bridgeworks (Aust) Pty Ltd be nominated as the preferred tenderer in accordance with the documentation for 2021T0020. This recommendation is based on Bridgeworks (Aust) Pty Ltd being the highest ranking proponent at the completion of the evaluation process combining both non-price and price criteria.

Bridgeworks (Aust) Pty Ltd has recent experience at a number of rural Councils constructing bridges of similar and bigger scale to the Towrang Rd Bridge. Bridgeworks (Aust) Pty Ltd constructed the Currawang Bridge and the Nadgigomar Bridge for Goulburn Mulwaree Council and performed satisfactorily for both of these projects. Through consultation with referees at other Councils, the Panel determined that Bridgeworks (Aust) Pty Ltd have the experience required to complete the project.

The Evaluation Report is included with the Closed Session reports in accordance with s10A(2)(d) *Local Government Act 1993* as it contains commercial information that would, if disclosed, prejudice the commercial position of the person who supplied it. It is not appropriate for this to be provided in an Open Session as it relates to tender information.

15.14 HUME HIGHWAY & OLD TALLONG ROAD

Author: Matthew O'Rourke, Director Operations

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN3 Maintain and improve road infrastructure and connectivity
Cost to Council:	Nil
Use of Reserve Funds:	N.A.

RECOMMENDATION

That:

1. The report from Director Operations on a proposal to connect Old Tallong Road to the Hume Highway adjacent to the heavy vehicle weigh station be received.
2. No further action be taken on this proposal.

BACKGROUND

Council received an inquiry at the 2019 Tallong Community Outreach Meeting to investigate the feasibility of making a direct connection from Old Tallong Road onto the Hume Highway off ramp adjacent to the southbound heavy vehicle weigh station at Marulan. Old Tallong Road is approximately 1km long heading from east to west off Highland Way towards the Hume Highway adjacent to the heavy vehicle weigh station. It is a no through road.

Both the Hume Highway (state road) and Highland Way (regional road) fall within Transport for New South Wales (TfNSW) management, as such this request was forwarded to TfNSW for investigation.

Following is feedback from TfNSW regarding options to connect Old Tallong Road with the Hume Highway off ramp.

REPORT

TfNSW developed a very basic strategic concept that considered an option to open Old Tallong Road, along with additional works which considered access to and from Marulan without entering the Hume Highway. This option also took into consideration restrictions at Highland Way and move those movements to the Marulan grade separated interchange to access the Hume Highway northbound towards Sydney and southbound towards Goulburn.

This option included:

- Connecting Old Tallong Road with the Hume Highway exit ramp to Marulan;
- Widening the Hume Highway exit ramp to allow two way traffic between Old Tallong Road and the Hume Highway southbound entry ramp (loop);
- Reconstruct exit from Marulan heavy vehicle checking station into Marulan to form a T-junction giving way to two way traffic on Hume Highway exit road;
- Construction of a roundabout at George Street and Hume Highway northbound entry ramp to allow u-turns and access for Tallong residents to turn north;
- Ban right in / right out at Highlands Way; and

- Restrict Old Tallong Road to avoid heavy vehicles using this road.

Note, this option was developed as a concept only to enable internal consideration by TfNSW stakeholders. There were no details of constructability or cost developed. Following are some issues identified as a result of TfNSW's consideration of this concept:

1. Potential for heavy vehicles to bypass the southbound heavy vehicle weigh station and the flow on effect to safety on surrounding local roads and implications across the whole network if non-compliant heavy vehicles were able to bypass undetected;
2. Potential community concern over closure of right in / right out access at Highlands Way and issues regarding wayfinding to Tallong if the right in turn was to be closed;
3. Potential queuing within the heavy vehicle weigh station from heavy vehicles having to stop or give way to traffic on Marulan access road; and
4. Potential for additional road safety risk associated with heavy vehicles turning out across oncoming traffic accessing Old Tallong Road from Marulan and vice versa.

During discussion of these issues, a number of factors and potential solutions were considered including consideration of restricting heavy vehicle access at the intersection of Highland Way or a proposed intersection of Hume Highway and Old Tallong Road. However, this would also restrict the ability to consolidate access points at the Hume Highway and Highland Way intersection and would be difficult to achieve to ensure heavy vehicles compliance.

At this stage, the concerns relating to the potential impact on the southbound heavy vehicle weigh station are not able to be mitigated and the risk of non-compliant heavy vehicles on the network, both state and local roads are too great.

To provide further context, the number of heavy vehicles through the screening lane south bound at Marulan for 2020 was 1,028,210. The compliance checks undertaken at this facility are instrumental in identifying and enforcing issues with non-compliance to ensure that unsafe or overloaded heavy vehicles are not operating on the state and local road networks.



15.15 BUSINESS DEVELOPMENT UPDATE

Author: Jackson Reardon, Communications & Business Development Officer

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Coles DC Council Report June 2021.docx - Confidential

Link to Community Strategic Plan:	Strategy EC1: Captilise on the region’s close proximity to Canberra and its position as a convenient location to attract industry and investment
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report from the Communications & Business Development Officer be received and noted for information

BACKGROUND

The purpose of this report is to provide an update on Business Development activities across the April - June 2021 quarter.

REPORT

Shop 2580 Gift Card Initiative

As reported to Council in April, Goulburn Mulwaree Council and the Goulburn Chamber of Commerce and Industry have entered into an agreement with Why Leave Town for creating and implementation of the Shop 2580 gift card program. Regional Development Australia Southern Inland is also supporting the roll out of the program.

Throughout this quarter staff have put a significant effort into pushing the program alongside the Chamber of Commerce and Regional Development Australia Southern Inland. This has been done in 3 stages;

1. Awareness building: The program was launched in the media by Mayor Kirk, President of the Chamber of Commerce Darrell Weekes and CEO of RDA Southern Inland Carisa Wells. We then set about contacting businesses to sign up.
2. Sign up activations: Throughout late April and early May we physically visited these businesses to explain the program, drop off materials and to activate their EFTPOS terminals. At the time of writing this report there are over 35 redemption stores involved in the program.
3. Launch to the community: Shop 2580 Gift Cards were officially on sale from the 27th April for the two weeks leading up to Mother’s Day. The program has been well received within the community, with a significant amount of gift cards purchased in the lead-up to this event.

As a group our focus now is on building the redemption store base, with the goal of at least doubling the number of stores signed up to 70+ by October so we can push the program heavily in the lead-up to Christmas and the end of the year.

Waste to Energy

As Council is aware, there are two proposals in our LGA for 'Waste from Energy' facilities, one being near Bungonia by Jerrara Power, and the other being at Woodlawn near Tarago by Veolia.

The first round of consultation has now wrapped up for the Jerrara Power proposal, and they are working on their scoping report which will then be submitted to the NSW Government triggering the issuing of SEARS (Secretary's Environmental Assessment Requirements).

Veolia have completed their scoping report, with this being submitted now triggering the preparation of the SEARS for the 'Woodlawn Advanced Energy Recovery Centre.'

Council will have the opportunity to make a submission to the Department of Planning and Environment on both of these projects during the preparation of SEARS phase, and following the Environmental Impact Statement preparation.

NBN Business Fibre

Goulburn has been announced as one of the NBN Co's Business Fibre Zones (BFZ). Within a BFZ, Enterprise Ethernet fibre can be installed at businesses premises at no cost. This is because nbn have raised more than 4 billion dollars in private debt to push nbn fibre deeper within regional Australia in places like Goulburn. The whole idea is to bring regional NSW connectivity on par with metro areas where they have enjoyed Enterprise Ethernet for a number of years at a lower cost than regional.

Enterprise Ethernet (EE) is nbn's highest grade fibre, and differs from Fibre to the Premises (FTTP). Businesses that install EE will have a symmetrical, dedicated fibre conduit to their premises and will not compete with bandwidth around them (for example, they won't experience reduced speed due to high volumes of other users on the network). The maximum download/upload speed for EE is 1Gbps.

Businesses in our region looking to take advantage of enterprise Ethernet need to place an order with their telco (Telstra, Optus, Aussie Broadband as examples) to trigger nbn to build the EE fibre. It would be up to the business to choose a telco that offers them the best EE plan, like any other service they would get through their provider. \$700 million will be spent on business fibre zones, and this is of huge advantage to businesses in Goulburn that need top quality connectivity.

NBN will be visiting Goulburn from the 28th June to the 1st July. During this time they will be visiting business, meeting with local organisations such as the Chamber of Commerce and also bring along the 'Musta Truck' which will be setup as a meeting place to have one on one discussions with local businesses around the Business Fibre Zones and Enterprise Ethernet.

At this stage their plan is to park the Musta Truck in the Bradfordville Industrial Precinct for one of the days, and in a central location within the CBD for one day. Staff are working with the NBN team to arrange this, and will then market the visit to the wider region with a strong business focus.

Australian Liveability Census

The largest social research project in Australian history, the 2021 Australian Liveability Census, is underway now – and Goulburn Mulwaree Council has signed up and is encouraging residents to have a say.

The Liveability Census seeks to get to the heart of community issues, focusing on what our residents see as the ideal neighbourhood, along with which social and community facilities are important to them.

Place Score, who are undertaking the census, state that findings will capture community values and measure neighbourhood performance across the country. This data can then be used by governments of all levels to direct positive change in all local areas.

This census is a good opportunity for our community to have a say on a national level, but then from this we will be able to draw out information submitted by our residents into a report focused

on the region. This will be valuable for staff and for the next group of Councillors to be elected in September in planning for the future.

The 2021 Australian Liveability Census will close on Wednesday 30th June. On average the survey takes 15 minutes, and it can only be done online at www.placescore.org/dc

Other activities

Over the past three months there have been a number of other activities undertaken which are described in the attachment as they contain *Commercial information of a confidential nature that would, if disclosed prejudice the commercial position of the person who supplied it.*

15.16 ST CLAIR CONSERVATION WORKS - STATUS REPORT

Author: Sarah Ruberto, Business Manager Marketing Events & Culture

Authoriser: Warwick Bennett, General Manager

Attachments: 1. St Clair images for 15 June 2021 Council Report.pdf [↓](#) 

Link to Community Strategic Plan:	<p>EC2 – Jointly develop appropriate tourism opportunities and promote the region as a destination.</p> <p>CO4 – Recognise and celebrate our diverse cultural identities, and protect and maintain our community’s natural and built cultural heritage.</p> <p>IN4 – Maintain and update existing community facilities, and support the development of new community infrastructure as needed.</p>
Cost to Council:	<p>The 2020/21 budget allocation for this project is \$769,857 excl. GST. \$604,370 has already been expended, and the total budget is over committed. This over-commitment is expected to be less than \$50,000 and we will report separately to Council when the final amount is fixed with the contractor. The total budget for this project (including works undertaken in previous financial years) is \$1,142,400.</p> <p>\$200,000 in expenditure, subject to receiving \$100,000 in grant funding has been allocated in the draft 2021/22 budget to enable further conservation works at St Clair.</p>
Use of Reserve Funds:	<p>The project is part funded from a \$717,126 transfer from the St Clair Restoration Reserve (38209). This reserve is to be fully exhausted at the end of this project.</p> <p>There is also funding of \$270,915 transferred from the following unexpended grants:</p> <ul style="list-style-type: none"> - Office Environment & Heritage (38288) – \$80,085 - Club Grants (38241) – \$190,830 <p>Again, both of these reserves will be fully exhausted at the end of this project.</p> <p>If the full \$100,000 contingency from the Special Projects Reserve is utilised, that reserve is expected to be fully exhausted by 30 June 2025 based on current budget allocations (including the draft budget currently on public exhibition).</p>

RECOMMENDATION

That the report from the Business Manager Marketing, Events & Culture on the status of the St Clair Conservation Works be received.

BACKGROUND

To provide Council with an update on the current status of the St Clair Conservation Works.

REPORT

The Conservation Works at St Clair commenced in May 2020, following the appointment of Longstone Pty Ltd as a result of their successful tender.

This report provides an update of works completed on site, with an update to Council monthly.

Program

The major tasks and milestones are noted below.

Task Description	% completion	Comment
Preliminary work	100%	Complete
Site establishment	100%	Complete
Demolition & asbestos removal	100%	Complete
NW Drainage cell & excavation	100%	Complete
Mould & moisture remediation and sub-floor ventilation	100%	Complete
Roof & Guttering (Villa)	100%	Complete
Carpentry	95%	Minor works still to be undertaken
Brickwork	90%	Minor repairs to occur throughout
Steel balcony & stair	100%	Complete
Electrical	85%	Major upgrades underway.
Plumbing	50%	Fit out of Coach House bathroom and kitchen complete. Awaiting fit-out of disabled bathroom.
Tiling	100%	Complete (Tiling of WC Bathroom will be dealt with separately as V02)
Walkway to front verandah	100%	Complete
Rendering & internal linings	20%	In progress
Painting	80%	Coach House interior and exterior nearing completion
Window & Door Treatments	11%	Replace broken panes in Coach House & adjustments to window mechanisms
Floor Finishes	70%	Vinyl flooring complete. Timber floor finishes still to be completed.
Architectural + other joinery	0%	
Verandah works	0%	

Since the May report the following works have taken place:

- Ongoing electrical works
- Painting of Coach House interior and commencement of exterior painting
- Installation of vinyl flooring in Coach House
- New cabinetry and bench top for Coach House kitchen
- Coach House flooring – installation of vinyl flooring
- Acquittal of \$97,000 grant funding from Heritage NSW Major Works

The coming months will see works by the Contractor and other works to be completed by Council undertaken, these include:

Contractor

- Disabled toilet works
- Sanding and polishing of Coach House ground floor timber floors
- Finalisation of Coach House works
- Works to all internal stairs
- New door installed on Coach House
- Minor repairs throughout – timber, brick, glass, windows/doors etc.

Council

- Review of fire safety provisions to satisfy fire engineering requirements including risk specific fire extinguishers throughout, development of Evacuation Plan and Emergency Management Planning documentation and installation of new locks on all doors throughout.
- Audit of outstanding matters for Occupation Certificate, including signage, stair nosing and plate treads
- Finalising electrical works
- Acquittal of \$200,000 Infrastructure Grant (Club Grants) for Coach House works.

Budget and expenditure

To date, progress claims have been received for \$938,021 incl. GST. The total contract price is \$1,178,708.90 incl. GST. Note that the contract price has been amended based on the below amendments to Variation-01.

Contract Variation

Variation	Description	Amount
V-01	This variation is for additional works undertaken to satisfy current building code requirements. Further works were undertaken to ensure the structural integrity of load bearing walls on the ground floor.	\$20,050.80
TOTAL		\$20,050.80

V-01 was finalised during September 2020.

A further variation will be forthcoming related to the reconfiguration and conversion of the ladies toilet into an accessible toilet. This is an addition to the scope of works and a critical requirement for us to obtain the Occupation Certificate. Delays with the sub-contractor continue and have resulted in this being unresolved.

Contractual Issues

There are no contractual issues to report. The contract itself is running later than intended due to problems securing sub-contractors for specialised works. The volume of construction work around in the current climate has caused delays throughout this project, however, has resulted in quality heritage outcomes once the various work packages have been completed.

Communications with History Goulburn

The Business Manager Marketing, Events & Culture (Project Manager), along with the Museums Coordinator are in regular contact with the President and Vice President of History Goulburn. Both staff attend the general meetings of History Goulburn to provide detailed updates on the conservation works to members. In recent months we have worked closely on the grant funded

Interpretation Plan that was finalised in April 2021. Discussions now move towards the development of a new Lease between Council and History Goulburn and their relocation back to the site following completion of the stage one conservation works.

Project Manager, Sarah Ruberto accompanied by Kerry Ross, Museums Coordinator took the History Goulburn committee through St Clair Villa and Coach House on Tuesday 4th May 2021 to show the completed works to date and the previously unavailable spaces for use (i.e. the Coach House) and to answer any questions from the group. Since the meeting, a formal list of questions has been asked, many of which were answered on site. A formal response has been sent to History Goulburn to address the questions raised and provide further clarification in writing.

Project images

Project images can be found in the attachment, showing the progress with the Coach House.











15.17 MOUNTAIN ASH ROAD BLACKSPOT PROJECT - MAY 2021 STATUS REPORT

Author: Andrew Cartwright, Business Manager Works

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN3.2 Implement road infrastructure capital works and maintenance programs
Cost to Council:	Nil. Works fully funded through the Australian Government Blackspot program to the value of \$1,581,358 The expenditure to date is \$1,553,492
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report from the Business Manager of Works on the Mountain Ash Road Blackspot Project status updated be received.

BACKGROUND

To provide Council with an update on the current status of the Mountain Ash Road Blackspot project, which stretches from Jerrara Road at Bungonia, west towards Goulburn. The project is extended over a 7km segment with road widening and pavement overlay being the major aspects of the road improvements.

REPORT

This is the May 2021 summary report for the Mountain Ash Road Blackspot project. Council should note that as only some minor signage work is required to complete this project, this will be the last time we will report on this project separately”

Program

The following table outlines the construction program. Works in May have been limited to guard rail installation and line marking of the affected works. These works were scheduled to be completed earlier however both companies were delayed due to extended periods of wet weather. Lost time in October, January, February and March has extended the project program.

The two VAS (vehicle activated signs) are on order and have too been delayed due to COVID regulations at the Port of Brisbane. These signs were scheduled for delivery mid-May but have been now been delayed until the first week of June 2021.

Task description	Start	Finish	Comment
• Road widening	1-07-20	17-09-20	Complete
• Installation of 3 x cell 600mm culvert	25-08-20	27-08-20	Complete
• Installation single cell 600mm culvert	8-09-20	10-09-20	Complete
• Raise existing headwalls	9-09-20	22-09-20	Complete
• Re shape batters	1-08-20	18-09-20	Complete
• Table drain improvements	1-08-20	25-09-20	Complete
• Bitumen seal overlay of widened section	17-09-20	17-09-20	Complete
• Crushing of gravel for overlay	18-09-20	9-10-20	Complete
• Commence pavement overlay (2.4km)	12-10-20	2-12-20	Complete
• Commence pavement overlay (1.8 km)	4-01-21	12-02-21	Complete
• Bitumen sealing of overlay area (2.4km)	16-12-20	24-12-20	Complete

• Bitumen sealing of overlay area (1.8km)	18-02-21	19-02-21	Complete
• Line marking	15-4-21	30-4-21	Complete
• Guard rail	20-4-21	30-4-21	Complete
• Sign Installation (VAS)	3-6-21	7-6-21	Not complete
• Completion		15-6-2021	

The entire length of road has been line marked in April along with guardrail, vehicle activated signage (VAS) is to be installed in June, as there has been a delay with the shipment of materials to construct the sign.

Project Budget and Expenditure

Expenditure Component	Budget Amount	Actual Expenditure
Construction Costs		
• Drainage/Stormwater & bulk earthworks	\$393,257	\$393,257
• Pavement/wearing course/project management	\$854,510	\$854,510
• Vegetation	\$84,000	\$94,319
• Guard rail, signage and line marking	\$171,245	\$133,060
• Contingency 5%	\$78,346	\$78,346
Sub-total	\$1,581,358	\$1,553,492

Expenditure Variations

Nil expenditure variations to report

General Project Issues

- Decision was made not to commence pavement overlay until after the October long weekend school holidays due to increased traffic during this period.
- Two week delay due to storm damage incurred in August 2020.
- Two week delay of the gravel overlay due to crusher break down in September 2020.
- Two week delay wet weather in October 2020 with 138mm of rain received on site.
- Two week delay due to GPS machine control issues.
- Project to be now completed in two sections. 2.4km will be completed with bitumen seal prior to Christmas and 1.8km section will be completed in January/February 2021 to allow for driver safety over the Christmas break
- One week delay due to wet weather in January 2021 with a total of 97mm of rain received on site
- Two week contractor delay (line marking and guardrail) due to east coast storm event mid-March with a total of 171mm of rain falling on site
- VAS signage delayed due to COVID restrictions on importations at Brisbane Port, delivery delayed 3 x weeks.

As at the end of May 2021 the revised completion date is 15-06-2021, this is still under the required timeframe to complete the works as per the grant funding agreement.

Priorities for next month

- Installation of VAS (vehicle activated signs)

Project Risks

- Weather causing delays
 - Seven weeks in total have been lost to wet weather.
- Project interruptions due to COVID-19
 - Follow up to date government directives and site protocols – monitor



Guardrail installed on Mountain Ash Road

15.18 COOKBUNDOON PAVILION UPGRADE - MAY 2021 STATUS REPORT

Author: Robert Hughes, Business Manager Community Facilities

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN4 – Maintain and update existing community facilities and support the development of new community infrastructure as needed.
Cost to Council:	The approved budget for the upgrade of the Cookbundoon Pavilion is \$1,072,884. Expenditure to date is \$694,242
Use of Reserve Funds:	The project is being funded from the following reserves as resolved at the 21 st July 2020 Ordinary meeting of Council on 21 st July 2020: Community Infrastructure Reserve Fund - \$500,000 The balance of the budget (\$572,884) is grant funded from the Local Roads and Community Infrastructure Grant Program.

RECOMMENDATION

That the report from the Business Manager Community Facilities on the Cookbundoon Pavilion Upgrade – April 2021 Status Report.

BACKGROUND

To provide Council with an update on the current status of the Cookbundoon Pavilion Upgrade.

REPORT

This is the May 2021 summary report from the Cookbundoon Pavilion Upgrade.

Program

Following is the current program for the Cookbundoon Pavilion Upgrade and status of each component. Note additional tasks may be added as the project progresses.

Task description	Start	Finish	Comment
Advertising of RFT	15-09-20	20-10-20	Completed
Closing of RFT	20-10-20	20-10-20	Completed
Procurement of electrical and demolition contractors	13-10-20	03-11-20	Completed
Review of submissions and Council Report for RFT	04-11-20	17-11-20	Completed
Engagement of contractor for design and construction of pavilion	06-11-20	06-11-20	Completed
Demolition and electrical works	24-11-20	20-12-20	Completed
Construction of pavilion	08-02-21	15-06-21	Underway
Commissioning and Handover	15-06-21	30-06-21	
Completion	30-06-21	30-06-21	

Work completed during May 2021 included:

- Completion blockwork and roofing;
- Roughing in of all internal services;

- Installation of all external doors and windows; and
- Commencement internal wall coverings

Due to the rain experienced over May and into June there is potential that the completion date may extend past the end of June into the middle of July. There is a potential that the drying time on key elements around wall preparation and painting will led to delays in completing the project.

At time of preparing this report there is no claims for an Extension of Time, noting the majority of works to complete are internal works. Given the expenditure to date it's likely the project completion will extend beyond the nominated completion date.

Expenditure to Date

As reported previously the expenditure to date, represents preliminaries, power relocation, demolition, asbestos removal, and progress payments on the pavilion. Several items are at 100% completion within the project including window glazing, block work, preliminaries, carpentry, plumbing PC items, footings and paths, excavation and preliminaries (design and construction certificate).

Ongoing progress claims have been for the construction of the new pavilion. This has been accounted for in the table below.

Expenditure Component	Budget Amount	Actual Expenditure
Preliminaries	\$21,884	\$19,397
Power Relocation	\$19,000	\$16,172
Demolition	\$24,000	\$23,181
New Pavilion (370m2)	\$958,788	\$620,001
Contingency (5%)	\$49,212	
• Asbestos Removal		\$15,491
Total	\$1,072,884	\$694,242

The May 2021 Progress Claim was \$175,445.

Project Variations

Nil to report this month

Contractual Issues

Nil to report this month, noting comments above on potential late finish.

Priorities for next month

The following priorities have been identified for May 2021:

- Finalisation of internal wall coverings;
- Tiling and internal fixtures completed; and
- Painting.

Project Risks

The significant project risks and control measures for May 2021 are as follows:

- The tendered price is within budget but with less of contingency built into the price to cover unforeseen issues during construction;

- Regular meetings to monitor progress and potential cost implications as issues arise;
- Project interruptions due to COVID-19 and weather delays
 - Follow up to date government directives and site protocols – monitor; and
 - Monitor weather programming works around predicted weather events.
- Delays to completion date
 - Monitor project progress and inform funding partner and stakeholders if a delay is likely.



Cookbundoon Pavilion – Frontage



Cookbundoon Pavilion – Framing (prior to brickwork)

15.19 NATURAL DISASTER ESSENTIAL PUBLIC ASSET RESTORATION PROJECT - MAY 2021 STATUS REPORT

Authors: Adam Kiss, Business Manager Projects
 Susan McLean, Administration Officer - Storm Damage

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN2.2 Eliminate network safety hazards when identified IN3.2 Implement road infrastructure capital works and maintenance programs
Cost to Council:	Nil. Funded from the Natural Disaster Assistance Response – Natural Disaster No: AGRN 898 Floods \$6,005,550 and Natural Disaster No: AGRN 871 Fire \$1,399,175 (Total \$7,404,725). Expenditure to Date: \$2.877million
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report from the Business Manager Projects on the status for the Natural Disaster Essential Public Asset Restoration Project be received.

BACKGROUND

As per item 15.4 in the 21 April 2020 Ordinary Council Meeting regarding the February 2020 Flood Response, Goulburn Mulwaree Council (GMC) incurred a combined total of \$7.4 million in storm and fire damage to the local and regional road network. This event resulted in GMC being declared a Natural Disaster Area with funds for this damage repair approved by the NSW Government Office of Justice. Council has engaging an experienced consultant Project Engineer to oversee the delivery of the repairs.

REPORT

The table below outlines the progress of works during May 2021 in respect to works completed and in progress associated with the February 2020 Natural Disaster event.

As noted previously GMC incurred another storm and flooding event in August 2020 with this event declared a Natural Disaster on 11 August 2020 (AGRN 923). The Schedule of Works for this event has been received for Local Roads valued at \$7.424 million.

Council has completed the assessment of roads impacted by the August 2020 event, and programming and allocation of works has commenced, with a number of packages of works being allocated to members of the newly formed Minor Civil Works Panel, which gained Council resolution on 16 March 2021.

Roads currently being allocated for works under these packages are Lumley Rd, Barbers Creek Rd, Highlands Way, Mulwaree Drive, Tallong and Caoura Rd, Covan Creek Rd and Range Rd. The Breadalbane, Parkesbourne and Gurrindah area is also included in this process.

Stage 2 works continued on Canyon Leigh Rd. This work involved repairing the causeway, asphaltting the road and pavement rehabilitation works. Works are also continued at Oallen Ford Rd, with both roads having additional works approved to ensure future sustainability.

The project continues to make monthly reimbursement claims with TfNSW for Essential Asset Restoration, with council's total claim to date being \$2.508 million which includes Councils contribution of \$29,000.00.

The following table lists the updated summary of works completed to date.

Works Complete and Actual spend			
Road Name	Description of works	Status	Cost
Bungendore Rd	Drainage Repairs and roadside erosion	Complete	\$308,326
Caoura Road	Stage 1 works (road and drainage repairs)	Complete	\$381,928
Dennys Lane	Roadside erosion works	Complete	\$56,571
Sandy point	Stage 1 repair works		\$160,770
Narelle Ln	Drainage Repairs and roadside erosion	Complete	\$31,847
Carrick Rd	Stage 1 repair works	Complete	\$74,136
Willandra Rd	Causeway repairs and rock protections asphalt	Complete	\$75,705
Canyonleigh Rd	Drainage repairs and roadside erosion	Complete	\$293,239
Norwood Rd	Repair Works	Complete	\$70,805
Wollongorang Rd	Gravel replacements completed, drainage repairs to be completed	Complete	\$85,638
Jerrara Rd	Repair works to numerous areas along the road	Complete	\$321,959
Forest Siding Rd	Specialist Erosion and Sedimentation works	Complete	\$384,790
Steins Lane	Gravel patching, drainage, shoulder grade and maintenance grade	Complete	\$55,773
Various Rd	Emergency response and restoration spend	Complete	\$269,249
Wollondilly Walking Track	Emergency response spend	Complete	\$113,536
Project Management fees spend to date			\$193,076
		Sub –total	\$2,877,348

The following table lists the updated summary of works in progress.

Works in Progress			
Road Name	Description of works	Status	Available Funds
Caoura Rd	Gravel re-sheet	Ongoing	\$82,219
Canyonleigh Rd	Stage 2, causeway reconstruction at CH 10.3km, culvert repairs at various sites and pavement rehabilitation at Paddy's River CH 15.5km	Ongoing	\$401,165
Oallen Ford Rd	Stage 1 – Section east of Windellama	Ongoing	\$100,496
Outstanding commitments	Various roads – commitments opened, closed or small spends.	Ongoing	\$267,339
Project Management Fees		Ongoing	\$109,005
		Sub total	\$851,219
		Total Completed + Underway to date	\$3,728,370
		Balance	\$3,676,355

The following table lists the works yet to commence with available funds for each road.

Works Not Commenced					
Road Name	Estimate	Road Name	Estimate	Road Name	Estimate
Merilla Lane	\$31,701	Fenwick Creek Rd	\$26,806	Hetherington St	\$68,079
Forest Lodge Culverts	\$141,262	Rhyanna Rd	\$85,830	Lambs Lane	\$23,827
South Marulan	\$20,151	Langi Rd	\$14,216	Spa Road	\$13,665
McDermott Dr	\$9,500	Windellama Rd	\$21,295	Lumley Rd	\$5,630
Taralga Rd	\$53,268	Towrang Rd	\$236,704	Mt Baw Baw Rd	\$21,122
Cullarin Rd	\$3,223	Caoura Rd	\$916,054	Mountain Ash Rd	\$51,462
Gurrundah Rd	\$19,957	Chugga Rd	\$18,988	Parkesbourne Rd	\$113,322
Middle Arm Rd	\$94,195	Yarralow Rd	\$12,019	Pomeroy Milford Rd	\$13,389
Bullamalita Rd	\$101,136	Breadalbane	\$9,918	Pontilla Lane	\$8,724
Pomeroy Rd	\$15,395	Stewarts Crossing Rd	\$4,677	Mogo Rd	\$9,747
Tiyces Lane	\$29,515	Coopers Lane	\$12,830	Stillwater Rd	\$11,266
Range Rd	\$38,872	Covan Creek Rd	\$438,056	Tarlo River Rd	\$4,200
Canyonleigh Stage 3	\$126,396	Carrick	\$73,830	Sandy point Rd	\$107,854
Oallen Ford Stage 2	\$63,708	Project Management	\$473,495	Savings	\$144,736

Project Variations

Nil approved variations

Contractual Issues

No contractual delays for this period.

Overall Project Timeframe

The Natural Disaster was declared on 11th February 2020 and Emergency response commenced on 12th February 2020. Under the NSW Natural Disaster Essential Public Asset Restoration Guidelines Council must complete the works within two (2) years after the end of the financial year in which the disaster occurred. Under the above arrangements the works associated with response to the damage from the February 2020 event will need to be completed by the 30th June 2022.

The August 2020 Natural Disaster event was declared on 5th August 2020, with the timeframe for completion commencing two years from the end of this financial year. This means that council has until August 2023 to restore the roads impacted by this event.

Progress during month

- Continue to developing and refine the program of works and expenditure forecasting.
- Commenced allocation of works under the Minor Civil Works Panel.
- Submit and claim payment for works completed and/or in progress for Essential Public Asset Reconstruction Works.
- Works continue on Canyonleigh Road, Oallen Ford Road, Forest Siding Road, Fettleers Road, Norwood Road and Carrick Road.

Priorities for next month

- Continue to finalise the vegetation disposal methodology for Caoura Rd (Fire damage) CH 16.37km to 21.20km.
- Continue to finalise the detailed scope for difficult sites e.g. Parkesbourne Road Floodway, Middle Arm Box Culvert scour protection
- Commence preconstruction an planning activities for repairs associated with the August and March event.

Project Risks

The project risks for May 2021 are as follows:

- Procurement Timeframes.
 - Utilisation of panels and procurement exemptions for urgent works.
- New Natural disaster events.
 - Roads being reassessed and prioritised and programmed into current works.
- Weather causing delays.
 - Schedule of appropriate works in line with weather forecast.
- Project interruptions due to COVID-19.

- Follow up to date government directives and site protocols – monitor.



Works on Canyonleigh Rd



Works on Canyon Leigh Rd

15.20 GOULBURN AQUATIC CENTRE REDEVELOPMENT STAGE 1 CONSTRUCTION - MAY 2021 STATUS REPORT

Author: Matthew O'Rourke, Director Operations

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **Project Assurance Health Check Review Report - Goulburn Aquatic & Leisure Centre - April 2021** [↓](#) 

Link to Community Strategic Plan:	IN4 – Maintain and update existing community facilities and support the development of new community infrastructure as needed.
Cost to Council:	The approved construction budget for Stage 1 redevelopment works is \$29,877,756 which is comprised of \$26,944,756 for construction costs and \$2,933,000 for Council costs. Expenditure to date is \$16,355,345.
Use of Reserve Funds:	The project is being partly funded from the following reserves: Swimming Pool Reserve (via. Land Sales) – \$3,600,000 S94A Reserve – \$500,000 Special Projects Reserve – \$877,756

RECOMMENDATION

That the report from the Director of Operations on the status of the Goulburn Aquatic Centre Redevelopment Stage 1 construction works be received.

BACKGROUND

To provide Council with an update on the current status of the Goulburn Aquatic Centre Redevelopment Stage 1 construction works.

REPORT

This is the May 2021 summary report for the Goulburn Aquatic Centre Redevelopment Stage 1 construction works.

Program

The table below outlines the construction program. Tasks generally progressed in accordance with the program during the month however a week was lost to rain earlier in the month. This table will be reviewed monthly to monitor site progress.

Significant concrete pours were carried out during the month with elevated slabs (above plant room, admin and amenities area) now complete. The elevated slabs will accommodate mechanical plant and are incorporated into the roof.

Also, concrete works for the concourse at the eastern end of the pool hall were complete. Approximately 75% of backfill has been placed around the pools which will permit more concrete works for the pool hall concourse area next month.

Concrete block works continued for the retaining wall adjacent access road, with approximately 80% of block works now complete.

Installation of in ground services continued throughout May 2021. This included conduits for the new power supply, linking the new substation to the pool hall.

The water tightness test is currently being performed on the program / learn to swim pool. This test should be concluded by mid-June. The final water tightness test to be conducted will be on the splash pad area and will follow the test on the program / learn to swim pool.

The report on the final design review conducted by Royal Life Saving Australia was received during the month. This review focused on factors that may affect safety, ease and efficiency of the aquatic facilities' operation. Some recommendations have been made to improve safety and operational aspects of the new facility. Where relevant, any operational recommendations will be incorporated into the facility operating plan.

The project funding partner (Sport & Recreation Services Group) engaged Public Work Advisory (PWA) to conduct a project health check review for an independent third party verification of the project management systems. The review considered the four fundamental project pillars of time, cost, quality and safety with a demonstration of performance against each pillar. Following the review the final confidence rating for the project was High. A copy of the project assurance health check review report is attached.

Task description	Start	Finish	Comment
• Design amendment by FDC	27-03-20	30-08-20	Complete
• Project kick-off meeting with FDC & GMC	27-03-20	27-03-20	Complete
• Design amendment review # 1 by GMC	01-05-20	14-05-20	Complete
• DA modification submission	15-05-20	15-06-20	Complete
• Design amendment review # 2 by GMC	16-06-20	29-06-20	Complete
• Demolition Construction Certificate	01-07-20	07-08-20	Complete
• Demolition of existing indoor pool	20-07-20	21-09-20	Complete
• Design amendment review # 3 by GMC	27-07-20	30-08-20	Complete
• Issue Final Construction Drawings	30-08-20	21-09-20	Complete
• Site works / earthworks	23-09-20	18-12-20	Complete
• Leisure pool / main pool hall	17-11-20	18-11-21	Commenced & ongoing
• Warm water pool hall / admin area	22-12-20	03-01-22	Commenced & ongoing
• Grandstand	23-02-21	06-04-21	Commenced & ongoing
• External works	28-07-21	08-09-21	
• Western car park	21-07-21	08-09-21	
• Eastern car park	04-08-21	06-09-21	
• Commissioning / handover	29-10-21	14-03-22	

Project Budget and Expenditure

Expenditure Component	Budget Amount	Actual Expenditure
Construction Costs		
• Stage 1 construction	\$26,265,247	\$14,964,410
• Gymnasium	\$679,509	-
Sub-total	\$26,944,756	-
Council Costs		
• Outdoor 50m pool	\$400,000	\$395,316
• Preliminary works	\$761,000	\$647,659
• Café & gym fit-out	\$300,000	-
• Extra 100 kW solar	\$172,000	-
• Contingency	\$1,300,000	\$347,960
Sub-total	\$2,933,000	\$1,390,935
Total	\$29,877,756	\$16,355,345

The May 2021 progress claim has been received for \$2,017,849.

Project Variations.

<u>Variation</u>	<u>Description</u>	<u>Amount</u>
VO-01	This variation claim is for removal of contaminated material encountered during demolition works. This was a nominated exclusion in FDC’s RFT submission.	\$347,960

There are no variation requests for May 2021.

Contractual Issues

<u>Extension of Time</u>	<u>Description</u>	<u>Revised PC date</u>
EOT-01	The contractor has submitted a request for an Extension of Time totalling five days for rain effected days in March 21. This request has been granted.	07-03-22
EOT-02	The contractor has submitted a request for an Extension of Time totalling five days for rain effected days in May 21. This request has been granted.	14-03-21

Priorities for next month

The priorities over the next month include more concrete pours in the pool hall concourse area plus installation of more structural steel.

It’s anticipated the balance of structural steel will be installed during June 2021 for the pool hall building. A crane will be on site for several weeks to stand structural steel columns and install connecting structural elements. Once the columns and supporting structural elements have been complete roof installation will begin. Completion of the roof will substantially reduce the risk of weather delays.

A review of the pool tiling methodology is underway. This review is to ensure materials (tiles and adhesives) and installation techniques have the appropriate quality controls for a long term service life.

Installation of conduits for the HV power upgrade will continue in June 2021, as will installation other services in advance of ongoing concrete works.

The outdoor 50m pool is now closed. Staff will focus on preparing operations documents for the new facility including program development for the new and expanded facility. An Expression of Interest will be called for café operation which would ultimately progress to a lease for an independent café operator. The outdoor 50m pool will reopen in September 2021.

Project Control Group (PCG)

A condition of the project funding agreement is to establish a PCG to monitor and review the progress of the project. The Office of Sport (OOS) and Goulburn Mulwaree Council are to be represented on the PCG. This status report also serves as the monthly status report discussed at the PCG meetings.

The monthly PCG Meeting was held on 27 May 2021. The next PCG Meeting is scheduled for 24 June 2021.

Project Risks

The significant project risks for June 2021 are as follows:

- Wet weather delays during earthworks.
 - Regular monitoring of weather forecasts – monitor and reporting.
- Project interruptions due to COVID-19.
 - Follow up to date government directives and site protocols – monitor.

Current Pictures of the Aquatic Centre Redevelopment







Public Works
Advisory



Project Assurance Health Check Review Report, April 2021

Goulburn Aquatic & Leisure Centre

April 2021



Project document control

Version	Author	Reviewer	Approved for issue	
			Name	Date
1	Andrew Day	Nicole Bailey	John Anderson	11/05/2021

Andrew Day
Project Manager

NSW Public Works Advisory | Department of Regional NSW
 m 0436 664 155
 e andrew.day@finance.nsw.gov.au | www.finance.nsw.gov.au
 Suite 5, 167 Auburn St, Goulburn NSW 2850

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All references to Public Works Advisory are taken to be references to the Department of Regional NSW for and on behalf of the State of New South Wales.

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Last approved date: dd/mm/2019



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Abbreviations

Abbreviations	Description
BoK	Body of Knowledge
GMC Resp. Mgr.	Goulburn-Mulwaree Council Responsible Manager
BU	Business Unit
GCA	Gateway Coordination Agency – own the IIAF on behalf of NSW Government
FDC	FDC Constructions (Construction Contractor)
IIAF	Infrastructure Investor Assurance Framework of the NSW Government
INSW	Infrastructure NSW
PAC	Project Assurance and Capability
PM	Project Manager
PMF	Project Management Framework
PWA	Public Works Advisory
QC	Quality Control - performed by project team to check quality is built into product during the project
SRSG	Sports & Recreation Services Group (Client)
ToR	Terms of Reference



Executive Summary

Project Data	Description
Client's Representative	Lachlan Clark
GMC Responsible Manager	Matt O'Rourke
GMC Project Manager	Adam Kiss
Contractor Project Manager	Luke Martin
Project start date	2020
Project end date	28/02/2022
Brief Scope description	Design & Construction of the Goulburn Aquatic & Leisure Centre
Project Value	\$30M

Review data	Description
Review Sponsor	Sport & Recreation Services Group
PWA Business Unit / Office	PWA Goulburn
Reviewer	Andrew Day
Dates of review	29/04/2021

The purpose of the Health Check review is to provide a light touch assessment of the project progress upon completion of Milestone 3 and having surpassed 50% project completion at this point in time.

The project is a Design and Construct (D&C) contract, tendered and awarded by GMC to FDC in 2020 for the construction of the new Goulburn Aquatic & Leisure Centre. As a D&C contract, issues are resolved directly by the contractor and may not be formally advised to stakeholders, with the inherent risk being that this may compromise the final quality unless adequate 'oversight' of the works happens and approvals are obtained prior to any design changes being made.

The intent of the health check is for PWA to provide an independent 3rd party verification on behalf of SRSG, to witness the project management systems and progress to date to identify any areas that may require further attention moving forward.

The method used for assessment is a discussion based forum, with requests to witness and verify certain aspects pertaining to the 4 fundamental project pillars of Time, Cost, Quality and Safety, with the demonstration of performance for each pillar used to gauge project health and overall value being gained.

Findings Summary

- The overall final confidence rating for the project is **High**
- The numerical summary of recommendation (by focus area) and the results for the project overall are provided in section 1.
- The summary of each focus area is provided in Section 2.
- The people interviewed during the review are listed in Appendix A.
- The documents reviewed by the review team are listed in Appendix B.
- Progress photos of the project at time of inspection are in Appendix C.

1. Summary of Health Check Review Findings

1.1 Overall Confidence

The Review Team’s OVERALL level of confidence that the project is being effectively developed and delivered in accordance with the Client’s objectives is:	HIGH
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Where the overall development and delivery confidence rating is defined as:

HIGH	Successful delivery of the project to time, cost and quality appears highly likely and there are no major outstanding issues that at this stage appear to threaten the successful delivery.
MEDIUM	Successful delivery is feasible but significant issues exist which require timely management attention.
LOW	Successful delivery of the project is in doubt, with major risks or issues apparent in a number of key areas. Urgent additional action is needed.

1.2 Focus Area Ratings

The Review Team’s rating for the prescribed key focus areas are:		No. of Recommendations		
		Critical	Essential	Suggested
1. Client “value”	Strong			
2. GMC “value”	Strong			
3. Delivery approach	Strong			1
4. Governance	Strong			
5. Risk Management	Strong			
6. Stakeholder Management	Strong		1	
8. Other Matters (if relevant)	-			
TOTAL		0	1	1

Where the key focus areas are rated to appraise how the topic has been addressed or considered by the project team and what risk it poses to the development/delivery confidence according to the following rating definitions:

STRONG	There are no major outstanding issues that at this stage appear to threaten delivery.
SATISFACTORY	There are issues that require timely management attention.
WEAK	There are significant issues in this key focus area that may jeopardise the successful delivery of the project.

Where each recommendation of the Review Team is rated according to its urgency and criticality:

SUGGESTED	The recommendation is not considered critical or urgent, but the project may benefit from the uptake of this recommendation.
ESSENTIAL (DO BY)	The recommendation is important but not urgent. The project team should take action before further key decisions are taken.
CRITICAL (DO NOW)	This item is critical and urgent. The project team should take action immediately. "It means fix the key problems fast".

See Appendix A for full list of Recommendations by Focus Area.

1.3 Project Objectives

The project objectives and measures were agreed as below, and status is:

Objective	Measure of achievement	Current status
1. Time	Project is tracking on time with few to no EOTs, and no impending requests that may impact delivery	On track
2. Cost	Project expenditure is on track with projected cash flows, claims are being made, assessed and paid on time. Variations are kept to a minimum, and there are no active contentious scope changes that may threaten project budgets and delivery.	On track
3. Quality	Quality management systems are in use and are effective in producing high quality outcomes. Defects are proactively identified and addressed. Work methods are appropriate to the scope of works to achieve quality results.	On track
4. Safety	Effective risk management strategies and application safe work method practices ensuring few to no reportable incidences or LTI's.	On Track

2. Review Methodology

2.1 Review Purpose and Approach

The purpose of the Health Check review is to provide a light touch assessment of the project progress upon completion of Milestone 3 and having surpassed 50% project completion at this point in time. The intent of the health check is to witness the project teams' systems and progress to date to identify any areas that may require further attention moving forward.



The method used for assessment is a discussion based forum, with requests to witness and verify certain aspects pertaining to the 4 fundamental project pillars of Time, Cost, Quality and Safety, with the demonstration of performance for each pillar used to gauge project health and overall value being gained.

2.2 Focus Area 1 - Client “Value”

There are two fundamental requirements considered critical to the fulfilment of Client “value” for projects and programs. The Review Team’s view on whether these requirements have been appropriately addressed are represented below:

REQUIREMENT	ASSESSMENT
Appropriate to the stage of the project, the scope has been defined and is well understood by the project team and relevant stakeholders, and reflected in the associated delivery plans:	Yes
Appropriate to the stage of the project, the project’s current scope and associated delivery plans appears to be aligned to the client’s stated project objectives and intended outcomes:	Yes

Discussion with the project team demonstrated that the client, Sports & Recreation Services Group is achieving value from this project to date. Communications through the monthly PCG meeting minutes demonstrates that the client is being informed through the project delivery process and is being made aware of project changes as they arise.

Client expectations of delivery is noted, and seems to be effectively managed by both GMC and the Contractor and align with the project’s scope and required outcomes. GMC acting on behalf of the client is managing their contractor well and are providing accurate witnessing and verification roles to ensure that the project continues to meet the specification.

The Review Teams’ rating for the Client “value” is:	STRONG
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2.3 Focus Area 2 – GMC “Value”

There are two fundamental requirements considered critical to the fulfilment of GMC “value” for projects and programs. The Review Team’s view on whether these requirements have been appropriately addressed are represented below:

REQUIREMENT	ASSESSMENT
Appropriate to the stage of the project, progress against the project schedule / program and fees are being effectively managed to allow sound forecasting of the results at project completion:	Yes
Appropriate to the stage of the project, the project is managed to ensure GMC achieve the planned “value” from the project. (“value” here may go beyond just financial considerations):	Yes

Discussion with the project team demonstrated that Goulburn-Mulwaree Council is actively achieving value from this project to date, with the satisfactory delivery of project milestones, with independent witnessing and verification of works completed against the approved project scope by council’s delegated representatives.

To date, the project has satisfactorily achieved completion of Milestone 3, with project claims reaching the 50% mark. Project claims have been verified against works completed on site and observed to accurately reflect the projects planned accomplishments at this stage within the project

The Review Team’s rating for PWA “value” is:	STRONG
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2.4 Focus Area 3 – Delivery Approach

There are two fundamental requirements considered critical to the fulfilment of Delivery Approach for projects and programs. The Review Team’s view on whether these requirements have been appropriately addressed are represented below:

REQUIREMENT	ASSESSMENT
Appropriate to the stage of the project, adequate integrated plans, controls and resources exist to manage the project to agreed baseline. Plans are integrated with other parties where relevant to ensure effective control:	Yes
Appropriate to the stage of the project, the project is managed for planning, environmental and other approvals and compliance against them:	Yes

Discussion with the project team identified a clear and direct delivery approach being used throughout the project, with well-planned time management strategies implemented to ensure that the project does not suffer from delays or unforeseen circumstance that would affect delivery timeframes.

The opportunity to capture lessons learned from previous projects, in particular those carried out by sub-contractors for projects of similar scope, has been identified as a suggested recommendation for application to this project. This suggestion is aimed at achieving proactive response to potential defects in workmanship that can/have caused significant variations on other projects.

The Review Team’s rating for Delivery Approach is:	STRONG
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2.5 Focus Area 4 – Governance

There are two fundamental requirements considered critical to the fulfilment of Governance for projects and programs. The Review Team’s view on whether these requirements have been appropriately addressed are represented below:

REQUIREMENT	ASSESSMENT
Appropriate to the stage of the project, a robust formal governance structure and responsibilities is in place with appropriate and empowered representation. This has been communicated to stakeholders:	Yes
Appropriate to the stage of the project, the project’s governance structure is working effectively including making timely decisions for the project:	Yes

Discussion with the project team has identified that the project has a clear governance structure, with well-defined accountabilities and project roles. Particular attention was focused during this review on the timeliness for resolution of RFI’s and design queries. The result of this review demonstrated that the governance structure is working very effectively and that this is not an area of concern moving forward.

The Review Team’s rating for Governance is:	STRONG
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2.6 Focus Area 5 – Risk Management

There are two fundamental requirements considered critical to the fulfilment of Risk Management for projects and programs. The Review Team’s view on whether these requirements have been appropriately addressed are represented below:

REQUIREMENT	ASSESSMENT
Appropriate to the stage of the project, a Risk Management Plan has been developed and includes sufficient consideration of risks and the mitigations:	Yes
Appropriate to the stage of the project, the Risk Management Plan has been communicated to appropriate stakeholders, is being actioned and regularly updated:	Yes

Discussion with the project team regarding risk management on the project has highlighted this as a particular area of strength within the project team. Risk identification, mitigation and resolution are very well defined and carried out by the contractor and is implemented into all of the project systems.

Based on the information gathered during the inspection, there is very high confidence in the project’s risk management framework and that, not only is the framework being used, but it is effective and appropriate for the project.

Of particular note and commendation, is the proactive approach to risk management pertaining to quality of materials and workmanship. During the inspection, a number of demonstrable instances of proactive risk mitigation actions can be seen to have been carried out, with well documented reasoning and consideration of the future ramifications had these actions not been carried out.

The Review Team’s rating for Risk Management is:	STRONG
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2.7 Focus Area 6 – Stakeholder Management

There are two fundamental requirements considered critical to the fulfilment of Stakeholder Management for projects and programs. The Review Team’s view on whether these requirements have been appropriately addressed are represented below:

REQUIREMENT	ASSESSMENT
Appropriate to the stage of the project, the importance of stakeholder management and the potential impacts on the project have been appropriately considered/assessed by the Project team. An updated list of stakeholders and responsibility for their engagement and management is available:	Yes
Appropriate to the stage of the project, the key stakeholders are effectively engaged and supportive:	Yes

Discussions with the project team identified that stakeholder management practices had been set out and defined in the Project Management Plan, with clear demonstrable examples of effective management of key stakeholders in the PCG meeting minutes.

With respect to broader stakeholder groups, discussions identified instances of informal community consultations that had recently occurred regarding the project. Observation of the consultation records showed that such instances had not yet been recorded.

An essential recommendation for the project is to ensure that all instances of consultation with the community, whether formal or informal are captured and that the register maintains current throughout the remainder of the project.

The Review Team's rating for Stakeholder Management is: **STRONG**

2.8 Other Matters

Nil

3. Conclusion and Recommendations

Based on documentation reviewed and interviews conducted, the Review Team recommends that additional work be considered on the following aspects of the project:

1. Early documentation and development of a lessons learned register.

As discussed during the review, this recommendation is a suggestion for the wider project control group, to develop a tangible, evolving document that actively demonstrates that this project has taken on the learnings and experiences from similar scoped projects before it as a means of avoiding the pitfalls and set backs that other projects have experienced. Given the political sensitivity and public interest in this project, the absence of a lessons learned register, stands out as a simple and readily producible document that expresses due diligence in process.

2. Continued updating of stakeholder consultation registers, including interaction with the community as a stakeholder.

Per discussions during the review, stakeholder management has been identified as an opportunity for improvement, with the recommendation to capture instances of interactions with the community more accurately.

This suggestion is prompted by the high-profile nature of the project within the Goulburn community and their vested interest in the progress of construction. In particular, directly impacted members of the community, such as adjoining residents, are suggested as key community stakeholders to maintain documented consultation with moving forwards, with the view of ensuring that any potential issues or grievances are caught early and managed appropriately.

The Review Team also observed the following areas of good practice that may be transferable to other projects or programs:

1. Prompt and positive action towards maintaining quality and workmanship
2. Clear and concise project governance and communication
3. Outstanding risk management and safety systems in place
4. Well-developed planning procedures and sub-contractor coordination systems

If agreeable by the project team, a follow up review closer to the conclusion of the project would be suggested to ensure that the project finalisation and close out stages are on track for a smooth hand over of the project upon completion as the commissioning of aquatic facilities can pose significant complexity and challenges prior to handover.

PWA wishes to thank the members of the project team for their time and assistance in conducting this project health check review and wish all them every success for the project into the future.

Appendix A Review Interviewees

The Reviewers are grateful to the following people that gave generously of their time at the interviews. Each individual's contribution assisted the Review Team in coming to an understanding of the Project and in the development of the Report.

Person	Company	Project role	Email
Luke Martin	FDC Constructions	Project Manager	TBC



Appendix B Documents Reviewed

The following documents have been provided to the Review Team. The Team has reviewed these documents and used them as the basis for interviews and has included relevant commentary on the documents in the Review Report.

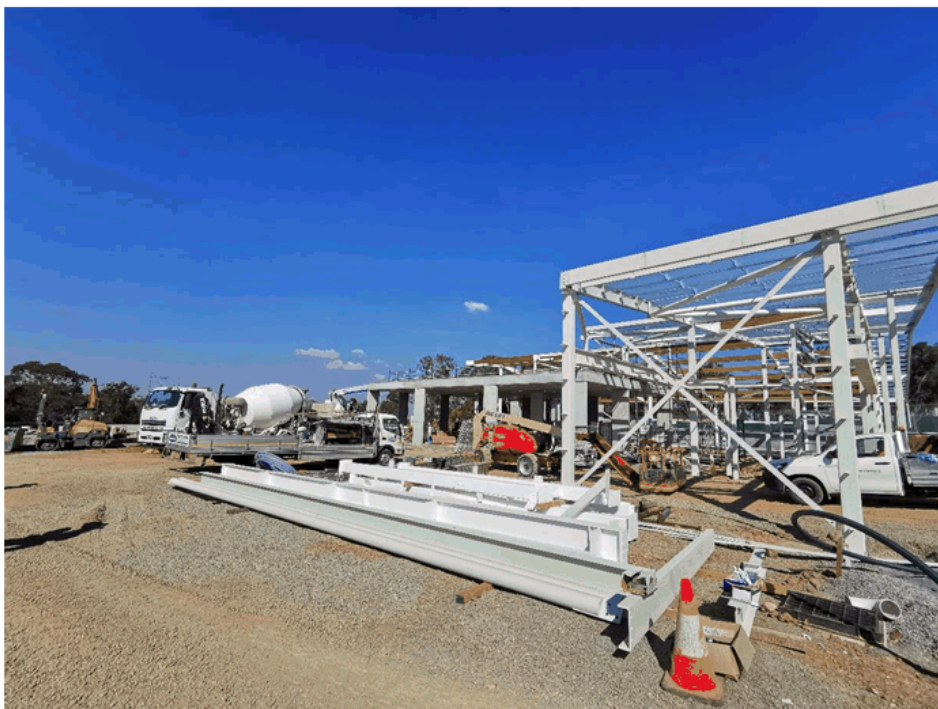
Author	Document name	Date of publication or version number
FDC/GMC	PCG Meeting Minutes	April 2021
FDC	Contract Program Gantt Chart	Current as at 29th April 2021
FDC	Project Management Plan	Current as at April 2021
FDC	Project Risk Register	Current as at April 2021
FDC	RFI Register	Current as at April 2021
FDC	Variations Register	Current as at April 2021
FDC	Incident Management System (Volume 1 &2. WHS & PMP)	Current as at April 2021
FDC	Inspection Test Plan Register (Volume 1)	Current as at April 2021
FDC	Defects Register	Current as at April 2021



Appendix C Site Photos



Structural Steel Framing



Concrete delivery to crane pump



Indoor 25m heated lap pool progress



Structural Columns noting minor surface defects.



Public Works
Advisory

Health Check Report
Goulburn Aquatic & Leisure Centre



Electrical bonding connection to slab reinforcement mesh



Scaffold installation in progress.

15.21 GOULBURN PERFORMING ARTS CENTRE - MAY 2021 STATUS REPORT

Author: Matthew O'Rourke, Director Operations

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	CO2.2 – Development and delivery of new and existing cultural and creative assets, including built heritage assets.
Cost to Council:	The approved construction construction budget in the 2019/20 budget is \$18,950,000. Expenditure to date is \$13,498,094.
Use of Reserve Funds:	The project is being partly funded from the following reserves: S94A (38145) - \$459,796 (projected balance at 30 June 2023 of \$388,780).

RECOMMENDATION

That the report from the Director of Operations on the status of the Goulburn Performing Arts Centre construction be received.

BACKGROUND

To provide Council with an update on the current status of the Goulburn Performing Arts Centre construction works.

REPORT

This is the May 2021 summary report for the Goulburn Performing Arts Centre construction works.

Program

Following is the current construction program for the Goulburn Performing Arts Centre. Note, there is no time contingency in this program which may arise due to inclement weather or other issues, these will be considered on a case by case basis.

Task description	Start	Finish	Comment
• GMC Preliminary Works	01-09-19	31-01-20	Complete
• Site Establishment	29-11-19	20-12-19	Complete
• Preliminary and Enabling Works	06-01-20	31-03-20	Complete
• Groundwork and Sub-structure	01-04-20	20-08-20	Complete
• Structural Works	04-08-20	31-12-20	Commenced and ongoing
• Roofing and Cladding	01-12-20	29-01-21	Commenced and ongoing
• Services & Finishes	01-09-20	10-06-21	Commenced and ongoing
• External Works	28-01-21	09-05-21	Commenced and ongoing
• Commissioning and Handover	03-06-21	20-09-21	
• Completion	20-09-21	03-11-21	

Works have continued during May on the internal fit out and service installation (hydraulic, fire, electrical, mechanical and IT services). Structural steel installation and external cladding also continued from the fly tower.

Internal wall framing was ongoing in the auditorium and throughout the back of house area during May 2021. Installation of gyprock lining on the internal framing and as finishing surface for the concrete precast panels also progressed.

The tower crane was removed on 30 May 2021. Before the tower crane was removed significant progress was made on roof works. A mobile crane is scheduled for the first two weekends in June to complete the fly tower, roof works and installation of mechanical equipment and solar panels.

Repair of existing render on the internal walls of the McDermott Centre commenced in May. There is generally some render repair and patching required in each room and this work expected to take several weeks. When repair and patching works are complete the walls will be prepared for painting.

The glass panels for the new entrance foyer were installed in May. This area is the transition space between the building entrance, box office and auditorium. The glass panels are an architectural feature and will be seen to glow during evening performances.

Arrangements have commenced for an official opening of the new facility on 25 February 2022.

Construction Phase Budget and Expenditure

Expenditure Component	Budget Amount	Actual Expenditure
Construction Costs	\$16,534,343	\$11,571,818
Council Costs		
• Preliminary works	\$1,490,657	\$1,431,609
• Café fit-out	\$125,000	
• Contingency	\$800,000	\$494,667
Sub-total	\$2,415,657	
Total	\$18,950,000	\$13,498,094

The May 2021 progress claim has been received for \$1,089,791.

Project Variations

<u>Variation</u>	<u>Description</u>	<u>Amount</u>
VO-01	This variation claim is for additional piling works including extra screw piles, pile caps and foundation adjustments to accommodate the additional piles.	\$123,742
VO-02	This variation claim is for additional overhead costs associated with completion of Construction Certificate 1 works.	\$128,000
VO-03	This variation is for additional structural steel required for floor support compared to that included in the initial tender.	\$59,136
VO-04	This variation is to install a fire sprinkler system in the existing McDermott Centre building to satisfy current	\$105,865

VO-05	building code requirements. This variation is to install six additional fire dampers for isolation of building sections as part of the fire management system	\$77,924
Total		\$494,667

Contractual Issues

<u>Extension of Time</u>	<u>Description</u>	<u>Revised PC Date</u>
EOT-01	The contractor submitted an Extension of Time request in May 20 for three days due to inclement weather. The request was granted.	23-09-21
EOT-02	The contractor has submitted several requests for an Extension of Time totalling seven days for the substantial rainfall during August 20 plus wind effected days. These requests have been granted.	01-10-21
EOT-03	The contractor has submitted several requests for an Extension of Time totalling seven days for rainfall and wind effected days in late September 20 and October 20. These requests have been granted.	08-10-21
EOT-04	The contractor has submitted a request for an Extension of Time totalling three days for rainfall and wind effected days in late October 20 and November 20. These requests have been granted.	13-10-21
EOT-05	The contractor has submitted a request for an Extension of Time totalling four days for rainfall and wind effected days in December 20 and January 21. These requests have been granted.	19-10-21
EOT-05	The contractor has submitted a request for an Extension of Time totalling three days for rainfall and wind effected days in February 21. These requests have been granted.	22-10-21
EOT-06	The contractor has submitted a request for an Extension of Time totalling four days for rain effected days in March 21. These requests have been granted.	29-10-21
EOT-06	The contractor has submitted a request for an Extension of Time totalling three days for wind effected days in May 21. These requests have been granted	03-11-21

There are no other contractual issues to report for May 2021.

Project Control Group (PCG)

A PCG Meeting is conducted each month between GMC and CreateNSW, a project funding partner. The purpose of the PCG is monitor and review progress of the project on a monthly basis. A PCG meeting was held on 27 May 2021 and the next PCG meeting will be scheduled for 24 June 2021. This status report also serves as the monthly status report discussed at the PCG meetings.

Priorities for next month

Finalisation of the structural steel and cladding installation is expected to be achieved in June 2021. Mechanical equipment will be installed and roof sheeting will be finalised.

With removal of the tower crane the focus of the project will move to the internal fit out. This will include service installation (hydraulic, fire, electrical, mechanical and IT services) and internal wall

finishes. Completion of the brickwork which incorporates the decorative wall openings into existing brickwork will be achieved in June 2021.

The space in the building structure left by removal of the crane will be closed off during June. This includes reinforced concrete works in the centre of the stage plus central roof works over the fly tower. Roofing works should also be finished to essentially waterproof the building.

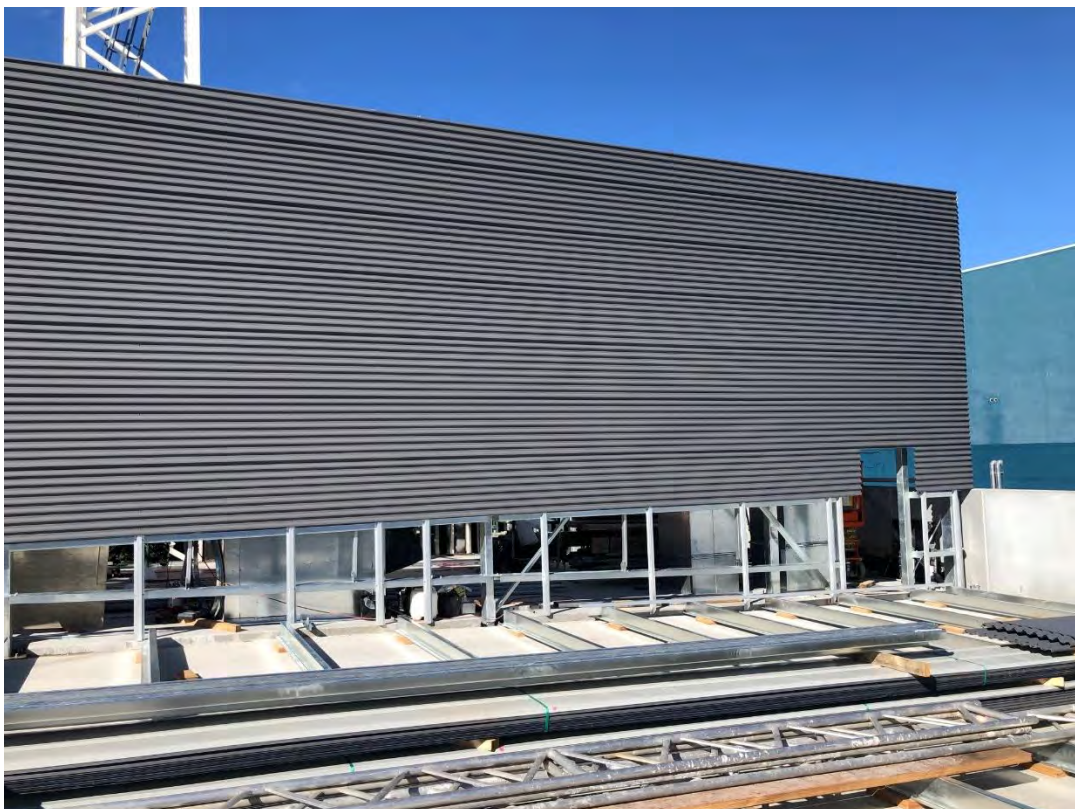
More regular site visits for the Private Certifier have been arranged over the coming months. This will assist to minimise additional works or adjustment necessary for final building compliance and to finalise the Occupation Certificate.

Project Risks

The significant project risks for June 2021 are as follows:

- Extent of works in the existing McDermott Centre building.
 - The contractor is continuing works the McDermott Centre building including installation of service ducts, reinstatement of internal brickwork, installation of a fire sprinkler system and reinstalment of the existing ceiling. This work requires thorough investigation to clarify the scope of works as the heritage nature of the existing building may present some unknown issues.
- Weather
 - Weather impacts on the project will be reduced when the roof is fully enclosed. This work can now proceed given the tower crane has been dismantled and removed. It's expected the building will have a fully enclosed roof by the end of June.
- Final Building Certification
 - As the project approaches completion the focus will move to obtaining an Occupation Certificate (OC). The Private Certifier will sign off on an OC however may require some amendments or adjustments before this process is concluded. Fire engineering and access are two of the significant risks to resolve.
- Project interruptions due to COVID-19.
 - Follow up to date government directives and site protocols – monitor.

Recent Photos of Goulburn Performing Arts Centre





15.22 GOULBURN REGIONAL HOCKEY FACILITY - MAY 2021 STATUS REPORT

Author: Adam Kiss, Business Manager Projects

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN4.2 – Upgrade community facilities to improve service provision								
Cost to Council:	<p>The approved budget for the Goulburn Regional Hockey Facility is \$7,081,000 and is funded from the following sources</p> <table> <tr> <td>Restart NSW</td> <td>\$ 3,872,000</td> </tr> <tr> <td>Goulburn Mulwaree Council</td> <td>\$ 3,009,000</td> </tr> <tr> <td>Goulburn District Hockey Association</td> <td>\$ 200,000</td> </tr> <tr> <td>Expenditure to date is</td> <td>\$.347,654</td> </tr> </table>	Restart NSW	\$ 3,872,000	Goulburn Mulwaree Council	\$ 3,009,000	Goulburn District Hockey Association	\$ 200,000	Expenditure to date is	\$.347,654
Restart NSW	\$ 3,872,000								
Goulburn Mulwaree Council	\$ 3,009,000								
Goulburn District Hockey Association	\$ 200,000								
Expenditure to date is	\$.347,654								
Use of Reserve Funds:	<p>The Goulburn Mulwaree Council contribution is being partly funded from the following reserves:</p> <ul style="list-style-type: none"> \$300,000 General unrestricted cash reserve \$2,709,000 Veolia Host Fee Reserve 								

RECOMMENDATION

That the report from the Business Manager Projects on the status of the Goulburn Regional Hockey Facility be received.

BACKGROUND

To provide Council with an update on the current status of the Goulburn Regional Hockey Facility.

REPORT

This is the May 2021 summary report for the Goulburn Regional Hockey Facility.

Program

Following is the current construction program for the Goulburn Regional Hockey Facility. Note, there is no time contingency in this program which may arise due to inclement weather or other issues, these will be considered on a case by case basis.

West Field Refurbishment	Start	Finish	Comment
• Tendering	01-11-20	02-02-21	Complete
• Design	03-02-21	31-03-21	Complete
• Stage 1 Construction – Pavement, drainage and Irrigation works)	06-04-21	31-07-21	Commenced and ongoing
• Stage 2 Construction – Shock pad and artificial turf	04-10-20	30-11-21	

Lighting Upgrade	Start	Finish	Comment
• Tendering	01-11-20	02-02-21	Complete
• Procurement of lights	03-02-21	28-05-21	Delivered and ready for installation
• Installation	28-06-21	09-07-21	

Car Park Upgrade	Start	Finish	Comment
• Design	01-12-20	28-05-21	Commenced and ongoing
• Tendering	01-06-21	27-07-21	
• Construction	02-08-21	04-10-21	

New and Existing Amenities Upgrade	Start	Finish	Comment
• Design, Specification and DA documentation	19-01-21	31-05-21	Commenced and ongoing
• DA Submission and GMC Approval	07-06-21	7-09-21	
• Construction Procurement	14-07-21	30-09-21	
• Construction	01-10-21	30-4-22	

The focus of works over the last month has been on the completion of the pavement for the new field and commencing the drainage and irrigation works within the new field.

Design for the new and existing buildings have been completed and documentation being prepared for the submission of the DA during June 2021.

The new lights have been delivered from overseas and are currently in storage awaiting installation. Installation will commence from 28th June 2021 during the school holidays whilst there is a break in the hockey season.

Car park design is 90% complete, procurement for construction will commence shortly via an RFQ process utilising Council’s Minor Civil Works panel.

In regard to the settlement of the property, the Subdivision Certificate Application and all supporting documentation for the 2 lot subdivision was lodged on the 30th April 2021. The target date of the settlement is the end of June, pending issue of Sub Cert and subsequent registration with NSW LRS.

Construction Phase Budget and Expenditure

Expenditure Component	Budget Amount	Actual Expenditure
Purchase of Land	\$3,000,000	\$0
West Field Refurbishment	\$ 1,800,000	\$270,952
Lighting Upgrade	\$425,000	59,475
New Car Park	\$650,000	\$17,227
New Amenities	\$716,000	\$0
Existing Amenities	\$240,000	\$0
New substation	\$250,000	\$0
Total	\$7,081,000	\$347,654

Project Variations

There were no Project Variations to report for May 2021.

Contractual Issues

There were no other contractual issues to report for May 2021.

Priorities for next month

Polytan will continue onsite with the upgrade of the existing field including completion of pavement construction up to an asphalt level. The drainage and irrigation will also be completed within the field

The DA will be submitted mid-June for the new and existing building upgrade.

The lighting contractor is expected onsite from the 28th June to commence the lighting installation.

Project Risks

The significant project risks for May 2021 are as follows:

- Weather
 - Recent wet weather has led to minor delays during the pavement construction. At this stage not likely to affect the overall program.
- Project interruptions due to COVID-19.
 - No issues to report
 - Follow up to date government directives and site protocols – monitor.
- Essential Energy Approvals
 - Essential Energy have now provided approval of the electrical supply upgrade. The substation has been ordered and delivery expected during August 2021. In the interim the new lights will be connected to the existing power supply.

Recent Photos of Goulburn Regional Hockey Facility





15.23 GROWING LOCAL ECONOMIES COMMON STREET - MAY 2021 STATUS REPORT

Author: Yasir Khan, Project Manager - Grants

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN3 – Maintain and improve road infrastructure and connectivity.
Cost to Council:	The approved construction budget for this project is \$7,788,082 consisting of: Grant funding - \$7,150,000 and Council Contribution - \$638,082 Expenditure to date is \$ \$963,843
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report from the Project Manager - Grants on the status of the Growing Local Economies Common Street construction be received

BACKGROUND

To provide Council with an update on the current status of the Growing Local Economies Common Street construction project.

This project includes an upgrade on the following components:

- Sydney Road and Common Street intersection.
- Common Street between Sydney Road and Chiswick Street.
- Sinclair Street between Common Street and the Waste Management Centre.
- Water and sewer infrastructure.

REPORT

This is the May 2021 summary report for the Growing Local Economies Common Street construction project.

Program

Following is the current program for the Growing Local Economies Common Street Construction Project. The program will be expanded once tenders have been received and contracts awarded for the various construction tasks.

The program below has considered the delays encountered to date:

- Acquiring in-principal acceptance of the concept design for the roundabout at the intersection of Common Street and Sydney Road from Transport for NSW (TfNSW). The process examined two options for intersection treatment – a roundabout or signals. The in-principal acceptance was received on 21 August 2020.
- The concept design for the intersection is directly linked to the design for Common and Sinclair Streets, and therefore the design for these roads has been impacted by the above delays.

- Staff resources were diverted to the intersection upgrade of Marys Mount Road and Crookwell Road as this project had a deadline of 30 June 2020 with little advance notice when the funding was announced.
- Acquiring approval of roundabout pavement structural design from Transport for New South Wales (TfNSW)

Task description	Start	Finish	Comment
• GMC Preliminary Works	01-01-19	30-06-21	Commenced and ongoing.
• Site Establishment	01-07-21	13-07-21	Not started
• Preliminary works	14-07-21	24-09-21	Not started
• Construction works	15-10-21	08-03-22	Not started
• Commissioning and Handover	09-03-22	05-04-22	Not started
• Completion	06-04-22	22-06-22	Not started

During the past month, Goulburn Mulwaree Council (GMC) has obtained design approvals from TfNSW for the roundabout to progress to the detailed design stage, and revised design plans will be submitted to TfNSW during first week of June 2021 and also issued to the tenderers as addendum. Design plans for the works on Common and Sinclair Streets are also finalised and will be issued as tender addendum. Existing drainage network on Sydney Road is upgraded in the revised plans to cope with the peak discharge flows.

A detailed flood study for the broader Common Street area has been carried out with findings to be considered in the road design process. Some of the design structures required exceeded those anticipated when GMC submitted the grant funding application. Consequently, a change request was submitted to the funding body to amend scope and project completion time. After careful deliberation, the change request has been approved by the funding body in May 2021 because change will still deliver an outcome in line with the original project intent and allow the project to be completed within the approved budget.

Further water main works are required to reach the final destination. Easement requirements for sewer works were finalised this month and preparation of easement plans are underway.

Project Budget and Expenditure – February 2021

Expenditure Component	Budget Amount	Actual Expenditure
• Preliminaries	\$993,438	\$591,853
• Land Acquisition	\$230,000	\$ 18,354
• Utilities - Water and Sewer	\$1,787,131	\$353,636
• Construction	\$4,266,439	-
• Contingency	\$511,074	-
Total	\$7,788,082	\$963,843

Project Variations

A formal variation has been submitted to the funding body (Infrastructure NSW) on 9 November 2020, which considered the amended scope and time delays. The variation was approved in May 2021, however, the slow turnaround of the variation request has placed pressure on the project program.

Contractual Issues

Nil to report for May 2021.

Priorities for next month

- Coordinate with the Design Consultant and organise a detailed design submission to TfNSW for roundabout construction.
- Liaise with TfNSW to get an approval of the detailed design plans.
- Follow-up with the Design Consultant to receive a *Bill of Quantities* (BOQ).
- Monitor Land Acquisition and easement progress and finalise the works that need to be done inside the business property because of land acquisition.
- Manage tender enquiries and issue addendums with updated information.
- Review tender evaluation plan before the tender closing date and ensure that it complies with all the addendums issued to the tenderers.
- Receive and evaluate tenders
- Prepare tender evaluation report.

Project Control Group (PCG)

A Project Control Group (PCG) report is sent to the funding body each month. The purpose of the PCG is to monitor and review the progress of the project every month. A monthly progress report was sent on 9 May 2020, and the next report is scheduled for 9 June 2021.

Project Risks

The significant project risks for June 2021 are as follows:

- Delays in approval of the detailed design for the roundabout from TfNSW.
- Delays could affect the market prices, and the cost of construction could be higher than what was initially anticipated.
- Provision of access for the businesses and stakeholder management.
- The unpredictability of COVID-19 could delay the project further.
- Delays due to relocation of the utilities in the vicinity of the proposed roundabout.

No photo has been included during this period.

15.24 REUSE SCHEME GOULBURN - MAY 2021 STATUS REPORT

Author: Mathew Jones, Business Manager Infrastructure

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	IN5 – Ensure high quality water supply options for the towns in the region. IN6 – Implement safe, accessible and efficient management and recycling options for general waste, greenwaste and sewage.
Cost to Council:	\$8,800,000 total project cost. \$4,400,000 is funded through Building Better Regions Fund.
Use of Reserve Funds:	\$4,400,000 from Sewer Fund

RECOMMENDATION

That the report from the Business Manager Infrastructure on the Reuse Scheme Goulburn status update be received.

BACKGROUND

To provide Council with an update on the current status of the Reuse Scheme Goulburn project.

REPORT

The Goulburn Reuse Scheme is a project to provide drought resilience to playing fields and community recreation spaces through the use of high quality treated water for the purpose of irrigation. This will reduce demand on the water system ensuring the Goulburn community enjoys world class facilities and parks all year round.

The project comprises of a distribution system incorporating, new and existing pipelines, new or upgraded irrigation systems at seven sites, including, pump stations, storage tanks, and telemetry system to allow central monitoring and control of the irrigation systems.

Irrigation sites included are Hudson Oval, North Park, Victoria Park, Carr Confoy, East Grove South, Goulburn Golf Club, Recreation Area, and Goulburn District Race Track.

Project Program

Task	Expected date of completion	Task Status
Construction		
Reticulation pipeline construction	30 December 2021	Ongoing
Irrigation including pumping station, tanks	30 June 2022	Not commenced
WWTP Construction works	30 June 2022	Not commenced
Telemetry and communications	31 December 2022	Not commenced
Commissioning	31 December 2022	Not commenced
Approvals		
Section 60 Approval	31 December 2022	Ongoing

Construction Cost

Item	Value
Contract Value	\$8,800,000
Variation Payments to date	Nil
Contract Payments to date	\$2,457,987.40 (28%)

Project Status

The reticulation design for construction, Review of Environmental Factors, Ecological Impact Assessment and the Geotechnical investigation and survey work is complete.

Letters seeking approval and issues to be addressed have been sent to various authorities including Fisheries, Crown Lands, ARTC, John Holland Rail Corporation, and TfNSW (Traffic for NSW) to seek approval for the various rail and road crossings for the project. This is in progress.

The first milestone report for the grant funding has been submitted to Building Better Regions Fund.

Reticulation mains are currently being constructed within various streets around Goulburn. The table below is an update on each streets status:

Street	Status
Lower Sterne Street	Complete
May Street	Complete
Bathurst Street	Complete
Park Road	Ongoing
Forbes Street	Complete
Bridge Street	Complete
Bungonia Road	Complete
Blackshaw Road	Commenced
Sloane Street	Commenced
Glebe Avenue	Not yet commenced
Auburn Street	Not yet commenced
Addison Street	Not yet commenced
Faithfull Street	Not yet commenced
Cemetery Street	Commenced
Maud Street	Complete
Chatsbury Street	Complete
Dalley Street	Not yet commenced
Queen Street	Not yet commenced
Record Street	Commenced

Project Issues

Item	status
Obtaining authorities approval	Liaising closely with the authorities and responding with relevant documents.
Weather condition (e.g.: Flood, extreme cold weather)	Reticulation construction was on hold few times due to the adverse weather condition. The project is still ahead of schedule.

Works Expected for Next Two Months

- Advertise tender for irrigation and WWTP integration works
- Continuation of reticulation construction including Cowper Street underbore
- Complete Recycled Water Management System for Department Primary Industry and Environment for review
- Continue gaining approvals for crossings from various authorities.

Completed reticulation overview 58% completed



— Completed

Bungonia Road Bridge Crossing



North Park Reticulation



Sloane St Underbore



15.25 OPERATIONS DIRECTORATE REPORT - MAY 2021

Author: Matthew O'Rourke, Director Operations

Authoriser: Warwick Bennett, General Manager

Attachments: 1. **Operations Departmental Report May 2021** [↓](#) 

Link to Community Strategic Plan:	CL1 – Effect resourceful and respectful leadership and attentive representation of the community
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the activities report for May 2021 by the Director Operations be received and noted for information.

BACKGROUND

The purpose of this report is to provide an update on the monthly activities of the Operations Directorate.

REPORT

Please find attached the monthly report on the activities of the Operations Directorate for the month of May 2021.



May 2021

Operations



Departmental Report

One team delivering with **Passion** **Respect** **Innovation** **Dedication** **Excellence**

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1 Budget Status

There were no Job Numbers that required reporting in May 2021, that were over expended or under pressure to be over expended in the Works, Projects or Community Facilities capital works programs.

2 Operations Service Response Status

Requests created and closed in May 2021. Over the month of May 2021 Operations received 233 new service response requests generated from customers.

Operations Service Response Status – May 2021					
Work Group	Primary Group	New Requests	Completed Requests	% Completed	YTD % Completed
Buildings	Facilities	11	9	82%	96%
Cemeteries	Cemetery	3	1	33%	91%
Facilities	Graffiti	1	1	100%	100%
Facilities	Parks Ovals	16	15	94%	96%
Facilities	Public Toilets	9	7	78%	97%
Facilities	Unspecified Damages	5	5	100%	95%
Facilities	Health Pollution	0	0	N/A	N/A
Parks	Bees Wasps	0	0	N/A	100%
Parks	Fallen Tree	4	4	100%	100%
Parks	Grass Mowing	6	4	67%	99%
Parks	Tree Inspection	3	2	67%	97%
Parks	New Tree	1	1	100%	100%
Parks	Noxious Weeds	1			98%
Parks	Remove Tree	6	3	50%	94%
Parks	Verge Maintenance	2	2	100%	92%
Parks	Root Damage	3	2	67%	71%
Parks	Trim Branches	4	3	75%	99%
Parks	Trees Unspecified	10	5	50%	96%
Parks	Weeds	0	0	N/A	N/A
Works	Live Stock	7	7	100%	100%
Works	Dumped Rubbish	19	18	95%	99%
Works	Bridges	0	0	N/A	100%
Works	Corrugations	2	2	100%	100%
Works	Damaged Footpath	5	5	100%	100%
Works	Damaged Kerb	2	2	100%	100%
Works	Depth Gauges	0	0	N/A	100%
Works	Development Works	0	0	N/A	N/A
Works	Edge Break	0	0	N/A	100%
Works	Guard Rail	0	0	N/A	100%
Works	Guide Posts	2	2	100%	100%
Works	Inspection	0	0	N/A	100%
Works	Line Marking	2	1	50%	93%
Works	Loose Material	4	4	100%	100%
Works	Oil Spill	0	0	N/A	100%
Works	Pot Holes	27	26	96%	100%
Works	Seal Fail	0	0	N/A	100%

GOULBURN MULWAREE OPERATIONS –MAY 2021

Works	Shoving	1	1	100%	100%
Works	Traffic Sign	14	12	86%	98%
Works	Road Unspecified	45	38	84%	97%
Works	Culvert Head	0	0	N/A	100%
Works	Flooding	5	4	80%	96%
Works	Grates & Lids	2	2	100%	100%
Works	GPT	0	0	N/A	100%
Works	SW Kerb & Gutter	0	0	N/A	100%
Works	Storm Pipe	2	2	100%	100%
Works	Trench Subsidence	0	0	N/A	100%
Works	Stormwater Unspecified	9	9	100%	97%
May 2021 Totals		233	199	85%	98%

Incomplete tasks are those that have come in at the end of the month and placed on maintenance schedules. Some Service Responses require external resources to complete.

3 Operations Maintenance Tasks

General Maintenance Tasks completed in May 2021

General Maintenance Tasks (Works) – May 2021	
Location	Type of work
Thornford Road	Drainage improvements, clearing existing headwalls
South Marulan	Stabilised heavy patching
Bungendore Road	Line of sight vegetation clearing
Jerrara/Oallen Road	Pavement failure repairs
Goulburn Various locations	Footpath replacements
Oallen Ford Road/Sandy Point Road	Stabilised heavy patching
Goulburn Various locations	Storm water pit clearing

General Maintenance Tasks (Community Facilities) – May 2021	
Location	Type of work
CBD Paths	Paths along Auburn Street swept daily during weekdays.
Belmore Park	Lawns are mown and edged as required. Mowing days and frequency varies due to weather and events.
	Gardens are checked daily for moisture and weeded as required.
	Waste bins emptied daily with several instances of a second empty in the afternoon due to large volumes of waste.
Aquatic Centre Grounds	Mowing as required due to season and pool being shut.
Rose Garden Maintenance	Gardens are checked weekly and weeded as required.
CBD Garden Maintenance	Weekly maintenance on CBD gardens, with daily litter patrol (including weekends).

Tree Maintenance (Parks & Gardens) –May 2021		
Zone	Location	Type of work
1	Verner St; Bourke St; Church St,	Tree trimming; remove tree after accident; stump grinding; sucker removal; EWP remove dead branches from tree
2	Emmerson St; Walker St; Wyatt St; Lansdowne St; Clinton St; Lisgar St; Francis St; Coromandel St; Finlay Rd; Addison St	Trim tree; stump grinding; remove tree; remove fallen branches & tree; trim trees on walking track Bladwell Park; mulched newly planted trees and timed others
3	Cowper St; Deccan St; Faithfull St; Victoria Park; Verner St; Lamarra Place; Dixon St	Stump grinding; remove fallen branches; Leaf pick up; trimmed trees
4	Wheatley Ave; Murray St; Albert St; Lagoon St; Hoskins St; George St; Gourock Ave; Belmore St; Kenmore St; Bourke St; Lithgow St; Avoca St; Wayo St	Removed dead Plum tree; trim tree; remove tree; stump grinding; remove fallen branches; EWP remove dead branches from tree; clear footpath of trees

GOULBURN MULWAREE OPERATIONS –MAY 2021

5	Hudson Oval; Healey St; Amaroo Pl; Yarralow St; Queen St; Middle Arm Rd	Remove fallen branches; stump grinding; trimmed suckers from trees; trim trees
6	Gorman Road; Forbes St; Taralga Rd	Removed dead Wattle tree; fallen branches
7	Braidwood Road; Eleanor St; Mulwaree St; O'Brien Park; Bathurst St; Bradley St; Sloane St	Water & mulched new trees at Rec Area & placed rabbit protection around trees; trim trees; remove fallen tree; stump grinding; remove fallen branches; clear footpath of trees
16	Henry Parkes Rd	Remove fallen tree
10	Mulwaree Dve, Tallong	Trim tree over fence & removed 2 dead Wattle trees
9	Brewer Centre, Marulan	Remove fallen dead tree & mulch gardens

Mowing Maintenance (Parks & Gardens) – May 2021		
Zone	Location	Type of Work
2/3/4/6/7	Cowper St; Stalker St; Clinton/Deccan St cnrs; Mayor St/Deccan St Crn; Garfield Park; Copford Reserve; Crookwell Rd; Chinamans Lane; laneway at Mary Martin Drive; Pony Club; South Approach; Ducks Lane; Lillikar Rd; Fife Pl; Middle Arm Rd; Taralga Rd; Supertex; Tully Park Golf Course; Tully Park Pump Station; Chatsbury St corner; Victoria St bus stop; Goodhew Park; Knopp Park; Howard Park; Tennison Woods; Richardson Park; Eastgrove; Wollondilly Walking Track; Cookbundoon Sporting Fields; Tarago; Lake Bathurst	Mowing & Whipper Snipped
4	Mary's Mount Rd; PCYC; Marulan	Garden bed weeding & mulching
	Gurrundah Rd; Braidwood Rd;	Tree planting
3/4	Faithfull St – Victoria Park; Avoca St – PCYC	Remove trees near pool
3	Faithfull St; Church St	Pick up tree stumps from pool and take to waste management centre
3/4	Taralga Rd; Bourke St; Lithgow St; Avoca St	Trim trees; EWP
7	Chantry St – North Park; Copford Park	Rubbish removal; clean up
1/2/3/4/5/6/7	Various	Leaf collection
4/7/5	Godfrey St; Eastgrove Dog Park; Tarago Cemetery; Cookbundoon Sporting Fields	Fill in hole, top up entrance; woodchip delivery; road base
1/3/4/7	Avoca St; Emma St; Addison St; Auburn St	Root prune; Tree planting; Tree watering
2	Ridge St; Gibson St	Fencing; fixed panels on WWT footbridge
1	Auburn St	Clean up traffic signs, watering plants & trees

GOULBURN MULWAREE OPERATIONS –MAY 2021

9	Marulan Soccer Field	Top soiled fields
3	Clinton St	Pedestrian control for contactor, mulching of Horne Square

Rural Mowing Maintenance (Parks & Gardens) – May 2021		
Zone	Location	Type of Work
9	Marulan Soccer Fields, Meridan Park, George St, Tony Onions Park, Railway Parade, Brewer Centre; Portland Ave; Tupra Park; Brayton Rd Cnr of George St	Mowing

Street Tree Lifting Program – May 2021		
Zone	Location	Type of work
Various	Programmed lifting for Australia Post, Bradley Street, Mulwaree Street, Taralga Road, Amaroo Place, Woodward Street, Opal Street, Ruby Street	Tree lifting

Leaf Collections – May 2021	
Location	Number of bags
Rhoda St; Clinton St; Joshua St; Bradley St; Auburn St; Montague St; Joshua St; Citizen St; Wran St; Edward St; Cathcart St; Garfield Ave; Nicholson St; Progress St; Victoria St; Lithgow St; Lagoon St; Faithfull St; Ruby St; Progress St; Eleanor St; Constantia Cct; Coromandel St; Caoura Cres; Braidwood Rd; Greenaway Pl; Neville St; Hurst St; Lorne St; King St; Addison St; Bourke St; Fitzroy St; Belmore St; Newton St; Clifford St; Beverly Close; Park Rd; Rhoda St; Knox St; Deccan St; Boomerang Drv; Church St; Buffalo Cres; Major Drv; Stalker St; Francis St; Margaret Pl; Macguire Dr; Gilmore St; Monastery Drv;	673

Signs Installed May 2021			
Month	New Signs Request & Installed	Existing Sign Replaced with New	Existing Signs Reinstalled
May	0	3	7

Road Reserve Weed Control – May 2021		
Zone	Location	Weed Type
10	Highlands Way from Old Tallong Road' Highlands Way from Hume Hwy to Old Tallong Road; Highlands Way boundary; Bumballa Rd to Razorbank Lane; Vinicombes Rd, Bumballa Rd; Highlands Way from Bumballa Rd to Warrima Rd; Highlands Way from village to Bumbulla Rd; Highlands Way to Badgerys Lookdown Rd; Highlands Way from Barbers Ck Rd to village & Barbers Ck Rd; Oallen Ford Rd from Strawberry Ck Rd to 4338	Blackberries, Suckers, Fireweed, Coolatai Grass, St John's Wort, African Love Grass, Serrated Tussock
9	Marulan Medical Centre; Marulan Weighing Station and off ramp at Marulan South	Suckers
4	Wollondilly Walking Track areas; BMX Track	Grass

15	Cullerin Road; Browns Lane of Currawang Rd; Komungla Siding Rd to Currawang Rd	Grass; Serrated Tussock, African Love Grass
14	Elm Grove Rd, Gretta Rd	African Love Grass, Serrated Tussock, Blackberries
15	Currawang Rd from Braidwood Rd to Komungla Siding	Serrated Tussock, African Love Grass
4	Marys Mount Reserve; Marys Mount Area	Blackberries, Fireweed; Grass, Fire Weed, Blackberries
7	Rifle Range Rd	Blackberries, Box Thorn, Broom
13	Oallen Ford Rd from 4338 to 4856; Oallen Ford Rd from 4856 to Lumley Rd	Sifton Bush, Suckers, Blackberries

The noxious weed crew inspected the Tallong area this month for Fireweed. Crews noted a major outbreak of Fireweed and have been proactively addressing the issue. The Tallong area was also sprayed for blackberries. Zone 10 has been completed as well as Zone 14. Crews are now working in Zone 15.

The reserves crew continued with programmed mowing in urban and rural areas, sports fields mowing and maintenance during May. The Leaf collection programmed saw 673 bags picked up and taken to the waste centre to be used in the FOGO programme.

Tree watering has continued during May, including the watering of Avenues of Remembrance and plantings along Braidwood Road and Addison Street.

The rural road side slashing program was completed during May.

The tree maintenance team has focused on service requests, tree removal, root prunes, stump grinding and cherry picker works, featured within the tree maintenance program for the month of May. Tree planting was also achieved in the Avenues of Remembrance along Braidwood Road and Addison Street. Other plantings occurred in Beppo Street, Sloane Street, Finlay Road, Auburn Street, Albert Street and Rhoda Street.



Beppo Street New Tree Planting

4 Operations Table of Planned Works

The below table outlines all planned works which may impact the public/traffic for the month of June 2021 going forward.

Planned Works – June 2021		
Location	Date	Description of works
Mountain Ash Road	May 21 – Feb 22	Pavement rehabilitation from Windellama Road to RA 1483
Carrick Road	May 21 – Nov 21	Road upgrade from existing bitumen + 4.2km
Bladwell Park	May 21 - July 21	Shared path upgrade
Bourke Street	Mid - June	Asphalt works between Clifford and Montague Streets
Clifford Street footpath (Auburn to McKell Place)	Mid - June	Asphalt footpath rehabilitation
Lisgar Street	Mid - June	Tree removal and kerb/gutter replacement

*Please note dates may vary due to weather, availability of crews and any urgent works requirements

5 Community Facilities

5.1 Operational

CBD Works – the concrete works and tree planting along Auburn Street, between Clinton and Verner Streets was completed during May. The work involved the removal and replacement of the existing median strip, and the excavation of ten tree holes. Community Facilities staff then water proofed the tree penetrations and planted out advanced Zelkovia species in line with the other completed sections. All work was undertaken during the night to minimise the impact to businesses and the community. The synthetic grass will be installed towards the end of June.



CBD Median Strip Replacement

West Goulburn Reserve – staff continued work on the fencing around West Goulburn Reserve. The work is an extension of what the working party commenced and will assist in reducing access for vehicles into the site. The works is being scheduled around routine scheduled maintenance activities to keep costs down. The photo below is of a section completed along Ridge Street.



West Goulburn Reserve Fencing – Ridge Street Section

Goulburn Recreation Area – it was assessed that a power cable was hanging too low and presented a risk to users. Staff arranged for a pole to be installed to raise the power lines to a standard height that will enable the safe passage of trucks in this area.



Goulburn Recreation Area -

Sport Field Maintenance – extensive work was done on the lighting in Eastgrove South. Since the flood we have had issues around the reliability of some of the lights. This was investigated and repairs carried out on several light fittings and wiring. All lights are now working, allowing for full use of the field for training purposes.



Eastgrove South Light Repairs

Marulan Soccer Ground - Unfortunately there was extensive damage done to the playing surface at Marulan Soccer Ground. An individual entered the site in their motor vehicle and completed numerous burn outs across the main playing field. At the time of writing this report no one has been charged with this offence. The photo below shows some of the damage to the field that staff had to repair.



Marulan Soccer Field – Damage to Playing Surface

Goodhew Park - Another incident of vandalism on sporting fields was also found at Goodhew Park where a person tried to enter the building. Their attempt to enter the building by prying the door open with a large pole was unsuccessfully. A large amount of broken glass was also found around the building. Staff had to undertake some minor repairs to the door to ensure it remained secure, along with a thorough clean-up of the site.



Good Park – Attempted Vandalism

Horne Square – the garden team completed the planting along Horne Square Garden. The projects team completed the installation of the wall, drainage and backfilling with soil, prior to handing over to the Community Facilities Team. The installation of irrigation, plants and mulch was undertaken by this team and finalises this project.



Horne Square Project- Planting

Avenues of Remembrance – tree planting occurred on Braidwood Road and Addison Street to continue the Avenues of Remembrance on the entrances to town. More work is planned over the next few months to continue the establishment of the Avenues of Remembrance. The final signs were installed on the northern approach completing this stage of the project.



Avenues of Remembrance Signage (north approach) and tree planting (Braidwood Road)

Street Tree Maintenance – Council was approached by Australia Post to discuss street tree maintenance, particularly lifting of streets. This came about due to the new vehicles that the local postman will be using to deliver mail. These vehicles are slightly higher than the standard postie bike. Staff have identified areas that require additional lifting to assist Australia Post undertaking their work. The photo below is of the new vehicle that will be used to distribute the mail.



Australia Post Bike

Rocky Hill Museum – additional plants were put in the garden around the new Museum at Rocky Hill. The plants soften what is a bare area, greatly improving the aesthetics of the site. The photo below is of the setup of the planting.



Rocky Hill Museum – Garden Planting

Cemeteries – staff undertook 11 interments during May 2021. This brings the total to 61 interments across Council managed sites for the calendar year. Staff program grounds maintenance activities around the funerals to ensure there is minimal disruption

Cemetery	May 2021		YTD Interments	
	Body Interments	Ashes Interments	Body Interments	Ashes Interments
General	4	4	21	21
St Patrick's	3	0	18	0
Tarago	0	0	0	0
Tallong	0	0	1	0
TOTAL	7	4	40	21

5.2 Aquatic Centre

In May 2021 Goulburn Aquatic and Leisure Centre was closed due to the redevelopment. Staff have contacted members to update them on the redevelopment progress and how this will impact their memberships.

The focus for staff during the current close down is to reduce annual leave and work on the running of the new centre. Whilst the centre is not completed work can be done around the development of rosters, programs and systems within the centre. This will be the main goal of the aquatic staff over the winter months.

Attendance Report

The table below show attendances during the month of May for the last three years. Both 2020 and 2021 show zero attendances due to Covid restrictions and the redevelopment. The former indoor pool has been closed since March 2020.

Attendance Report – May 2021			
Program	May 2019	May 2020	May 2021
Aquatic memberships	522	0	0
Health Club (incl. Fitness Classes) memberships	294	0	0
Visit passes (incl. Aquatics and Fitness Classes)	208	0	0
Family memberships (Aquatic and Fitness)	43	0	0
Squad Swimming	216	0	0
Recreational Swimming	1,014	0	0
Children under 2 years	18	0	0
Spectator (excl. Carnivals)	154	0	0
Swimming Lessons	1,193	0	0
Swimming student out of hours	110	0	0
Aqua Aerobics	209	0	0
Aquathon	0	0	0
Fitness Passport- Aquatic	186	0	0
Fitness Passport- Fitness	6	0	0
NSW Police Academy	3	0	0
TOTAL	4,176	0	0

Operations

- Recruitment has been finalised for the Aquatic Programs Coordinator, with an appointment made.
- Positional descriptions have been reviewed ready for recruitment in July and August, 2021.
- Staff have been updated on the progress for the redevelopment.
- Reviewing of currency of pool qualifications of staff. Training for staff planned for August to run through procedures and the new site, lifeguard update as well two dates booked in with Royal life at this stage
- Swimming Club Licence has been reviewed and revised. A meeting with the Club’s new committee will take place in June.
- Normal winter maintenance has been carried out on all items identified for use when the pool reopens later in the year.

5.3 Recreation Area

Activity at the Recreation Area experienced a healthy increase in attendances during May 2021 due to the easing Covid restrictions and the return of some major events. There were a total of 70 bookings at the Recreation Area during May with 14 major or irregular private and community events held during the month. Approximately **16,955** people attended activities at the Recreation Area during May 2021.

Major and Irregular Events

There were fourteen major or irregular events held at the Recreation Area during May 2021. The Grace Millsom Centre hosted four training sessions, a 60th birthday, a corporate dinner and an AGM during May. Veolia Arena hosted four children’s birthday parties, and the Scroll saw and Craft exhibition. The Recreation Area was also host to the annual Rotary Swap Meet and the Aussie Night Markets. Irregular events attracted approximately **10,345** visitors to the Recreation Area during May 2021.

The **National Scroll saw Exhibition** (wood work) was held in Goulburn for the first time during May, along with an arts and craft exhibition in Veolia Arena.



Scroll saw exhibition

Birthday Parties are rapidly increasing in Veolia Arena through the winter months. Four were held in May with many more booked for the colder months.



Birthday setup

The **Aussie Night Markets** returned to the Recreation Area for one night only in May attracting approximately 4,500 people to the facility within a six hour period.



Aussie Night Markets Amusement Rides

Regular Users

All regular user groups continued their regular activities during May 2021, with many groups holding additional or irregular activities.

In addition to their regular activities the Basketball Association hosted three Waratah Youth League games, the Poultry Club held an Auction and Dressage also held a competition day. The Harness Club held two race days during May, while the Rodeo club hosted a barrel racing day.

Regular users attracted approximately 6,610 people to the facility during May.



Men's Youth League

The tables below show the breakdown of events at the Recreation Area during May 2021.

Breakdown of Events – April 2021	
Event	Attendances
Greyhound Racing	700
Harness Racing	700
Dog Training & Kennel Club	130
Basketball	3,290
Youth League Basketball	900
Netball	450
Rodeo	50
Poultry Auction	250
Dressage	40
SESA netball & basketball	40
Private meetings	60
Tiny Tumblers	60
Training	95
Birthdays	190
Rotary Swap Meet	5,000
Scrollsaw Exhibition	500
Aussie Night Markets	4,500
Total	16,955

Breakdown of Event Facility Locations			
Facility	May 2021	May 2020	May 2019
Veolia Arena	2,480	0	2,180
Grace-Millsom Function Centre	905	0	1,305
Recreation Area	13,570	500	3,852
Total Attendances	16,955	500	7,337

Upcoming Bookings

The tables below outline all major events currently booked for the Recreation Area for 2021 and 2022. Event activity will be subject to COVID-19 restrictions at the time the event is scheduled and are not guaranteed to occur.

2021

Date	Event Name	Facility Booked
4/06/2021	Harness race day	Harness Track, Showman's Guild, Grace Millsom
10/06/2021	LEAP Workshops	Grace Millsom
12/06/2021	Wedding	Grace Millsom
13/06/2021	Birthday Party	Veolia Arena
16/06/2021	LEAP Workshops	Grace Millsom
18/06/2021	Harness race day	Harness Track, Showman's Guild, Grace Millsom
24/06/2021	LEAP Workshops	Grace Millsom
26/06/2021	Birthday party	Veolia
7/07/2021	Induction Workshops	Grace Millsom
8/07/2021	Induction Workshops	Grace Millsom

10/07/2021	Carousel of Colour Alpaca Show	Peden Pavilion & Skillion
15/07/2021	MINI LEAP Workshops	Grace Millsom
6/08/2021	Science Engineering Challenge	Veolia Arena
7/08/2021	40 th Birthday	Grace Millsom
7/08/2021 - 8/08/2021	Physie Interclub	Veolia, Grace Millsom
20/08/2021 – 22/08/2021	Sports & Education Program	Veolia, Grace Millsom, Basketball, Peden Pavilion & Skillion
23/08/2021	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
26/08/2021	Leader Group Workshop	Grace Millsom
10/09/2021 - 12/09/2021	Charles ledger Alpaca Show	Peden pavilion & Skillion
17/09/2021 - 19/09/2021	Youth Camp	Veolia, Grace Millsom, Basketball Stadium
18/09/2021	RSPCA Day	Peden pavilion & Skillion
20/09/2021	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
22/09/2021	Induction Workshops	Grace Millsom
23/09/2021	Induction Workshops	Grace Millsom
25/09/2021	ComicCon	Recreation Area
2/10/2021 – 3/10/2021	Sports & Education Program	Veolia, Grace Millsom, Basketball, Peden Pavilion & Skillion
9/10/2021	Chamber of Commerce Expo	Veolia, Basketball, Peden pavilion & Skillion, Picnic area & car park.
14/10/2021	MINI LEAP Workshops	Grace Millsom
15/10/2021 - 17/10/2021	NSW Indoor Hockey Championships - Masters Men	Veolia, Grace Millsom, Basketball Stadium
22/10/2021 - 24/10/2021	NSW Indoor Hockey Championships - Masters Women	Veolia, Grace Millsom, Basketball Stadium
29/10/2021 - 31/10/2021	NSW Indoor Hockey Championships - Open Men	Veolia, Grace Millsom, Basketball Stadium
30/10/2021	Wedding	Grace Millsom
30/10/2021 - 31/10/2021	Dog Training & Kennel Club Show	Dog Obedience arena, Area H picnic area
1/11/2021	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
5/11/2021 - 7/11/2021	NSW Indoor Hockey Championships - Open Women	Veolia, Grace Millsom, Basketball Stadium
12/11/2021 - 14/11/2021	AOGKF 2020 National Karate Gasshuku	Veolia, Grace Millsom, Basketball Stadium
13/11/2021	Convoy 4 Kids	Picnic area & car park, showman's guild, cruise track
19/11/2021 - 21/11/2021	NSW Indoor Hockey - U18 girls	Veolia, Grace Millsom, Basketball Stadium
25/11/2021	Leader Group Workshop	Grace Millsom

26/11/2021 - 28/11/2021	NSW Indoor Hockey - U18 boys	Veolia, Grace Millsom, Basketball Stadium
27/11/2021	Goulburn Car and Motorcycle Show	Gate 3 Picnic Area & Carpark
1/12/2021	Induction Workshops	Grace Millsom
2/12/2021	Induction Workshops	Grace Millsom
23/12/2021	Christmas Party	Grace Millsom

2022

Date	Event Name	Facility Booked
9/01/2022	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
16/1/2022	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
22/01/2022	Classic Riders Swap Meet	Peden Pavilion & Skillion, Carpark & Picnic Area, Rodeo Arena.
5/02/2022	Charity Rodeo	Rodeo Arena, Picnic area & Carpark
12/02/2022	Charity Rodeo	Rodeo Arena, Picnic area & Carpark
21/02/2022	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
5/03/2022 – 6/03/2022	Goulburn Show	Recreation Area
28/03/2022	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
3/04/2022	Rotary Swap Meet	Entire frontage of Recreation Area
4/04/2022	Harness Race Day	Harness Track, Showman's Guild, Grace Millsom
21/04/2022 - 25/04/2022	National Square Dancing Convention	Veolia, Basketball
11/09/2022 - 17/09/2022	Model A Ford Club Rally	Recreation Area
7/10/2022 - 9/10/2022	Model Railway Convention	Veolia Arena
11/11/2022 - 13/11/2022	AGOKF National Event 2022	Veolia, Basketball, Grace Millsom
13/11/2022	Convoy 4 Kids	Picnic area & car park, showman's guild, cruise track

Projects / Grants

The Recreation Area received funding under the *Showground Stimulus Funding* to upgrade the amenities in the Peden pavilion. Works are well underway with the building being completely stripped, electrical wiring upgraded, and the brickwork rendered. All gyprock and cornice has been replaced, and waterproofing is now underway in preparation for new tiling. Works will be completed by 30th June 2021.



Peden Amenity Upgrade

The facility also received funding under the *Showground Stimulus Fund* to install a livestock cover over the stockyards inside gate six. Works have commenced with installation of the poles and beams currently underway. Works will be completed prior to 30th June 2021.



Livestock Cover

The Recreation Area received funding for three grant projects under stream one of the *Bushfire Community Recovery and Resilience Fund*, and one under stream two.

- To install new Wi-Fi units in the Emergency Evacuation Centre (Veolia Arena) for individuals who are using the facility during an evacuation. Procurement of components is underway.
- To purchase equipment to assist with accommodating animals during emergency evacuations. Commercial misting fans have been purchased for use in the Peden and Poultry pavilions for animals being housed as part of the evacuations.

- Develop procedures to coordinate interaction and preparation of Goulburn Recreation Area when used as an Emergency Evacuation Centre. Initial consultation and site meeting has been held with a consultant. A draft plan is now being prepared and will be issued to stakeholders for review prior to a stakeholder workshop being held.
- To install additional power bollards near Veolia Arena and Peden Pavilion for use while the facility is being used as an Emergency Evacuation Centre. Quotes are currently being sought.

The *resilience to climate change* grant is nearing completion with stage two of the tree planting completed and animal welfare signage installed, as well as fans, vents and mechanical whirly birds being installed in the Poultry Pavilion. Installation of a misting (cooling) system to the race day stalls is now underway and will be completed by mid June.

6 Works

The Works Section is currently focused on delivering a number of capital works projects while also meeting the demands of routine maintenance on Council infrastructure and attending to maintenance requests by the general public.

6.1 Maintenance Grading

The following roads were included in the maintenance grading program for May 2021. The focus of work is now on capital works.

Maintenance Grading May 2021	
Completed by Contractor in May 2021	Completed by Council in May 2021
<ul style="list-style-type: none"> Caoura Rd Canyonleigh Rd Tiyces Ln Johnsons Lane, Harrington Lane Tirrana Lane 	<ul style="list-style-type: none"> Barretts Ln

6.2 Operational

During May works continued on Mountain Ash Road in preparing the sub grade ready for a 200mm gravel overlay. Works were hindered by rain that occurred in early May which resulted in a delay of 6 days. Works will continue through June with gravel placement and a prime seal will be undertaken in July on the first 2.7km of road.

Guardrail installations occurred on Mountain Ash Road, Windellama Road and Taralga Road in May completing our Guardrail program.

Footpath works have continued in Goulburn with projects on Goldsmith and Elsmere Street being completed in may as well as the establishment and commencement of upgrading the current shared path in Bladwell Park to a 2.5m wide shared path. These works will continue through to the end of June.

Gravel re sheeting continued in May on Thornford Road working closely with TfNSW on reusing the profiled (milled) material from the Federal Hwy and stockpiles within Goulburn. These works will be complete by the start of June with crews then moving to Carrick Road.

Works have continued on Carrick Road during May, though these works were hampered due to the wet weather as well with 7 days lost due to the rain. The bulk earth works are scheduled to be completed in early June with Council crews establishing on site early June to commence the gravel overlay.

Works also oversaw a substantial asphalt program that was delivered in May with works being undertaken on the below areas, with further works occurring on Bourke Street and Clifford Street footpath mid-June.

- Auburn/Mundy roundabout
- Bourke Street
- Bourke/Clifford roundabout
- Union Street
- McDermott Drive
- Taralga Road
- Robinson Street

Maintenance grading has continued in Zone 14 & 11.

Stabilised heavy patching has been undertaken on Heavy Haulage Routes during May with works completed on Brayton/Ambrose Road, South Marulan Road, Oallen Ford Road and Sandy Point Road. Further works are scheduled for June on Cullulla Road and Bungendore Roads completing the package of works.

In Goulburn crews have been busy replacing damaged kerb and gutter along with defective footpaths in various locations. During June crews will move to Marulan to address scheduled maintenance works in that area.

7 Asset Management & Design

7.1 Asset Management Planning

For the month of May 2021, the Asset Management team undertook the following tasks:

- Detailed scoping of Windellama Road Fixing Local Roads Project
- Gates policy rollout programming
- Capitalisation of 2020 / 2021 Financial Year Projects
- Procurement of road bridge condition inspections
- Detailed scoping of villages stimulus funded projects

7.2 Data or Condition Assessment

For the month of May 2021, the Asset Management team undertook the following tasks:

Urban Transport Infrastructure Inspections

- GMC Local Urban Roads – 100% of scheduled local road inspections were completed in May
- RMCC State Roads – 100% of scheduled state road inspections were completed in May

Rural Transport Infrastructure Inspections:

- GMC Local Roads – 100% of scheduled Local Rural Road inspections completed in May

7.3 Design Projects

For the month of May 2021, the Design team undertook the following tasks:

- Rosebery Street drainage upgrade handover
- Procurement of Windellama Road Fixing Local Roads ground investigation, survey and stage 1 design
- Procurement of Mountain Ash Road fixing Local Roads Stage 2 design
- Procurement of 2021 / 2022 capital works ground investigation and survey

7.4 Application Status

	S138/Road Opening Applications	S45 (Electrical) /LAAN (Telecom) Applications	NHVR (Heavy Vehicle) Applications
Number Received for May 2021	14	3	40
Number Processed within May 2021	15	3	44
Number of days to process (Timeframe)	5 (10 days)	30 (40 days)	9 (28 days)

7.5 Road Safety

The following Road Safety programs/tasks were delivered during May 2021

Road Safety Program – May 2021			
Target group/issue	Project/Event	Date	Description
Young Road Users	Log Book Run	Ongoing	The Log Book Run is held four times a year with fantastic feedback from the learner drivers and their supervisors with people coming from Sydney, Canberra and Southern Highlands. The March Log Book Run was held on Sunday 14 March and had 10 participant. The run was full and took place in heavy rain which was a good experience for the learner. It was another successful run with all learner drivers and their supervisors commenting that they had learnt something on the day and it was very useful. The next one was to be run in June but due to other commitments from the volunteers it has been cancelled. The next one will be held in August.
Safe Seats	Safe Seat Vouchers	Ongoing	RSO received \$3,000 in funding for safe seat vouchers for the 2020/21 program. This program is promoted throughout Day-care facilities, foster careers and medical centres. To date \$2000 has been spent.
Speeding	Mobile Speed Sign	Ongoing	The speed trailers have been on Mary Street and Hetherington Street and have been since March 1.They will be moved at the start of June to Hume Street to collect data over the June long weekend Data from their previous location has been sent to the police and is available for the public to view.
Fatigue	Don't Trust Your Tired Self	Ongoing 2020/2021	RSO is running a fatigue campaign over September and October promoting free giveaway reusable coffee cups at the Visitors Information Centre and at the Paper Back Café in the Library. Customers are encourage to fill out a survey on fatigue to test their knowledge and will receive a free reusable coffee up to remind them of the dangers of fatigue. Fatigue cups are also being given out at the VIC who are now a Driver Reviver Centre
GMC Road Safety Plan	Draft	Ongoing	RSO has commenced work on Goulburn Mulwaree Council's Road Safety Plan 2021-2031. This will be ongoing for 2021.
Ice on the windscreen	Ice Scraper	May 2021	The Ice Scarpers campaign is design to educate drivers about not only the dangers of driving with ice on your windscreen but also the penalties in doing so. The ice scrapers fit perfectly into the glove box of your vehicle to be on hand to remove

			<p>the ice on your windscreen on those frosty mornings.</p> <p>An activation to get the ice scraper to the public took place in Belmore Park on Tuesday 18 May with the help of Police from the Hume district Police. The activation started at 10am with people already lined up to get their ice scraper. 540 Ice Scrapers were handed out on the day between 10am and 2pm. More ice scarpers are on back order and should be received by the end of July in which another activation will be held after hours for those people who work during the day.</p>
Safety around schools	Seat belts on busses	May 2021	RSO is working with PBC busses to educate student about the law around wearing a seat belt in the bus if there is one fitted. More education will be done in conjunction with the police
Safety around schools	Parking patrols	May 2021	RSO has been working with the Rangers on patrolling schools during pick up and drop off time. RSO monitors the flow of traffic and educates parents and carers about the importance of parking correctly when dropping off their children
National Road Safety Week (NRSAW)	Lighting up the Big merino and the rotunda in Belmore Park	May 2021	RSO aging this NRSAW lit up the Big Merino in Yellow to promote NRSAW. The rotunda in Belmore Park was also decorated in yellow ribbons for promote the week. A video was produced with Mayor Bob Kirk and the Head of the Hume District Police – Inspector Matt Hinton which was shown at the opening of NRSAW in Sydney.
Fatigue	Snow Safe	May 2021	RSO is working with Snowy Monaro RSO, QPRC and police to promote the importance of not trusting your tired self over the snow season. A launch is being planned for June to promote the program.
Funding	Black Spot Funding	April 2021	RSO has started the funding applications for Black Spot/ Safer Roads funding for delivery in 2022/23



8 Fleet

For the month of April 2021 the following scheduled/unscheduled works occurred.

April 2021	Service (Scheduled)	Repairs (Unscheduled)	Total Cost
Light Vehicles	6	4	\$3,126.76
Heavy Plant	3	14	\$24,164.48
Minor Plant	1	5	\$4,415.60

WHS Daily Maintenance Vehicle Inspection Departmental Returns

Daily Maintenance Inspections between 1/04/2021 to 30/04/2021	Department	Plant Items Requiring Operator Initiated Inspections	Potential Returns	Total Returns Received	% Returns
	Community Facilities	11	55	55	100%
	Fleet	2	10	10	100%
	Noxious Weeds	2	10	10	100%
	Parks & Gardens	11	55	54	98%
	Rangers	3	15	12	80%
	Store	1	5	5	100%
	Waste Management	20	100	96	96%
	Waste Water	4	20	20	100%
	Water & Sewer	14	70	69	100%
	Water Filtration	4	20	20	100%
	Works Construction	16	80	75	93%
	Works Maintenance	14	70	69	99%
	Total	102	510	495	97%

Plant Purchases:

Plant No.	Date of Purchase	Description	Cost
9979	20/04/2021	SUBARU FORESTER	\$34,895.00
9051	20/04/2021	SUBARU FORESTER	\$34,895.00

9 Capital Works

**Capital Works Program 2020-2021
Status Report for Operations
As at 31 May 2021**

Introduction

The Operations Capital Works Program is derived from the Goulburn Mulwaree Council Operational Plan. The Plan was placed on public display and resolved by Council. Monthly progress is reported to the Executive and Council. Additional grant projects will be included in the program as funding is made available. Any urgent projects will also be added into the program at the direction of Council.

Separate status reports for the Goulburn Performing Arts Centre, Goulburn Aquatic Centre Redevelopment, North Goulburn Employment Precinct, Mountain Ash Road Blackspot, and Cookbundoon Pavilion are prepared for these projects.

Financial Performance

YTD performance in comparisons to baseline budget - \$2.9m variance

The delivery of the Capital Works Program is currently tracking behind the baseline budget, the year to date expenditure on the Program was \$38.6m being \$2.9m or 7.5% behind the baseline budget. The year to date variation is driven by the following factors:

- Within budget (project is within budget awaiting commitments to be realised, or slight delays) – (Various projects)
- Quarterly review required (project requires budget to be carried over into next financial year) – (Performing Arts Centre, Hetherington St Workshop Upgrade to name a few)

Graph 1 – YTD Underspend variance – highlights the driver behind the current overspend for the program

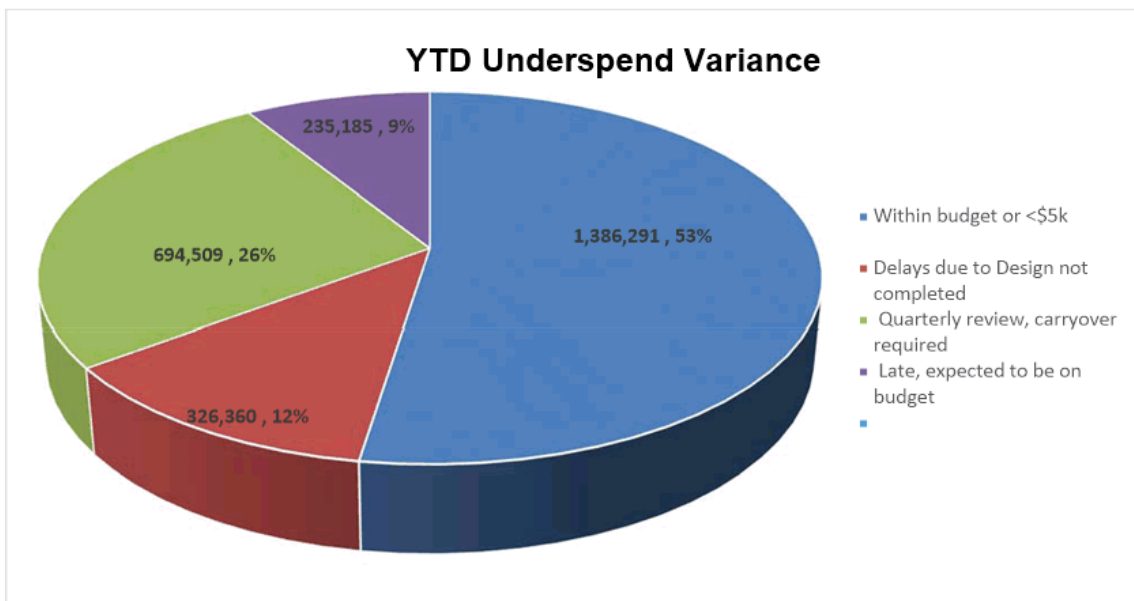
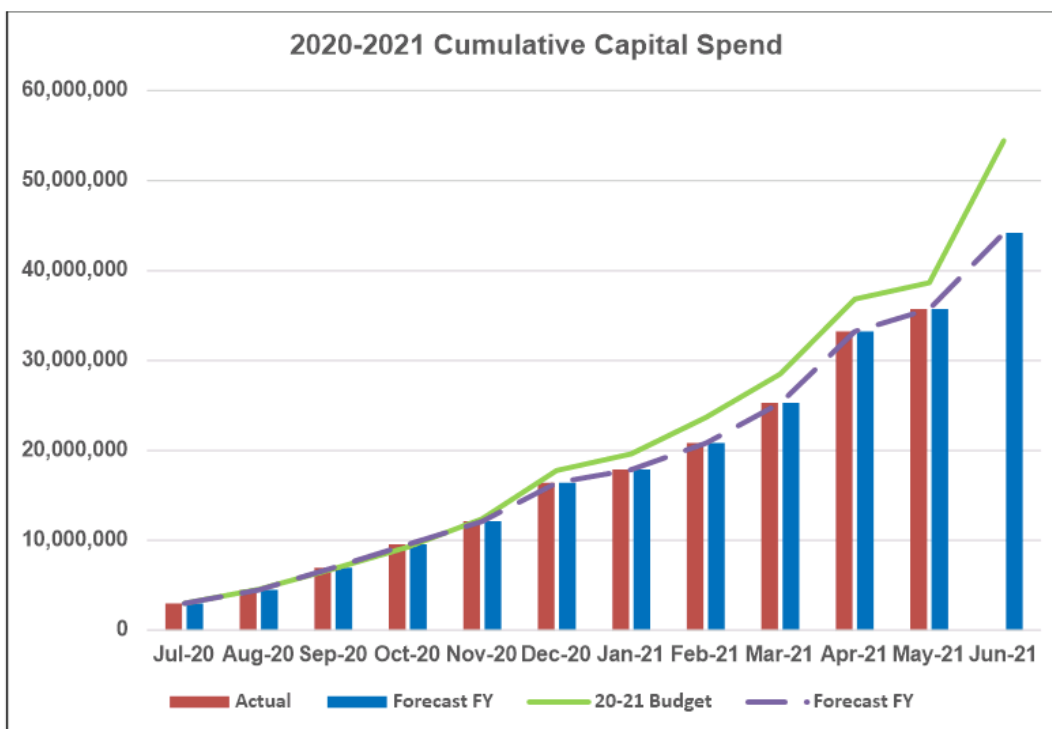


Table 1 – Overall Financial Performance Summary – highlights performance via Business Unit

Department	20-21 Project Budget	YTD Budget	YTD Actual	Forecast to end FY
Asset & Design	2,055,498	949,539	639,790	1,066,855
Community Facilities	4,034,615	3,607,555	2,588,672	3,502,944
Projects	36,888,007	25,911,592	25,911,504	30,514,648
Works	11,461,677	8,179,393	6,602,903	9,099,420
Total Program	54,439,797	38,648,079	35,742,870	44,183,868

Graph 2 – Cumulative 2020-21 Capital Expenditure v Capital Works Program Budget



Forecast Performance

The Capital Works Program for Operations was resolved to the value of \$44,130,345 for 2020-21. As a result of the allocation of carry-overs and recent grant approvals the Capital Works program for 2020-21 is \$54,439,797. This figure will change throughout the financial year as a result of Council resolutions and Quarterly Review processes. **Graph 2** indicates performance to date, giving a forecast spend of \$44,183,868.

Currently the forecast spend is lower than the budget due to predicted changes in the following projects:

- Performing Arts Centre – the original forecast spend of \$16,298,301 for this financial year has been realign to \$12,045,744. Current spend is to date is \$15,569,046.00;
- Growing Local Economies – Common Street – original forecast spend of \$3,754,832 is currently predicted not to exceed \$261,909 due to delays in gaining approval from RMS.

COVID 19

- There is a high risk that projects could be delayed or even stopped due to restrictions being applied to contractors to stop work or reduce team sizes to satisfy social distancing requirements. (All contracted projects)

At this stage we have completed our forecast on the current climate, if restriction are increased or if contractors close or go out of business this could result in even further slippages to the program resulting in carry over funding to next financial year.

Table 2 indicates projects that have been rated as a high or medium risk that could impacted the program due to COVID-19 restrictions.

Table 2 –potential projects impacted by COVID-19

Project	Manager	Status	Budget	Risk Rating	Comment
Performing Arts Centre	Adam Kiss	Construction	18,950,000	High	Contractor from hot spots
Aquatic Centre Upgrade	Adam Kiss	Construction	29,877,756	High	Contractor from hot spots
Urban Resealing	Andy Cartwright	Design	451,496	High	Contractor from hot spots
Roundabout – Bourke/Addison	Andy Cartwright	Design	385,865	High	Contractor from hot spots
Kerb & Gutter Program	Andy Cartwright	Design	275,000	Medium	Pending contractor selection
RHL Collector Rd	Andy Cartwright	Design	322,512	High	Contractor from hot spots
RHL Program	Andy Cartwright	Design	320,000	High	Contractor from hot spots
Rural Resealing Program	Andy Cartwright	Procurement	562,085	High	Contractor from hot spots
Mountain Ash Blackspot	Andy Cartwright	Construction	1,581,358	Medium	Pending contractor selection
R2R Windellama Rd	Andy Cartwright	Design	720,865	Medium	Pending contractor selection
RRBG Taralga Rd Rural	Andy Cartwright	Design	305,000	High	Contractor from hot spots
Mountain Ash Road	Andy Cartwright	Design	2,633,125	Medium	Pending contractor selection
Carrick Road	Andy Cartwright	Design	903,100	Medium	Pending contractor selection
Blackspot Taralga Road	Andy Cartwright	Design	804,403	Medium	Pending contractor selection
Footpaths	Andy Cartwright	Design	600,000	Medium	Pending contractor selection
Light Fleet Replacements	Andy Cartwright	Procurement	502,000	Medium	Availability and delivery risk
Heavy Fleet Replacements	Andy Cartwright	Procurement	900,000	Medium	Availability and delivery risk

APPENDIX

Table 3 - Major Projects

Table 3 indicates the individual performance of Operations Major Capital Works Projects and Programs. The traffic lights indication the status of the project. An individual report for each of the above active projects follows in this report.

Project Name	Phase	20-21 Budget	YTD Budget	YTD Actual	Budget	Schedule	Comments
Aquatic Centre Upgrade	Construction	16,504,261	12,890,596	12,890,596	●	●	
Performing Arts Centre (G)	Construction	12,045,744	9,800,134	9,800,134	●	●	Project forecast has slipped by \$5.5m, due to inclement weather and project design delays
Growing Local Economies - Common Street (G)	Design	255,900	233,041	233,041	●	●	Project forecast has slipped by \$3.5m due to delays in design, current forecast is \$262k for the financial year
Mountain Ash (G)	Design	1,251,153	286,314	286,314	●	●	
Mountain Ash - Blackspot - (G)	Construction	1,401,358	1,401,358	1,366,667	●	●	
May Street Bridge work	Construction	965,143	965,143	968,029	●	●	Completed
Cookbundoon Pavilion	Construction	1,074,884	1,074,884	458,683	●	●	
Carrick Road (G)	Construction	829,425	45,935	45,935	●	●	
Heavy Fleet Replacements	Construction	2,058,089	776,120	776,120	●	●	
Blackspot Taralga Rd	Construction	804,403	804,403	412,695	●	●	
Hetherington St Workshop Upgrade	Design	344,184	72,521	72,521	●	●	Project forecast has slipped by \$354k due to delays in design, current forecast is \$314k for the financial year
R2R Windellama Rd Rehabilitation	Construction	611,762	578,283	578,283	●	●	
Re-sheeting	Construction	700,000	547,000	324,029	●	●	
Crookwell Road/Marys Mount Intersection	Construction	280,492	280,492	280,492	●	●	Completed
Landscaped Areas	Construction	339,343	263,636	169,666	●	●	
Footpaths	Design	508,200	411,050	229,293	●	●	
Rural Resealing	Construction	484,133	484,133	113,477	●	●	
Wollondilly Walking Track Stage 3	Construction	543,756	21,843	21,843	●	●	
Light Fleet Replacements	Construction	502,000	399,695	463,141	●	●	
CBD Enhancement	Construction	1,008,362	1,008,362	765,949	●	●	
Urban Resealing	Design	246,054	246,054	363,959	●	●	
Goulburn Showground Rec Area NSW Stimulus (G)	Construction	742,902	531,994	563,992	●	●	
Riverside Park Playground	Construction	400,000	400,000	395,213	●	●	
Bridge Replace - Thornford (G)	Construction	282,000	282,000	282,000	●	●	Completed
RHL	Design	1,271,364	1,110,693	838,201	●	●	
Crookwell Road - Shared User Path (G)	Design	315,197	315,197	313,377	●	●	Completed
RRBG - Taralga Rd - Rural	Construction	200,854	200,854	95,120	●	●	
Sports Fields	Construction	312,324	297,682	302,066	●	●	
Buildings	Construction	265,000	240,000	85,424	●	●	

● No action required
 ● Escalate issue to Director
 ● Escalate issue to Council

The information provided in the following reports provides ITD budgets and expenditure for those projects that run over financial years

Project	RHL Program	
Project Manager	Andy Cartwright	
Contractor	Downer, JCF, Roadworx, GMC	
Budget	\$1,290,067	
Expenditure to date	\$940,549	
Funding Partners	Funded by s94 Contributions	
Key Dates	Commence Design	June 2020
	Complete Design	August 2020
	Handover to Works	January 2021
	Construction Commenced	February 2021
	Construction Completed	June 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	Yes	
Delays experienced during the month	Two weeks due to wet weather	
Issues to report	Delay in handover to works	
Works Completed last Month	<ul style="list-style-type: none"> Completed stabilisation works on Brayton/Ambrose Roads Completed works on South Marulan Road Completed works on Oallen Ford Road Completed works on Sandy Point Road 	
Priorities for the next month	<ul style="list-style-type: none"> Line marking of completed works Complete pavement stabilisation works on Cullulla Road, Bungendore Road 	



Project		CBD Enhancement	
Project Manager	Rob Hughes		
Contractor	Currently in design		
Budget	\$1,140,000		
Expenditure to date	\$897,587		
Funding Partners	General Fund		
Key Dates	Completion of Design & Procurement	July 2020	
	Construction Commenced	September 2020	
	Construction Completed	June 2021	
Project forecast to be completed within budget	Yes		
Project forecast to be completed on time	Yes		
Delays experienced during the month	Project will be extended to incorporate additional scope for unexpended budget		
Issues to report	No formal response from RMS on project		
Works Completed last month	<ul style="list-style-type: none"> Construction of median strip in Auburn (Verner to Clinton), and trees planted 		
Priorities for the next month	<ul style="list-style-type: none"> Installation of synthetic grass and flagpoles Auburn Street 		



Auburn Median Replacement – Verner to Clinton Streets

Project	Blackspot Taralga Road	
Project Manager	Andrew Cartwright	
Contractor	TBA	
Budget	\$804,403	
Expenditure to date	\$412,695	
Funding Partners	TfNSW Blackspot	
Key Dates	Construction Commence	January 2021
	Construction Complete	November 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	No, variation submitted to TfNSW due to two week delay caused by wet weather in March. Variation to include bitumen sealing amount to be carried forward to 21/22	
Delays experienced during the month	Nil	
Issues to report	Nil	
Works Completed last Month	<ul style="list-style-type: none"> • Installation of guardrail • High level vegetation clearing 	
Priorities for the next month	<ul style="list-style-type: none"> • Continue with drainage and vegetation works 	





Project	R2R Windellama Rd Rehabilitation	
Project Manager	Chris Brassel	
Contractor	TBA	
Budget	\$798,817	
Expenditure to date	\$568,696	
Funding Partners	Roads to Recovery	
Key Dates	Construction Commence	September 2020
	Construction Complete	April 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	No, guardrail contractors were rain affected could not complete the guardrail until late April	
Delays experienced during the month	Nil	
Issues to report	Nil	
Works Completed last Month	<ul style="list-style-type: none"> • Installation of guardrail 	
Priorities for the next month	<ul style="list-style-type: none"> • Project closure report 	



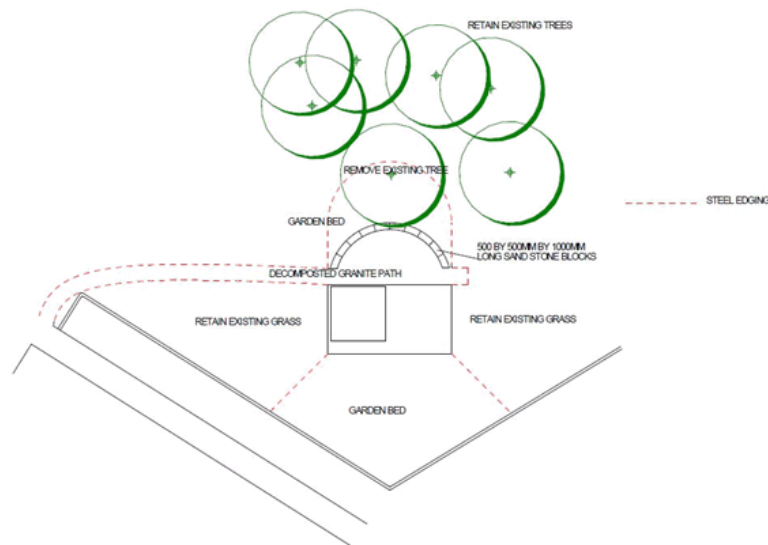
Project		Goulburn Showground Rec Area NSW Stimulus	
Project Manager	Robbie Hughes		
Contractor	TBA		
Budget	\$742,902		
Expenditure to date	\$563,992		
Funding Partners	NSW DPIE – Crown Lands		
Key Dates	Completion of Design & Procurement	July 2020	
	Construction Commenced	August 2020	
	Construction Completed	June 2021	
Project forecast to be completed within budget	Yes		
Project forecast to be completed on time	Yes		
Delays experienced during the month	Project extended to incorporate additional funding received		
Issues to report	Nil		
Works Completed last Month	<ul style="list-style-type: none"> • Commencement of cattle yard cover • Commencement of Peden Pavilion amenity upgrade 		
Priorities for the next month	<ul style="list-style-type: none"> • Finalisation of projects and reporting to funding body 		



Peden Pavilion – Amenity Upgrade

Project		Urban/Rural Resealing	
Project Manager	Chris Brassel		
Contractor	Roadworx		
Budget	\$730,187		
Expenditure to date	\$686,300		
Funding Partners	General Fund		
Key Dates	Construction Commence	November 2020	
	Construction Complete	May 2021	
Project forecast to be completed within budget	Yes		
Project forecast to be completed on time	Yes		
Delays experienced during the month	Two weeks due to wet weather		
Issues to report	Weather delay		
Works Completed last Month	Asphaltting of the following roads <ul style="list-style-type: none"> • Union street • Bourke Street • Bourke/Clifford roundabout • McDermott Drive • Robinson Street • Taralga Road 		
Priorities for the next month	Complete asphalt <ul style="list-style-type: none"> • Small section of Bourke Street remaining 		
			

Project	Landscaped Areas	
Project Manager	Rob Hughes	
Contractor	Various	
Budget	\$242,963	
Expenditure to date	\$37,937	
Funding Partners	Goulburn Mulwaree Council/ Funding	
Key Dates	Procurement	November 2020
	Completion of Projects	June 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	Yes	
Delays experienced during the month	Nil	
Issues to report	Unsuccessful in grant application for Playground, budget carried over to the 2021/22FY. Unsuccessful in grant application for Japanese Garden, budget carried over to the 2021/22FY	
Works Completed last month	<ul style="list-style-type: none"> • Preliminary works on Tallong Toilet upgrade completed. • Finalised Installation of avenues of honour signage on North Approach • Finalised procurement for Conversation Pit • Completed inspections with RMS on Avenue of Honour 	
Priorities for the next month	<ul style="list-style-type: none"> • Completion of Conversation Pit (Wellness Garden) • Completion of grant reporting. 	

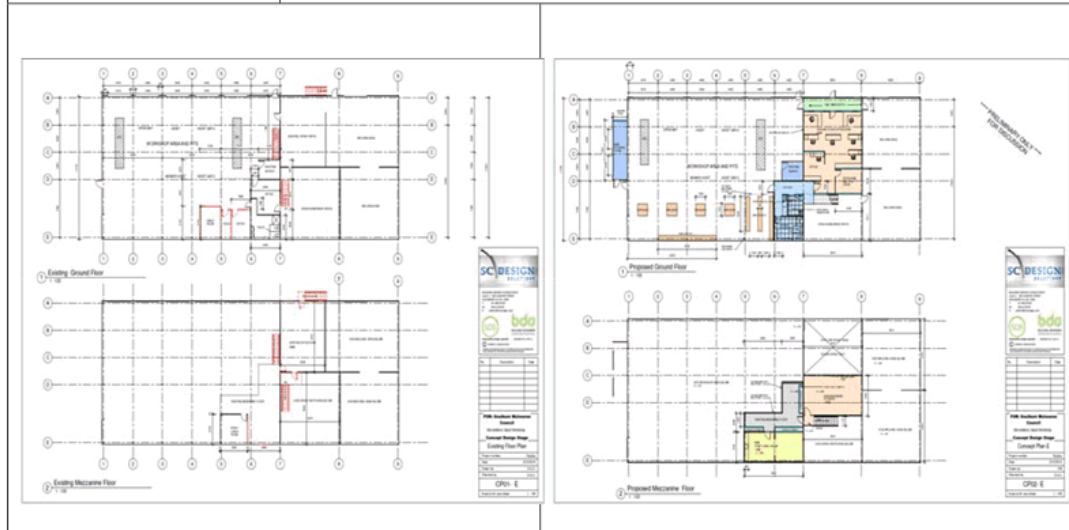


Conversation Pit (Wellness Garden) Design

Project	Resheeting Program	
Project Manager	Chris Brassel	
Contractor	GMC	
Budget	\$700,000	
Expenditure to date	\$324,029	
Funding Partners	Nil	
	Construction Commenced	July 2020
	Construction Completed	May 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	No – Bullamalita Road budget to be carried forward to 2021/22 due to storm damage works required on the road prior to the gravel re sheet	
Delays experienced during the month	4 days due to wet weather	
Issues to report	Working closely with TfNSW on hauling the material from their stockpile location on the Federal Hwy	
Works Completed last Month	<ul style="list-style-type: none"> • Completion of Thornford Road 	
Priorities for the next month	<ul style="list-style-type: none"> • Nil 	



Project	Hetherington St Depot	
Project Manager	Carina Smith	
Contractor	Currently in Design	
Budget	\$980,000	
Expenditure to date	\$203,852	
Funding Partners	Goulburn Mulwaree Council	
Key Dates	Detailed Design Completed	August 2020
	Preliminary Works Commenced	June 2020
	Construction Completed	December 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	30 December 2021	
Delays experienced during the month	NA	
Issues to report	Nil	
Works Completed last Month	<ul style="list-style-type: none"> Meeting held with Cercol – commencement date of works is August 2021 	
Priorities for the next month	<ul style="list-style-type: none"> Finalise plans with SC Design and handover Scope of Works to Cercol 	



Project		Footpath Program	
Project Manager	Andy Cartwright		
Contractor	Dival's Earthmoving		
Budget	\$508,200		
Expenditure to date	\$229,293		
Funding Partners	COVID-19 Economic Stimulus Package		
Key Dates	Detailed Design Completed		
	Construction Commence	January 2021	
	Construction Complete	June 2021	
Project forecast to be completed within budget	Yes		
Project forecast to be completed on time	Yes		
Delays experienced during the month	Nil		
Issues to report	Nil		
Works Completed last Month	Completion of footpath works <ul style="list-style-type: none"> • Goldsmith/Elsmere Street • Bladwell Park 		
Priorities for the next month	Completion of footpath works <ul style="list-style-type: none"> • Clifford Street asphalt footpath 		



Project	Light Fleet	
Project Manager	Carina Smith	
Contractor	Various	
Budget	\$502,000	
Expenditure to date	\$463,141	
Funding Partners	Nil	
Key Dates	Plant # 9067 Delivery	May 2021
	Plant # 9051 Delivery	May 2021
	Plant # 9979 Delivery	May 2021
Project forecast to be completed within budget	Yes	
Project forecast to be completed on time	Yes	
Delays experienced during the month	Nil	
Issues to report	Nil	
Works Completed last Month	<ul style="list-style-type: none"> • Plant # 9098 Delivery – 04/02/2021 	
Priorities for the next month	Nil	
<i>No Images currently available</i>		

Project		Riverside Park Playspace	
Project Manager	Trudi Klem		
Contractor	Proludic		
Budget	\$400,000		
Expenditure to date	\$395,213		
Funding Partners	Everyone Can Play/GMC		
Key Dates	Construction Commenced	January 2021	
	Construction Completed	June 2021	
Project forecast to be completed within budget	Yes		
Project forecast to be completed on time	Yes		
Delays experienced during the month	Nil		
Issues to report	Nil		
Works Completed last month	<ul style="list-style-type: none"> • Landscaping completed • Quiet area completed • Official Opening 		
Priorities for the next month	<ul style="list-style-type: none"> • Financial closure 		



Project	Sports Fields Program	
Project Manager	Robbie Hughes	
Contractor	TBA	
Budget:	\$332,881	
Expenditure to date	\$299,942	
Funding Partners	Goulburn Mulwaree Council	
Key Dates:	Construction Commenced	October 2020
	Construction Completion	February 2021
Project forecast to be completed within budget?	Yes	
Project forecast to be completed on time?	Yes	
Delays experienced during the month	Nil	
Issues to report	Nil	
Works Completed last month	<ul style="list-style-type: none"> Project finalised and closed off through grant funding 	
Priorities for the next month	<ul style="list-style-type: none"> Nil 	



Project		On Road Cycleways in CBD	
Project Manager	Martin Wragge-Morley		
Contractor	Capital Lines & Signs, Traffic Calming Australia		
Budget:	\$281,000		
Expenditure to date	\$245,896		
Funding Partners	Transport for NSW		
Key Dates:	Construction Commenced	November 2020	
	Construction Completion	June 2021	
Project forecast to be completed within budget?	Yes		
Project forecast to be completed on time?	Yes		
Delays experienced during the month			
Issues to report	Nil		
Works Completed last month	<ul style="list-style-type: none"> Asphalting of Workers area entrance. 		
Priorities for the next month	<ul style="list-style-type: none"> Linemarking 		



Project	Buildings Program	
Project Manager	Robbie Hughes	
Contractor	TBA	
Budget:	\$265,000	
Expenditure to date	\$85,424	
Funding Partners	Goulburn Mulwaree Council	
Key Dates:	Construction Commenced	July 2021
	Construction Completion	June 2021
Project forecast to be completed within budget?	Yes	
Project forecast to be completed on time?	Yes	
Delays experienced during the month	Nil	
Issues to report	Nil	
Works Completed last month	<ul style="list-style-type: none"> Air Conditioning ordered – two replacement boilers that will service the Civic Centre. Awaiting delivery 	
Priorities for the next month	<ul style="list-style-type: none"> Installation of boilers 	



Main Boiler Civic Centre

Projects in Design

Table 4 identifies the major projects currently in design phase and how they are tracking against program. These projects pose major risks to the delivery of the Capital Works Program if they are not completed on time.

Table 4 – Projects in Design

Project	Planned start of investigation, design & Procurement	Actual start of investigation, design & Procurement	Planned end of investigation, design & Procurement	Actual end of investigation, design & Procurement	Comments

Unplanned Projects

Table 5 identifies the major projects added to the Capital Works Program during the year. These projects require additional resources that were not originally allocated in the Capital Works Program, any issues or deferrals required for the delivery of these projects will be identified below.

Table 5 – Unplanned Projects

Project	Budget	Date of Advice	Document ID/ Resolution #	Reason	Risk
Goulburn Showground Rec Area NSW Stimulus (G)	742,902	26 Jun 20	1273695	NSW DPIE Grant	Nil
Cookbundoon Pavilion (G)	1,072,000	21 Jul 20	2020/266	Local Roads and Community Infrastructure	Nil
Mountain Ash Road (G)	2,633,125	30 Jun 20		TfNSW Grant	Nil
Carrick Road (G)	903,100	30 Jun 20		TfNSW Grant	Nil
Carrick Road Bridge (G)	917,612	9-Feb-21			Nil
Hockey Redevelopment (G)	4,100,000			iNSW	Nil
Additional Footpaths (G)	400,000	21 Jul 20	2020/266	Local Roads and Community Infrastructure	Awaiting scope
Wollondilly Walking Track - Cemetery St (G)	2,000,000				Nil

Pending Grant Applications

Table 6 identifies projects with current grant applications submitted, if successful these projects will be added to the program as unplanned projects.

Table 6 – Pending Grant Projects

Project	Budget	Fund	Date submitted	Announcement date	Successful Yes/No
Bus Stops	66,000	CPTIGS	18 Sep 19	August	Yes
Nerriga to Tarago Haulage Route	126,000,000	Fixing Country Roads	20 Dec 19	August	
Chinaman's Lane Upgrades	3,000,000	Fixing Country Roads	20 Dec 19	August	No
Wollondilly Walking Track – Stage 3	642,950	Walking & Cycling	13 Mar 20	November	Yes
School Footpath Programs	1,021,003	Walking & Cycling	13 Mar 20	November	
Hockey Redevelopment	3,872,000	NSW Office of Sport	28 Apr 20	Unknown	Yes
Union Street	346,000	RRRP	29 Apr 20	July	Yes
Towrang Road	2,000,000	BRP	29 May 20	November	Yes
Carrick Road	458,806	BRP	29 May 20	November	Yes
Chinaman's Lane Upgrades	349,448	HVSP	29 May 20	November	Yes
North Park BBQ and Shelter	19,852	CBP	9 Jun 20	December	Yes
Marsden Weir BBQ and Shelter	20,690	CBP	9 Jun 20	December	No
Auburn Seat Sealing	15,462	CBP	9 Jun 20	December	No
Goulburn Commuting Cycling Trail	724,350	Streets Shared Places	10 Jun 20	September	
Peden Pavilion Toilet Upgrade	229,675	Stimulus Phase 2	12 Jun 20	August	Yes
Solar Panel Grace Milson	19,086	Stimulus Phase 2	12 Jun 20	August	Yes
Livestock Yards Cover	96,874	Stimulus Phase 2	12 Jun 20	August	Yes
North Park Amenities Block	94,910	CRIF	9 Jul 20	January	No

Projects Deferred

Table 7 identifies projects with confirmed budgets in the 20-21 Capital Works Program that are required to be deferred. If there are any risks associated with their deferral they will be identified below.

Table 7 – Projects Deferred

Project	Budget	Reason for deferral	Risk
Urban Road Rehabilitation Blackshaw Road/Park Road Intersection	108,053	Gas main relocation required	Nil
Urban Resealing Faithfull St (Clinton to Addison St) Asphalt	69,120	Budget constraints	Nil
Urban Resealing Clifford St (Auburn to Faithful St) Asphalt	173,280	Budget constraints	Nil

Projects Completed

Table 7 identifies the projects that have been completed during the financial year.

Table 7 – Projects Completed

Project	Budget	Final Expenditure	Finalisation Document ID
Outdoor Lighting Upgrade – Aquatic Centre	90,000	92,570	N/A
Veolia Arena Surface Resealing	12,000	15,640	N/A
Rec Area Gate 3 Carpark (G)	176,401	168,645	Program – To come
Rec Area Retractable Hoops	101,232	120,620	Program – To come
Rec Area Retractable Sealing	136,254	136,255	Program – To come
George Street Marulan Landscaping	25,000	28,636	N/A
Seiffert Oval Grandstand Improvement	224,500	218,209	N/A
North Park Storage Shed	0	9,068	N/A
Marulan Cricket Oval Pitch	25,000	28,485	N/A
Marulan Soccer Field Fencing	10,320	9,300	N/A
Crookwell Road/Marys Mount Intersection	280,492	280,492	Not received
Urban Resealing – Bungonia Rd	40,040	37,037	Program – To come
Urban Resealing – Adam St	2,753	4,805	Program – To come
Urban Resealing – May St	39,200	35,073	Program – To come
Urban Resealing – Wheeo Rd	30,492	22,860	Program – To come
Urban Resealing – Gorman Rd	19,693	31,962	Program – To come
K&G Auburn St (Citizen to Howard Pk)	70,000	45,113	N/A
K&G – Adam St	39,520	39,006	Program – To come
Pomeroy Road – Rural Road Construction	25,000	12,826	N/A
Guardrail – Windellama Road	122,304	148,262	N/A
RHL – Multiquip	50,000	52,522	Program – To come
Range Road	1,787,182	1,807,893	Not received
Gravel Re-sheet – Wollongorang Rd	154,000	33,290	Program – To come
Gravel Re-sheet – Coopers Rd	50,000	30,943	Program – To come
Gravel Re-sheet – Invarary Rd	70,000	66,666	Program – To come
Gravel Re-sheet – Kooringaroo Rd	118,000	118,177	Program – To come
FP – Goldsmith St	2,289	4,261	Program – To come
Crookwell Road Footpath Bridge – Mary Martin Dr	80,000	78,649	N/A
May Street Bridge	1,618,893	1,637,855	Not received
Thornford Bridge	548,000	452,466	Not received
Gravel Pit Rehab/Improvements	20,000	20,019	N/A
Wollondilly Walking Track – Eastgrove	661,774	661,774	Not received
Crookwell Rd – Shared User Path	723,253	723,252	Not received

15.26 PLANNING & ENVIRONMENT DIRECTORATE REPORT MAY 2021

Author: Scott Martin, Director Planning & Environment

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Planning & Environment Directorate Report June 2021 [↓](#) 

Link to Community Strategic Plan:	CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community.
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the activities report by the Director Planning & Environment be received and noted for information.

BACKGROUND

The purpose of this report is to provide an update on the monthly activities of the Planning & Environment Directorate.

REPORT

Please find attached the monthly report on the activities of the Planning & Environment Directorate for the month of May 2021.



Planning & Environment – May 2021



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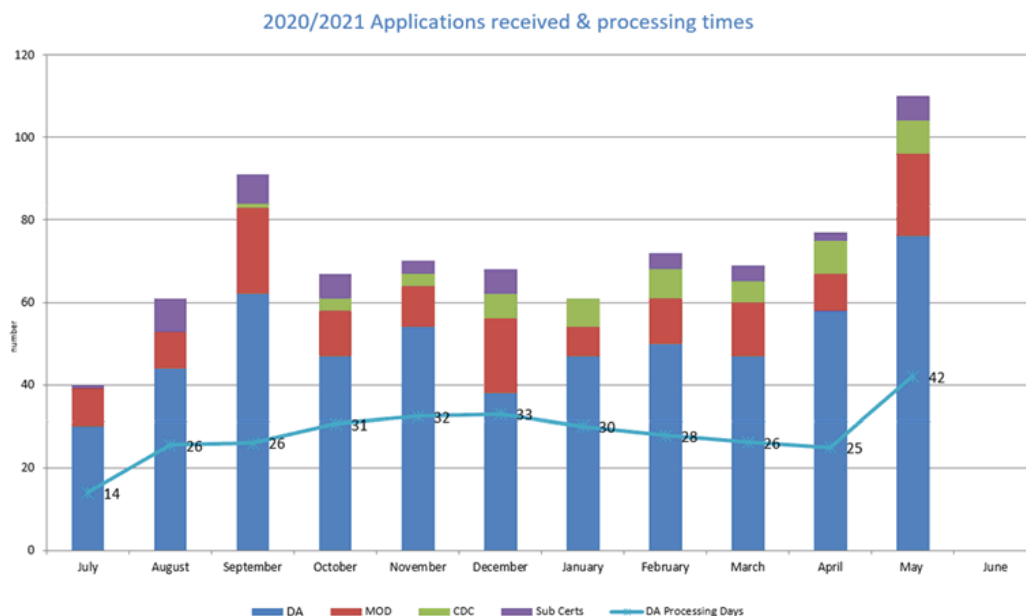
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1 Development Assessment

1.1 Overview of Development Applications

	New Applications Lodged	Applications Determined
DA's	76	39
Modifications	20	9
CDC's	8	6
Subdivision Certificates	6	3
Total	110	57
Total cost of new development for the month: \$32,709,659		
Cumulative total (financial year): \$422,084,231		

1.2 Applications received and processing times



1.3 Development Applications lodged for the 2021 financial year as at 14 May 2021

Residential Accommodation	251	Applications in Goulburn 343 Applications in Marulan 39 Applications in other locations 123
Alterations and Additions/Ancillary Structures	187	
Change of Use	19	
Subdivision	15	
Commercial	15	
Industrial	7	
Signage	5	
Tourist & Visitor Accommodation	3	
Agricultural Uses	2	
Other	1	
Total	505	

1.4 Progress of LEC Proceedings

- Class 1 Application - Appeal lodged against the issuing of Interim Heritage Order No. 1 on the property known as Lot 2 DP1138469 'Wingello Park' 14597 Hume Highway, Marulan. A without prejudice meeting was held on the 6 August 2020 and a s34 conciliation conference was held on 19 August 2020. During the s34 conference, the applicant advised they would be seeking a discontinuance of the matter. Council are still awaiting confirmation of the discontinuance. A costs hearing was held on 1 February 2021 and costs were subsequently awarded to the Applicant.

A further Notice of Motion was lodged by the Applicant for indemnity costs which was upheld on 24 May, 2021. The following orders were made:

1. The Respondent is to pay the Applicant's costs of the proceedings (other than the costs associated with the preparation and/or copying of *Government Gazette*, folios 3400 to 3420 and 3425 to 3496 of the annexures to the affidavit of Alyce Kliese dated 24 September 2020):
 - a) on an ordinary basis up to and including 12 November 2020; and
 - b) on the indemnity basis from 13 November 2020 onwards;
 2. The Respondent is to pay the Applicant's costs of this costs motion as agreed or assessed;
 3. The costs referred to in these orders shall be paid within 28 days of agreement or certificate of determination of assessment, as the case may be.
- Class 1 Application – 15 Avoca Street, Goulburn – Appeal against the Demolish Works Order for unauthorised works. The works included the enclosure of a number of carports and the alleged use of part of the newly enclosed area for habitable purposes, noting the site is flood liable. Council negotiated a withdrawal of the appeal against the Demolish Works Order, however the consequent Emergency Stop Use Order was also appealed. This is, once again been withdrawn as a result of negotiations.

In the meantime a Development Application and Building Information Certificate were lodged seeking to regularise the unauthorized works. Both the DA and BIC were refused. Both refusals have now been appealed.

A s34 Conference was held on Wednesday 12 May 2021. As a result the applicant agreed to lodge amended plans by 2 June 2021, however as of 4 June 2021 these are yet to be received.

- Class 1 Application – 1270 Towrang Road, Greenwich Park – Appeal against a Demolish Works Order. A farm building has been converted to a residence without consent. Various attempts at regularising the use have been made however Council have not been in a position to issue a consent.

Negotiations were held with the property owner in an attempt to identify a mutually acceptable way forward, however the terms of the agreement were not met by the owner. Council have filed a Statement of Facts and Contentions.

On the 30 April 2021 Council attended a without prejudice meeting in an attempt to find an agreeable approval pathway. The discussion was positive and an agreed direction was reached. It is now up to the applicant to implement that agreed direction and make appropriate representation at the s.34 hearing.

A s34 Conference has been scheduled for Friday 18 June 2021.

1.5 Regional Projects requiring Southern Region Planning Panel (SRPP) approval

There are currently no projects requiring the consideration of the Southern Region Planning Panel.

1.6 State Significant Development

Gunlake Quarry Extension Project - Modification 1	Seeking to reduce the size of the "Biodiversity Areas" required under condition 32	More information required
Gunlake Quarry Continuation Project	Amendment to heavy vehicle movements	Prepare EIS
Goulburn Poultry Processing	Mixed Use Development	Response to submissions
Marulan South Limestone Mine	Open cut mine extension project	Assessment
Marulan Quarry	Establish a hard rock quarry and progressive rehabilitation of the pits	Prepare EIS
Parkesbourne Solar Farm	Develop a 600 MW solar photovoltaic facility with battery storage	Prepare EIS
Marulan Solar Farm	Development of a 150 MW solar farm and associated infrastructure	Prepare EIS
Woodlawn Advanced Energy Recovery Centre Project	Construction and operation of an energy recovery facility with a capacity to thermally treat up to 380,000 tpa of residual municipal solid waste and commercial & industrial waste and to generate approximately 39 MW of electrical energy	SEAR's Requested

2 Strategic Planning Program

Priority	Project	Relationship to LSPS or Other Strategies	Progress
1.	Contributions Plan (Section 7.11 and 7.12) Review	<ul style="list-style-type: none"> ▪ LSPS – short term action. ▪ Urban and Fringe Housing Strategy – urban release areas. ▪ Organisational significance due to income required for infrastructure projects. 	<ul style="list-style-type: none"> ▪ Adopted by Council on 16 March, 2021, plan to commence on 1 June 2021. <p>Completed.</p>
2.	Infrastructure Structure Plans – Urban Release Areas	<ul style="list-style-type: none"> ▪ LSPS – short term action. ▪ Urban and Fringe Housing Strategy – urban release areas. ▪ Organisational significance 	<ul style="list-style-type: none"> ▪ A draft Master Plan for infrastructure has been prepared and was utilised in the preparation of the Local Infrastructure Contributions Plan above. <p>Completed – but ongoing work will continue in relation to master planning for urban release areas in conjunction with planning proposals etc.</p>
3.	Goulburn Mulwaree Development Control Plan (DCP) 2009 (Comprehensive Review to create Goulburn Mulwaree DCP 2020/21)	<ul style="list-style-type: none"> ▪ LSPS – short term action. ▪ Urban and Fringe Housing Strategy – urban release areas. 	<ul style="list-style-type: none"> ▪ Initial chapters on generic matters such as the overall chapter and residential chapter have been prepared. It should be noted however, that some other chapters have had recent updates (such as the residential chapter, subdivision chapter, heritage chapter, vegetation and signage chapter) and only need conversion to the new format. ▪ The Department of Planning Industry and Environment have recently exhibited a number of draft policies which may affect the timing of the comprehensive review.
4.	<p>CBD Renewal Study (incorporate Car Parking*, signage, FSR, height limits, residential provisions and relevant LEP/DCP amendments)</p> <p><i>*UFHS Action</i></p> <p><i>*CBD Car Parking Study & Action Plan</i></p>	<ul style="list-style-type: none"> ▪ LSPS – short term action. ▪ Urban and Fringe Housing Strategy – CBD actions and residential LEP/DCP provision review actions. 	<ul style="list-style-type: none"> ▪ Following the endorsement of the Urban and Fringe Housing Strategy by DPIE in November 2020, work continues on reviewing the CBD planning provisions (both LEP and DCP provisions). Staff have conducted a car parking survey and will link this with land uses to develop a data base for making decisions around car parking rates, etc. Detailed precinct based controls are being developed for the CBD and areas identified as having potential for medium density development in the Strategy. A Councillor briefing session was held in February which provided a more detailed update on progress.

Priority	Project	Relationship to LSPS or Other Strategies	Progress
			<ul style="list-style-type: none"> A further briefing session is proposed in May/June to discuss changes to DCP car parking rates following the survey and land use survey in the CBD. The NSW State Government has been exhibiting a number of significant changes to the planning system which has been overlapping with this project and may affect Council's approach to CBD planning.
5.	Biodiversity Strategy	<ul style="list-style-type: none"> LSPS – short term action Urban and Fringe Housing Strategy – urban release areas Required for Resource Lands Strategy Villages Strategy 	<ul style="list-style-type: none"> Council has appointed an Environment and Biodiversity Officer. Work has commenced on this update/review.
6.	Marulan Flood Study /LGA Overland Flow Model* *Subject to grant application being successful	<ul style="list-style-type: none"> LSPS – short term action. Urban and Fringe Housing Strategy – urban release areas. Villages Strategy Organisational significance for infrastructure planning. 	<ul style="list-style-type: none"> Grant approval by DPIE has been issued – the procurement process to appoint a suitable consultant has commenced with a draft request for quote (RFQ) prepared and put to selected suitably qualified consultants. The RFQ submission period is open until 18 June 2021 for quotes.
7.	Bushfire Strategy	<ul style="list-style-type: none"> Yet to be scoped. LSPS – short term action. Urban and Fringe Housing Strategy – urban release areas. Required for Villages Strategy 	<ul style="list-style-type: none"> Yet to be commenced.
8.	Resource Lands (Agriculture and Extractive Industries) Strategy	<ul style="list-style-type: none"> LSPS – short term action. Urban and Fringe Housing Strategy – urban release areas. Biodiversity Strategy (for review of environmental zones) 	<ul style="list-style-type: none"> Yet to be commenced. Waiting on outcome of the updated Biodiversity Strategy and Dept. Primary Industries regional Important Agricultural Land Mapping project.
9.	Native Vegetation Offset Policy	Council initiative	<ul style="list-style-type: none"> Briefing session to be held on 8 June,2021 and a report proposed for Council for 15 June, 2021 seeking approval to place the Draft Policy on exhibition.
10	Recreational Needs Strategy	<ul style="list-style-type: none"> LSPS – short term action. 	<ul style="list-style-type: none"> Original draft under review.
11.	Villages Strategy	<ul style="list-style-type: none"> LSPS – medium term action (as other work required before this strategy to provide baseline data). Urban and Fringe Housing Strategy – urban release areas. 	<ul style="list-style-type: none"> A preliminary outline of strengths and weaknesses is being prepared for consideration. Tarago is being used as the pilot for a village strategy format, with later strategies planned for Tallong, Bungonia and Towrang.

Priority	Project	Relationship to LSPS or Other Strategies	Progress
			<ul style="list-style-type: none"> ▪ The main body of work has yet to be commenced pending outcome of other strategies (Biodiversity, Rural/Resource Lands and Bushfire Strategies – also needs some flooding baseline data).
12.	Rural Living Handbook Update	<ul style="list-style-type: none"> ▪ Council initiative 	<ul style="list-style-type: none"> ▪ Commenced

2.1 Planning Proposals

Planning proposals are the mechanism by which *Goulburn Mulwaree LEP 2009* can be amended. Of the Planning Proposals listed below the majority are initiated by Council as a result of the recommendations of various strategies such as the Urban and Fringe Housing Strategy or the *Employment Lands Strategy*. Some Planning Proposals are initiated by a proponent such as a land holder or stakeholder.

Proposal No.	Location	Proposal	September/October Activities
REZ/0001/1415	35 Ross Street, Bradfordville	Proposed rezoning for the Goulburn Health Hub (rezoning from IN1 General Industrial to SP2 Special Purpose)	A post exhibition report was presented to Council on 6 April, 2021. Council now finalising the LEP amendment process with the Department of Planning, Industry and Environment.
REZ/0001/1718	Mistful Park	Rezone land from E4 Environmental Living to R2 Low Density Residential	DPIE has advised that the Planning Proposal needs to be amended to incorporate further biodiversity assessment prior to re-submission for a Gateway determination. The proponent has been advised of this outcome.
REZ/0002/1819	Goulburn Motorcycle and Speedway Club	Rezone land from RU6 Transition to RE2 Private Recreation	The Planning Proposal has been prepared and pre Gateway consultation has been undertaken with Water NSW. Water NSW has raised a number of issues with the suitability of the site in relation to water quality. These issues are being investigated by Council and the Motor Cycle Club.
REZ/0007/1819	Dossie Street	Council resolved to proceed with a Planning Proposal to rezone and reclassify land at Dossie St Goulburn to IN1 General industrial.	DPIE has issued a Gateway determination in February 2020 and has required that the Phase 2 Site Contamination Assessment and Aboriginal Cultural Heritage Due Diligence be undertaken prior to public exhibition. The Phase 2 assessment and Due Diligence have been completed in late March early April. Council has subsequently reconsidered its position on the part of the precinct under its ownership (No. 2C Sloane Street).
REZ/0001/1920	B6 Enterprise Corridor and Currawang Road	Proposal to: 1. Apply either the RU1 Primary Production or E3 Environmental Management zone to currently unzoned land. Consultation with DPIE will confirm the exact zoning of the land, with the RU1 Primary Production zone being the preferred zone. 2. Include the rezoning of certain land zoned B6 in Goulburn and Marulan to a zone which reflects the current and likely future use of the identified sites.	Publicly exhibited until 6 November, 2020. State agency submissions received requiring further matters to be addressed. Consultation is currently being undertaken with State agencies to work through issues raised. A post exhibition report was presented to Council on 18 May, 2021 where it was resolved to proceed with the plan making process. The Planning Proposal was referred to DPIE for the finalisation process on 3 June, 2021, as Council is not using its delegation to finalise this matter (due to outstanding State Agency objections).
REZ/0002/1920	Heritage Schedule Update – Council wide	Proposal to update the property descriptions of heritage items in the LEP schedule following subdivisions etc.	A draft Planning Proposal has been prepared and was submitted to DPIE for a Gateway determination in at the end of January 2021. The Gateway has been issued subject to conditions and the Planning Proposal was on exhibition until 24 May, 2021. Staff are currently assessing the submissions received during the exhibition period prior to presenting the post – exhibition report to Council.
REZ/0004/1920	Racecourse Dr	Amend Schedule 1 of GM LEP 2009 to permit commercial horse stabling/facilities	Publicly exhibited from 2 February, 2021 – 22 March, 2021. A post exhibition report was presented to Council on 4 May, 2021. Council is now working through the finalisation process for the plan with DPIE.
REZ/0001/2021	Signature Care	Amend Schedule 1 of the GM LEP 2009 to permit aged care facilities at land at Lillkar Road and Ducks Lane.	The proponent has withdrawn from this planning proposal.

Proposal No.	Location	Proposal	September/October Activities
REZ/0002/2021	Truck Stop Marulan and 159 Rifle Range Rd, Goulburn	Amend Schedule 1 of the GM LEP 2009 to permit additional uses in association with: <ul style="list-style-type: none"> • 14 – 16 George St< Marulan (food and drink premises/tourist and visitor accommodation). • 159 Rifle Range Road, dwelling and subdivision of E2 zoned portion from RU6 zoned portion (south of highway). 	Council resolved on 6 April, 2021 to proceed with both proposals. Council is currently waiting on the submission of the Phase 2 Contamination Report for the Truck Stop site prior to submitting the draft planning proposal to DPIE for gateway determination. In the interim, the Draft Planning Proposal has been referred to Water NSW for comment.
REZ/0003/2021	Council wide	Amend Schedule 2 ‘Exempt Development’ of GM LEP 2009 in relation to exemptions for: Events on Council land; Small scale signage, lighting and other minor development types.	Council resolved to proceed with amendment to LEP on 2 March, 2021. A draft Planning Proposal is being prepared for submission to DPIE for a Gateway determination (to occur early June – as Council is waiting on Water NSW advice).

2.2 Planning and Related Legislative Updates

On 14 May 2021, amendments were notified to amend the *Standard Instrument (Local Environmental Plans) Order 2006* to include a standardized flood planning provision for all Local Environmental Plans in NSW, commencing 14 July 2021. This will have the effect of replacing the current flood planning provisions under the *Goulburn Mulwaree Local Environmental Plan 2009* with this new standardized clause. The new provisions are not expected to result in a significant change as to how we currently assess flood prone lands, although they do include additional considerations that must be assessed such as the impact of climate change. The amendments also include an additional optional clause that relates to flood prone lands that are either unsuitable for vulnerable uses or particularly dangerous during flooding events that are much rarer than those currently planned for (i.e. flood events that have a less than 1% chance of occurring in a particular year). These amendments will also be accompanied by an amended planning circular and a minor consequential amendment to the *Environmental Planning and Assessment Regulation 2000* to update the flood planning notation provided on s10.7 planning certificates.

3 Goulburn Mulwaree Animal Shelter

3.1 Adoptions for the month



3.2 Adoption updates shared to Facebook



Polly was one of our longest staying residents at the shelter who recently found her forever home after being at the shelter for 4 months. As much as we miss Polly we are so happy that she has found a lovely new home.

Polly has settled nicely into her new home. We have been told she is now enjoying sitting on her owners lap for cuddles and has her owner wrapped around her little paw. Polly's new owner couldn't be happier.



4 Environment and Compliance

4.1 Ranger Services

Number of Animals.....	Dogs	Cats
Impounded Some animals are able to be immediately returned to their owners without needing to be impounded. These numbers are not included in the above total.	43	11
Surrendered by Owner	14	6
Returned to Owner	23	0
Sold	16	3
Transferred to Animal Welfare Organisations	0	0
Euthanised NOTE: All 8 cats euthanized due to Veterinary recommendation of Panleukopenia Virus. It is believed the virus was brought into shelter by 5 kittens that had been surrendered.	0	8
Remaining in the facility	4	0
Customer Requests		
Animals 74	Unkempt Land 3	Total CRM's Completed 77

4.2 Environment & Health

Customer Requests

Development and Land Use		Health and Pollution				
Illegal Development	Non Compliance	Food Premises	Pollution	Unhealthy Conditions	Other	Total CRM's completed
8	13	1	9	2	0	33

4.3 Community Enforcement

Parking	Other	School Zone	Hospital Zone	CBD	GMC Car Parks	Total
Number of Parking Patrols	10	11	33	16	0	70
Total Infringements	1	7	116	30	0	154
Customer Requests						
Parking	Abandoned Vehicles/Articles		Total CRM's Completed			
12	5		17			

4.4 Biosecurity Weeds

4.4.1 Biosecurity Activities

Draft Directions	Biosecurity Certificates	Customer Requests
9	0	0

The new incursions of Coolatai Grass along the Hume Highway and in the Marulan town limits have now been sprayed by Operations spray team, well done to Michael and Rick on spotting some further incursions.



Left: Coolatai Grass



Right: Indian Fig

Indian Fig is now starting to spread from properties where it has been planted. Although not on the widespread weed list, Council should consider its control options ie maybe to have it our local widespread weed list with the onus on landowners to control the spread from their property.

15.27 UTILITIES DIRECTORATE REPORT - MAY 2021

Author: Marina Hollands, Director Utilities

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Utilities Directorate Report - May 2021 [↓](#) 

Link to Community Strategic Plan:	CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community.
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report from the Director Utilities be received and noted for information.

BACKGROUND

The purpose of this report is to provide an update on the monthly activities of the Utilities Directorate.

REPORT

Please find the attached May 2021 report on the activities of the Utilities Directorate.

Goulburn Mulwaree Utilities

May 2021

Departmental Report



One team delivering with **Passion Respect Innovation Dedication Excellence**

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Goulburn Mulwaree Utilities

1.0 Utilities Performance

1.1 Outstanding SRPs

21 April 2021 to 20 May 2021:

Work Group	Primary Category	New Request	Completed Request	% Completed
Water Services	Water Quality	4	4	100%
Water Services	Minor Water Leak	16	16	100%
Water Services	Major Water Break	1	1	100%
Water Services	Water Maintenance	11	11	100%
Water Services	Sewer Blockage	26	26	100%
Water Services	Sewer Overflow	5	5	100%
Water Services	Sewer Odour	1	1	100%
Water Services	Sewer Maintenance	1	1	100%
Waste & Recycling	Missed Bins	57	57	100%
Waste & Recycling	Bin Maintenance	28	19	67%
Waste & Recycling	New or Replacement Bins	28	26	92%
Waste & Recycling	Extra Commercial Pickup	13	13	100%
Waste & Recycling	Street Sweeping	24	24	100%

1.2 Water Revenue

Income Raised from 1 July 2020 to 31 May 2021:

Water	
Water Usage	\$5,632,776.73
Water Availability	\$2,581,150.90
Backflow	\$ 20,452.44
Water Total	\$8,234,380.07
Sewer	
Sewer Usage	\$ 1,306,757.61
Sewer Availability	\$ 9,615,703.24
Liquid Trade Waste Usage	\$ 374,855.21
Liquid Trade Waste Availability	\$ 29,012.60
Sewer Total	\$11,326,328.66
Total	
Income Total	\$ 19,560,708.73

Total income raised from 01/07/2019 to 30/06/2020 was \$20,827,405.71

Total water balance as at 30/06/2020 is \$509,568.30

Total water balance as at 31/5/2021 is \$2,989,972.85

Currently there are:

- 16 properties that have a restrictor in place
- 2 properties that have been disconnected from Council's water supply
- 3 accounts that are in bankruptcy/receivership
- 1 account had legal action started
- 4 accounts for deceased estates

2.0 Water Services Operational Performance

2.1 Water Performance

2.1.1 Goulburn Storages

The following table shows the status of the water storages as at 31 May 2021:

Storage	Capacity (ML)	Depth (m) TWL	Volume		Estimated Dead Storage		Usable Storage	
			(ML)	(%)	(ML)	(%)	(ML)	(%)
Pejar	9000	-0.04	8943	99.4	90	1	8796	98.4
Sooley	6250	0.09	6234	99.7	300	5	5917	94.9
Rossi	330	-0.01	346	100.0	100	30	246	71.1
Total	15580		15523	99.6	490	3.2	15033	96.5

2.1.2 Consumption

May 2021:

Location	Total Consumption (ML)	Daily Average (ML)
Goulburn	220	7.33
Marulan	5.6	0.19

2.1.3 Source of Water Treated/Dam Releases

During May 2021 water was sourced from Rossi Weir and the HSP for supply in Goulburn.

In Marulan all water was drawn from the onsite storage dam.

2.1.4 Estimated Losses

Total estimated evaporation losses were calculated using the daily data for the Class A Pan evaporation at Goulburn TAFE, rainfall and the surface areas of the Sooley and Pejar storages.

May 2021:

Location	Total Estimated Evaporation Loss (ML)
Sooley Dam	0
Pejar Dam	0
Total	0

2.1.5 Rainfall

Goulburn received 67.2 mm of rainfall during May 2021.

2.1.6 Water Quality

Raw Water Quality

Raw water quality was good in Goulburn during May 2021 with no issues in the water sourced preventing effective treatment.

Raw water in the Wollondilly River at Brayton remained high in colour during the month. Raw water for Marulan was sourced from the onsite storage dam.

Blue green algae sampling returned low levels at Rossi Weir during the month of May. Low risk algae total cell counts remained high in the Marulan raw water storage while Total Microcystin count remained undetectable at less than 0.3ug/L

Reticulated Water Quality

Some critical aesthetic drinking water results taken from samples in the reticulation system in May 2021 are shown below:

Parameter	Unit	Guideline Value Aesthetic	Guideline Value Health	Goulburn Drinking Water Quality	Marulan Drinking Water Quality
Colour (true)	HU	15	N/A	2	3
Iron	mg/L	0.3	N/A	0	0.03
Manganese	mg/L	0.1	0.5	0.008	0
pH		6.5-8.5	N/A	7.91	7.73
Turbidity	NTU	5	N/A	0.2	0.2
Hardness	mg/L	200	N/A	132	170
Aluminum	mg/L	0.2	N/A	0.03	*

*As coagulant is not used at Marulan, Aluminium is not tested

2.2 Wastewater Performance

2.2.1 Wastewater Volume Treated

May 2021:



Treated Effluent	Volume (ML)
Total wastewater inflow	224
Irrigation and onsite reuse	46
River discharge (Full treatment)	178

2.2.2 Effluent Quality

May 2021:


Parameter	Unit	90 Percentile Concentration Licence Limit	Goulburn Effluent Quality
pH		6.5-8.5	7.91
Suspended solids	mg/L	15	2
Ammonia	mg/L	2	0.2
Total nitrogen	mg/L	10	5.01
Total phosphorus	mg/L	0.3	0.05
Oil and Grease	mg/L	10	0

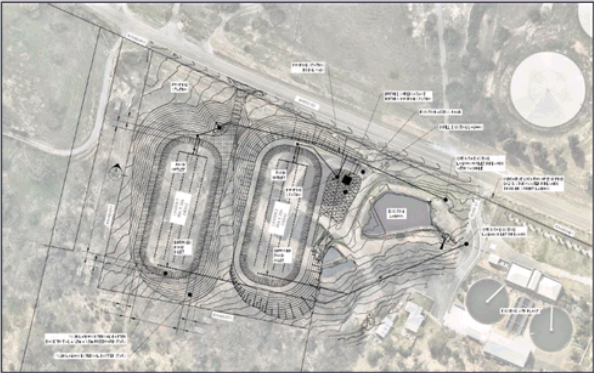
3.0 Water and Sewer Projects

Project		
Title	Capital Works – Water Infrastructure	
Project Description	Renewal of existing water mains.	
Budget	\$2,500,000	
Project Update	Works on the new main in May Street and Ada Street are completed. All affected houses are connected to the new mains. Restoration works are completed.	
	Ada Street	Completed including restoration
	May Street	Completed including restoration
Project Images		
		

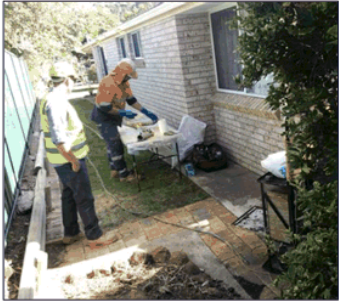

Project	
Title	Capital Works – Reuse Water Scheme
Project Description	Design and construction of new infrastructure for the irrigation of a number of parks and fields within the Goulburn region.
Budget	\$8,800,000.00
Project Update	Works on Sydney Road to the end of Cemetery Street, Chatsbury Street and Maud Street are completed. Works underway in Dalley Street, Queen Street and Record Street. Respective underboring works are ongoing.
Project Images	
	

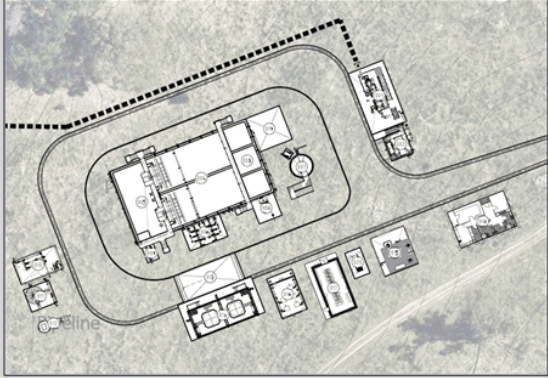
Goulburn Mulwaree Utilities

Project		
Title	Capital Works – Marulan WFP Options Study	
Project Description	Options Study for the upgrade of the Marulan Water Filtration Plant.	
Budget	\$50,000	
Key Dates	Contract Awarded	March 2021
	Works commencing	March 2021
Project Update	Contract for Options Study awarded, on site meeting with consultant held on 28 April 2021. Consultant currently reviewing data provided by Council.	
Project Images		

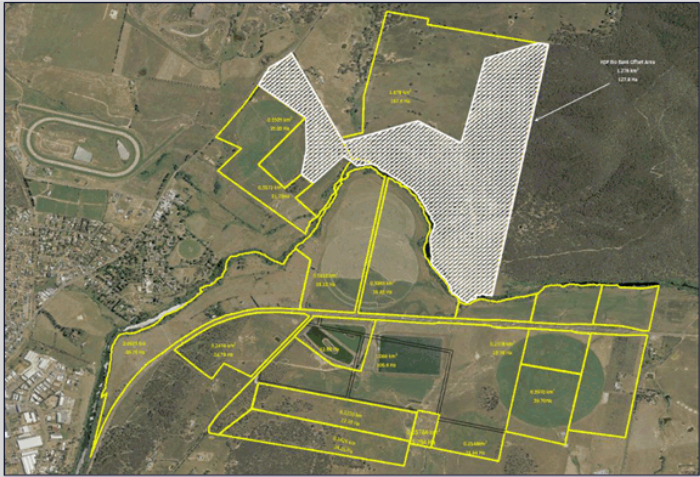
Project		
Title	Capital Works – Goulburn WFP Sludge Lagoon Detailed Design	
Project Description	Detailed design of new sludge lagoons at the Goulburn WFP, for the drying and processing of sludge.	
Budget	\$169,290	
Key Dates	Start of Detailed Design	March 2021
Project Update	Contract for detailed design awarded, on site meeting with consultant held on 13 May 2021. Consultant currently reviewing data provided by Council.	
Project Images		

Goulburn Mulwaree Utilities

Project		
Title	Capital Works – Sewer Infrastructure	
Project Description	Rehabilitation of existing sewer mains	
Budget	\$2,000,000	
Project Update	Sewer rehabilitation works within the current capital works budget have been completed. The CCTV reports will be examined for next year rehabilitation works planning.	
	Cleaned/CCTV	16,007.62 m
	Relining	8,665.73 m
	Junction Sealing	517
	Excavation Repairs	114
Project Images		
		

Project	
Title	Capital Works – Marulan WWTP Design
Project Description	Detailed design of the new Marulan Wastewater Treatment Plant to facilitate construction.
Budget	TBC
Key Dates	Start of Detailed Design August 2021
Project Update	Consultation meeting with state government stakeholders held on 7 May 2021. Council currently reviewing outcomes of stakeholder meeting and addressing any concerns.
Project Images	

Goulburn Mulwaree Utilities

Project	
Title	Former Council Irrigation Farm Development
Project Description	Subdivision and rezoning of the former irrigation farm for future uses resolved by Council.
Project Update	<p>Land Valuation update complete.</p> <p>DA required to prepare the site for the proposed future uses including redevelopment.</p> <p>Confirmation on the specific investigations works required for the development process completed. Brief to engage the contractor is being prepared.</p> <p>Property boundary realignment required to enable future uses. This is to separating the biobank into a single lot at 534 Taralga Road, and to amend the lots that span over the railway line in order to sell the land between the river and the railway line.</p> <p>Rezoning of the site also required prior to sale.</p>
Project Image	 <p>The image is an aerial photograph of a rural area. A large, irregularly shaped area is outlined in yellow, representing the project site. Within this yellow-outlined area, a specific section is highlighted with a white hatched pattern. The surrounding landscape includes fields, a road, and some buildings. A small text label in the top right corner of the image reads 'WATER TREATMENT PLANT' with an arrow pointing to a circular structure.</p>

4.0 Waste and Recycling Initiatives

4.1 Waste Projects

Project	
Title	Re-Use Goulburn Detailed Design
Project Description	Construction of a Re-Use Hub (tip shop and workshop) and Recycling Shed. Will include the part grant funded Community Recycling Centre (CRC), which is supported by the Environmental Trust as part of the NSW EPA's Waste Less, Recycle More initiative, funded from the waste levy.
Budget	\$7.3 million (\$200,000 grant funding obtained to date toward the CRC).
Key Dates	Construction 2021
Project Update	Tender documents in development

Project	
Title	Drilling Mud Facility
Project Description	Construction of a purpose built drilling mud processing facility at Goulburn Waste Management Centre.
Budget	\$523,595
Key Dates	Release Tender July 2021
Project Update	Tender closed 30 March 2021, currently being progressed



Project	
Title	Environmental Improvement Works Goulburn and Marulan
Project Description	Ongoing environmental improvement works at Goulburn and Marulan sites.
Budget	Original budget \$440,150 Goulburn and \$160,190 Marulan.
Key Dates	Ongoing 30 June 2021
Project Update	Additional portable litter nets installed. Further water management, landfill and batter improvements are planned for Goulburn and Marulan sites, with the Marulan site requiring a period of dry weather for dam improvements to be undertaken. Funds moved to 2021/22 for ongoing works.

4.2 Waste Education Initiatives

Social Media

Council's Waste Education Social Media platforms 'GMC WastEd' launched on 7 May 2021. So far, there has been over 30 waste education focused posts posted across both the Facebook and Instagram platforms reaching over 1000 people, resulting in over 400 post engagements. The platforms are steadily growing an engaged following. Council's Waste Education and Projects Officer will continue to liaise with Council's Communications and Business Development Officer on the initiative.

Some Facebook posts below:

<p>GMC WastEd is at Goulburn Mulwaree Library. Published by Hannah Cotton · 10 May at 11:20 · Goulburn, NSW</p> <p>Our amazingly talented and very knowledgeable Composting Officer, Sam, gave a talk at Goulburn Mulwaree Library last Friday. Sam spoke about how we went about building our composting facility, the process of turning food and garden waste into nutrient-rich compost, and gave some handy tips for anyone undertaking composting at home. Thank you for having us Goulburn Mulwaree Library!</p> <p>#gmcwasted #wasteeducation #goulburnaustralia #goulburnmulwaree #wasteandrecycling #fogo #composting Goulburn Mulwaree Library</p>  <p>471 People reached 236 Engagements Boost post</p> <p>12 1 comment 2 shares</p>	<p>GMC WastEd is at Orana Pre-School. Published by Hannah Cotton · 21h · Goulburn, NSW</p> <p>Orana Pre-School had an exciting visit this morning from some very special guests... The King and Queen of Green! Their Majesties gave a very engaging and interesting performance about reducing waste to landfill, composting, worm farms and the value of keeping backyard chooks!</p> <p>The King and Queen (known informally as Ian and Juliet) are from Eaton Gorge Theatre Company in Woonona. Huge thanks to Ian and Juliet, and to the Canberra Region Joint Organisation (CRJO) for funding this special performance.</p> <p>#gmcwasted #wasteeducation #goulburnaustralia #goulburnmulwaree #wasteandrecycling #kingandqueenofgreen #eatongorgetheatrecompany #oranapreschool</p>  <p>133 People reached 26 Engagements Boost post</p> <p>7 2 shares</p>
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King & Queen of Green preschool performances

Eaton Gorge Theatre Company performed their King & Queen of Green performance for two local preschools on Monday 31 May. Over 40 young people learnt about composting and worm farms, how to 'say no' to landfill, and the value of keeping backyard chooks. One of these sessions was funded by the Canberra Region Joint Organisation (CRJO).

Pictured below: The King & Queen of Green at Orana Preschool.



4.3 Goulburn Waste Management Centre Waste Streams Received

May 2021:

Note: Data unavailable at the time of the report due to as the software has failed.

Product	Number/Tonnes
Mattress	-
Clean Fill	-
Food / Garden Organics (self-haul to centre)	-
Mixed Waste	-
Asbestos	-
Metal	-
Commercial Waste Collections (Council)	-
Domestic Waste Collections (Council)	-
Green Waste Collections (Council)	-
Large Street Sweeper (Council)	-
Residual Waste from Endeavour Industries (waste collected in recycling bins and not recycled)	-

4.4 Endeavour Industries Domestic Recycling Contract

The following table outlines Endeavour Industries' Recycling Statistics provided for April 2021:

Note: Some figures unable to be reported due to Council's software failure as Endeavor use the Council weighbridge.

Materials Out	Tonnes
Aluminium	0t
PET	11.16t
HDPE	0t
Mixed Plastics	0t
Glass	0t
Steel/Tin Plate	0t
Cardboard (largely commercial cardboard collected by Endeavour)	156.22t
White Paper	0t
Waste to landfill	55.20t
TOTAL TONNAGE	223.02T

Materials In	Tonnes
Commercial Cardboard Collection (largely commercial cardboard collected by Endeavour)	122.64t
Commercial Recycling Endeavour	4.08t
Council Domestic Collection Comingled	154.42t
TOTAL TONNAGE	281.84T

5.0 Interesting News, Facts and Information

Major companies sign 'radical' deal to drastically reduce plastic waste by 2025

Major supermarket chains and multinational brands are among more than 60 organisations to sign up to a long-awaited pact to reduce plastic waste across Australia and the region.

The ANZPAC plastics pact aims to by 2025 drastically reduce the amount of plastic waste from Australia, New Zealand and the Pacific ending up in landfills and the ocean.

Signatories include big brands like Coles, Woolworths, Nestle and Coca-Cola, as well as the Australian Beverages Council, the Australian Food and Grocery Council and Planet Ark.

They are pledging to reach four targets by 2025:

- eliminating unnecessary packaging
- making all plastic packaging reusable, recyclable or compostable
- increasing the amount of plastic packaging collected to 25 per cent
- increasing the amount of recycled content used to make packaging to 25 per cent

The deal has been three years in the making and follows years of crisis in the waste industry.

Brooke Donnelly from the Australian Packaging Covenant Organisation (APCO) said more than 800,000 tonnes of plastic waste ended up in landfill or the environment in Australia every year.

"What we're really trying to address here is a systemic problem that says the plastics system is actually broken," she said.

"Our take, make and dispose approach means too much plastics waste is actually ending up in landfill."

Hundreds of thousands of tonnes of plastic waste

Anyone who has found a plastic straw on a beach or found a bottle washed up in a river knows plastic waste is a problem in Australia, and in the region.

According to figures from APCO, in 2018-19 about a million tonnes of plastic was sold in Australia, but only 18 per cent of it was recycled.

"Essentially that means 82 per cent of that 1 million tonnes went to landfill or the environment," Ms Donnelly said.

Ms Donnelly said if no action was taken, by 2040 the volume of plastic on the market would double, and the amount of plastic entering the ocean would almost triple.

"So we really need a radical intervention," she said.

The group's first step will be to create a roadmap to achieve the targets.

Ms Donnelly said some of the practical aims would be eliminating little bits of unnecessary plastics on packaging, and working out better ways to deal with the plastic that was already created.

"For example, we will manage the collection of materials and bring them back and manage the end of life, so they're being recycled or reused or composted," she said.

The ANZPAC pact is the first in the Pacific region to join the Ellen MacArthur Foundation's global Plastics Pact Network.

There are 10 pacts already in place across the world, with countries including the United Kingdom, South Africa and Canada already signed on, and a regional pact in place in Europe.

Plastic issues bigger than packaging

Jenni Downes, a research fellow at Monash University's Sustainable Development Institute, said in broad terms the ANZPAC pact's regional approach was a step in the right direction.

"What I'm hoping for is that this will also be a way of Australia and New Zealand being able to support the Pacific region, which has different but just as challenging issues with plastic," she said

She said the aims of the pact overlapped with Australia's existing 2025 National Packaging Targets set up by APCO in 2018, which would help the industry meet its aims.

"A lot of this has come from the realisation of the massive marine plastic problem we have, and that a lot of that is lightweight, single-use packaging from consumer products," she said.

"The issue of plastic is much bigger than that, but often that is what we see and what we think of when we hear plastic.

"We do have an issue with plastic packaging but sometimes we lose sight of the bigger picture."

The researcher said it was also important to ensure that a good system was established to ensure that there was a market for recycled plastic once products are collected.

"We need people to say we're going to secure all of this plastic and turn it into new products," she said.

"Without that, there's no value in collecting it."



<https://www.abc.net.au/news/2021-05-18/major-companies-sign-2025-plastic-waste-pact/100141844>

15.28 CORPORATE & COMMUNITY SERVICES DIRECTORATE REPORT MAY 2021

Author: Brendan Hollands, Director Corporate & Community Services

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Corporate & Community Services Directorate Report May 2021 [↓](#) 

Link to Community Strategic Plan:	CSP Strategy CL1 - Effect resourceful and respectful leadership and attentive representation of the community.
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the activities report by the Director Corporate & Community Services be received and noted for information.

BACKGROUND

The purpose of this report is to provide an update on the monthly activities of the Corporate & Community Services Directorate.

REPORT

Please find attached the monthly report on the activities of the Corporate & Community Services Directorate for the month of May 2021.

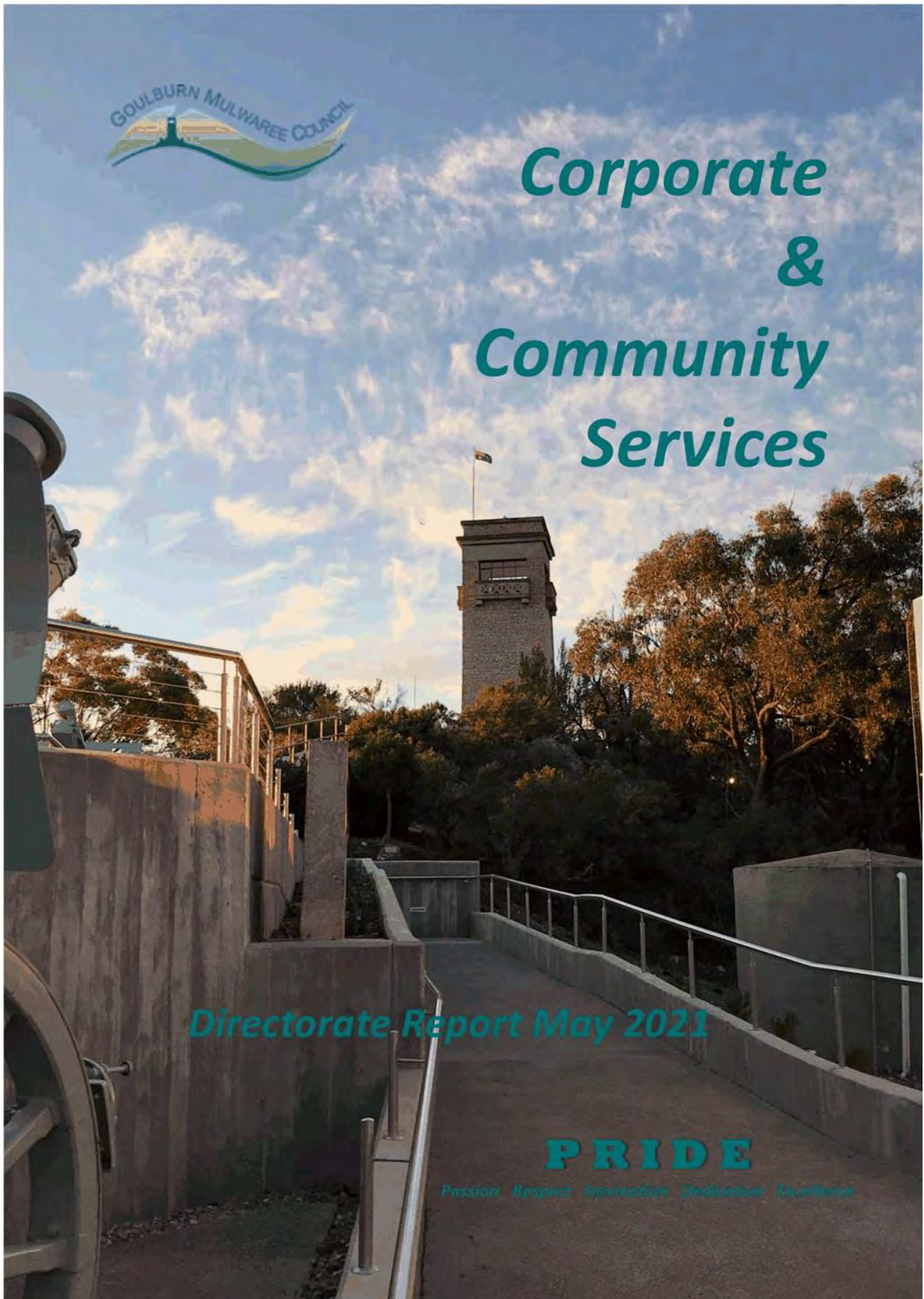


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1. Innovation & Technology

Listed below are some of the projects/activities currently underway in Innovation & Technology:

- The relocation of the IT Disaster Recovery Room is complete. Some minor work is still required on the fibre optic links and Microwave radios.
- The NSW Online Planning Portal has gone live. This is the first stage of several that will be required.
- Work continues on the technology equipment and systems for both GPAC and the Aquatic Centre. It is expected that 2 of the new GPAC staff will start early July. Technology staff have started on setting them up in a temporary location until they can relocate to GPAC.
- There has been a significant increase in Cyber Security issues. The Executive have been briefed on the changing situation.

2. Finance

Finance activities currently underway include:

- The Draft 2021/2022 budget has been updated re submissions and internal adjustments.
- The External Interim Audit is underway.
- Legal action and debt collection processes have recommenced.
- Procurement training continues for relevant Council staff members and the processes are being reviewed with regard to the changes to Legislation.

3. Governance

Governance Activities & Projects – May 2021:

- 38 requests for property were processed
- 10 requests for information were processed

4. Customer Service

The Customer Service Team have been kept busy in the month of May, creating a total of 395 applications, including 77 Development Application, 35 Construction Certificates, 81 Section 68 applications, 139 rating certificates and 275 planning certificates. We had over 4800 customers to the front counter, up by over 1200 visitors to last month. We took almost 4000 calls with an average of 185 a day.

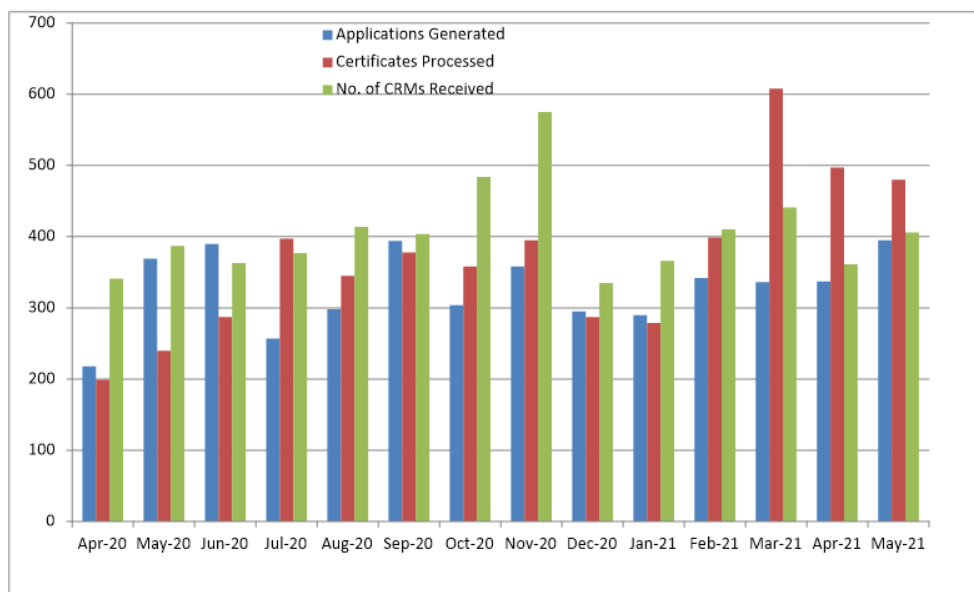
Customer service have played a vital part within all Directorates again this month including:

- Waste and recycling enquires for stolen or damaged bins
- Rates notices being due
- Reviewing new financial year fees and charge

We are still working closely with the Planning team on the NSW Planning Portal changes to the Development Application which has now gone LIVE and the Technology One upgrade to ensure Goulburn Mulwaree Council is easy to do business with.

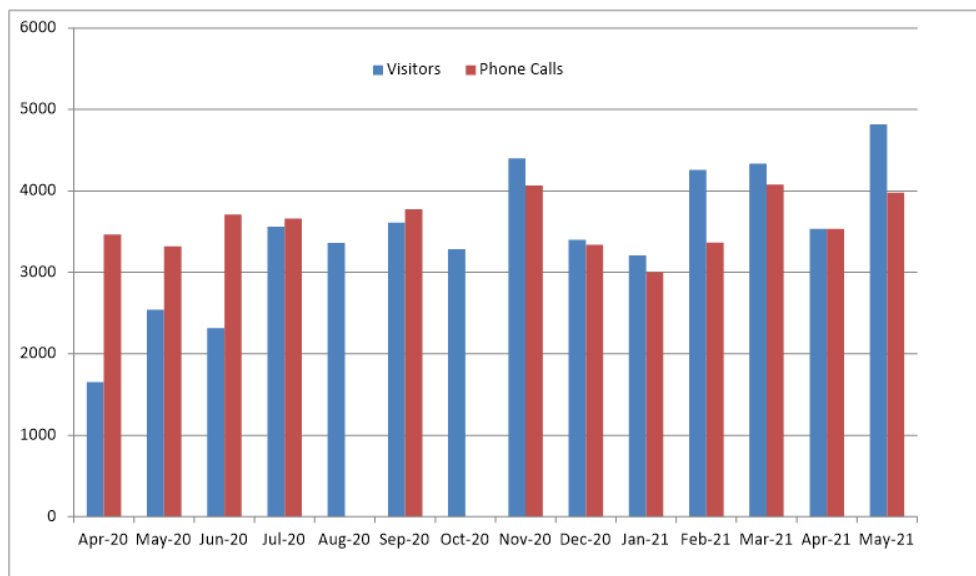
Refer to the Graphs Below for Statistical Information:

Productivity – May 2021



Corporate & Community Services

Visitors and Phone Calls – May 2021



5. Property & Community Services

The Property & Community Services Business Unit is responsible for providing a broad range of property and community related services. The following pages provide a detailed summary on the status of various property matters and community service programs and activities this business unit has been involved with over the past month.

5.1 Property Services

Property Services includes strategic advice, property management (including Managed Crown Land), conveyancing, preparing legal agreements for property matters, providing legal support services for property matters and maintaining data integrity within Council's property system. This unit also provides a central point of contact for major and minor investors to access information, support and assistance for investment and property related enquiries.

Property Disposals
<ul style="list-style-type: none"> • <u>49-57 & 59-61 Hovell Street, Goulburn</u> <ul style="list-style-type: none"> - LJ Hooker Real Estate, Goulburn awarded Exclusive Agency Agreement to market sale of by public auction, with DA approval for a multi-lot residential subdivision. - Closed Session Report to be considered at 15 June Council Meeting to consider Reserve Price for the auction in mid to late July.
<ul style="list-style-type: none"> • <u>2C Sloane St (formerly 2/1 Dossie Street & surrounding land, Goulburn)</u> <ul style="list-style-type: none"> - LJ Hooker Real Estate, Goulburn awarded Exclusive Agency Agreement to market sale of by auction 'as-is' (i.e. zoned Rural Landscape) with full disclosure of contamination constraints; - Both parcels of land to be sold together. - Closed Session Report to be considered at 15 June Council Meeting to consider Reserve Price for the auction in mid to late July.
<ul style="list-style-type: none"> • <u>2 Bourke Street, Goulburn</u> <ul style="list-style-type: none"> - Possible sale of all or part, by public auction subject to further consideration by Council.
Property Acquisitions
<ul style="list-style-type: none"> • <u>Hockey Grounds & Facilities - Part 135 Hume Street, Goulburn</u> <ul style="list-style-type: none"> - Settlement scheduled on or before 30 June 2021.
<ul style="list-style-type: none"> • <u>Roundabout – Common Street & Sydney Road</u> <ul style="list-style-type: none"> - Dedication of land for road widening purposes subject to registration of 4 x Plans of Subdivision. - Negotiations finalised for 3 of the 4 x parcels of land required. - Owner consents obtained from 3 of the 4 x property owners. - 4 x Plans of Subdivision Administration Sheets and Subdivision Certificate Applications prepared and signed by 3 of the 4 x property owners. - Awaiting Mortgagee Consents (where applicable) and then preparation for settlements.
<ul style="list-style-type: none"> • <u>Common Street Upgrades + Common & Chiswick Streets Turning Head Streets</u> <ul style="list-style-type: none"> - Dedication of land for road widening purposes and a turning head, subject to registration of 3 x Plans of Subdivision. - Negotiations finalised for 3 x parcels of land. - Owner consents obtained from 3 x property owners. - Plans of Subdivision Administration Sheets and Subdivision Certificate Applications signed by 3 x property owners. - Awaiting Mortgagee Consents (where applicable) and then preparation for settlements.

Corporate & Community Services

<ul style="list-style-type: none"> • Part 4 Montague Street, Goulburn (Goulburn Courthouse) <ul style="list-style-type: none"> - Documentation prepared for compulsory acquisition of approx. 256.9m² to widen Post Office Lane to improve access to GPAC for service delivery vehicles and also Department of Communities and Justice transporting inmates to/from Goulburn Courthouse.
<ul style="list-style-type: none"> • New Towrang Bridge Project <ul style="list-style-type: none"> - Negotiations currently underway to acquire Part 49 Towrang Road, Towrang (privately owned land) on northern side of proposed bridge. - Currently preparing documentation to compulsorily acquire 3 x Part Crown Reserves on southern side of proposed bridge. - Licence approved from DPIE – Crown Lands authorising commencement of this project.
<p>Easement Acquisitions</p>
<ul style="list-style-type: none"> • 4 Montague St, Goulburn (Sewerage/Electricity Easements for GPAC) <ul style="list-style-type: none"> - Agreed with Determination of Compensation from the Valuer Generals’ Property NSW Compulsory Acquisition branch (i.e. \$18,750) + approx. \$9,000 for management, administration and valuation fees associated with these easements. - Awaiting tax invoice from DPIE – Crown Lands to finalise payment of compensation.
<p>Leases / Licences</p>
<ul style="list-style-type: none"> • 56 Clinton Street, Goulburn (Workspace Goulburn - First Floor) <ul style="list-style-type: none"> - Office space on 1st Floor has reached full capacity with all available offices now leased to permanent tenants. 19 x leases/licences with combined income now exceeding \$355,000 per annum. - Remaining 3 offices at Workspace Goulburn now leased to SRBEC (existing tenant), Harriet Body (new tenant) and Uniting (new tenant); - Currently negotiating new lease on a month-to-month basis with Essential Employment Services (existing tenant) - Currently in discussions to lease portion of basement area for storage of plans and records from E.C. Manfred Collection. - Utilisation of Meeting Rooms, Events Space and Hot Desks increasing on 1st Floor. - New signage installed for existing tenants (at their expense) who have taken up internal and external advertising space. - Upgrade to part of air conditioning system on 1st Floor completed.
<ul style="list-style-type: none"> • 632 Taralga Road, Tarlo (Part Council Farm) <ul style="list-style-type: none"> - Leases finalised for Riding for the Disabled and Goulburn Campdraft Association Inc. Awaiting approval/signature from their respective peak bodies; - Registration of Leases with NSW LRS will proceed when leases signed by all parties. • 47 Braidwood Road, Goulburn (Goulburn Recreation Area) <ul style="list-style-type: none"> - Review of various licences currently underway for renewal.
<ul style="list-style-type: none"> • Part 135 Hume Street, Goulburn <ul style="list-style-type: none"> - Lease executed with Goulburn Hockey Association Inc.
<p>Road Closure Applications</p>
<ul style="list-style-type: none"> • Part Road Reserve off Braidwood Road, Tarago <ul style="list-style-type: none"> - Preparation of Road Closure Application underway, Acquisition of DPIE Crown Land closed road, consolidation of these parcels of land with surplus Council strip of land and then to be placed on market for sale. • Part 754 Taralga Road, Tarlo <ul style="list-style-type: none"> - Road Closure Application nearing completion in preparation for swapping section of road reserve with privately owned land to provide legal access to a proposed subdivision.

Corporate & Community Services

Plans of Management (PoM)

- **Goulburn Recreation Area**
 - PoM adopted.
- **Marsden Weir Park/Goulburn Historic Waterworks**
 - PoM endorsed by Council on 18 May and placed on exhibition. A Public Hearing will also be held on 9 June to consider proposed land classifications under the LG Act 1993. Aiming to have draft PoM presented to Council for endorsement on 3 August.
- **Victoria Park**
 - Preparations well underway for the new Victoria Park PoM.

Goulburn Performing Arts Centre (GPAC)

- **Plan of Delineation + Plan of Consolidation**
 - GPAC – Plan of Delineation to consolidate 3 x old Crown Titles awaiting execution by DPIE – Crown Lands for lodgement with NSW Land Registry Services;
 - Unnamed former lane adjoining GPAC to then be consolidated with new Crown Land Title comprised in GPAC site. This will then lead to the requirement for compulsory acquisition of this Crown Land under the *Land Acquisition (Just Terms Compensation) Act 1991*.

Property Addressing, Property Attributes and Integration of new Subdivisions in Property & Rating System

- **Property Addressing**
 - Our Part time Administration Officer - Property Services - Jane Cilia tendered her resignation and recruitment for her replacement is currently underway. Jane has been an excellent addition to this Business Unit and made several procedural improvements since commencing in this role last year. We wish Jane all the very best in the future.
 - This position oversees the following functions;
 - Customer Service - attending to ongoing enquiries, anomalies and oversights (i.e. for new and old subdivision approvals)
 - Land Attribute Updates - attending to ongoing land attribute update requests and ensuring accuracy of s10.7 certificates for conveyancing and development applications etc.
 - Integration of New Subdivision Data - Information updated to Council's Property & Rating System and feeding into GIS updates
 - Gazette Notification of Roads - Publishing notices in NSW Government Gazette for several old and new roads identified on registered Plans of Subdivision.

Corporate & Community Services

5.2 Community Services

Community Services include Neighbour Aid, Respite Programs, Leisure Link and Youth Services. The delivery of these services would not be humanly possible without the wonderful assistance received from our volunteers. A summary of activities undertaken by the Youth Services Coordinator, Neighbour Aid Coordinator and Leisure Link Coordinator in May 2021 is included in this report.

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The month of May passed by very quickly as we all enjoyed the final month of autumn and the beautiful weather.

The Community Centre has continued to provide a great place for many community groups and organisations to meet; this month we were pleased to support the Volunteer Expo which took place on Friday 21 May.



Jo-ann’s Leisure Link clients have had a very busy month; there has been a variety of weekend activities to enjoy including trips to our local cinema, Mamma Mia at the Q in Queanbeyan and the National Arboretum and Burns Club in Canberra. Participant numbers for these activities have been high with 30 plus clients attending each outing. All of the regular sporting activities are back up and running. Our ten-pin bowling, basketball competition players and Special O swimmers continue their weekly trips to Canberra with dedication and enthusiasm.

Weekly Mates Group and Girls Group participants have enjoyed making Slime and sensory Jewellery as well as making T-shirt bags and playing darts and Bingo. Our Bridge to Sing Choir members are meeting every Monday evening and working towards the spectacular musical performance which will occur in December as part of International Day of People with Disability. In addition to all of this Jo-ann has seen an increase in the number of clients needing support to attend individual appointments, particularly hospital appointments.

Corporate & Community Services



Mamma Mia & Lunch with Friends



The Burns Club



Enjoying the National Arboretum

Our Neighbour Aid/Respite clients have continued to meet each week for their usual luncheons and activities at the Community Centre and the Brewer Centre. This month they also took a day trip to Crookwell where, from the comfort of the bus, they were able to view the wind turbines and enjoy a drive around town. It was everyone’s free choice for lunch and it was not surprising at all that so many chose a pub meal by the fire. It really was great to have a drive out of town after so many months spent staying home due to COVID-19.

The fortnightly ‘Menz Biz’ group has had new members joining this month which is a sign of the many benefits being enjoyed by participants. The focus of this group is to provide an opportunity for men to come together to chat about shared interests, build networks and friendships, support and encourage each other, and to generally feel an increased sense of belonging and connectedness within their community.

Our clients have finished planting out our Community Garden with winter crops; we look forward to our onions, cabbage, cauliflower and broccoli doing well and to having the opportunity to enjoy these in some winter soups and other tasty meals. Like Jo-ann, Kim and her team have been kept busy supporting clients to attend essential appointments and maintain social independence. Much of this has involved trips out of Goulburn.

Corporate & Community Services



Enjoying a day out at Crookwell

This month our Youth Services team have continued their support of the PCYC Fit 4 Life program and their partnership with the library to deliver Wednesday's weekly 'Trivia for Teens'. Our Youth Services Coordinator - Luke Wallace has also been busy arranging for our Paperback Café participants to undertake formal training in the upcoming school holiday period.

The workload in preparation for the Larapinta Trek in the Northern Territory has really increased and it's full steam ahead with a real focus on physical fitness and mental wellbeing. On Saturday 22 May our Goulburn participants met up with those from Braidwood for a hike at Bungonia National Park. It was a valuable opportunity for them to see themselves as part of the larger group and to work on increased team building skills. In addition to the weekend hike, our Goulburn group have continued to dedicate regular time each week to training. Everyone is looking forward to this amazing adventure and achieving the goals that they have set for themselves – June 28 will be here before they know it!



Youth Mentoring Larapinta Trek Participants – Getting Fit & Making Strong Connections



6. Marketing, Events & Culture

6.1 Marketing & Events

Marketing & Public Relations

- Published 8 posts to the Goulburn Australia Facebook page, reaching 8,744 people as at 28 May.
- Published 6 posts to the Goulburn Australia Instagram page, reaching 5,159 people as at 28 May.
- Designed and distributed 5 x ‘Weekly What’s On’ EDMs (Electronic Direct Mail) to 369 subscribers, receiving an average open rate of 46% during May.
- Designed and scheduled a further 4 x ‘Weekly What’s On’ EDMs which will be distributed throughout June. Designed and distributed a ‘Monthly What’s On’ EDM for June to 1,317 subscribers, receiving an open rate of 32%.
- Wrote and distributed 3 media releases:
 - *Goulburn Motorcycle Only Swap Meet*
 - *World Wide Knit in Public Day*
 - *NSW Southern Region Soccer Championship*
- The 2021/22 Goulburn Marketing Membership renewal process is progressing well. As at 28 May 2021, 81 of the 148 previous members have renewed with the remainder to renew prior to 30 June. A further three new applications have been received and are in the approval process.
- The ongoing digital campaign running with News Corp Australia, focussing on the Live, Work and Invest pillars of the Goulburn Australia campaign continues to receive excellent results. Campaign performance from 1-28 May is below:
 - Programmatic (online display) advertisements have received 111,519 impressions, a click through rate (CTR) of 0.11% and 1,012 people have returned to the Goulburn Australia website after seeing our advertisements during the period.
 - Social Media advertisements have received 95,627 impressions, CTR of 2.07% and 1,935 people have returned to the Goulburn Australia website after seeing our advertisements during the period.
- Wrote 2 x 30 second commercials and 1 x 45 second live read to air on 2GB Radio during the month of June, promoting the Work/Invest pillar of the Goulburn Australia campaign.
- Sydney Weekender Results – We are still seeing visitors come to the region as a result of our feature on Sydney Weekender. This has been a very successful campaign. As a result the two will be re-aired on the first Sunday of the NSW School Holidays (Sunday 27th June).
- The Goulburn Australia television commercials will also be back on our TV screens on 7TWO Sydney. Now is the perfect time to keep Goulburn at the top of everyone’s mind when planning their next trip. The television commercials will air as follows:


Date	Times/shows
Saturday 29 th May	1 between 14:00 -14:30 during <i>Creek to Coast</i> 1 between 14:30 -15:00 during <i>Sydney Weekender</i> (re-run) 1 between 15:00 – 16:15 during <i>Property Ladder UK</i>
Saturday 5th June	1 between 14:30 -15:00 during <i>Sydney Weekender</i> (re-run)
Saturday 12th June	1 between 14:00 -14:30 during <i>The Windsors</i> 1 between 14:30 -15:00 during <i>Sydney Weekender</i> (re-run) 1 between 15:00 – 16:15 during <i>Property Ladder UK</i>
Saturday 3rd July	3 between 14:00 – 15:30 during <i>Lifestyle</i>


Corporate & Community Services


- Worked with our Graphic Designer to create a half page advertisement for the *Southern Highlands Escape* magazine:




- The Goulburn Visitor Information Centre has recently received the following reviews on Google My Business:

 Mark Davis
★★★★★
Super helpful and friendly staff.

 Dorothy Taylor
★★★★★
Well set up. Great knowledge, great driver refreshment. Thank you.

 Gail Rutherford
★★★★★
This user only left a rating

 Paul Gaynor
★★★★★
Good interactive exhibits of the local attractions

Corporate & Community Services

Groups Liaison

- Hosted two Guided City Tours on May 17th and 18th for Stuarts Coaches and Port Stephens Coaches.
- Conducted Guided City Tour training to enable another staff member to confidently deliver the Guided Tour. We now have three guides that can conduct Guided City Tours. As part of this training we also looked at the Guided City Tour route and made some adjustments to include more of the residential grand streetscapes of Goulburn and the Wetlands.
- Met with members of History Goulburn and Friends of the Cemeteries Group to discuss ongoing promotion of historical sites.
- Included the Miles Franklin Tour into our Goulburn Australia Day Tours brochure. We have provided feedback to History Goulburn after we conducted the first trial run of this tour. The survey results received rated this tour 10/10. It is great to have another tour offering for visitors.
- Ongoing involvement with the Working Party for the 2021 Youth Conference, including attendance at meetings, organising catering and merchandise.
- Ongoing Involvement with the Goulburn Mulwaree Event Strategy project.

Events

- **2021 NSW Youth Conference** – The Events Officer has been looking at quotations for dinner options. Also compiling the EOIs and attending meetings.
- **Goulburn High Presentation** – Prepared and presented to the Higher Aspirations Program for all Year 9 Students at Goulburn High.
- **Event Strategy** – The Events Officer is Council's contact for the consultants Mayin Global. This involves responding to all queries and providing information including a Stakeholder list for the upcoming Community Consultation Session on Monday 7 June.
- **Steampunk Victoriana Fair** – Working with the Museums Officer on budget and online stallholder application forms and updating the terms and conditions.
- **Explore Local Expo** – Met with event organisers to provide assistance. Also met onsite with the hire company regarding set-up in Veolia Arena.
- **Square Dance Convention** – Advised the event organiser of their successful Event Development Funding Application and arranged a site visit for early June.
- **Rotary Swap Meet** – As Acting Recreation Area Manager assisted organisers with logistics of the event, held on 2 May, 2021.
- **Australian Scroll Saw Network Conference and Exhibition** - As Acting Recreation Area Manager assisted organisers with logistics of the event, held on 15-16 May, 2021.
- **GPAC Opening Committee** – ongoing involvement in the GPAC Opening Committee meetings.

Corporate & Community Services

Visitor Services

- Event listings on the Goulburn Australia website have continued to increase with a total of 38 events/community activities listed throughout May.
- The Visitor Services Officer has been carrying out an audit of all listings on the Goulburn Australia Website to ensure consistency in content and display, including new pinpoint map icons and links to Google Maps for all event and directory listings throughout the website.
- Whilst the Goulburn Australia Website has seen a decrease of 16.46% in sessions when compared to April 2021 figures (a session being the period of time a user is actively engaged with any page on the website), we have seen an increase of 95.38% in New Users with overall Page Views seeing an increase climbing to 104.39% when compared to the May 2020 numbers, representing an additional 10,102 page views.
- The Coordinator Marketing & Events has been involved in discussions with Operations staff in relation to a reconfiguration of the VIC carpark, making it easier for visitors to turn right into Sloane Street when exiting the VIC carpark. These works will also help to alleviate some issues in the long vehicle parking area which have arisen since the increase in caravans and RV's, as a result of Goulburn's RV Friendly Town status.

Postcodes collected for the month of May

Total Walk-in Visitors	969
Local Residents	123
New South Wales	525
Victoria	119
Queensland	67
South Australia	29
Northern Territory	1
Australian Capital Territory	81
Western Australia	10
Tasmania	12
Overseas/International	2

Door statistics collected for the month of May

Total Walk-in Visitors	2020	2021	Variance	
As of 30th May	6567	12701	6134	93.4%

Other Activities

- The Administration Officer and Visitor Services Officer have both commenced the LEAP Facilitator Development Training Program which will run through until the end of July 2021.

6.2 Museums

Staff and Volunteers

Museums Volunteers Morning Tea

The annual Museums volunteer morning tea was held on Monday May 17 during National Volunteer Week. Attended by the Mayor and a large crowd of volunteers Council’s Volunteer Coordinator, Julianne Salway, took the opportunity to present Tom Marmont with a 20 year Service Award and Judy Fowler, our longest serving volunteer, with a 21 year Service Award. Tom volunteers at the Goulburn Historic Waterworks site with Judy one of the founding volunteers at Rocky Hill War Memorial & Museum. We are very grateful to Tom and Judy for their dedication to our museums.

Annual Volunteer Expo

The annual Volunteer Expo was held on Friday the 21st of May in the Goulburn Community Centre. 20 not-for-profit organisations from the Goulburn region attended the Expo with 80 prospective volunteers through the door. With thanks to Julianne Salway for delivering another successful Expo, particularly given the cancellation of this event last year due to Covid – and to volunteers Cliff Giles and Bryan Mulquiney for their support in manning the GMC table.

Some comments from stall holders were:

- I believe the Volunteer Expo is important. It’s hard to attract people to want to volunteer - there are so many demands on people’s time. We just have to keep reminding them that they don’t have to be alone or isolated, even bored - there are plenty of things to do - If they just look around. So while the Council continues to have the Expo - Riversdale and the National Trust will continue to support it. Melissa Green, Volunteer Coordinator, National Trust of Australia (NSW).*
- Thank you for all your hard effort with the Volunteer Expo, it was nice to meet other services and most importantly I got a new volunteer from the expo so much appreciated. Moira Ritchie, Home-Start Family Worker, Southern Tablelands*
- Julianne, we appreciate your time and effort on Friday. We had a very productive day with the Goulburn community. We enjoyed the day and everyone was very welcoming, friendly. Eden and I had some really nice introductions to some potential mentors for SHINE, and we are really pleased that the local news came out. We are really looking forward to further engagement. Please keep us posted as to any future opportunities or events. We would be happy to support the community and participate in anything going forward. Kelly Tagalan, Shine For Kids*
- Thank you for organising the expo, Julianne. I thought it was quite a successful day. Thank you for all the effort it would have taken to bring the expo together. Catherine McCarthy, Quota Club Goulburn*
- Thank you for allowing Right to Work to be part of your event on Friday. It was a great opportunity for our Program Learners to practise their customer service skills and to find out more about the various volunteer work options in Goulburn. We had quite a bit of interest from potential volunteers too! Clare Jones, Program Manager, Right To Work*



Corporate & Community Services

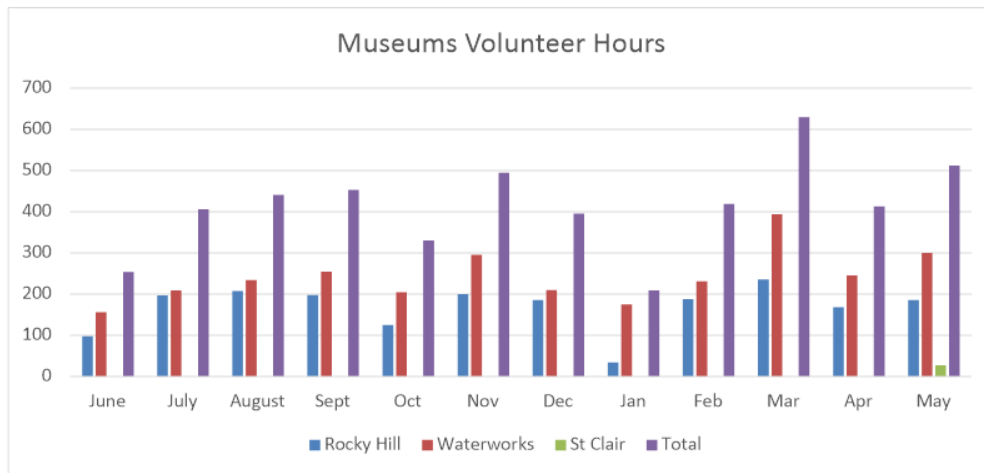
- *Thank you for all the hard work you put into Friday's event.....hope you were satisfied with the day. It was appreciated by us.* Leone Morgan, MHS Remembrance Museum

Staff news

Casual Museum staff members were allocated computer account logins and undertook Magiq training in mid-May. This provides an opportunity for casual staff to engage in museums projects and to progress activities in relation to the Rocky Hill Strategic Plan.

Volunteer hours

With work nearing completion at St Clair, the volunteers from the We Love Goulburn group are once again onsite to bring the garden back to its former glory. Many thanks to the group for working across 2 of our museums – the gardens bring so much to these heritage sites.



Rocky Hill

Grant Application - Community Heritage

The Museums Coordinator submitted a grant application to the National Library of Australia’s Community Heritage Grant program to fund a Significance Assessment of the Rocky Hill War Memorial Museum collection. If successful the project will build on the previous assessment of the Bean collection to provide a comprehensive overview of the entire collection and guide future digitisation projects and exhibition and conservation works.

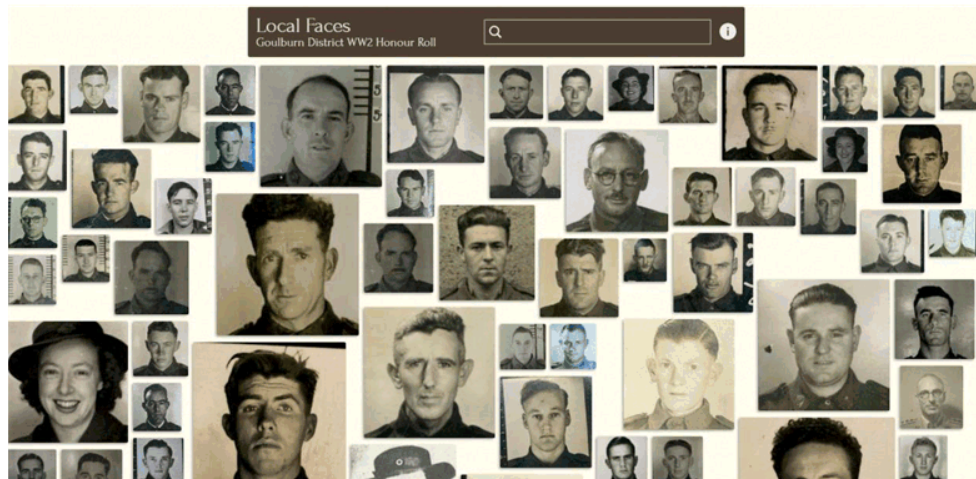
Grant Application Success – Community War Memorials Fund

Rocky Hill War Memorial & Museum was awarded \$10,000 under the NSW Department of Veteran’s Affairs Community War Memorials Fund in late May to refurbish the beacon light atop the memorial tower. The project will involve a complete overhaul of the beacon casing to allow for a new motor and rotational mechanism and the installation of a modern LED airport beacon light.

Corporate & Community Services

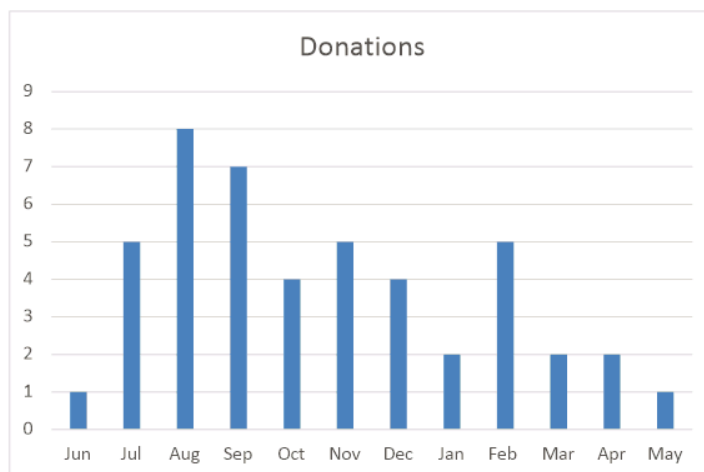
Virtual Honour Roll installed

The Digital Honour Roll project is almost complete with the installation of a large touchscreen and the browser on Thursday the 27th of May. There is still a little tweaking to do before the Honour Roll is launched by the Federal Member for Goulburn.



Donations

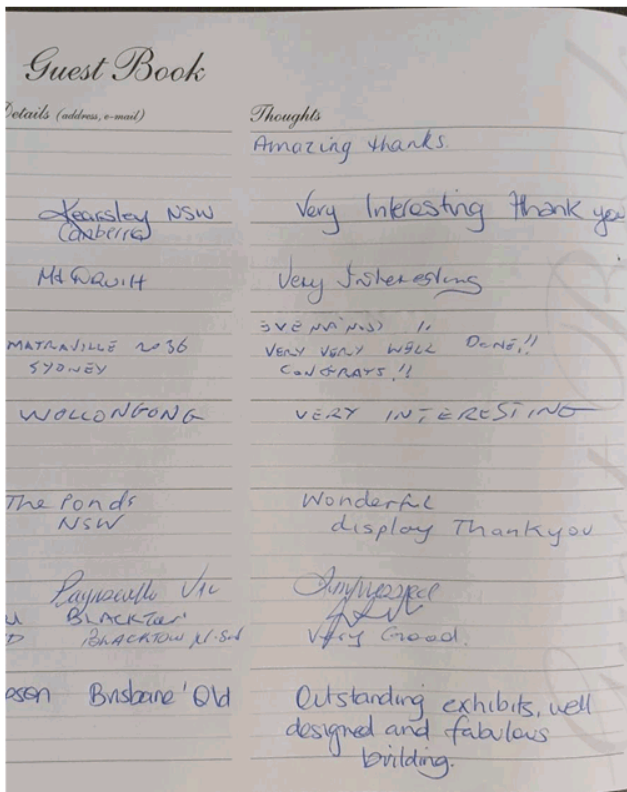
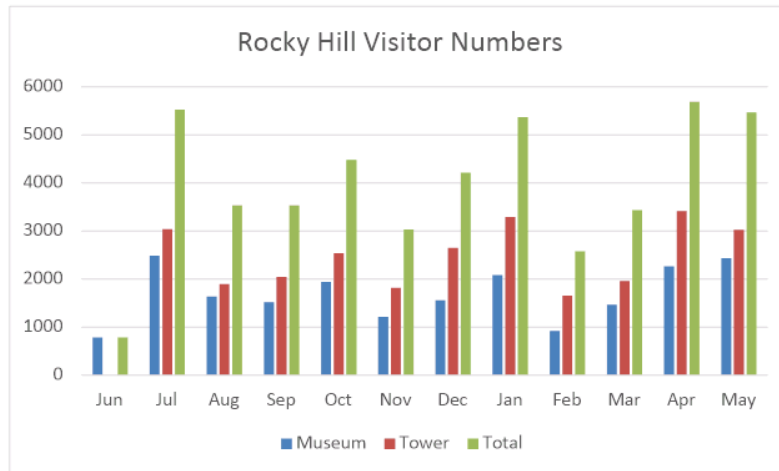
There was a single but significant donation to the Rocky Hill collection in May – a Souvenir from the Japanese submarine that entered Sydney Harbour in June 1942. Thought to be a part from an on-board radio transmitter, museums volunteers will contact the Australian War Memorial to request they translate the label and do further research to understand the significance of the object.



Corporate & Community Services

Visitor Numbers

Rocky Hill War Memorial Museum continues to be very popular with revisiting tourists and new comers alike. We are still welcoming visitors as a result of the Sydney Weekender program in February.



Private bookings in May included a school group and community group, along with other informal tour groups. A page from our Visitor Book during May is to the left.

Corporate & Community Services

Goulburn Historic Waterworks

Right to work - working

Museums staff met with Right to Work program leaders and learners on the 18th of May to discuss computer based work opportunities with Museums. As a result a public computer will be installed in the research room at the Waterworks to facilitate a project to list all of the research material held by the museum. Many thanks to IT for supporting this initiative. To the right is a snapshot of the visit in the latest Right to Work Newsletter.

This month, we visited the Waterworks Museum and the Mulwaree High Remembrance Museum to find out about employment opportunities.



Museum Visits – story by Ben

On the 18th of May 2021, the Right to Work group visited the Goulburn Historic Waterworks Museum. While there, the group learned about the history of Goulburn's early water supply.

The steam pump was Goulburn's first piped water network and was built in the 1800s. Original lamp posts outside the Waterworks were sourced from Belmore Park.

The Right to Work group also visited the Mulwaree High Remembrance Museum. The volunteers were very helpful explaining about the history of Goulburn's service people during the World Wars, and the preservation of their stories.



3 | Page

Steaming

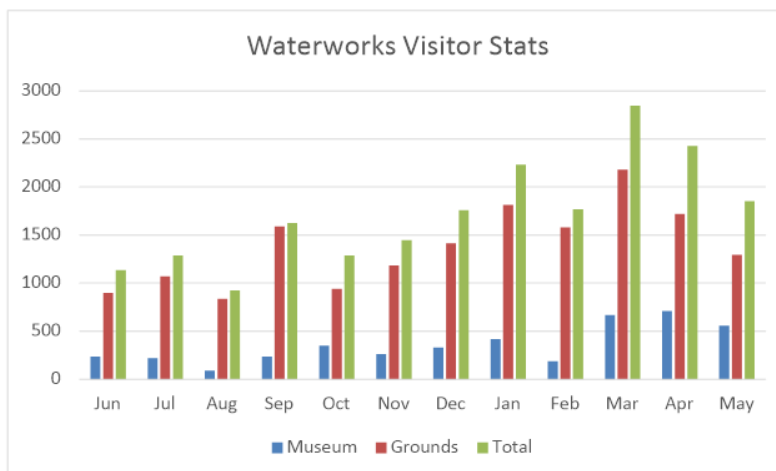
A public steaming was held on the May 30 along with a sausage sizzle and café refreshments. The day was a huge success with the Rolls Royce, Jaguar & the Zephyr Zodiac Car Clubs in attendance. As always, we have much appreciation to all the Waterworks volunteers who managed the boilers and the museum tours and helped with cooking and food sales in the lead up to the day and on the day.



Corporate & Community Services

Visitor Numbers

Visitor numbers are still strong at the Waterworks during late Autumn. Booked tours are also increasing Guided City Tours and private tour bookings throughout May.



St Clair Villa

History Goulburn Committee members tour St Clair conservation works

Hosted by Project Manager, Sarah Ruberto, the Museums Coordinator and History Goulburn Committee members visited St Clair Villa and the Coach House on the 4th of May to view the progress of conservation works first-hand. Members were impressed with the extent of works to make the villa watertight and provide underfloor circulation to rooms previously not accessible due to damp conditions.

Preserving the Manfred Collection

The Museums Coordinator has been liaising with History Goulburn members and committee to secure long-term storage for the Manfred Collection. The collection is a substantial record of the built architecture of Goulburn over a period of 80 years and contains unique architectural plans, drawings, contracts and working documents and has been the subject of a PHD and other research on regional architecture. An MOU between Council and History Goulburn regarding long-term storage is expected to be developed in June.

Conservation update

Conservations works continue on-site at St Clair and are reported under separate cover.

Corporate & Community Services

6.3 Library

Monthly Statistics

Activity	March 2021	April 2021	May 2021
Loans and renewals main library and web	11619	9625	10894
Loans and renewals mobile library	74	112	99
Loans and renewals eBook, eAudio, eMagazine	3114	2474	2594
TOTAL loans and renewals	14807	12211	13587
New physical collection items received	462	402	325
New electronic collection items received	5079	7587	57257
TOTAL new collection items received	5541	7989	57582
Visitors	6312	5236	6534
Internet sessions	747	678	729
New members	124	95	97
Local studies enquiries	38	24	34
Children's programs attendance	912	411	791
Adult's programs attendance	176	120	141
Social media engagement (Facebook & Instagram)	3296	2460	3811

Thanks and Feedback

"Wonderful accolade for the Mighty Playwrights Team, congratulations!"

"Borrowbox! Get on it!"

"I'm really excited Goulburn Comic Con is back on!"

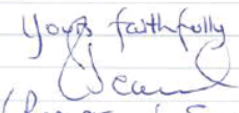
"Mel has done a wonderful job developing the book club into a group who work well together and really enjoy their meetings. Whether we agree or not about different books we can always have a good discussion, and Mel facilitates that really well."

Dear Sir / Madam,
 re. Death Cafe meeting of 20th May, 2021

I attended the meeting. I have one thing to say:-
 "WELL DONE"

I don't think "enjoyed" is quite the correct word in the circumstances, but it was very well organized. Educational is perhaps a more appropriate word. I mentioned the above to one of your colleagues, Brook, and she suggested I write a letter of thanks. So here it is.

Robert is 73 years of age & I'm just bright enough to know my clock is ticking.

Yours faithfully & THANK YOU,

 (ROBERT W. SUMMELL)

Corporate & Community Services

Library Activities

- The Mighty Playwrights Project Team won a President’s Award for Creative Merit from Southern Tablelands Arts, for outstanding achievement and contribution to the arts and culture of the region. The Team also gave a presentation on the Mighty Playwrights Program to the Southern Tablelands member councils at a recent advisory panel meeting. The presentation was well received, with some interest from other councils in running the program themselves.



The Mighty Playwrights Project Team accepting an award from Southern Tablelands Arts. L-R Greg Angus, Blake Selmes, Susan Brindle, and Erin Williams.

- The 2021 Mighty Playwrights program has commenced, with a training workshop for this year’s mentors. The workshop covered aspects of child safety, mentoring young people, writing, and literacy education. The mentoring sessions commence in June with 7 young playwrights.



The 2021 Mighty Playwrights Mentors. L-R Greg Angus, Danielle McDonald, Monique Hayes, Cara Robinson, Marianne Powles, David Cole, and Michelle McAleer.

Corporate & Community Services

- Goulburn Library attended the quarterly meeting of the SE Zone of the NSW Public Libraries Association. The meeting discussed a new MOU for shared eResources subscriptions, the new OverDrive platform, recovery from COVID, and upcoming events and activities across the zone libraries.
- The Library’s new Local Studies Strategic Plan, outlining future directions for collecting, digitising, and providing access to our historical materials, is currently in draft form, with feedback being sought from internal and external stakeholders. It is hoped to have this plan finalised in the coming months.
- The Library’s recent book sale was a huge success, with 7 tables of discarded Library material being completely sold in a matter of days. A large range of adult’s and children’s books, DVDs, magazines, and CDs have now found their way to new homes. The Library made \$1420.
- The Library’s local studies team recently completed a small group interview with 4 ex-nurses from Kenmore Hospital. This is the latest in the Library’s oral history program, gathering long-form interviews with local personalities or about significant events or places. The interview, along with a transcript and additional background information, will be available on the Library’s website in the coming weeks.



L-R Leoné Morgan, Maureen Williams, Bev Barden, and Lorraine Hyde, ex-nurses from Kenmore Hospital who participated in the Library’s oral history interview program.

Programs and Events

The Library hosted Council’s own Sam Morris in May, giving a wonderful presentation on Council’s green waste and compost initiatives, and on creating home compost heaps, and gardening with compost, to over 50 audience members.



Corporate & Community Services

During Law Week, the Library also hosted a wills workshop, courtesy of Tait Keller from RMB Galland Elder, and its first Death Café comprising of a number of service providers including a funeral director, counsellor, death doula, palliative care worker, solicitor, and suicide prevention specialist. Death Cafés are an excellent opportunity for people to discuss all issues surrounding end of life in a safe and supportive environment. The Library's Death Café saw 50 people in attendance.



For the kids, the Library celebrated National Simultaneous Story Time with a fantastic live performance of this year's book, *Give Me Some Space*, by Philip Bunting, complete with astronauts! The event concluded with a live stream of the book being read from the International Space Station.



Special thanks to John and Cooper, special helpers at a recent Lego Robotics class! John and Cooper provided their patience and coding expertise to this term's class, guiding them in the week's activities, and helping solve problems. Cooper even took the class roll!



6.4 Art Gallery

OF NOTE

- The Gallery supported 20 artists in 2021 to date
- Instagram has reached 3,685 followers
- The Gallery has worked with Southern Tablelands Arts to support a residency program, Gina Mobayed and Rose Marin have assessed the applications with many selecting the Gallery as their first preference.
- Gina Mobayed, along with Monika McNerney Artistic Director & Co-CEO Belco Arts has judged the 2021 Queanbeyan Palerang Art Prize
- Harriet Body's project 'Yours' has reached halfway mark and been hugely successful, bringing seniors and young people in to the Gallery every month. Within that project, a workshop will be delivered with Harriet and Pejar Land Council.
- The Gallery hosted a two day workshop in partnership with M&GNSW and UQ Art Museum for 15 participants
- Education Officer, Sally O'Neill has conducted talks and activities for twelve groups from two local primary schools and one local pre-school.
- The Gallery hosted 8 – 10 workshops, classes and tours per week in May

PROJECTS

Australia Council grant, publication: submitted 5 March 2021, unsuccessful

Launch of Dean Cross exhibition: July and November 2021

Collection hang: Utilities Wing: Completed May 2021

Collection hang: Completed May 2021

Collection project 56 Clinton Street: due for completion June 2021

EXHIBITIONS:

16 April – 12 June 2021

- 'Centre of the Centre' is a major new commission by Australian-born, Paris based contemporary artist Mel O'Callaghan. Touring nationally with Museums & Galleries NSW, Goulburn Regional Art Gallery has championed the work, and is extremely proud to be the launching venue.
- Local artist Marilou Chagnaud exhibits her new work in Gallery 2. Chagnaud's practice spans printmaking, sculpture and site responsive installation. Created through digitally-printing, and then folding Japanese paper by hand into precise concertina folds, 'Waveforms', 2021 comes to life through the viewer's movement and shifting perspective.
- The Window curated by Gallery Director, Gina Mobayed presents Arthur McIntyre's 'Life Force', 1994. This artwork was donated through the Australian Government's Cultural Gifts Program by Daniel Mudie Cunningham.

Corporate & Community Services



PUBLIC PROGRAMS

4 May	All day workshop Cultural Mediation: Starting a Conversation workshop conducted by Museums & Galleries of NSW and staff from the University of Queensland Art Museum for regional arts practitioners and Gallery staff
5 May	Half day workshop Cultural Mediation: Starting a Conversation practical workshop with Gallery visitors and University of Queensland Art Museum staff.
14 May	Artist Talk: Marilou Chagnaud Gallery 2
14 May	Artist Talk: Gina Mobayed, curator of this edition The Window

EXHIBITIONS ON TOUR

The Gallery’s exhibition Barbara Cleveland: ‘Thinking Business’ will tour from July 2021 - November 2022 through Museums and Galleries NSW to the following venues:

- Penrith Regional Gallery, Home of the Lewers Bequest, NSW
- Redland Art Gallery, QLD
- Pine Rivers Art Gallery, QLD
- Gosford Regional Gallery, NSW
- Bank Art Museum Moree, NSW

This tour has been funded by the Australia Council for the Arts.

Corporate & Community Services

Dean Cross' exhibition will travel to Carriageworks in Sydney in November 2021 and be their premier exhibition during Sydney Festival. Will run until January 2022.

PERMANENT COLLECTION

Cultural Gifts Program

A submission is in under the Cultural Gifts Program for Alex Seton's 'The Passage', valued at \$78,500. The Gallery has dispersed 157 works across four Council properties. These works are on permanent display.

PUBLIC ART

Wollondilly Walking Track

Adrina Khobane's work, 'Bogong' will be relocated to the Wollondilly River Walkway within a few months. This movement is supported by Artlandish who worked with Khobane to produce the work. The Gallery will work with the Operations team to relocate this work, when Ops can fit in to their schedule.

EDUCATION

6 May	6K, Goulburn West Public School, school tour
7 May	1R, Goulburn West Public School, school tour
11 May	Art Teenies
11 May	4N, Goulburn West Public School, school tour
13 May	Orana Preschool, school tour
14 May	KG, Goulburn West Public School, school tour
17 May	'YOURS' May workshop with Harriet Body
18 May	Art Teenies
18 May	3/4R, Goulburn West Public School, school tour
20 May	4R, Goulburn South Public School, school tour
20 May	5/6B, Goulburn West Public School, school tour
21 May	KB, Goulburn West Public School, school tour
25 May	Art Teenies
25 May	4G, Goulburn West Public School, school tour
27 May	5/6M, Goulburn West Public School, school tour
28 May	KM, Goulburn West Public School, school tour
31 May	Education Term 2 Newsletter released

Afternoon Art Club

This month activities have connected participants with Mel O'Callaghan's 'Centre of the Centre'. The video of the same title in the feature exhibition has sparked curiosity in the weird and wonderful life forms that inhabit the depths of the sea. Inspired by this group interest, participants have been hard at work this month to create their own 'Nudibranchs' (brightly coloured sea slugs) using papier mache and collage techniques. After seeing the creations of the younger students, the participants of the high school Art Club requested their second project also be a papier mache sculpture instead of painting. The older students have created their own 'Extremophiles'- animals that have adapted to live in extreme conditions.

The bookings for the term 3 program were released on Monday 31 May. The four classes were at 80% booking capacity at the end of the first day of release.

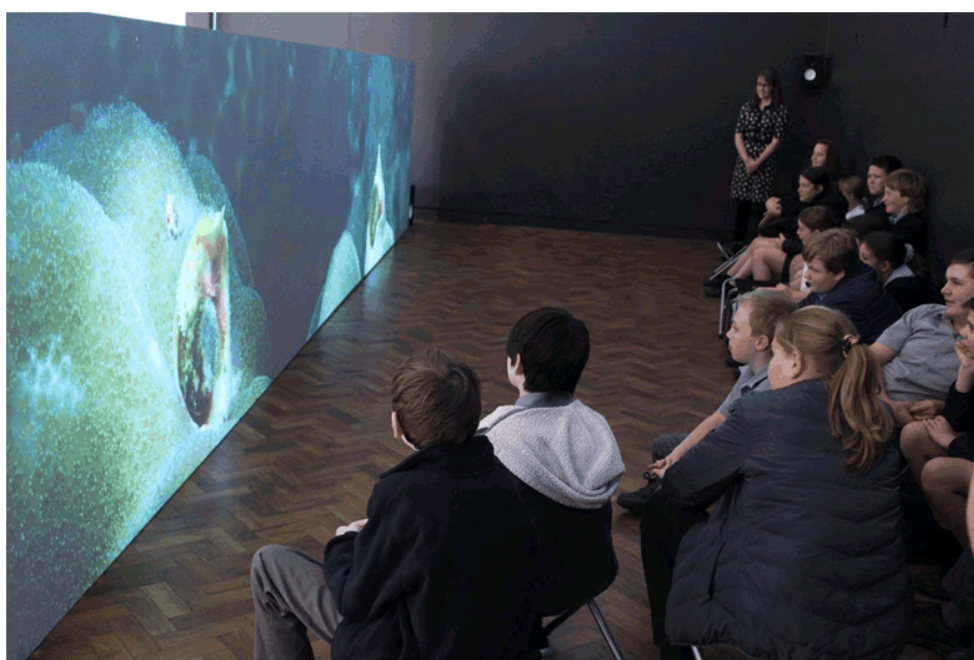
Corporate & Community Services

'Yours' a creative project with artist Harriet Body

The fifth workshop was delivered on 17 May and marked halfway of the yearlong project. In this session participants were offered the chance to reconnect with a previous art making project and resolve some of the work for exhibition. Following the April session which was held in the Goulburn Wetlands, it was really lovely to witness the deep friendships that are starting to develop between the seniors and young people that participants in the project.

Schools

This month the Gallery hosting thirteen school groups from three different local schools. Eleven K-6 classes from Goulburn West Public make up the majority and 4R from Goulburn South Public School and Orana Preschool visited for the first time this year. Schools are led through the three current exhibitions on a mediated tour, finishing with a creative practical activity. It has been so great to hear the sounds of enthusiasm, awe and delight as groups watch the immersive, large scale projection of a journey into the depths of the ocean.



Art Teenies

Art Teenies is now offered of a Tuesday morning for five weeks of every exhibition, the free program has attracted an average of 12 participants in May. Sessions have connected participants to some of the main concepts of the current exhibitions through a mediated tour, storytime and practical component. Activities in the studio have included collage, painting and paper folding.

SACC Outreach Program

The Outreach Officer's hours have been increased to meet demand for this program, now at Tarago, Taralga, Marulan, Dalton, East Goulburn and Goulburn Public.

This month, Outreach Officer Janet Gordon and the children have explored pirates on the Cancer Council Pirates Day, space for National Simultaneous Storytime, colours, and portraits for Mother's Day.

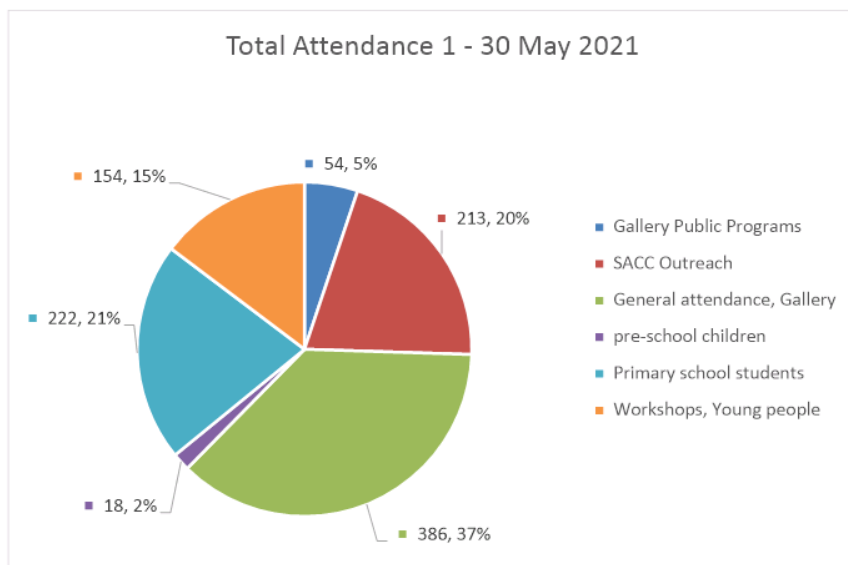
Corporate & Community Services

The Tarago community have shown their support of the recently started Tarago Outreach Playgroup with families turning up to explore, learn and play. The school has been very supportive also with donations of educational equipment for the children to use.

This month the Outreach Playgroups families have shown each other support in difficult times, support with challenging children’s behaviours and general understanding.

AUDIENCES AND REACH

1 – 30 May 2021



FEEDBACK

‘I just wanted to say how much I enjoyed the exhibition on at the moment at Goulburn gallery. The screen with the film of the under the ocean seabed was spectacular. Those beautiful flowers. I’ve actually as a visionary seen these underwater gardens so I was so happy to see it in reality. I came down from Bowral and went to the Wetlands first so it complemented your visual exhibition. Lovely, very inspiring.’

‘Thank you again for all your generosity over the last few days – you and your team are an inspiration and so good to be working with you on so many projects.’

‘Wow looks most excellent!’

‘Great to see artist talks on public programs!’

‘Thank you for having us Goulburn Regional Art Gallery, sounds like all of our minds are firing on many (beautiful) cylinders.’

‘Sensational images. Coming this week to see it.’

‘Thank you for hosting such captivating speakers and opening space for these topics, it was a fabulous morning!’

Corporate & Community Services

'I see you've been very busy with some really interesting projects appearing on the socials. You are putting the 'Burn on the map!'

'Thank you for having us. We are s lucky to have such a wonderful local gallery to provide these unique opportunities for our students. See you in Term 3.'

'Love the Gallery Store'

'Thank you for making our Goulburn trip a little more interesting. We really enjoyed the exhibitions. Fantastic choices.'

'Brilliant'

'I wanted to send you a note about the cutest thing that happened on my volunteering shift today. two primary school aged boys came in with their grandparents and headed straight out to the Window Gallery. The gran explained that they had been in for a school visit during the week and loved it so much that they wanted to bring the grandparents in to show them. The boys talked In such an enthusiastic and excited way about the window work, telling their grandparents all about it. They then sat and watched Mel's film for ages and as they were leaving they all said how much they loved it. It was so beautiful it made me want to cry. It was all I could do not to get them in a great big group hug on their way out. It's amazing, important work you guys do.'

15.29 COPFORD REACH WORKING PARTY MINUTES - 19 MAY 2021

Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Copford Reach Working Party Minutes - 19 May 2021 [↓](#) 

Link to Community Strategic Plan:	CO1 – Access to Community Infrastructure
Cost to Council:	Nil at this stage
Use of Reserve Funds:	Nil at this stage

RECOMMENDATION

That the Copford Reach Working Party Minutes dated 19 May 2021 report from the General Manager be noted.

BACKGROUND

Council has established a Working Party to investigate options and opportunities to upgrade the Copford Reach and adjacent reserve.

REPORT

Please find attached the minutes from the Copford Reach Working Party Meeting held on the 19 May 2021.



Copford Reach Working Party Minutes

Meeting Details

Wednesday 19 May 2021 at 3.30pm
Boat House, Wollondilly Ave

Invited Attendees

Deputy Mayor Peter Walker (Chair), Cr Andrew Banfield, Karen Whitaker, Brian Spilsbury, Bill Starr (Goulburn Lions Club Inc.), Sam Bell (Goulburn Barefoot Waterski Club) & Matt O'Rourke (Goulburn Mulwaree Council)

Absent

Dale Godber

Agenda Items

1. Notes from last meeting held 25 February 2021 – Noted
2. The WP identified the priorities as follows:
 - A. Weed removal and management – boat ramp – toilet block and parking area.
 - B. Landscape and establish a picnic area in front of the existing boat shed building.
 - C. Refurbishment of boat shed including public car park.

It was understood that this was the final meeting of the Working Party with priorities to be incorporated into future works plans.



**Copford Reach Working Party
Action List**

Actions

- Consider extension of Wollondilly Avenue to provide a car parking area.
- Copy of WWT plans distributed to the group showing boat ramp, toilet block, parking area and link to boat shed.
- Identify drainage discharge points from Wollondilly Avenue as they may influence landscaping works (see attached aerial photo with services).
- Accessibility to be considered from Wollondilly Avenue to boat shed.
- Boat shed to have a security fence constructed.
- Design of boat ramp may require bank stabilisation works.



15.30 GOULBURN MULWAREE YOUTH COUNCIL MEETING NOTES - 28 MAY 2021

Author: Carol James, Councillor

Authoriser: Warwick Bennett, General Manager

Attachments: 1. Youth Council Meeting Minutes 28 May 2021 [↓](#) 

Link to Community Strategic Plan:	Our Civic Leadership
Cost to Council:	Nil
Use of Reserve Funds:	Nil

RECOMMENDATION

That the report from Cr Carol James in relation to the Goulburn Mulwaree Youth Council Meeting Notes held on the 28 May 2021

BACKGROUND

A meeting of the Goulburn Mulwaree Youth Council Meeting Notes held on the 28 May 2021

Please find attached the notes from this meeting. There are no recommendations from this meeting that require a resolution from Council.



**Goulburn Mulwaree Youth Council
Discussion Items & Action List**

Meeting Details

Friday, 28 May 2021
Council Chambers

Attendees

Zoe, Blake, Leah, Sarah-Grace, Holly, Millie, Charlotte

Apology

Cole, Henry, Izzy

Discussion Items

- NSW Youth Conference planning going well
- Themes
 - Social media
 - Sustainable life
 - Mental health
- Mindfulness Garden (our project to be highlighted at the conference)
 - Water feature and wind chime selected
 - Sandstone seating, affirmation stones and planning to be done
- Our plan for the Winter Wonderland Night 10th July in the Library
 - Frozen 2 movie
 - Snow theme
 - Photo booth
 - Craft and Activities
 - Hot chocolate and marshmallows
- Japanese Friendship night 18th June Pokemon Party

Charlotte is home from ADFA for the weekend she handed in her resignation as Mayor as she is extremely busy training and studying engineering. She has signed up for the Air force for 7 years and will be a Weapons System Operator. She wants to stay connected to the Youth Council and we are all immensely proud of her.

Action List

Tasks

- Zoe to design our winter poster
- Cole and Holy to facilitate workshops and the conference
- All to consider suitable mental health speakers

Next Meeting: Friday 25th June 4pm

15.31 EXTERNAL MEETING MINUTES

Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

- Attachments:**
1. Country Mayors Meeting Minutes 28 May 2021 [!\[\]\(30a147af384f9f71632c2ff17bc706c8_img.jpg\)](#) [!\[\]\(9b33568d5c136f08ca688ce48be37574_img.jpg\)](#)
 2. LGNSW Update to Country Mayors Meeting [!\[\]\(8c93063dab026f10e159986b27c41c64_img.jpg\)](#) [!\[\]\(8a17676a8da87a4e59299223a765e613_img.jpg\)](#)
 3. Peppertree Community Consultative Committee Meeting Minutes 31 March 2021 [!\[\]\(f7fdc7cc047b770fc5fdd2c2137c07d9_img.jpg\)](#) [!\[\]\(3ca549f0313858650ddae522dc3cfea6_img.jpg\)](#)

Link to Community Strategic Plan:	CL3 – our Civic Leadership
Cost to Council:	There are no financial implications for this report
Use of Reserve Funds:	Nil

RECOMMENDATION

That:

1. The minutes from the Country Mayors Meeting held on the 28 May 2021 be received.
2. The Minutes from the Peppertree Community Consultative Committee Meeting held on the 31 March 2021 be received.

REPORT

Please find attached the minutes from the Country Mayors Meeting held on the 28 May 2021 and the Peppertree Community Consultative Committee Meeting held on the 31 March 2021.

These minutes are attached for your information and no Council decision is required other than noting the minutes.



Country Mayors Association of NEW SOUTH WALES

Chairperson: Cr Ken Keith OAM
PO Box 337 Parkes NSW 2870
02 6861 2333
ABN 92 803 490 533

MINUTES

GENERAL MEETING

FRIDAY, 28 MAY 2021 THEATRETTE, PARLIAMENT HOUSE, SYDNEY

The meeting opened at 8.35 a.m.

1. ATTENDANCE:

Bega Valley Shire Council, Cr Russell Fitzpatrick, Mayor
 Bland Shire Council, Mr Ray Smith, General Manager
 Blayney Shire Council, Cr Scott Ferguson, Mayor
 Blayney Shire Council, Ms Rebecca Ryan, General Manager
 Cabonne Shire Council, Cr Kevin Beatty, Mayor
 Cabonne Shire Council, Mr Brad Burns, General Manager
 Coolamon Shire Council, Cr Bruce Hutcheon, Deputy Mayor
 Coolamon Shire Council, Mr Tony Donoghue, General Manager
 Coonamble Shire Council, Cr Allan Karanouh, Mayor
 Cootamundra-Gundagai Regional Council, Cr Abb McAlister
 Cootamundra-Gundagai Regional Council, Mr Phil McMurray, General Manager
 Cowra Shire Council, Cr Bill West, Mayor
 Cowra Shire Council, Mr Paul Devery, General Manager
 Dubbo Regional Council, Mr Dean Frost, CEO
 Dungog Shire Council, Cr John Connors, Mayor
 Dungog Shire Council, Mr Gareth Curtis, General Manager
 Forbes Shire Council, Cr Phyllis Miller, Mayor
 Forbes Shire Council, Mr Steve Loane, General Manager
 Goulburn Mulwaree Council, Cr Bob Kirk, Mayor
 Goulburn Mulwaree Council, Mr Warrick Bennett, General Manager
 Griffith City Council, Cr John Dal Broi, Mayor
 Gwydir Shire Council, Cr John Coulton, Mayor
 Gwydir Shire Council, Mr Max Eastcott, General Manager
 Hay Shire Council, Cr Jenny Dwyer, Mayor
 Hilltops Council, Cr Brian Ingram, Mayor
 Kempsey Shire Council, Cr Liz Campbell, Mayor

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Kempsey Shire Council, Mr Craig Milburn, General Manager
Kiama Municipal Council, Cr Mark Honey, Mayor
Kiama Municipal Council, Mr Mike Dowd, Acting General Manager
Kyogle Council, Cr Danielle Mulholland, Mayor
Lachlan Shire Council, Cr John Medcalf, Mayor
Lachlan Shire Council, Mr Greg Tory, General Manager
Leeton Shire Council, Cr Paul Maytom, Mayor
Leeton Shire Council, Cr George Weston, Deputy Mayor
Lithgow City Council, Cr Ray Thompson, Mayor
Lockhart Shire Council, Cr Roger Schirmer, Mayor
Lockhart Shire Council, Mr Peter Veneris, General Manager
Moree Plains Shire Council, Cr Katrina Humphries, Mayor
Murray River Council, Cr Christopher Bilkey, Mayor
Murray River Council, Mr Terry Dodds, CEO
Narrabri Shire Council, Cr Ron Campbell, Mayor
Narrabri Shire Council, Cr Cameron Staines, Deputy Mayor
Narrabri Shire Council, Mr Stewart Todd, General Manager
Oberon Council, Cr Kathy Sajowitz, Mayor
Oberon Council, Mr Gary Wallace, General Manager
Parkes Shire Council, Cr Ken Keith, Mayor
Parkes Shire Council, Mr Kent Boyd, General Manager
Queanbeyan-Palerang Regional Council, Mr Tim Overall, Mayor
Shoalhaven City Council, Cr Amanda Findley, Mayor
Shoalhaven City Council, Mr Stephen Dunshea, CEO
Singleton Council, Cr Sue Moore, Mayor
Tamworth Regional Council, Cr Col Murray, Mayor
Tamworth Regional Council, Mr Paul Bennett, General Manager
Temora Shire Council, Cr Rick Firman, Mayor
Temora Shire Council, Ms Elizabeth Smith, Director Administration and Finance
Tenterfield Shire Council, Cr Peter Petty, Mayor
Uralla Shire Council, Cr Michael Pearce, Mayor
Uralla Shire Council, Ms Kate Jessep, General Manager
Walcha Council, Cr Eric Noakes, Mayor
Walcha Council, Mr Chris Weber, Acting General Manager
Warren Shire Council, Cr Milton Quigley, Mayor
Warrumbungle Shire Council, Cr Ambrose Doolan, Mayor
Warrumbungle Shire Council, Mr Roger Bailey, General Manager
LGNSW, Cr Linda Scott, President
LGNSW, Mr Scott Phillips, CEO
Canberra Regional Joint Organisation, Kalina Koloff, CEO
Central NSW Joint Organisation, Jenny Bennett, Executive Officer

APOLOGIES:

As submitted

SPECIAL GUESTS:

Hon Melinda Pavey MP, Minister for Water, Property and Housing
Mr Shane Fitzsimmons, Commissioner, Resilience NSW

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The Chairman Cr Ken Keith thanked members of the Executive for their input into the agenda and thanked member councils for their feedback to the issues of importance

2. ADOPTION OF MINUTES OF PREVIOUS MEETING:

RESOLVED that the minutes of the General Meeting held on 5 March 2021 be accepted as a true and accurate record (Tenterfield Shire Council / Leeton Shire Council).

3. Matters Arising from the Minutes

State Governments commitment to roads

4. CORRESPONDENCE

Outward

(a) The Hon Scott Morrison MP, Prime Minister, Re the removal of Part 1, Section 6, of the Local Government Assistance Act 1995

(b) The Hon Mark Coulton MP, Minister for Regional Health, Regional Communications and Local Government, Re the removal of Part 1, Section 6, of the Local Government Assistance Act 1995

(c) Cr Linda Scott, President, Local Government NSW, Re the removal of Part 1, Section 6, of the Local Government Assistance Act 1995

(d) The Chief Executive, Australian Local Government Association, Re the removal of Part 1, Section 6, of the Local Government Assistance Act 1995

(e) the Chairperson, NSW Local Government Grants Commission, Re the removal of Part 1, Section 6, of the Local Government Assistance Act 1995

(f) Hon Brad Hazard MP, Minister for Health and Medical Research, opposing the establishment of COVID quarantine accommodation in rural areas

(g) Cr John Medcalf OAM, Mayor, Lachlan Shire Council, advising that Lachlan Shire Council had been admitted as a member of the Country Mayors Association

(h) The Hon Brad Hazzard MP, Minister for Health and Medical Research, thanking him for his presentation to the 6 March meeting

(i) Mr David Salisbury, Executive Manager Engineering, Essential Energy, thanking him for his presentation to the 6 March meeting

(j) The Hon David Elliott, Minister for Police and Emergency Services, regarding significant increases in contributions for emergency services payable by councils

(k) The Hon Shelley Hancock MP, Minister for Local Government, regarding significant increases in contributions for emergency services payable by councils

(l) Mr Scott Phillips, Chief Executive, Local Government NSW, regarding lead organisations for the identified rural council issues

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(m) letter Councillor Ben Shield, Dubbo City Council, sending sincere best wishes

Inward

(a) Cr Linda Scott, President, LGNSW, regarding Financial Assistance Grants

(b) Cr Linda Scott, President, LGNSW, regarding council costs to support health professionals and services in regional, rural and remote areas

NOTED

5. FINANCIAL REPORT

RESOLVED That the financial reports for the last quarter were tabled and accepted (Shoalhaven City Council / Moree Plains Shire Council)

6. Cr Linda Scott, President, LGNSW

Cr Scott outlined the current situation regarding the Emergency Services Levy that was passed by both Houses of Parliament allowing the levy to be shown as a separate item on the rate notice and not be part of the allowable rate increase and the notice forwarded to councils by the Office of Local Government telling councils not to act on the legislation

RESOLVED (1) That the Country Mayors Association make representations to the State Government to reconsider their decision not to pay to the Environmental Services Levy or have it separated on the rate notice as councils are conflicted as Parliament has legislated the changes but the Office of Local Government are advising councils not to act on the legislative change

(2) That until the matter is resolved member councils are asked to consider not paying the increased levy (Tenterfield Shire Council / Moree Plains Shire Council)

A report has been submitted by Cr Scott addressing advocacy wins, opportunities for collaboration, upcoming events and submissions (Copy Attached)

7. Priority Issues Health and Water Responses

NOTED

8. Report from Gunnedah Shire Council on Health Services

RESOLVED That the NSW Country Mayors Association calls on the Federal Government to:

- 1 Formally acknowledge that Rural and Remote NSW Local Government areas are being seriously disadvantaged due to the critical lack of General Practitioners.

- 2 Increase the Medicare payments to General Practitioners who choose to practice in the Rural and Remote regions of NSW.
- 3 Reduce the Medicare payments to General Practitioners practicing in Metropolitan areas to offset the increased expenditure in Rural and Remote NSW. (Kyogle Council / Forbes Shire Council)

RESOLVED That the NSW Country Mayors Association calls on the NSW Government to establish a new Ministry called the Ministry of Regional and Rural Health with responsibility for driving urgent improvements to Health services in Regional, Rural and Remote NSW. (Forbes Shire Council / Kyogle Council)

9. Report from Eurobodalla Shire Council on Water Security
Report withdrawn by Eurobodalla Shire Council

10. Executive Report Re Tele Health

RESOLVED That the NSW Country Mayors Association calls on the NSW Government to

- 1 Enhance technological capabilities, enabling tele-health approaches for general and specialist service provision
- 2 Commit to funding "Tele-Health" in Rural and Remote communities throughout NSW as an additional service and commit that "Tele-Health" services will not be used to replace doctors in rural communities. (Temora Shire Council / Kyogle Council)

11. Executive Report Re Mental Health

RESOLVED That the NSW Country Mayors Association calls on the Federal Government to:

- 1 Increase funding to Regional, Rural and Remote communities that have a evidence-based need for provision of suitable detoxification and rehabilitation facilities.
- 2 Increase funding to support Mental Health facilities and Allied Health clinicians in Regional, Rural and Remote communities. (Uralla Shire Council / Forbes Shire Council)

12. Report from Oberon Council Re Patient Transport

RESOLVED

- 1 That NSW CMA support improved Patient Transport options in Rural and Remote NSW and make representation to both NSW Health and the Federal Health Minister to simplify and improve the processes around Patient Transport to deliver more equitable outcomes.

- 2 That NSWCMA support and make representation that Patient Transport Services in Rural and Remote areas needs to be adequately funded.
(Oberon Shire Council / Forbes Shire Council)

13 Executive Report Re Incentive Scheme for Training, Support and Mentoring of Health Care Professionals in Rural NSW

RESOLVED That the NSW Country Mayors Association calls on the Federal Government to:

- 1 Reverse the 2019 decision to reduce the "*Skilled Migration Program's*", number of overseas trained doctors entering Australia until Regional, Rural and Remote NSW are serviced by adequate levels of medical professionals.
- 2 Appoint an independent suitable qualified third party to conduct a comprehensive review of the Commonwealth's "*Workforce Incentive Program*".
- 3 Once endorsed, call on the NSW Government to implement all recommendations from the upper house enquiry into "Health Outcomes and Access to Health and Hospital Services in Rural, Regional and Remote NSW. (Kempsey Shire Council / Kyogle Council)

14. Executive Report Support for Local Water Utilities

RESOLVED That the NSW Country Mayors Association calls on the NSW Government to:

- 1 Engage with Local Government including the network of thirteen (13) Joint Organisations across NSW to support Local Water Utilities and provide a strategic, evidence-based approach to address water security and the investment in infrastructure required to underpin economic development in regional NSW Including;
 - (a) Regional pipe network systems
 - (b) Regional Water Storages
 - (c) Clear and affordable funding pathways to ensure equity
 - (d) Investment in contemporary surface and groundwater real-time monitoring and modelling and make that modelling accessible to Local Government.
 - (e) Streamline regulations in relation to recycled water reuse.
 - (f) Advocate to the NSW Government to waive NSW Government costs associated with essential water infrastructure (such as access to crown land, state forests, and biodiversity offsets).
 - (g) Develop a Memorandum of Understanding between local government water/wastewater utilities and government agencies outlining responsibilities and service level agreements.
- 2 Establish a multi-agency committee including local government with sufficient delegation to both optimise and monitor the delivery of the

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Regional Water Strategies and enable a more effective response to emergencies and drought

- 3 Develop accredited training programs for skill development and quality assurance of municipal water and wastewater treatment personnel.(Tenterfield Shire Council / Uralla Shire Council)

15. National Resources Access Regulator

RESOLVED That the Country Mayors Association work on relationships between Councils and the National Resources Access Regulator and invite both a senior Executive and a Board member to attend the next meeting of the Country Mayors Association (Moree Plains Shire Council / Leeton Shire Council)

16. Executive Report Re Australian Government Investment for Water Supplies

RESOLVED That the NSW Country Mayors Association:

- 1 Advocate to the Australian Government for a whole of government approach (three tiers) to major regional bulk water security initiatives.
- 2 Advocate to the Australian Government to increase their funding and involvement in the provision of secure bulk water supply projects for towns and cities across regional Australia.(Tenterfield Shire Council / Forbes Shire Council)

17. Hon Melinda Pavey MP, Minister for Water, Property and Housing

Keeping Crown Land cemetery costs down is a priority as currently NSW costs are double that of Victoria. The Government is trying to get tenants to purchase aboriginal housing as it would be far cheaper for them than paying rent. The Housing 2041 Strategy has been released which deals with supply and mixture of supply. If Councils have crown land that can be developed as housing please let the Minister know. There is a Safe and Secure Water Program and a Risk Development Program. There needs to be more information on flood mitigation as there is going to be stronger growth in rural NSW

18. Mr Shane Fitzsimmons, Commissioner, Resilience NSW

There has been damage to over 50 Local Government areas in the past 18 months. On the 1 May 2020 Resilience NSW was established with a mandate to transform whole of government action to emergency situations which is married to Inquiries that government needs to do better. Resilience is very much about coordinating resources. Resilience NSW has established six locations around the State and senior staff positions are in the process of being filled. Urgent attention is being given to compounding disasters such as fire, drought and flood. The March floods affected 63 Local Government areas and natural disasters were declared in 61 of those. Progress better funding is being introduced so that infrastructure is not just replaced but the replacement addresses the future

requirements. Resilience NSW wants to partner closely with Local Government to develop a Resilience Strategy making sure there is no duplication

19. Day Light Saving

RESOLVED That the Country Mayors Association write to the Minister for Justice requesting that day light saving be reduced to four months of the year starting on the first weekend in November and finishing in the last weekend in February to be implemented no later than November 2021.(Lachlan Shire Council / Temora Shire Council)

20. Animal Welfare Cats and Dogs

RESOLVED That the NSW Country Mayors Association call on the NSW Government to act as a matter of urgency to:

- 1 Update the regulations in relation to the NSW Animal Welfare Code of Practice for breeding dogs and cats that applies to establishing and operating the Dog Breeding Facilities in NSW
- 2 Apply best practice standards to the New Code of Practice that aligns with the Victorian regulations acknowledging that the lack of proactive cross-border collaboration on legislative reforms in NSW/VIC is now legally forcing Riverine NSW local governments to approve large scale dog breeding facilities in accordance with the NSW planning system.(Murray River Council / Hilltops Council)

21. Short Term Accommodation Shortages and Homelessness

RESOLVED That the Country Mayors Association

- 1 declares that our respective councils are experiencing a housing crisis in respect of housing availability, social housing availability and general affordability across our communities
- 2 requests that the LGNSW conference take the issue up as one of importance for action
- 3 calls on the Federal Government to create a National Housing Plan that can support the work of local councils

22. National Water Quality Management Strategy

RESOLVED That the NSW Country Mayors Association calls on the Australian, State and Territory Governments to mandate their nationally agreed policy framework within the Australian Government's National Water Quality Management Strategy, so that all Australian governments and other industries, organisations and institutions effectively manage the quality and supply of water that is fit for purpose.(Hay Shire Council /Tenterfield Shire Council)

23 Murray Darling Basin

RESOLVED That the NSW Country Mayors Association calls on the NSW Government:

- 1 To engage an independent authority to prepare a public report detailing:
 - (a) The current river monitoring performed in the Murray-Darling Basin, its distribution and data accuracy and timeliness.
 - (b) The benefits of a basin-wide consistent approach to enhanced and comprehensive river monitoring data, and its opportunities and challenges.
- 2 Following the outcomes of the report to initiate and install competent river monitoring infrastructure and programs to provide enhanced river data and analysis to support water managers improve water policy, planning, management and operations to improve and maintain water quality and supply in the Murray-Darling Basin.(Hay Shire Council / Leeton Shire Council)

There being no further business the meeting closed at 12.31pm.

Cr Ken Keith OAM
Chairman Country Mayor's Association of NSW



Country Mayors Meeting 28 May 2021

Local Government NSW update

This report seeks to brief the Country Mayors on the work of LGNSW since the last meeting and indicate opportunities for further collaboration where they might exist.

ADVOCACY WINS (March 2021 - May 2021)

- **Rates and emergency services levy reforms**

I am pleased to report some very good news of major advocacy victories in the passage of the *Local Government Amendment Bill 2021* through the NSW Parliament.

First and foremost is the fantastic news that the Emergency Services Levy (ESL), which continues to soar year-on-year, will be decoupled from the rate peg allowing councils to collect a separate annual charge to fully recover the cost of the ESL. However, we see this is an interim measure that will lead to the removal of the ESL.

Other states impose a broad-based property tax to fund their emergency services, so NSW is lagging in developing a fair and financially sustainable funding system for Emergency Services. In the past two years, the NSW Government has at least recognised the unfair burden on councils by providing rebates totalling almost \$50 million to cover the levy hikes. LGNSW will continue to fight your corner on this issue, as we keep turning the dial towards a fair, transparent, and financially sustainable funding framework for emergency services throughout NSW.

The passage of the Bill also means our councils are finally, for the first time, able to pay superannuation to their mayors and councillors, bringing them into line with other workers in NSW. Councillor superannuation means fairer compensation for hard-working local government representatives – and fairer compensation means a wider range of candidates will consider running for local government.

In other great news, LGNSW advocacy has won a significant extension to the allowable rate harmonisation period for our amalgamated councils. Council rate increases as a result of amalgamations can now be introduced over an eight-year period, preventing major bill shock for our ratepayers.

Other reforms contained in the legislation passed by the NSW Parliament included:

- An increase in the term of chairs of county councils to two years, which is in line with a past LGNSW annual conference resolution and LGNSW advocacy.
- Increased flexibility through new rating categories to allow for more efficient and equitable allocation of rates.
- Special rates for jointly funded infrastructure, which will allow councils to levy special rates above the rate peg for infrastructure jointly funded with other levels of government without IPART approval.
- Setting a time limit for the Minister for Local Government to make public any reports on de-amalgamation proposals, making the process more transparent for affected communities.

Federal Budget 2021-22 Overview

- Financial Assistance Grants
 - In 2021-22 the Australian Government will provide \$2.652 billion in Financial Assistance Grants funding.
 - This includes \$1.3b which was brought forward from the 2021-22 estimate and paid to States and Territory Governments in 2020-21. NSW is set to receive almost \$410 million of this funding.
- Local Roads and Community Infrastructure
 - The Local Roads and Community Infrastructure Program will be extended by a further \$1 billion over two years (\$400.7m in 2021-22 and \$600.7m in 2022-23. Total expenditure is \$2.5b).
 - The Federal Stronger Communities Program which provides councils with funds for small capital projects to improve community participation and local vibrancy has been given \$28.2m over two years.



- The Building Better Regions Fund Round Six, which provides money for improving existing or building new infrastructure that brings social and economic benefits in regional and remote areas, has been allocated \$256.5m over four years. This is the largest funding commitment to councils to date.
- Roads and safety
 - Funding for Roads to Recovery in this week's Federal Budget includes almost \$2 billion over four years and responds to LGNSW advocacy that road funding be allocated to local government to address areas of the road network in greatest need.
 - The Road Safety Program will receive a further \$137 million in 2021-22 and \$5.1 million in resource funding for the Office of Road Safety over four years.
- Disaster mitigation
 - Mitigation is key; \$1 spent on mitigation can save at least \$2 in recovery costs.
 - It is pleasing that as a result the Federal Budget commits \$600 million for the Commonwealth's new National Recovery and Resilience Agency, which will provide support to local communities during the relief and recovery phases following major disasters.
 - Other disaster-related Federal Budget announcements include:
 - A Drought Response, Resilience and Preparedness Plan – \$212.2 million over four years including funding for local government.
 - Building Australia's Resilience – \$1.2 billion over five years for improving preparedness and response to natural disasters – various measures including \$4.5 million over two years for resilience capability including at local level.
 - Disaster Recovery Funding Arrangements – \$275.9 million over three years.
- Rural and regional health
 - The Budget commits \$123m for the rural health workforce and training, including \$65.8m to increase the Rural Bulk Billing Incentive for doctors working in rural towns and remote areas, introducing for the first time a progressive bulk billing incentive schedule for doctors based on remoteness.
- Mental Health
 - The announcement of a \$2.3 billion mental health and suicide prevention package responds to LGNSW advocacy calling for a greater investment in youth mental health services, particularly in rural and regional NSW, in line with a 2020 Conference resolution from Lake Macquarie City Council.
 - The funding includes \$278m for an expanded Headspace footprint, \$487m for mental health clinics for people who have outgrown the youth-focussed Headspace and \$11m to boost the psychiatrist workforce, including through supporting regional and remote training pathways.
- Waste and recycling
 - LGNSW's Save Our Recycling campaign continues to advocate for the NSW Government to invest the \$800 million Waste Levy it collects into a comprehensive new waste strategy that includes revitalising recycling infrastructure.
 - We are pleased with recent Federal funding in this sector, including funding announcements in this week's Budget. This week's budget commits \$11 million for incentivising recycling behaviours and \$5.9 million over four years for a further grant round of National Product Stewardship Investment Fund.
 - In the area of organic waste, the Budget commits \$59.8 million over four years to the Food Waste for Healthy Soils Fund to enhance existing organic waste and processing infrastructure and \$7.2m over four years for a community and education program.
- **National harmonisation of kerbside recycling**

As a result of ALGA advocacy, the Federal Government appears to have softened the call for national harmonisation of kerbside recycling, with references to 'improvements' at a state/jurisdictional level (rather than national), a staged approach and a road map that considers 'costs and benefits'. This is a good early outcome for councils, by avoiding significant expense associated with retooling bins to ensure consistency across Australia.
- **\$15 million to boost business in local high streets**

More than \$15 million has been issued to 19 of our councils to undertake projects that will breathe new life into their local high streets to make them more attractive, accessible and vibrant spaces. Regional councils received \$8.2 million, while Greater Sydney councils received \$6.9 million for projects including improved



street furniture with built-in USB ports, better traffic controls, streetscaping and public art to draw even more visitors and boost businesses.

- **New minimum accessibility standard for housing in the National Construction Code**
Commonwealth, State and Territory Building Ministers recently met to consider options to increase Australia's stock of accessible housing. A majority of Ministers agreed to include minimum accessibility provisions for residential housing and apartments in the National Construction Code 2022 based on the Liveable Housing Design Guidelines silver standards. LGNSW has been advocating on this matter over several years, informed by Annual Conference resolutions.
- **Short term rental rules put on hold**
We welcomed the NSW Government's decision to put controversial new short-term rental rules on hold until the end of the year so it can undertake more consultation with affected councils. The reversal is a real win for regional councils, many of whom are facing dwindling affordable housing in their areas because of the fast-emerging short-term rental accommodation (STRA) industry. If the new policy had gone ahead, councils would have been made to follow a one-size-fits-all approach when dealing with STRA, forcing them to seek amendments to the Statewide planning policy or prepare a planning proposal to effect changes such as setting cap limits in their areas.
- **Funding for regional councils to digitise planning processes**
Regional councils are now eligible for up to \$50,000 from the NSW Government to help them implement online lodgement and assessment of development applications thanks to LGNSW advocacy efforts. In our submission to the 2020-21 State Budget, we called on the Government to help fund the integration to the new ePlanning system to ensure ratepayers don't end up bearing the costs, and a resolution of our annual conference last November echoed this call. As a result of our calls, almost \$5 million in funding will be available to help regional councils acquire new or upgrade existing IT systems, software and infrastructure and provide council staff the resources and knowledge needed to use the system.
- **12-month extension for community recovery officers to assist with floods**
We welcomed the NSW and Australian Governments extending bushfire community recovery officers in councils for a further 12 months, responding to LGNSW advocacy calling for a long-term commitment to the recovery needs of communities across NSW. LGNSW has made supporting local government in community and economic recovery one of its key advocacy priorities for 2021, and we continue to advocate on your behalf to state and federal governments and through State Recovery Committees.
- **State and Federal flood clean-up assistance and funding**
I am pleased that our advocacy efforts for councils facing the daunting task of cleaning up their flood-affected communities resulted in State and Federal support to help with the job. "Strike forces" made up of Australian Defence Force, Rural Fire Service and Fire and Rescue NSW personnel helped with debris removal from residences, flood damaged roads, sporting fields and environmental assets such as beaches. The State and Federal Governments are also providing funding support to councils for items such as the waiving of tip fees, contractor and temporary employee costs plus any consultancy costs, the hiring and operation of additional plant and equipment and the costs of council staff overtime incurred in the clean-up.
- **Cyber security**
LGNSW's calls for the NSW Government to provide financial support for councils so they can beef up their cyber security capabilities have been heard, with our recommendation for council funding being adopted by a cyber security report tabled in Parliament.
- **Streamlined electoral compliance requirements for candidates**
The NSW Electoral Commissioner has written to me responding to an Annual Conference resolution (put forward by Georges River Council) last November. Resolution 18 called for improved accessibility of electoral processes and enabling the electronic signing and lodgement of disclosures and electoral forms. The NSWEC has confirmed a number of new measures that will make compliance easier for all candidates for this coming round of local government elections, including:



- Imminent launch of a new Funding and Disclosure Online Portal to enable candidates, councillors, parties, donors and other electoral participants to meet their ongoing compliance obligations via the online lodgement of forms and support information (including electronic signatures),
- parties and candidates will be able to manage and lodge nomination forms, including deposit payments, using an enhanced online portal (in line with the 2019 State election)
- all participants will be able to register how-to-vote cards and other electoral material online.

The NSWEC also advised it has recommended the NSW Government undertake further reforms, including legislative amendments, to allow more forms to be signed and lodged electronically.

• **Fixing Local Roads - round 2**

In Round 2 of the \$500 million Fixing Local Roads Program, \$150 million has been allocated to 108 road projects in 90 Local Government Areas to help councils repair, patch, maintain and seal priority local roads.

OPPORTUNITIES FOR COLLABORATION

2021 LGNSW Policy Platform

On the basis of member feedback, the LGNSW Board has endorsed the [2021 LGNSW Policy Platform](#), consolidating the views of the sector to guide our advocacy. I encourage you to read through the Policy Platform and seek meetings with your local State and Federal MPs to seek their support. As always, if there are areas you wish to change, ensure your Council considers a motion for the LGNSW [Conference](#) in November.

Rural and Regional Health

Thank you to all the councils who have provided LGNSW with input on your direct costs for attracting and retaining healthcare professionals to your region. Improving rural and regional health services has been identified as one of LGNSW’s 2021 advocacy priorities and this information will bolster our advocacy and provide evidence of state and federal government cost shifting. If your council has still not provided information and would like to, please [email LGNSW Strategy Manager Damian Thomas](#).

LGNSW staff have also been engaging with representatives of the Australian Rural Leadership Program regarding wellbeing surveys and a wellbeing index for rural and regional Australia to better understand the needs, and where to invest, to attract new residents.

Planning reforms

One of the twelve fundamental principles of LGNSW, the overarching values that guide advocacy on behalf of the local government sector, sets our position on planning processes. It states:

Local government is best placed to lead and influence local and regional planning processes according to the needs and expectations of local communities.

Councils support an efficient, fair, and locally led planning system that is easy to understand, promotes strategic planning and integrity, is transparent and reduces the risk of corruption. However, we know that decisions of successive state governments have gradually diminished councils’ and communities’ authority to determine what and how development occurs in their local areas.

LGNSW continues to advocate for a planning system that ensures the voice of local communities is heard through local government retaining control over the determination of locally appropriate development. It is a long-held position of the local government sector that local planning powers must not be overridden by State plans and policies.

LGNSW is concerned that the planning reform agenda is concerningly congested and compressed, with unworkable timeframes that do not allow for suitable consideration of matters by elected councillors. It is concerning for LGNSW that the timeframes do not enable significant reform proposals to be reported to the elected Council for a formal view or resolution.



The timeframes also do not take into consideration the significant resource implications needed for council staff to undertake meaningful reviews of draft policies. Most concerning for LGNSW, it seriously limits councils' ability to determine appropriate controls for their local areas that represent community views.

LGNSW has been engaging with councils and DPIE throughout the reform period and has written to Minister Stokes on a number of occasions to highlight concerns. LGNSW encourages individual councils and JOs to also continue their advocacy in this space to ensure the voice of the local government sector is heard.

IPART Issues Paper – review of the rate peg to include population growth

LGNSW's submission acknowledges that the proposal to allow rates to grow beyond the basic peg, based on population growth, would represent a major reform and significant improvement to the rating system. The proposal offers the potential to provide real benefits to councils, communities and the State. However, LGNSW recognises that developing a model that provides equity and efficiency is a complex task.

The submission expresses serious concerns about the Government's apparent intention to tie this reform of the rate peg to reductions in infrastructure (developer) contributions. LGNSW is of the view that the findings of the PC on the negative effects of rate pegging are independent of the infrastructure contributions process and the matters should be addressed separately. Many councils see this as a cost shift from developers onto ratepayers and councils.

LGNSW is also of the view that the growth factor should apply to all growth, not just growth above the state average or some other growth threshold. For further information please refer to the [LGNSW submission](#).

Remote attendance by councillors at council meetings

LGNSW's submission in response to the consultation paper was guided by resolutions of the 2020 LGNSW Annual Conference. In summary, LGNSW is broadly supportive of the proposed amendments to the Model Meeting Code to permit remote attendance but recommends that the amendments be simplified to provide councils with greater flexibility.

The submission puts forward that the limited grounds proposed by the consultation paper for remote attendance (ill health, disability, carer responsibilities, natural disaster, and on a maximum of three occasions each year where a councillor is travelling for work) add an unnecessary complication. It is instead appropriate for each council to determine appropriate grounds, limitations and approvals for remote attendance that are relevant to that council's circumstances. For further information please refer to the [LGNSW submission](#).

20 year Waste Strategy

The EPA has advised via its Local Government Advisory Group that the 20 year waste strategy is currently with Government (in final stages of development) and its release after State Budget on 22 June can be expected. The NSW Plastics Plan is to be released concurrently. Consultation with local government and other stakeholders on several implementation plans within the Strategy is to occur following the Strategy's release.

Agreement to a transition year (2021-22) from Waste Less Recycle More to the new strategy has been secured, with the first 6 months to be business as usual activities, and the following 6 months focused on planning for strategy implementation. The EPA is meeting with councils and waste groups to discuss funding arrangements.

Weed Management Surveys

LGNSW is undertaking surveys of councils and other local government organisations involved in weed management to better understand how they are resourcing their weed-related responsibilities and to capture the sector's needs for support, training and capacity building opportunities. A similar survey of staff in weed management roles in the sector is also being undertaken.



The surveys are being conducted in partnership with the Department of Primary Industries and on behalf of the State Weed Committee, to inform the Committee's advice to the Minister for Primary Industries. The surveys close 4 June 2021. Results of the survey will also inform the upcoming statutory review of the *Biosecurity Act 2015*.

Asbestos Forum for Councils

As part of its Asbestos Project LGNSW conducts Asbestos awareness training and forums for councils. The next Councils Best Practice Asbestos Management and Forum is scheduled for 2 June, hosted by NAMOI Unlimited. This forum will offer participants the opportunity to explore the role that councils play in the safe management and regulation of asbestos within their Local Government Areas. All councils are invited to attend. [Register here.](#) For more information or to express interest in hosting a forum, please contact Daniel Adler at LGNSW on 02-9242 4128.

Proposed Cemetery & Interment Reforms

I recently wrote to Minister Pavey, who is considering the recommendations of the Statutory Review of the Cemeteries and Crematoria Act 2013, as well as the recommendations of IPART's review of interment costs and pricing. Raising serious concerns of local government with the reforms proposed as part of these reviews.

Council-run cemeteries undertake almost 50 per cent of burials in NSW, and in rural and regional NSW councils perform almost 85 per cent of burials.

It is LGNSW's view that proposed reforms do not appropriately account for the differing governance and ownership arrangements for cemetery operators and the differing circumstances and pressures on cemeteries in metropolitan, regional and rural areas.

I have called on the NSW Government to:

- Ensure councils remain represented on the CCNSW Board and any other key decision-making bodies for interment sector reforms,
- Not impose a one-size-fits-all industry interment scheme, licensing or perpetual maintenance obligations on council-run cemeteries in recognition of existing governance and oversight arrangements for local government, and
- Seek the concurrence of local government in any process for identifying and acquiring land for new cemeteries.

Road Classification Review & Regional Roads Transfer

We understand that the NSW Government's Independent Panel that is undertaking the Road Classification Review & Regional Roads Transfer has reviewed all the applications for road transfers from councils and has made a number of very important recommendations to the NSW Government about the proposed transfers. Unfortunately, the Minister for Regional Roads and Transport, the Hon. Paul Toole MP, has had this report on his desk for a long time now and has not indicated when or if he will release this report publicly.

I have recently written to the candidates for the Upper Hunter state by-election, asking them to support our calls for:

- The NSW Government to deliver on its promise to take back up to 15,000 km of regional roads and immediately release the Independent Panel report;
- The NSW Government to commit to budgeting for the transfer;
- LGNSW and its council members to be closely engaged as part of the process;
- The NSW Government to ensure that councils will be better off financially at the conclusion of this process; and
- The NSW Government to ensure that councils will continue to be awarded the repair and maintenance contracts for the roads that are handed back.



Locally Led Campaign

LGNSW has launched its Locally Led campaign, a scalable umbrella campaign with an underlying message of local leadership. The campaign positions local government as best placed to drive a locally led recovery from economic recession, calling for the funding and regulatory support to achieve this objective shared by all levels of Government.

The initial focus of the campaign is the Locally Led jobs plan, which outlines job creation measures to strengthen the resilience of our infrastructure, services, and systems to cope with inevitable future disasters. Full implementation of this plan could create up to 70,000 jobs in NSW alone – many thousands in regional and rural communities. Investment in roads, in water, in affordable housing and tourism and waste recycling are all innovative ways to generate jobs, support local businesses and simultaneously deliver public good. Funding for pressing social priorities in the areas of physical and mental health, drug rehabilitation, childcare and in arts and community services delivers similar benefits, while helping to prevent future remedial expenditure.

The Campaign's key messages are as follows:

1. Strong councils, supported by substantial funding and resources, are key to the recovery, resilience and growth of local communities.
2. Councils are the closest level of government to the community, and the best placed to activate healthy local economies and thriving neighbourhoods.
3. The economic multiplier effect means properly-funded council infrastructure and services create thousands of local jobs in all sectors, right across NSW.
4. Councils cannot do it alone: all levels of Government must work in true partnership to build NSW back better in the wake of bushfires, floods and the COVID-19 pandemic.
5. Partnerships across all levels of Government can support the projects helping councils to sustain and repair their local economies, keep people in jobs and keep businesses in business.

Campaign resources, including a template mayoral minute, are currently being developed for member use.

UPCOMING EVENTS

LGNSW Water Management Conference 2021

Delegates will have the opportunity to learn about the latest water policy initiatives and trends, receive updates on emerging technical issues, establish benchmarks and take advantage of networking, professional development and team building sessions.

Registrations are now open.

Where: The Crossing Theatre, Narrabri

When: 7-9 July 2021

For further information and to register, visit the [LGNSW website](#).

Planning in NSW: Responding in Uncertain Times

Exclusively for members, Local Government NSW, in collaboration with LGIU Australia will be hosting a breakfast event on Thursday 15 July in Sydney with the theme *Planning in NSW: Responding in uncertain times - local government's role in shaping communities*.

The event program includes the Hon. Rob Stokes MP, Minister for Planning and Public Spaces.

For regional members unable to attend the event in Sydney, virtual ticket options are available.

For further information and to register, visit the [LGNSW website](#).



SUBMISSIONS (March 2021 – May 2021)

All LGNSW submissions are available on the LGNSW website at <https://www.lgnsw.org.au/>

Topic	Submitted to	Date
IPART Review of the Rate Peg to Include Population Growth	Independent Pricing and Regulatory Tribunal	May 2021
NSW Clean Air Strategy	NSW Department of Planning, Industry and Environment	May 2021
Draft Construction Noise Guideline	Environment Protection Authority	April 2021
Energy from Waste Policy Statement	Environment Protection Authority	April 2021
Design and Place SEPP EIE	NSW Department of Planning, Industry & Environment	April 2021
Proposed NSW agritourism and small-scale agriculture development planning changes	NSW Department of Planning, Industry and Environment	April 2021
Remote attendance by councillors at council meetings - Consultation Paper	Office of Local Government	April 2021
Draft NSW Water Strategy	NSW Department of Planning, Industry and Environment	April 2021
Evaluation of Crown Lands Management Act	DPIE Crown Lands	April 2021
Mayor and Councillor fees	Local Government Remuneration Tribunal	March 2021
EPA Draft Regulatory Strategy	NSW Environment Protection Authority	March 2021
Draft Report National Water Reform	Productivity Commission	March 2021
NSW Property Tax Proposal	NSW Treasury	March 2021
Agricultural Land Use Planning Strategy Options Paper	NSW Agriculture Commissioner	March 2021
Review of Used Packaging Materials NEPM	Department of Agriculture, Water and the Environment	February 2021

Local Government NSW update

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PEPPERTREE COMMUNITY CONSULTATIVE COMMITTEE

Minutes

Meeting Date: 31st March 2021

Location: Peppertree Quarry, Marulan South

CCC Member

Attendees:

Charles Mendel (community representative), Gordon Kirkby (JBA Urban Planning – Independent Chairperson); Geoff Clark (representing Tallong Community Focus Group); Russell Montgomery (community representative);

Boral attendees: Michael Higgins; Sharon Makin, Sarah Grixti

Apologies: Cr Sturgiss (representing Goulburn Mulwaree Council); Tino Foti (local business representative); Kurt Bridges (Boral representative)

Distribution: As above; Department of Planning (Georgia.Dragicevic@planning.nsw.gov.au); Goulburn Mulwaree Council Administration (amy.croker@goulburn.nsw.gov.au)

Subject: **March 2021 Meeting of Peppertree Quarry CCC**

Item	Description
Welcome and Introduction	Gordon opened the meeting at 3.11 pm, welcomed all members. Charles joined the meeting by phone but due to connection issues left the meeting early
Apologies	as above
Site Inspection	Pit operations were viewed from the viewing platform
Confirmation of minutes from previous meeting	The Committee accept that the minutes from last meeting were an accurate record of the meeting. Moved G Clark. 2 nd R Montgomery. All in favour
Business arising	nil
Correspondence IN and OUT	<p>Department of Planning and Environment Management plan updates and reviews Request for information on Blasting Advice on failure of PM10 HVAS</p> <p>EPA Advice on failure of PM10 HVAS</p> <p>Resource Regulator audits</p>



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	<p>Geoff Clark weather data reviews – weather station monthly reviews</p>
<p>Progress of Operations to date</p>	<p>Safety Last injury onsite was associated with water to the ear during cleaning with a hose. Focus on hazard reporting</p> <p>Overburden planning works continuing with stripping campaign in January 2022</p> <p>Pit Update extension of fixed conveyors orientation change for extraction - currently south east, moving north drop cut to RL525 starting, conveyor install on Northern Ramp will then commence</p> <p>Processing (STQ) Dust extraction plant construction is completed and is now in operation. Monitoring to be conducted to assess dust levels in the buildings to measure changes. production continuing successful Christmas shut occurred</p> <p>People Recruitment of three operators and a pit supervisor concurrently</p>
<p>Environment incidents</p> <p>Complaints</p> <p>Air Quality</p>	<p>Environmental Incidents (September 2020 to November 2020)</p> <ul style="list-style-type: none"> > December - nil > January – 1 (kangaroo injured on Marulan South Road) > February – nil > March – sediment in internal drain requiring removal <p>Complaints</p> <ul style="list-style-type: none"> > December- nil > January - 2 (“dust” haze but not associated with Peppertree – weather related) > February – nil > March – 2 (train horns) <p>Air monitoring results were tabled for discussion. Results are available for dust deposition gauges and high volume air samplers, both total suspended particles (TSP), particulate matter less than 10 microns (PM10) and now PM2.5. Dust deposition gauges are all located on Boral land. Measured results are extrapolated to the boundary and therefore possible impacts to private property are identified. Results are modelled via a consultant using standard air modelling techniques.</p>



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	<p>Dust Deposition Gauges - All results are below the criteria as per the approval PM10, Annual average in compliance at the boundary. Still higher than usual due to bushfire impacts earlier in the year. No samples over 24 hour criteria beyond the boundary. TSP in compliance. PM2.5 High Volume sampler now in operation so data will be presented at future meetings.</p>
Blasting	<p>All blasts have complied with noise and vibration measurements requirements.</p>
Noise	<p>Quarterly Noise monitoring was conducted in November 2020. All in compliance. Next round of monitoring is the quarter of January, February, March 2021</p>
Surface water	<p>Surface water Quarterly monitoring round undertaken in February 2021. Next sample round quarter of April to June 2021.</p> <p>No issue with water quality or supply over the last 3 months.</p> <p>Total Nitrogen for T1 and Marulan south creek is below the trigger. Levels in the dam and U1 (upstream) were slightly above the trigger. Total dissolved solids were all below the guideline. Turbidity continued below the guideline for February with the exception of Marulan south creek pH is within trigger levels for all sites. Total phosphorus - All sample locations were below the guideline for February with the exception of U1, upstream Environmental Flow - 10% environmental flow required – in compliance.</p>
Ground water	<p>Groundwater samples - Monitoring conducted in January 2021. Report is still pending. October 2020 monitoring results show no changes to the groundwater from previous monitoring rounds. An assessment has been made as to the need for repairs and additional wells.</p> <p>An assessment and advice have been received regarding the trigger levels for groundwater management.</p>
Heritage	<p>Collation of artefacts is continuing</p>
Rehabilitation	<p>No new planting works have been undertaken.</p> <p>Site Visit was made to Coolumburra property with the Biodiversity Conservation Trust to assess comeback from bushfires. Biodiversity offset credits were discussed.</p>
Stakeholder Engagement	<p>Marulan Christmas Fair held with Boral Concrete Agitator in attendance Installation of fencing at Meridian Park</p>
Plans for next three months	<p>Dust extraction units are in operation with monitoring of the buildings for dust to be</p>



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	<p>undertaken in the next month.</p> <p>Construction of water management infrastructure for the South western overburden emplacement to commence</p> <p>Commencement of new drop cut to next bench level</p>
General Business	<p>Marulan South Limestone (MSL) update</p> <p>Draft conditions of consent have been received and discussed with DPIE</p> <p>Condition A25 Allows for the 1 CCC for both sites</p> <p>“With the approval of the Planning Secretary, the Applicant may combine the CCC required by this consent with any similar CCC required by a consent or approval for any adjoining mine or quarry subject to common, shared or related ownership or management.</p> <p>This will be discussed with the Peppertree CCC members once MSL have final approval and decide their approach.</p>
Actions	Nil
Next Meeting	23rd June 2021
Meeting Close	5.00pm

15.32 COUNCILLOR BRIEFING SESSION SUMMARY

Author: Warwick Bennett, General Manager

Authoriser: Warwick Bennett, General Manager

Attachments: Nil

Link to Community Strategic Plan:	Civic Leadership
Cost to Council:	Cost of Councillor Briefings is funded from Councils operation budget
Use of Reserve Funds:	Not applicable

RECOMMENDATION

That the report from the General Manager on Councillor Briefing Session Summary be received.

REPORT

The following is a summary of the issues discussed at Councillor Briefing Sessions and the attendance of Councillors at these Briefing Sessions for the past month.

Tuesday 25 May 2021

Items discussed:

- Jerrara Power Presentation (Chris Berkefeld & Emmanuel Vivant)
- Proposed Respite Cottage Service 18 Quiberon Way Goulburn
- Hammond Care (Anna Wilson and Amanda Weaver)
- Operation Plan and Budget
- Sustainability Working Party
- Shannon/Pockley Drive and link road as per Council resolution of 4 May
- Lisgar Street Tree Removal
- Development Application to be reviewed on Council request
 - Review of DA at 6 Foord Road Run-O-Waters
- General questions to the General Manager
 - Update on Divalls – Sand and Soil DA
- Future of Bourke Street and Community Centre
- Performing Arts Centre – Opening night briefing and ongoing shows
- Naming of Cookbundoon Pavilion
- Footpath network

Councillor Name	Attendance
Mayor Bob Kirk	Present
Cr Alfie Walker	Apology
Cr Andrew Banfield	Present
Cr Leah Ferrara	Present
Cr Carol James	Present
Cr Margaret O'Neill	Present
Cr Sam Rowland	Present
Cr Denzil Sturgiss	Apology
Deputy Mayor Peter Walker	Present

16 CLOSED SESSION

Government Act 1993.

RECOMMENDATION

That Council considers the confidential report(s) listed below in a meeting closed to the public in accordance with Section 10A(2) of the Local Government Act 1993:

16.1 Sale of 2C Sloane Street and 49-61 Hovell Street, Goulburn

This matter is considered to be confidential under Section 10A(2) - c of the Local Government Act, and the Council is satisfied that discussion of this matter in an open meeting would, on balance, be contrary to the public interest as it deals with information that would, if disclosed, confer a commercial advantage on a person with whom the Council is conducting (or proposes to conduct) business.

17 CONCLUSION OF THE MEETING

The Mayor will close the meeting.