



**OUR VISION & VALUES** ONE TEAM DELIVERING WITH

**PRIDE**

Passion | Respect | Innovation | Dedication | Excellence

**OUR MISSION** TO BE EASY TO DO BUSINESS WITH

# **ATTACHMENTS**

## **ENCLOSURES**

### **Ordinary Council Meeting**

**17 November 2020**



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# Goulburn Mulwaree Council

ANNUAL FINANCIAL STATEMENTS  
for the year ended 30 June 2020

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# Goulburn Mulwaree Council

GENERAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2020

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## Goulburn Mulwaree Council

Financial Statements 2020

### General Purpose Financial Statements

for the year ended 30 June 2020

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#### Overview

Goulburn Mulwaree Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

184-194 Bourke Street  
Goulburn NSW 2580

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note 2(b).

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: [www.goulburn.nsw.gov.au](http://www.goulburn.nsw.gov.au).

## Goulburn Mulwaree Council

Financial Statements 2020

### General Purpose Financial Statements

for the year ended 30 June 2020

## Understanding Council's Financial Statements

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### Introduction

Each year, individual Local Governments across NSW are required to present a set of audited financial statements to their council and community.

### What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2020.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

### About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

### About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

#### 1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

#### 2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

#### 3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

#### 4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

#### 5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

### About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

### About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

### Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

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**Goulburn Mulwaree Council**

**General Purpose Financial Statements**

for the year ended 30 June 2020

**Statement by Councillors and Management made pursuant to Section 413(2)(c) of the Local Government Act 1993 (NSW) (as amended)**

The attached General Purpose Financial Statements have been prepared in accordance with:


- the *Local Government Act 1993* (NSW) (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the *Local Government Code of Accounting Practice and Financial Reporting*.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

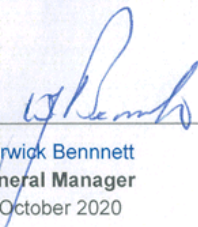
Signed in accordance with a resolution of Council made on 20 October 2020.



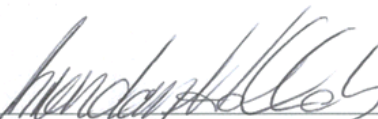
Cr Bob Kirk  
Mayor  
20 October 2020



Cr Peter Walker  
Councillor  
20 October 2020



Warwick Bennett  
General Manager  
20 October 2020



Brendan Hollands  
Responsible Accounting Officer  
20 October 2020



## Goulburn Mulwaree Council

Financial Statements 2020

## Income Statement

for the year ended 30 June 2020

Original unaudited budget 2020	\$ '000	Notes	Actual 2020	Actual 2019
<b>Income from continuing operations</b>				
36,446		3a	36,715	35,206
15,053		3b	16,181	15,073
1,051		3c	1,670	1,891
11,393		3d,3e	12,649	10,395
47,744		3d,3e	22,390	12,660
1,381		4	1,922	2,477
–		6	2,801	–
255		14e	322	–
113,323			94,650	77,702
<b>Expenses from continuing operations</b>				
25,115		5a	24,567	23,973
1,387		5b	1,432	1,553
12,669		5c	13,458	11,923
14,677		5d	18,779	17,589
6,501		5e	5,723	5,965
–		6	–	5,076
–		12	150	128
60,349			64,109	66,207
52,974			30,541	11,495
52,974			30,541	11,495
52,974			30,541	11,495
5,230			8,151	(1,165)

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Income Statement should be read in conjunction with the accompanying notes.

**Goulburn Mulwaree Council**

Financial Statements 2020

**Statement of Comprehensive Income**

for the year ended 30 June 2020

\$ '000	Notes	2020	2019
<b>Net operating result for the year (as per Income Statement)</b>		<b>30,541</b>	<b>11,495</b>
<b>Other comprehensive income:</b>			
Amounts which will not be reclassified subsequently to the operating result			
Gain (loss) on revaluation of IPP&E	11(a)	156,403	5,082
<b>Total items which will not be reclassified subsequently to the operating result</b>		<b>156,403</b>	<b>5,082</b>
Amounts which will be reclassified subsequently to the operating result when specific conditions are met			
Gain/(loss) on revaluation of financial assets at fair value through other comprehensive income (other than equity instruments)		–	156
<b>Total items which will be reclassified subsequently to the operating result when specific conditions are met</b>		<b>–</b>	<b>156</b>
<b>Total other comprehensive income for the year</b>		<b>156,403</b>	<b>5,238</b>
<b>Total comprehensive income for the year</b>		<b>186,944</b>	<b>16,733</b>
Total comprehensive income attributable to Council		186,944	16,733

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

## Goulburn Mulwaree Council

Financial Statements 2020

## Statement of Financial Position

as at 30 June 2020

\$ '000	Notes	2020	2019
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	7(a)	8,435	8,587
Investments	7(b)	80,002	80,012
Receivables	8	7,270	7,411
Inventories	9a	291	273
Contract assets	13a	2,281	–
Other	9b	325	330
Current assets classified as 'held for sale'	10	468	1,181
<b>Total current assets</b>		<b>99,072</b>	<b>97,794</b>
<b>Non-current assets</b>			
Investments	7(b)	12,000	5,156
Receivables	8	56	55
Infrastructure, property, plant and equipment	11(a)	1,148,421	972,395
Investment property	12	4,158	4,300
Right of use assets	14a	421	–
<b>Total non-current assets</b>		<b>1,165,056</b>	<b>981,906</b>
<b>Total assets</b>		<b>1,264,128</b>	<b>1,079,700</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	15	8,739	7,893
Income received in advance	15	–	1,305
Contract liabilities	13b	3,276	–
Lease liabilities	14b	148	–
Borrowings	15	1,652	1,693
Provisions	16	7,945	7,073
<b>Total current liabilities</b>		<b>21,760</b>	<b>17,964</b>
<b>Non-current liabilities</b>			
Lease liabilities	14b	254	–
Borrowings	15	17,477	19,129
Provisions	16	7,648	7,544
<b>Total non-current liabilities</b>		<b>25,379</b>	<b>26,673</b>
<b>Total liabilities</b>		<b>47,139</b>	<b>44,637</b>
<b>Net assets</b>		<b>1,216,989</b>	<b>1,035,063</b>
<b>EQUITY</b>			
Accumulated surplus	17	411,335	385,656
Revaluation reserves	17	805,654	649,251
Other reserves	17	–	156
<b>Council equity interest</b>		<b>1,216,989</b>	<b>1,035,063</b>
<b>Total equity</b>		<b>1,216,989</b>	<b>1,035,063</b>

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Goulburn Mulwaree Council

Financial Statements 2020

Statement of Changes in Equity  
for the year ended 30 June 2020

\$ '000	Notes	as at 30/06/20				as at 30/06/19			
		Accumulated surplus	IPP&E revaluation reserve	Financial assets at FVOCI	Total equity	Accumulated surplus	IPP&E revaluation reserve	Financial assets at FVOCI	Total equity
Opening balance		385,656	649,251	156	1,035,063	369,334	648,996	-	1,018,330
Changes due to AASB 1058 and AASB 15 adoption	17	(5,018)	-	-	(5,018)	-	-	-	-
Changes due to AASB 16 adoption	17	-	-	-	-	-	-	-	-
<b>Opening balance</b>		<b>380,638</b>	<b>649,251</b>	<b>156</b>	<b>1,030,045</b>	<b>369,334</b>	<b>648,996</b>	<b>-</b>	<b>1,018,330</b>
Net operating result for the year		30,541	-	-	30,541	11,495	-	-	11,495
<b>Net operating result for the period</b>		<b>30,541</b>	<b>-</b>	<b>-</b>	<b>30,541</b>	<b>11,495</b>	<b>-</b>	<b>-</b>	<b>11,495</b>
<b>Other comprehensive income</b>									
- Gain (loss) on revaluation of IPP&E	11(a)	-	156,403	-	156,403	-	5,082	-	5,082
- Gain/(loss) on revaluation of financial assets at fair value through other comprehensive income (other than equity instruments)		-	-	-	-	-	-	156	156
<b>Other comprehensive income</b>		<b>-</b>	<b>156,403</b>	<b>-</b>	<b>156,403</b>	<b>-</b>	<b>5,082</b>	<b>156</b>	<b>5,238</b>
<b>Total comprehensive income</b>		<b>30,541</b>	<b>156,403</b>	<b>-</b>	<b>186,944</b>	<b>11,495</b>	<b>5,082</b>	<b>156</b>	<b>16,733</b>
Transfers between equity items		156	-	(156)	-	4,827	(4,827)	-	-
<b>Equity – balance at end of the reporting period</b>		<b>411,335</b>	<b>805,654</b>	<b>-</b>	<b>1,216,989</b>	<b>385,656</b>	<b>649,251</b>	<b>156</b>	<b>1,035,063</b>

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Goulburn Mulwaree Council

Financial Statements 2020

Statement of Cash Flows

for the year ended 30 June 2020

Original unaudited budget 2020	\$ '000	Notes	Actual 2020	Actual 2019
<b>Cash flows from operating activities</b>				
<i>Receipts:</i>				
36,446	Rates and annual charges		37,884	35,140
15,053	User charges and fees		15,220	14,090
1,381	Investment and interest revenue received		2,479	2,622
56,653	Grants and contributions		24,193	20,002
–	Bonds, deposits and retention amounts received		–	305
1,306	Other		7,226	6,958
<i>Payments:</i>				
(25,115)	Employee benefits and on-costs		(23,587)	(23,495)
(12,670)	Materials and contracts		(17,212)	(12,431)
(1,387)	Borrowing costs		(1,368)	(1,460)
–	Bonds, deposits and retention amounts refunded		(182)	–
(6,501)	Other		(7,643)	(10,619)
	<b>Net cash provided (or used in) operating activities</b>	18b	<u>37,010</u>	<u>31,112</u>
65,166				
<b>Cash flows from investing activities</b>				
<i>Receipts:</i>				
–	Sale of investment securities		66,647	64,884
6,507	Sale of infrastructure, property, plant and equipment		1,855	1,584
<i>Payments:</i>				
–	Purchase of investment securities		(71,002)	(67,023)
–	Purchase of investment property		(8)	(278)
(114,252)	Purchase of infrastructure, property, plant and equipment		(32,806)	(26,035)
(107,745)	<b>Net cash provided (or used in) investing activities</b>		<u>(35,314)</u>	<u>(26,868)</u>
<b>Cash flows from financing activities</b>				
<i>Receipts:</i>				
19,480	Proceeds from borrowings and advances		–	–
<i>Payments:</i>				
(1,750)	Repayment of borrowings and advances		(1,693)	(1,628)
–	Lease liabilities (principal repayments)		(155)	–
17,730	<b>Net cash flow provided (used in) financing activities</b>		<u>(1,848)</u>	<u>(1,628)</u>
(24,849)	<b>Net increase/(decrease) in cash and cash equivalents</b>		<u>(152)</u>	<u>2,616</u>
22,504	Plus: cash and cash equivalents – beginning of year	18a	<u>8,587</u>	<u>5,971</u>
(2,345)	<b>Cash and cash equivalents – end of the year</b>	18a	<u>8,435</u>	<u>8,587</u>
–	plus: Investments on hand – end of year	7(b)	<u>92,002</u>	<u>85,168</u>
(2,345)	<b>Total cash, cash equivalents and investments</b>		<u>100,437</u>	<u>93,755</u>

The Council has not restated comparatives when initially applying AASB 1058 *Income of Not-for-Profit Entities*, AASB 15 *Revenue from Contracts with Customers* and AASB 16 *Leases*. The comparative information has been prepared under AASB 111 *Construction Contracts*, AASB 118 *Revenue*, AASB 1004 *Contributions*, AASB 117 *Leases* and related Accounting Interpretations.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

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## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 1. Basis of preparation

These financial statements were authorised for issue by Council on . Council has the power to amend and reissue these financial statements.

The principal accounting policies adopted in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (NSW)* and Regulations, and the Local Government Code of Accounting Practice and Financial Reporting.

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

##### (a) Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain financial assets and liabilities and certain classes of infrastructure, property, plant and equipment and investment property.

##### (b) Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

##### Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) estimated fair values of infrastructure, property, plant and equipment – refer Note 11
- (ii) employee benefit provisions-Refer Note 17

##### Significant judgements in applying the council's accounting policies

- (i) Impairment of receivables

Council has made a significant judgement about the impairment of a number of its receivables – refer Note 8.

#### Monies and other assets received by Council

##### (a) The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund. Cash and other assets of the following entities have been included as part of the Consolidated Fund:

- General purpose operations
- Domestic Waste Management Fund
- Water Supply Fund
- Sewerage service Fund

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## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 1. Basis of preparation (continued)

##### (b) The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies.

Trust monies and property subject to Council's control have been included in these reports.

A separate statement of monies held in the Trust Fund is available for inspection at the council office by any person free of charge

##### Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority are presented as operating cash flows.

##### Volunteer services

Volunteer services are not recognised as they are not reliably measured, would not be otherwise purchased and not regarded to be material.

##### New accounting standards and interpretations issued not yet effective

###### New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations (ie. pronouncements) have been published by the Australian Accounting Standards Board that are not mandatory for the 30 June 2020 reporting period.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

##### New accounting standards adopted during the year

During the year Council adopted the following accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from 1 July 2019:

- AASB 16 Leases
- AASB 15 Revenue from contracts with customers and associated amending standards.
- AASB 1058 Income of Not-for-profit entities

Further information on the newly adopted standards which had a material impact on Council's reported financial position, financial performance and/or associated financial statement disclosures can be found at Note 17.

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 2(a). Council functions/activities – financial information

Income, expenses and assets have been directly attributed to the following functions or activities.  
Details of those functions or activities are provided in Note 2(b).

\$ '000	Income from continuing operations		Expenses from continuing operations		Operating result from continuing operations		Grants included in income from continuing operations		Carrying amount of assets	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
<b>Functions or activities</b>										
Civic Leadership	32,896	26,835	13,218	17,285	19,678	9,550	8,038	5,174	72,731	46,819
Community	5,677	2,194	4,861	4,925	816	(2,731)	3,451	2,608	68,792	62,264
Economy	420	310	2,489	1,528	(2,069)	(1,218)	58	49	8,447	7,496
Environment	15,192	10,985	7,159	5,770	8,033	5,215	2,023	1,224	125,598	78,329
Infrastructure	40,465	37,378	36,382	36,699	4,083	679	8,652	3,605	988,560	884,792
<b>Total functions and activities</b>	<b>94,650</b>	<b>77,702</b>	<b>64,109</b>	<b>66,207</b>	<b>30,541</b>	<b>11,495</b>	<b>22,222</b>	<b>12,660</b>	<b>1,264,128</b>	<b>1,079,700</b>

## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 2(b). Council functions/activities - component descriptions

---

Details relating to the Council's functions/activities as reported in Note 2(a) are as follows:

##### **Civic Leadership**

Our Leadership - Council administration including executive management, councillor expenses, human resources, financial services, organisational overheads and oncosts, information and technology, customer service and administrative support. Governance such as access to information, code of conduct, legal services, insurances and policies and procedures.

##### **Community**

Our Community - Community services and education, including development, youth services, aged and disabled services. Community amenities such as public cemeteries, public conveniences and street lighting. Recreation and cultural services including, public library, art gallery and museums, community halls, sporting grounds and venues, swimming pool, parks and gardens, and other sport and recreation.

##### **Economy**

Our Economy - Economic affairs including marketing, visitor information and events, strategic planning and property management.

##### **Environment**

Our Environment - Activities such as public health, noxious plants and animal control, solid waste management, street cleaning, drainage and stormwater management, other environmental protection activities.

##### **Infrastructure**

Our Infrastructure - Includes the following networks; sewerage services, water supplies, bridges, footpaths, parking areas, sealed and unsealed roads, urban streets, rural and regional roads.

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 3. Revenue from continuing operations

\$ '000	AASB	2020	2019
<b>(a) Rates and annual charges</b>			
<b>Ordinary rates</b>			
Residential	1058 (1)	13,607	12,972
Farmland	1058 (1)	2,565	2,486
Business	1058 (1)	4,616	4,505
Less: pensioner rebates (mandatory)	1058 (1)	(450)	(447)
<b>Rates levied to ratepayers</b>		<u>20,338</u>	<u>19,516</u>
Pensioner rate subsidies received	1058 (1)	249	244
<b>Total ordinary rates</b>		<u>20,587</u>	<u>19,760</u>
<b>Annual charges</b>			
<small>(pursuant to s.496, s.496A, s.496B, s.501 &amp; s.611)</small>			
Domestic waste management services	1058 (1)	4,080	3,729
Water supply services	1058 (1)	2,427	2,358
Sewerage services	1058 (1)	9,355	9,148
Waste management services (non-domestic)	1058 (1)	474	417
Less: pensioner rebates (mandatory)	1058 (1)	(462)	(452)
<b>Annual charges levied</b>		<u>15,874</u>	<u>15,200</u>
Pensioner subsidies received:			
– Water	1058 (1)	93	91
– Sewerage	1058 (1)	90	88
– Domestic waste management	1058 (1)	71	67
<b>Total annual charges</b>		<u>16,128</u>	<u>15,446</u>
<b>TOTAL RATES AND ANNUAL CHARGES</b>		<u>36,715</u>	<u>35,206</u>

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

**15 (1)** indicates income recognised under AASB 15 “at a point in time”,

**15 (2)** indicates income recognised under AASB 15 “over time”,

**1058 (1)** indicates income recognised under AASB 1058 “at a point in time”, while

**1058 (2)** indicates income recognised under AASB 1058 “over time”.

Council has used 2016 year valuations provided by the NSW Valuer General in calculating its rates.

**Accounting policy for rates and charges**

Rates and annual charges are recognised as revenue when the Council obtains control over the assets comprising these receipts which is the beginning of the rating period to which they relate.

Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area that are not subsidised by the NSW Government.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are in substance a rates payment.

**2019 accounting policy**

Control over assets acquired from rates and annual charges is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates.

\$ '000	AASB	2020	2019
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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 3. Revenue from continuing operations (continued)

\$ '000	AASB	2020	2019
<b>(b) User charges and fees</b>			
<b>Specific user charges</b>			
(per s.502 - specific 'actual use' charges)			
Water supply services	15 (1)	7,227	6,950
Sewerage services	15 (1)	2,098	1,896
Waste management services (non-domestic)	15 (1)	1,380	1,346
<b>Total specific user charges</b>		<b>10,705</b>	<b>10,192</b>
<b>Other user charges and fees</b>			
<b>(i) Fees and charges – statutory and regulatory functions (per s.608)</b>			
Building regulation	15 (2)	206	227
Planning and building regulation	15 (2)	762	765
Private works – section 67	15 (1)	94	112
Regulatory/ statutory fees	15 (2)	164	118
Section 10.7 certificates (EP&A Act)	15 (1)	78	76
Section 603 certificates	15 (1)	70	59
<b>Total fees and charges – statutory/regulatory</b>		<b>1,374</b>	<b>1,357</b>
<b>(ii) Fees and charges – other (incl. general user charges (per s.608))</b>			
Cemeteries	15 (1)	324	251
Library and art gallery	15 (1)	33	44
Swimming centres	15 (2)	385	537
Waste disposal tipping fees	15 (1)	2,697	2,140
Aged and disabled services	15 (1)	203	215
Hire of council properties	15 (1)	65	101
Sports stadium/recreation facilities	15 (1)	92	104
Animal Impounding	15 (1)	15	16
Other	15 (1)	288	116
<b>Total fees and charges – other</b>		<b>4,102</b>	<b>3,524</b>
<b>TOTAL USER CHARGES AND FEES</b>		<b>16,181</b>	<b>15,073</b>

The AASB notation (above) identifies the revenue recognition pattern for material items of Council revenue:

**15 (1)** indicates income recognised under AASB 15 "at a point in time",

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**1058 (1)** indicates income recognised under AASB 1058 "at a point in time", while

**1058 (2)** indicates income recognised under AASB 1058 "over time".

**Accounting policy for user charges and fees**

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as membership fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than the term of the licence.

**2019 accounting policy**

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 3. Revenue from continuing operations (continued)

User charges and fees are recognised as revenue when the service has been provided.

\$ '000	AASB	2020	2019
<b>(c) Other revenues</b>			
Rental income – investment property (2019 only)		–	246
Fines – parking	1058 (1)	95	115
Fines – other	1058 (1)	5	7
Legal fees recovery – rates and charges (extra charges)	1058 (1)	79	117
Legal fees recovery – other	1058 (1)	137	–
Commissions and agency fees	1058 (1)	5	5
Gas Main Rental	15 (1)	22	48
Diesel rebate	1058 (1)	112	111
Insurance claims recoveries	1058 (1)	200	13
Sales – general	15 (1)	507	779
Insurance rebates	1058 (1)	132	111
Low value exception lease income	15 (1)	43	41
Employee contributions	15 (1)	168	132
License Agreements	15 (1)	30	28
Other	15 (1)	135	138
<b>TOTAL OTHER REVENUE</b>		<b>1,670</b>	<b>1,891</b>

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

**15 (1)** indicates income recognised under AASB 15 "at a point in time",

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**1058 (2)** indicates income recognised under AASB 1058 "over time".

**Accounting policy for other revenue**

Where the revenue relates to a contract with customer, the revenue is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

Where the revenue relates to a contract which is not enforceable or does not contain sufficiently specific performance obligations then revenue is recognised when an unconditional right to a receivable arises or the cash is received, which is earlier.

**2019 accounting policy:**

Council recognises revenue when the amount of revenue can be reliably measured, it is probable that future economic benefits will flow to the Council and specific criteria have been met for each of the Council's activities as described below. Council bases its estimates on historical results, taking into consideration the type of customer, the type of transaction and the specifics of each arrangement.

Parking fees and fines are recognised as revenue when the service has been provided, or when the penalty has been applied, whichever occurs first.

Rental income is accounted for on a straight-line basis over the lease term.

Miscellaneous sales are recognised when physical possession has transferred to the customer which is deemed to be the point of transfer of risks and rewards.

Other income is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 3. Revenue from continuing operations (continued)

\$ '000	AASB	Operating 2020	Operating 2019	Capital 2020	Capital 2019
<b>(d) Grants</b>					
<b>General purpose (untied)</b>					
<b>Current year allocation</b>					
Financial assistance	1058 (1)	1,709	1,708	-	-
Financial assistance – local roads component	1058 (1)	860	830	-	-
<b>Payment in advance - future year allocation</b>					
Financial assistance	1058 (1)	2,724	2,631	-	-
<b>Total general purpose</b>		<b>5,293</b>	<b>5,169</b>	<b>-</b>	<b>-</b>
<b>Specific purpose</b>					
Water supplies	1058 (1)	26	85	-	-
Sewerage services	1058 (1)	-	-	2,000	-
Bushfire and emergency services	1058 (1)	228	181	-	-
Community care	1058 (1)	172	176	-	-
Employment and training programs		-	5	-	-
Environmental programs	1058 (2)	142	254	389	198
Heritage and cultural	1058 (2)	110	104	3,137	975
Library – per capita	1058 (1)	180	88	-	-
LIRS subsidy	1058 (1)	60	74	-	-
Noxious weeds	1058 (1)	150	491	-	-
Recreation and culture	1058 (2)	259	159	5,881	1,646
Street lighting	1058 (1)	157	157	-	-
Transport (roads to recovery)	1058 (1)	1,703	503	-	-
Transport (other roads and bridges funding)	1058 (2)	528	62	1,670	2,285
Road safety initiatives	1058 (1)	57	48	34	-
Other	1058 (1)	46	-	-	-
<b>Total specific purpose</b>		<b>3,818</b>	<b>2,387</b>	<b>13,111</b>	<b>5,104</b>
<b>Total grants</b>		<b>9,111</b>	<b>7,556</b>	<b>13,111</b>	<b>5,104</b>
<b>Grant revenue is attributable to:</b>					
– Commonwealth funding		7,470	5,750	5,462	1,694
– State funding		1,641	1,709	7,649	3,410
– Other funding		-	97	-	-
		<b>9,111</b>	<b>7,556</b>	<b>13,111</b>	<b>5,104</b>

The **AASB** notation (above) identifies the revenue recognition pattern for material items of Council revenue:

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\$ '000	Notes	AASB	Operating 2020	Operating 2019	Capital 2020	Capital 2019
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(e) Contributions

**Developer contributions:**

**(s7.4 & s7.11 - EP&A Act, s64 of the LGA):**

**Cash contributions**

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 3. Revenue from continuing operations (continued)

\$ '000	Notes	AASB	Operating 2020	Operating 2019	Capital 2020	Capital 2019
S 7.11 – contributions towards amenities/services		1058 (1)	1,464	1,072	254	332
S 7.12 – fixed development consent levies		1058 (1)	387	390	–	–
S 64 – water supply contributions		1058 (1)	–	–	709	1,063
S 64 – sewerage service contributions		1058 (1)	–	–	1,600	1,757
S 64 – stormwater contributions		1058 (1)	–	–	249	252
<b>Total developer contributions – cash</b>			<b>1,851</b>	<b>1,462</b>	<b>2,812</b>	<b>3,404</b>
<b>Non-cash contributions</b>						
S 7.11 – contributions towards amenities/services		1058 (1)	–	–	2,238	1,188
S 64 – water supply contributions		1058 (1)	–	–	499	415
S 64 – sewerage service contributions		1058 (1)	–	–	1,044	577
S 64 – stormwater contributions		1058 (1)	–	–	505	1,497
<b>Total developer contributions non-cash</b>			<b>–</b>	<b>–</b>	<b>4,286</b>	<b>3,677</b>
<b>Total developer contributions</b>	25		<b>1,851</b>	<b>1,462</b>	<b>7,098</b>	<b>7,081</b>
<b>Other contributions:</b>						
<b>Cash contributions</b>						
Community services		15 (1)	5	–	–	–
Heritage/cultural		1058 (1)	98	106	–	16
Other councils – joint works/services		15 (1)	16	17	–	–
Recreation and culture		15 (1)	3	6	–	–
Roads and bridges		1058 (1)	–	–	23	55
RMS contributions (regional roads, block grant)		1058 (1)	690	519	–	–
Sewerage (excl. section 64 contributions)		1058 (1)	–	–	37	35
Water supplies (excl. section 64 contributions)		1058 (1)	–	–	372	369
Other		1058 (1)	99	65	25	–
Veolia host fee		15 (1)	776	664	–	–
<b>Total other contributions – cash</b>			<b>1,687</b>	<b>1,377</b>	<b>457</b>	<b>475</b>
<b>Non-cash contributions</b>						
Bushfire services		1058 (1)	–	–	1,648	–
Other			–	–	76	–
<b>Total other contributions – non-cash</b>			<b>–</b>	<b>–</b>	<b>1,724</b>	<b>–</b>
<b>Total other contributions</b>			<b>1,687</b>	<b>1,377</b>	<b>2,181</b>	<b>475</b>
<b>Total contributions</b>			<b>3,538</b>	<b>2,839</b>	<b>9,279</b>	<b>7,556</b>
<b>TOTAL GRANTS AND CONTRIBUTIONS</b>			<b>12,649</b>	<b>10,395</b>	<b>22,390</b>	<b>12,660</b>

The AASB notation (above) identifies the revenue recognition pattern for material items of Council revenue:

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## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 3. Revenue from continuing operations (continued)

##### Accounting policy for grants and contributions

###### Accounting policy from 1 July 2019

###### Grant income under AASB 15

Where grant income arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue are recognised when control of each performance obligations is satisfied.

Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

###### Grant income

Assets arising from grants in the scope of AASB 1058 is recognised at the assets fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

###### Capital grants

Capital grants received to enable Council to acquire or construct an item of infrastructure, property, plant and equipment to identified specifications which will be under Council's control and which is enforceable are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

###### Contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979*.

While Council generally incorporates these amounts as part of a Development Consent Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules.

###### Accounting policy prior to 1 July 2019

Control over grants and contributions is normally obtained upon their receipt (or acquittal) and revenue is recognised at this time and is valued at the fair value of the granted or contributed asset at the date of transfer.

Where grants or contributions recognised as revenues during the financial year were obtained on condition that they be expended in a particular manner, or used over a particular period, and those conditions were un-discharged at reporting date, the unused grant or contribution is disclosed below.

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisite service has not been provided at reporting date.

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 3. Revenue from continuing operations (continued)

\$ '000	2020	2019
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## (f) Unspent grants and contributions – external restrictions

Certain grants and contributions are obtained by Council on condition that they be spent in a specified manner due to externally imposed restrictions.

**Operating grants**

Unexpended at the close of the previous reporting period	1,499	561
<b>Add:</b> operating grants recognised as income in the current period but not yet spent (2019 only)	–	1,144
<b>Add:</b> operating grants received for the provision of goods and services in a future period	126	–
<b>Less:</b> operating grants recognised in a previous reporting period now spent (2019 only)	–	(206)
<b>Less:</b> operating grants received in a previous reporting period now spent and recognised as income	(1,291)	–
<b>Unexpended and held as externally restricted assets (operating grants)</b>	<b>334</b>	<b>1,499</b>

Control over operating grants is normally obtained upon their receipt and is valued at the fair value of the grant at the date of the transfer.

**Capital grants**

Unexpended at the close of the previous reporting period	4,142	3,035
<b>Add:</b> capital grants recognised as income in the current period but not yet spent (2019 only)	–	1,811
<b>Add:</b> capital grants received for the provision of goods and services in a future period	227	–
<b>Less:</b> capital grants recognised in a previous reporting period now spent (2019 only)	–	(704)
<b>Less:</b> capital grants received in a previous reporting period now spent and recognised as income	(1,689)	–
< Enter Description >	–	–
<b>Unexpended and held as externally restricted assets (capital grants)</b>	<b>2,680</b>	<b>4,142</b>

Where grants recognised as revenues during the financial year were obtained on condition that they be expended on a particular asset and those conditions were un-discharged at reporting date, the unused grant is disclosed above.

**Contributions**

Unexpended at the close of the previous reporting period	19,885	16,996
<b>Add:</b> contributions recognised as income in the current period but not yet spent	4,137	5,239
<b>Add:</b> contributions received for the provision of goods and services in a future period	–	–
<b>Add:</b> contributions recognised as income in the current period obtained in respect of a future rating identified by Council for the purpose of establishing a rate (2019 only)	–	–
<b>Less:</b> contributions recognised in a previous reporting period now spent	(4,386)	(2,350)
<b>Unexpended and held as externally restricted assets (contributions)</b>	<b>19,636</b>	<b>19,885</b>

A liability is recognised in respect of revenue that is reciprocal in nature to the extent that the requisited service has not been provided at reporting date.

## Note 4. Interest and investment income

\$ '000	2020	2019
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**Interest on financial assets measured at amortised cost**

– Overdue rates and annual charges (incl. special purpose rates)	89	77
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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 4. Interest and investment income (continued)**

<b>\$ '000</b>	<b>2020</b>	<b>2019</b>
– Cash and investments	1,800	2,366
Dividend income relating to investments held at fair value through other comprehensive income	45	31
<b>Fair value adjustments</b>		
– Movements in investments at fair value through profit and loss	(11)	3
– Movements in investments (other)	–	1
<b>Amortisation of premiums and discounts</b>		
– ‘Held to maturity’ investments	(1)	(1)
Finance income on the net investment in the lease	–	–
<b>Total Interest and investment income</b>	<b>1,922</b>	<b>2,477</b>
<b>Interest revenue is attributable to:</b>		
<b>Unrestricted investments/financial assets:</b>		
Overdue rates and annual charges (general fund)	41	34
General Council cash and investments	633	437
<b>Restricted investments/funds – external:</b>		
Development contributions		
– Section 7.11	58	166
– Section 64	89	212
Water fund operations	472	743
Sewerage fund operations	578	798
Domestic waste management operations	51	87
<b>Total interest and investment revenue</b>	<b>1,922</b>	<b>2,477</b>

**Accounting policy for interest and investment revenue**

Interest income is recognised using the effective interest rate at the date that interest is earned.

Dividends are recognised as income in profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 5. Expenses from continuing operations

\$ '000	2020	2019
<b>(a) Employee benefits and on-costs</b>		
Salaries and wages	18,965	17,726
Employee leave entitlements (ELE)	4,189	4,513
Superannuation	2,260	2,144
Workers' compensation insurance	656	862
Fringe benefit tax (FBT)	68	69
Payroll tax	89	144
Protective clothing	102	101
<b>Total employee costs</b>	<b>26,329</b>	<b>25,559</b>
Less: capitalised costs	(1,762)	(1,586)
<b>TOTAL EMPLOYEE COSTS EXPENSED</b>	<b>24,567</b>	<b>23,973</b>
Number of 'full-time equivalent' employees (FTE) at year end	292	290

**Accounting policy for employee benefits and on-costs**

Employee benefit expenses are recorded when the service has been provided by the employee.

*Retirement benefit obligations*

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

*Superannuation plans*

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note 20 for more information.

\$ '000	Notes	2020	2019
<b>(b) Borrowing costs</b>			
<b>(i) Interest bearing liability costs</b>			
Interest on leases		2	–
Interest on loans		1,357	1,453
<b>Total interest bearing liability costs</b>		<b>1,359</b>	<b>1,453</b>
<b>Total interest bearing liability costs expensed</b>		<b>1,359</b>	<b>1,453</b>
<b>(ii) Other borrowing costs</b>			
Discount adjustments relating to movements in provisions (other than ELE)			
– Remediation liabilities	16	73	100
<b>Total other borrowing costs</b>		<b>73</b>	<b>100</b>
<b>TOTAL BORROWING COSTS EXPENSED</b>		<b>1,432</b>	<b>1,553</b>

**Accounting policy for borrowing costs**

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 5. Expenses from continuing operations (continued)**

\$ '000	2020	2019
<b>(c) Materials and contracts</b>		
Raw materials and consumables	4,314	3,819
Contractor and consultancy costs	8,815	7,233
Auditors remuneration <sup>2</sup>	61	65
<b>Legal expenses:</b>		
– Legal expenses: planning and development	50	392
– Legal expenses: debt recovery	82	119
– Legal expenses: other	136	126
<b>Operating leases expense (2019 only):</b>		
– Operating lease rentals: minimum lease payments <sup>1</sup>	–	169
<b>Total materials and contracts</b>	<u>13,458</u>	<u>11,923</u>
<b>TOTAL MATERIALS AND CONTRACTS</b>	<u>13,458</u>	<u>11,923</u>

**Accounting policy for materials and contracts**

Expenses are recorded on an accruals basis as the council receives the goods or services.

**Operating leases (2019 only)**

Leases in which a significant portion of the risks and rewards of ownership are not transferred to Council as lessee are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are charged to the income statement on a straight-line basis over the period of the lease.

**1. Operating lease payments are attributable to:**

Buildings	–	148
Other	–	21
	<u>–</u>	<u>169</u>

**2. Auditor remuneration**

During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms

**Auditors of the Council - NSW Auditor-General:**

**(i) Audit and other assurance services**

Audit and review of financial statements	61	65
<b>Remuneration for audit and other assurance services</b>	<u>61</u>	<u>65</u>

**Total Auditor-General remuneration**

	<u>61</u>	<u>65</u>
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**Non NSW Auditor-General audit firms**

<b>Total Auditor remuneration</b>	<u>61</u>	<u>65</u>
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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 5. Expenses from continuing operations (continued)

\$ '000	Notes	2020	2019
<b>(d) Depreciation, amortisation and impairment of non-financial assets</b>			
<b>Depreciation and amortisation</b>			
Plant and equipment		1,027	972
Office equipment		677	597
Furniture and fittings		57	54
Land improvements (depreciable)		57	63
<b>Infrastructure:</b>	11(a)		
– Buildings – non-specialised		1,679	1,584
– Other structures		217	173
– Roads		7,467	7,199
– Bridges		454	443
– Footpaths		208	203
– Stormwater drainage		977	941
– Water supply network		2,935	3,146
– Sewerage network		2,239	1,605
– Swimming pools		56	54
– Other open space/recreational assets		236	198
<b>Right of use assets</b>	14	136	–
<b>Other assets:</b>			
– Library books		117	147
– Other		42	19
<b>Reinstatement, rehabilitation and restoration assets:</b>			
– Tip assets	16,11(a)	184	184
– Quarry assets	16,11(a)	14	7
<b>Total gross depreciation and amortisation costs</b>		<u>18,779</u>	<u>17,589</u>
<b>Total depreciation and amortisation costs</b>		<u>18,779</u>	<u>17,589</u>
<b>TOTAL DEPRECIATION, AMORTISATION AND IMPAIRMENT FOR NON-FINANCIAL ASSETS</b>		<u>18,779</u>	<u>17,589</u>

**Accounting policy for depreciation, amortisation and impairment expenses of non-financial assets****Depreciation and amortisation**

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives. Useful lives are included in Note 11 for IPPE assets and Note 14 for right of use assets.

**Impairment of non-financial assets**

Other assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 5. Expenses from continuing operations (continued)

\$ '000	2020	2019
<b>(e) Other expenses</b>		
Advertising	249	223
Training costs (other than salaries and wages)	138	368
Bad and doubtful debts	13	62
Bank charges	178	175
Contributions/levies to other levels of government		
– Emergency services levy (includes FRNSW, SES, and RFS levies)	41	41
– NSW fire brigade levy	103	109
– NSW rural fire service levy	327	301
Councillor expenses – mayoral fee	45	43
Councillor expenses – councillors' fees	183	178
Councillors' expenses (incl. mayor) – other (excluding fees above)	13	15
Donations, contributions and assistance to other organisations (Section 356)	258	226
Electricity and heating	1,419	1,413
Insurance	1,149	1,125
Postage	130	121
Printing and stationery	174	174
Street lighting	589	691
Subscriptions and publications	191	170
Telephone and communications	243	264
Valuation fees	132	124
Other	148	142
<b>Total other expenses</b>	<b>5,723</b>	<b>5,965</b>
<b>TOTAL OTHER EXPENSES</b>	<b>5,723</b>	<b>5,965</b>

**Accounting policy for other expenses**

Other expenses are recorded on an accruals basis as the Council receives the goods or services.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 6. Gain or loss from disposal of assets

\$ '000	Notes	2020	2019
<b>Property (excl. investment property)</b>			
Proceeds from disposal – property		–	1,276
Less: carrying amount of property assets sold/written off		–	(410)
<b>Net gain/(loss) on disposal</b>		<b>–</b>	<b>866</b>
<b>Plant and equipment</b>			
	11(a)		
Proceeds from disposal – plant and equipment		338	308
Less: carrying amount of plant and equipment assets sold/written off		(283)	(268)
<b>Net gain/(loss) on disposal</b>		<b>55</b>	<b>40</b>
<b>Infrastructure</b>			
	11(a)		
Less: carrying amount of infrastructure assets sold/written off		(548)	(5,981)
<b>Net gain/(loss) on disposal</b>		<b>(548)</b>	<b>(5,981)</b>
<b>Investments</b>			
	7(b)		
Proceeds from disposal/redemptions/maturities – investments		66,647	64,884
Less: carrying amount of investments sold/redeemed/matured		(64,156)	(64,885)
<b>Net gain/(loss) on disposal</b>		<b>2,491</b>	<b>(1)</b>
<b>Non-current assets classified as ‘held for sale’</b>			
	10		
Proceeds from disposal – non-current assets ‘held for sale’		1,516	–
Less: carrying amount of ‘held for sale’ assets sold/written off		(713)	–
<b>Net gain/(loss) on disposal</b>		<b>803</b>	<b>–</b>
<b>NET GAIN/(LOSS) ON DISPOSAL OF ASSETS</b>		<b>2,801</b>	<b>(5,076)</b>

**Accounting policy for disposal of assets**

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income Statement.

The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 7(a). Cash and cash equivalents

\$ '000	2020	2019
<b>Cash and cash equivalents</b>		
Cash on hand and at bank	2,731	1,937
Cash-equivalent assets		
– Deposits at call	5,704	6,650
<b>Total cash and cash equivalents</b>	<u>8,435</u>	<u>8,587</u>

**Accounting policy for cash and cash equivalents**

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

Note 7(b). Investments

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Investments</b>				
a. 'Financial assets at fair value through profit and loss'				
– 'Held for trading'	2,002	–	2,012	–
b. 'Financial assets at amortised cost'	78,000	12,000	78,000	5,000
d. 'Financial assets at fair value through other comprehensive income'	–	–	–	156
<b>Total Investments</b>	<u>80,002</u>	<u>12,000</u>	<u>80,012</u>	<u>5,156</u>
<b>TOTAL CASH ASSETS, CASH EQUIVALENTS AND INVESTMENTS</b>	<u>88,437</u>	<u>12,000</u>	<u>88,599</u>	<u>5,156</u>
<b>Financial assets at fair value through the profit and loss</b>				
NCD's, FRN's (with maturities > 3 months)	2,002	–	2,012	–
<b>Total</b>	<u>2,002</u>	<u>–</u>	<u>2,012</u>	<u>–</u>
<b>Financial assets at amortised cost</b>				
Long term deposits	78,000	12,000	78,000	5,000
<b>Total</b>	<u>78,000</u>	<u>12,000</u>	<u>78,000</u>	<u>5,000</u>
<b>Financial assets at fair value through other comprehensive income</b>				
Unlisted equity securities	–	–	–	156
<b>Total</b>	<u>–</u>	<u>–</u>	<u>–</u>	<u>156</u>

**Accounting policy for investments**

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

**Financial assets**

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 7(b). Investments (continued)

**Classification**

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit and loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

**Amortised cost**

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables, term deposits and cash and cash equivalents in the Statement of Financial Position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on de-recognition are recognised in profit or loss.

**Fair value through other comprehensive income – equity instruments**

Council has shares in Southern Phone Company Limited over which it does not have significant influence nor control. Council has made an irrevocable election to classify this equity investment as fair value through other comprehensive income as they are not held for trading purposes.

This investment is carried at fair value with changes in fair value recognised in other comprehensive income (financial asset reserve). On disposal any balance in the financial asset reserve is transferred to accumulated surplus and is not reclassified to profit or loss.

Other net gains and losses excluding dividends are recognised in Other Comprehensive Income Statement.

**Financial assets through profit or loss**

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Council's financial assets measured at fair value through profit or loss comprise investments in FRNs and NCDs in the Statement of Financial Position.

## Note 7(c). Restricted cash, cash equivalents and investments

\$ '000	2020		2019	
	Current	Non-current	Current	Non-current
<b>Total cash, cash equivalents and investments</b>	<b>88,437</b>	<b>12,000</b>	<b>88,599</b>	<b>5,156</b>
<b>attributable to:</b>				
External restrictions	66,162	12,000	70,199	5,156
Internal restrictions	20,119	–	17,220	–
Unrestricted	2,156	–	1,180	–
	<b>88,437</b>	<b>12,000</b>	<b>88,599</b>	<b>5,156</b>
<b>\$ '000</b>			<b>2020</b>	<b>2019</b>

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 7(c). Restricted cash, cash equivalents and investments (continued)

\$ '000	2020	2019
<b>Details of restrictions</b>		
<b>External restrictions – included in liabilities</b>		
Specific purpose unexpended grants – general fund (2020 only)	2,871	–
Specific purpose unexpended loans – water	138	138
Employee leave entitlements – domestic waste	293	276
Employee leave entitlements – sewerage	622	605
Employee leave entitlements – water	692	649
Specific purpose unexpended grants – water fund (2020 only)	60	–
Specific purpose unexpended grants – domestic waste fund (2020 only)	69	–
<b>External restrictions – included in liabilities</b>	<b>4,745</b>	<b>1,668</b>
<b>External restrictions – other</b>		
Developer contributions – general	3,966	6,507
Developer contributions – water fund	7,788	7,404
Developer contributions – sewer fund	7,467	5,974
Specific purpose unexpended grants (recognised as revenue) – general fund	14	4,835
Specific purpose unexpended grants (recognised as revenue) – water fund	–	85
Water supplies	19,246	20,568
Water supplies – incomplete works	3,114	1,566
Sewerage services	17,149	17,457
Sewerage services – incomplete works	12,526	7,372
Domestic waste management	2,147	1,198
Specific purpose unexpended grants – DWM	–	721
<b>External restrictions – other</b>	<b>73,417</b>	<b>73,687</b>
<b>Total external restrictions</b>	<b>78,162</b>	<b>75,355</b>
<b>Internal restrictions</b>		
Plant and vehicle replacement	1,725	2,134
Employees leave entitlement	1,066	1,066
Asset management	–	60
Bridges	833	963
Buildings	241	(53)
Cemeteries	6	51
Collex/Veolia host fee	1,288	911
Community assistance scheme	226	230
Election reserve	120	80
Energy efficiency	5	5
Environment	1,455	1,001
Financial Assistance Grant	2,724	2,632
Gallery	18	96
Insurance rebates	128	137
Library development	206	346
Local roads/infrastructure	422	1,579
Marulan hall	138	138
Museums	681	1,343
Outdoor pool renewal	742	1,078
Performing arts	3,189	885
Proceeds from land sales	620	120
Public entertainment venue	509	509
Risk management	269	200

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 7(c). Restricted cash, cash equivalents and investments (continued)**

<b>\$ '000</b>	<b>2020</b>	<b>2019</b>
Social plan	33	61
Special projects	2,052	25
Strategic planning	399	308
Technology	324	93
Tip replacement	263	263
Tourism	74	100
Training	100	131
Open Space	-	400
Printers	120	-
Landscaped Areas	89	278
Other	54	50
<b>Total internal restrictions</b>	<b>20,119</b>	<b>17,220</b>
<b>TOTAL RESTRICTIONS</b>	<b>98,281</b>	<b>92,575</b>

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 8. Receivables

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Purpose</b>				
Rates and annual charges	1,264	56	1,019	55
Interest and extra charges	39	–	29	–
User charges and fees	1,177	–	1,062	–
Accrued revenues				
– Interest on investments	325	–	880	–
– Other income accruals	1,844	–	2,054	–
Net investment in finance lease	–	–	–	–
Government grants and subsidies	2,250	–	1,199	–
Net GST receivable	450	–	1,234	–
<b>Total</b>	<b>7,349</b>	<b>56</b>	<b>7,477</b>	<b>55</b>
<b>Less: provision of impairment</b>				
Rates and annual charges	(34)	–	(33)	–
User charges and fees	(39)	–	(19)	–
Other debtors	(6)	–	(14)	–
<b>Total provision for impairment – receivables</b>	<b>(79)</b>	<b>–</b>	<b>(66)</b>	<b>–</b>
<b>TOTAL NET RECEIVABLES</b>	<b>7,270</b>	<b>56</b>	<b>7,411</b>	<b>55</b>
<b>Externally restricted receivables</b>				
<b>Water supply</b>				
– Rates and availability charges	107	–	101	–
– Other	1,305	–	1,563	–
<b>Sewerage services</b>				
– Rates and availability charges	363	–	370	–
– Other	402	–	631	–
<b>Domestic waste management</b>	94	–	76	–
<b>Total external restrictions</b>	<b>2,271</b>	<b>–</b>	<b>2,741</b>	<b>–</b>
<b>Unrestricted receivables</b>	<b>4,999</b>	<b>56</b>	<b>4,670</b>	<b>55</b>
<b>TOTAL NET RECEIVABLES</b>	<b>7,270</b>	<b>56</b>	<b>7,411</b>	<b>55</b>

\$ '000	2020	2019
<b>Movement in provision for impairment of receivables</b>		
Balance at the beginning of the year (calculated in accordance with AASB 139)	66	66
+ new provisions recognised during the year	13	–
<b>Balance at the end of the year</b>	<b>79</b>	<b>66</b>

**Accounting policy for receivables****Recognition and measurement**

Receivables are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets.

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## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 8. Receivables (continued)

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

##### **Impairment**

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presentation that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings, or when the receivables are over 1 year past due, whichever occurs first. None of the receivables that have been written off are subject to enforcement activity.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 9. Inventories and other assets

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>(a) Inventories</b>				
<b>(i) Inventories at cost</b>				
Stores and materials	291	–	273	–
<b>Total inventories at cost</b>	<b>291</b>	<b>–</b>	<b>273</b>	<b>–</b>
<b>TOTAL INVENTORIES</b>	<b>291</b>	<b>–</b>	<b>273</b>	<b>–</b>
<b>(b) Other assets</b>				
Prepayments	325	–	330	–
<b>TOTAL OTHER ASSETS</b>	<b>325</b>	<b>–</b>	<b>330</b>	<b>–</b>

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Total externally restricted assets</b>	–	–	–	–
<b>Total internally restricted assets</b>	–	–	–	–
<b>Total unrestricted assets</b>	<b>616</b>	<b>–</b>	<b>603</b>	<b>–</b>
<b>TOTAL INVENTORIES AND OTHER ASSETS</b>	<b>616</b>	<b>–</b>	<b>603</b>	<b>–</b>

**Accounting policy for inventories and other assets****Raw materials and stores, work in progress and finished goods**

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

**Land held for resale/capitalisation of borrowing costs**

Land held for resale is stated at the lower of cost and net realisable value. Cost is assigned by specific identification and includes the cost of acquisition, and development and borrowing costs during development. When development is completed, borrowing costs and other holding charges are expensed as incurred.

Borrowing costs included in the cost of land held for resale are those costs that would have been avoided if the expenditure on the acquisition and development of the land had not been made. Borrowing costs incurred while active development is interrupted for extended periods are recognised as expenses.

## Note 10. Non-current assets classified as held for sale

## (i) Non-current assets and disposal group assets

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Non-current assets 'held for sale'</b>				
Land	450	–	1,032	–
Buildings	18	–	149	–

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 10. Non-current assets classified as held for sale (continued)

<b>Total non-current assets 'held for sale'</b>	468	–	1,181	–
<b>TOTAL NON-CURRENT ASSETS CLASSIFIED AS 'HELD FOR SALE'</b>	<b>468</b>	<b>–</b>	<b>1,181</b>	<b>–</b>

(ii) Details of assets and disposal groups

Comprising 2/1 Dossie Street land and minor ancillary nursery buildings which will be presented to the market during the 2021 financial year.

(iii) Reconciliation of non-current assets 'held for sale' and disposal groups – i.e. discontinued operations

\$ '000	2020 Assets 'held for sale'	2019 Assets 'held for sale'
<b>Opening balance</b>	1,181	1,004
Less: carrying value of assets/operations sold	(713)	–
<b>Balance still unsold after 12 months:</b>	<b>468</b>	<b>1,004</b>
<u>Plus new transfers in:</u>		
– Assets 'held for sale'	–	177
<b>Closing balance of 'held for sale' non-current assets and operations</b>	<b>468</b>	<b>1,181</b>

**Accounting policy for non-current assets classified as held for sale**

Non-current assets (or disposal groups) are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continued use. They are measured at the lower of their carrying amount and fair value less costs to sell, except for assets such as assets arising from employee benefits; financial assets; and investment properties that are carried at fair value.

An impairment loss is recognised for any initial or subsequent write-down of the asset (or disposal group) to fair value less costs to sell. A gain is recognised for any subsequent increases in fair value less costs to sell an asset (or disposal group), but not in excess of any cumulative impairment loss previously recognised. A gain or loss not previously recognised by the date of the sale of the non-current asset (or disposal group) is recognised at the date of de-recognition.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements  
for the year ended 30 June 2020

Note 11(a). Infrastructure, property, plant and equipment

	as at 30/06/19			Asset movements during the reporting period							as at 30/06/20		
	Gross carrying amount	Accumulated depreciation	Net carrying amount	Additions renewals <sup>1</sup>	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Revaluation decrements to equity (ARR)	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation	Net carrying amount
<b>\$ '000</b>													
Capital work in progress	12,862	-	12,862	-	15,593	-	-	(7,309)	-	-	21,146	-	21,146
Plant and equipment	18,154	(10,467)	7,687	24	3,279	(283)	(1,027)	-	-	-	21,561	(11,881)	9,680
Office equipment	4,053	(1,827)	2,226	367	168	-	(677)	79	-	-	4,667	(2,504)	2,163
Furniture and fittings	1,293	(930)	363	-	11	-	(57)	-	-	-	1,304	(987)	317
<b>Land:</b>													
- Operational land	21,595	-	21,595	-	-	-	-	-	-	-	21,595	-	21,595
- Community land	18,673	-	18,673	-	406	-	-	-	-	-	19,079	-	19,079
- Land under roads (post 30/6/08)	83	-	83	-	21	-	-	-	-	-	104	-	104
Land improvements – depreciable	2,190	(529)	1,661	-	-	-	(57)	-	-	-	2,191	(587)	1,604
<b>Infrastructure:</b>													
- Buildings – non-specialised	83,213	(40,226)	42,987	345	1,712	-	(1,679)	1,873	-	-	87,143	(41,905)	45,238
- Other structures	5,706	(1,844)	3,862	562	-	-	(217)	392	-	-	6,660	(2,061)	4,599
- Roads	577,338	(158,945)	418,393	3,728	1,028	(462)	(7,467)	2,150	-	37,607	641,634	(186,657)	454,977
- Bridges	45,349	(14,593)	30,756	-	44	(85)	(454)	-	-	77,593	143,187	(35,333)	107,854
- Footpaths	16,424	(2,802)	13,622	-	750	-	(208)	13	-	22,031	44,443	(8,235)	36,208
- Stormwater drainage	96,796	(31,079)	65,717	181	701	(1)	(977)	372	-	40,161	145,392	(39,238)	106,154
- Water supply network	310,845	(101,105)	209,740	2,953	810	-	(2,935)	388	(13,465)	-	294,786	(97,295)	197,491
- Sewerage network	182,807	(67,192)	115,615	2,367	1,050	-	(2,239)	255	(7,524)	-	174,445	(64,921)	109,524
- Swimming pools	1,331	(561)	770	-	-	-	(56)	-	-	-	1,331	(617)	714
- Other open space/recreational assets	4,070	(1,707)	2,363	1,906	706	-	(236)	1,787	-	-	8,470	(1,944)	6,526
<b>Other assets:</b>													
- Library books	1,076	(686)	390	-	119	-	(117)	-	-	-	1,194	(802)	392
- Other	455	(82)	373	162	104	-	(42)	-	-	-	721	(124)	597
<b>Reinstatement, rehabilitation and restoration assets (refer Note 17):</b>													
- Tip assets	4,538	(2,087)	2,451	-	-	-	(184)	-	-	-	4,538	(2,271)	2,267
- Quarry assets	282	(76)	206	-	-	-	(14)	-	-	-	282	(90)	192
<b>Total Infrastructure, property, plant and equipment</b>	<b>1,409,133</b>	<b>(436,738)</b>	<b>972,395</b>	<b>12,595</b>	<b>26,502</b>	<b>(831)</b>	<b>(18,643)</b>	<b>-</b>	<b>(20,989)</b>	<b>177,392</b>	<b>1,645,873</b>	<b>(497,452)</b>	<b>1,148,421</b>

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements  
for the year ended 30 June 2020

Note 11(a). Infrastructure, property, plant and equipment (continued)

	as at 30/06/18			Asset movements during the reporting period									as at 30/06/19		
	Gross carrying amount	Accumulated depreciation	Net carrying amount	Additions renewals <sup>(1)</sup>	Additions new assets	Carrying value of disposals	Depreciation expense	WIP transfers	Adjustments and transfers	Tfrs from/(to) 'held for sale' category	Tfrs from/(to) investment properties	Revaluation increments to equity (ARR)	Gross carrying amount	Accumulated depreciation	Net carrying amount
<b>\$ '000</b>															
Capital work in progress	28,831	-	28,831	4,077	6,273	-	-	(26,319)	-	-	-	-	12,862	-	12,862
Plant and equipment	18,103	(10,686)	7,417	1,456	53	(267)	(972)	-	-	-	-	-	18,154	(10,467)	7,687
Office equipment	4,285	(2,274)	2,011	547	266	(1)	(597)	-	-	-	-	-	4,053	(1,827)	2,226
Furniture and fittings	1,263	(877)	386	21	10	-	(54)	-	-	-	-	-	1,293	(930)	363
<b>Land:</b>															
- Operational land	22,105	-	22,105	-	-	(340)	-	-	-	(170)	-	-	21,595	-	21,595
- Community land	18,859	-	18,859	-	-	(69)	-	-	-	(7)	(110)	-	18,673	-	18,673
- Land under roads (post 30/6/08)	83	-	83	-	-	-	-	-	-	-	-	-	83	-	83
Land improvements – depreciable	2,190	(466)	1,724	-	-	-	(63)	-	-	-	-	-	2,190	(529)	1,661
<b>Infrastructure:</b>															
- Buildings – non-specialised	82,987	(39,009)	43,978	517	295	(233)	(1,584)	14	-	-	-	-	83,213	(40,226)	42,987
- Other structures	5,318	(1,671)	3,647	82	246	-	(173)	60	-	-	-	-	5,706	(1,844)	3,862
- Roads	575,236	(154,772)	420,464	4,639	2,235	(3,699)	(7,199)	1,953	-	-	-	-	577,338	(158,945)	418,393
- Bridges	44,157	(14,151)	30,006	-	226	-	(443)	967	-	-	-	-	45,349	(14,593)	30,756
- Footpaths	16,006	(2,606)	13,400	111	284	(16)	(203)	46	-	-	-	-	16,424	(2,802)	13,622
- Stormwater drainage	94,994	(30,138)	64,856	-	1,595	-	(941)	207	-	-	-	-	96,796	(31,079)	65,717
- Water supply network	304,045	(97,137)	206,908	2,748	415	(476)	(3,146)	-	-	-	3,291	-	310,845	(101,105)	209,740
- Sewerage network	166,939	(79,230)	87,709	5,395	827	(1,557)	(1,605)	23,055	-	-	1,791	-	182,807	(67,192)	115,615
- Swimming pools	1,302	(506)	796	28	-	-	(54)	-	-	-	-	-	1,331	(561)	770
- Other open space/recreational assets	3,808	(1,510)	2,298	80	166	-	(198)	17	-	-	-	-	4,070	(1,707)	2,363
<b>Other assets:</b>															
- Library books	967	(540)	427	110	-	-	(147)	-	-	-	-	-	1,076	(686)	390
- Other	344	(63)	281	47	64	-	(19)	-	-	-	-	-	455	(82)	373
<b>Reinstatement, rehabilitation and restoration assets (refer Note 17):</b>															
- Tip assets	4,538	(1,903)	2,635	-	-	-	(184)	-	-	-	-	-	4,538	(2,087)	2,451
- Quarry assets	150	(69)	81	-	-	-	(7)	-	132	-	-	-	282	(76)	206
<b>Total Infrastructure, property, plant and equipment</b>	<b>1,396,510</b>	<b>(437,608)</b>	<b>958,902</b>	<b>19,858</b>	<b>12,955</b>	<b>(6,658)</b>	<b>(17,589)</b>	<b>-</b>	<b>132</b>	<b>(177)</b>	<b>(110)</b>	<b>5,082</b>	<b>1,409,133</b>	<b>(436,738)</b>	<b>972,395</b>

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 11(a). Infrastructure, property, plant and equipment (continued)

**Accounting policy for infrastructure, property, plant and equipment**

Infrastructure, property, plant and equipment are held at fair value. Independent valuations are performed at least every five years, however the carrying amount of assets is assessed at each reporting date to confirm that it is not materially different from current fair value.

Water and sewerage network assets are indexed at each reporting period in accordance with the Rates Reference Manual issued by Crown Lands and Water (CLAW).

Increases in the carrying amounts arising on revaluation are credited to the revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Land is not depreciated. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

<b>Plant and equipment</b>	Years	<b>Other equipment</b>	Years
Office equipment	5 to 10	Playground equipment	5 to 15
Office furniture	10 to 20	Benches, seats etc.	10 to 20
Computer equipment	4		
Vehicles	5 to 8	<b>Buildings</b>	
Heavy plant/road making equipment	5 to 8	Buildings: masonry	50 to 100
Other plant and equipment	5 to 15	Buildings: other	20 to 40
<b>Water and sewer assets</b>		<b>Stormwater assets</b>	
Dams and reservoirs	80 to 100	Drains	80 to 100
Bores	20 to 40	Culverts	50 to 80
Reticulation pipes: PVC	70 to 80	Flood control structures	80 to 100
Reticulation pipes: other	25 to 75		
Pumps and telemetry	15 to 20		
<b>Transportation assets</b>		<b>Other infrastructure assets</b>	
Sealed roads: surface	20	Bulk earthworks	20
Sealed roads: structure	50	Swimming pools	50
Unsealed roads	20	Unsealed roads	20
Bridge: concrete	100	Other open space/recreational assets	20
Bridge: other	50	Other infrastructure	20
Road pavements	60		
Kerb, gutter and footpaths	40		

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Income Statement.

**Land under roads**

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008 in accordance with AASB 1051 Land Under Roads.

Land under roads acquired after 1 July 2008 is recognised in accordance with AASB 116 Property, Plant and Equipment.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 11(a). Infrastructure, property, plant and equipment (continued)**

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**Crown reserves**

Crown reserves under Council's care and control are recognised as assets of the council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

**Rural Fire Service assets**

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed". Until such time as discussions on this matter have concluded and the legislation changed, Council will recognise rural fire service assets including land and buildings.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 11(b). Externally restricted infrastructure, property, plant and equipment

\$ '000	as at 30/06/20			as at 30/06/19		
	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount	Gross carrying amount	Accumulated depn. and impairment	Net carrying amount
<b>Water supply</b>						
WIP	360	-	360	554	-	554
Plant and equipment	366	262	104	513	383	130
Furniture and fittings	4	4	-	4	4	-
Land						
- Operational land	2,089	-	2,089	2,137	-	2,137
- Improvements – depreciable	397	130	267	397	122	275
Buildings	1,310	956	354	1,310	940	370
Other structures	18	14	4	18	13	5
Infrastructure	294,786	97,294	197,492	310,844	101,105	209,739
<b>Total water supply</b>	<b>299,330</b>	<b>98,660</b>	<b>200,670</b>	<b>315,777</b>	<b>102,567</b>	<b>213,210</b>
<b>Sewerage services</b>						
WIP	484	-	484	340	-	340
Plant and equipment	325	278	47	368	307	61
Furniture and fittings	5	5	-	5	5	-
Land						
- Operational land	6,645	-	6,645	6,645	-	6,645
- Community land	143	-	143	143	-	143
Buildings	1,992	1,636	356	1,992	1,611	381
Other structures	35	26	9	35	25	10
Infrastructure	174,445	64,922	109,523	182,806	67,192	115,614
<b>Total sewerage services</b>	<b>184,074</b>	<b>66,867</b>	<b>117,207</b>	<b>192,334</b>	<b>69,140</b>	<b>123,194</b>
<b>Domestic waste management</b>						
Plant and equipment	8	8	-	8	8	-
Other structures	29	12	17	29	11	18
<b>Total DWM</b>	<b>37</b>	<b>20</b>	<b>17</b>	<b>37</b>	<b>19</b>	<b>18</b>
<b>TOTAL RESTRICTED IPP&amp;E</b>	<b>483,441</b>	<b>165,547</b>	<b>317,894</b>	<b>508,148</b>	<b>171,726</b>	<b>336,422</b>

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 12. Investment properties

\$ '000	2020	2019
<b>Owned investment property</b>		
Investment property on hand at fair value	4,158	4,300
<b>Total owned investment property</b>	<b>4,158</b>	<b>4,300</b>

(a) Reconciliation – owned investment property

**Reconciliation of annual movement:**

<b>Opening balance</b>	4,300	4,150
– Capitalised expenditure – this year	8	168
– Net gain/(loss) from fair value adjustments	(150)	(128)
– Transfers from/(to) owner occupied (Note 11)	–	110
<b>CLOSING BALANCE – OWNED INVESTMENT PROPERTY</b>	<b>4,158</b>	<b>4,300</b>

(b) Valuation basis

Valuation basis

The basis of valuation of investment property is fair value, being the amounts for which the properties could be exchanged between willing parties in arms length transaction, based on current prices in an active market for similar properties in the same location and condition and subject to similar leases.

The 2020 revaluations were based on independent assessments made by: Scott Fullarton Valuations Pty Ltd, Director Scott Fullarton. FAPI, Certified Practising Valuer, Registered Valuer No. 2144.

(c) Contractual obligations at reporting date (2019 only)

Refer to Note 18 for disclosures relating to any capital and service obligations that have been contracted.

\$ '000	2020	2019
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(d) Leasing arrangements – Council as lessor (2019 only)

The investment properties are leased to tenants under long-term operating leases with rentals payable monthly.

Future minimum lease payments receivable under non-cancellable investment property operating leases not recognised in the financial statements are receivable as follows:

Within 1 year	–	172
Later than 1 year but less than 5 years	–	748
Later than 5 years	–	204
<b>Total minimum lease payments receivable</b>	<b>–</b>	<b>1,124</b>

(e) Investment property income and expenditure – summary (2019 only)

**Rental income from investment property:**

– Minimum lease payments	–	246
<b>Net revenue contribution from investment property</b>	<b>–</b>	<b>246</b>

plus:

<b>Fair value movement for year</b>	–	(128)
<b>Total income attributable to investment property</b>	<b>–</b>	<b>118</b>

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 12. Investment properties (continued)

**Accounting policy for investment property**

Investment property, principally comprising freehold office buildings, is held for long-term rental yields and is not occupied by the Council. Changes in fair values are recorded in the Income Statement as a separate line item.

Properties that are under construction for future use as investment properties are regarded as investment property. These are also carried at fair value unless the fair value cannot yet be reliably determined. Where that is the case, the property will be accounted for at cost until either the fair value becomes reliably determinable or construction is complete.

## Note 13. Contract assets and liabilities

\$ '000		2020 Current	2020 Non-current
<b>(a) Contract assets</b>			
Construction of Transport assets		1,207	–
Construction of Open space assets		1,074	–
<b>Total Contract assets</b>		<b>2,281</b>	<b>–</b>

\$ '000	Notes	2020 Current	2020 Non-current
<b>(b) Contract liabilities</b>			
<b>Grants and contributions received in advance:</b>			
Unexpended capital grants (to construct Council controlled assets)	(i)	2,679	–
Unexpended operating grants (received prior to performance obligation being satisfied)	(ii)	321	–
<b>Total grants received in advance</b>		<b>3,000</b>	<b>–</b>
<b>User fees and charges received in advance:</b>			
Other		276	–
<b>Total user fees and charges received in advance</b>		<b>276</b>	<b>–</b>
<b>Total contract liabilities</b>		<b>3,276</b>	<b>–</b>

**Notes**

(i) Council has received funding to construct assets including sporting facilities, bridges, library and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 1058 being satisfied since the performance obligations are ongoing.

(iii) Upfront membership fees for the leisure centre do not meet the definition of a performance obligation and therefore the funds received are recorded as a contract liability on receipt and recognised as revenue over the expected average membership life.

\$ '000		2020 Current	2020 Non-current
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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 13. Contract assets and liabilities (continued)

\$ '000	2020 Current	2020 Non-current
<b>(i) Contract liabilities relating to restricted assets</b>		
<b>Externally restricted assets</b>		
Water	60	-
Unspent grants held as contract liabilities (excl. Water & Sewer)	2,940	-
<b>Contract liabilities relating to externally restricted assets</b>	<b>3,000</b>	<b>-</b>
<b>Total contract liabilities relating to restricted assets</b>	<b>3,000</b>	<b>-</b>
<b>Total contract liabilities relating to unrestricted assets</b>	<b>276</b>	<b>-</b>
<b>Total contract liabilities</b>	<b>3,276</b>	<b>-</b>

\$ '000	2020
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**(ii) Revenue recognised (during the financial year) from opening contract liability balances**

<b>Grants and contributions received in advance:</b>	
Capital grants (to construct Council controlled assets)	1,689
Operating grants (received prior to performance obligation being satisfied)	1,291
Capital contributions (to construct Council controlled assets)	-
Operating contributions (received prior to performance obligation being satisfied)	-
<b>User Fees and Charges received in advance:</b>	
Upfront fees – leisure centre	-
Other	172
<b>Total Revenue recognised during the financial year that was included in the contract liability balance at the beginning of the period</b>	<b>3,152</b>

**Significant changes in contract assets and liabilities**

The contract liabilities have arisen on adoption of AASB 15 and AASB 1058. Previously income received in advance was recognised for reciprocal contracts. The increase in a contract liability is primarily due to grants in the scope of AASB 15 and capital grants received by Council to acquire or construct assets which will be under Council's control. Previously, revenue was recognised on receipt of the funds.

**Accounting policy for contract assets and liabilities**

Where the amounts billed to customers are based on the achievement of various milestones established in the contract, the amounts recognised as revenue in a given period do not necessarily coincide with the amounts billed to or certified by the customer.

When a performance obligation is satisfied by transferring a promised good or service to the customer before the customer pays consideration or before the payment is due, Council presents the work in progress as a contract asset, unless the rights to that amount of consideration are unconditional, in which case Council recognises a receivable.

When an amount of consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

Note 14. Leases

The Council has applied AASB 16 using the modified retrospective (cumulative catch-up) method and therefore the comparative information has not been restated and continues to be reported under AASB 117 and related Interpretations.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 14. Leases (continued)**

**(i) Council as a lessee**

Council currently has a lease over part of a building that it utilises to run a community centre from. This property is located at 155 Auburn Street Goulburn. Information relating to this lease and associated balances and transactions is provided below:

**Terms and conditions of leases**

**Buildings**

Council currently has a lease over part of a building that it utilises to run a community centre from. This property is located at 155 Auburn Street Goulburn. The original lease term was for a period of 5 years and commenced on 1 July 2018. This lease allows for a renewal option for another 5 year period.

This lease contains an annual pricing mechanism based on either a 3% increase or CPI increase, whichever is greater, at each anniversary of the lease inception.

**Extension options**

Council included an option in this building lease to provide flexibility and certainty to Council operations and reduce costs of moving premises; and this extension option is at Council's discretion.

At commencement date and each subsequent reporting date, Council assesses where it is reasonably certain that the extension option will be exercised.

There are \$923k in potential future lease payments which are not included in lease liabilities as Council has assessed that the exercise of the option is not reasonably certain.

\$ '000	Buildings	Total
<b>(a) Right of use assets</b>		
Opening balance at 30 June 2019	-	-
Adoption of AASB 16 at 1 July 2019 – first time lease recognition	462	462
Depreciation charge	(136)	(136)
<b><u>RIGHT OF USE ASSETS</u></b>	<b><u>421</u></b>	<b><u>421</u></b>

\$ '000	2020 Current	2020 Non-current
<b>(b) Lease liabilities</b>		
Lease liabilities	148	254
<b><u>TOTAL LEASE LIABILITIES</u></b>	<b><u>148</u></b>	<b><u>254</u></b>

**(i) The maturity analysis**

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

\$ '000	< 1 year	1 – 5 years	> 5 years	Total	Total per Statement of Financial Position
Cash flows	144	254	-	398	402

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 14. Leases (continued)**

\$ '000	2020 Current	2020 Non-current
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\$ '000	2020
---------	------

**(c) Income Statement**

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

Interest on lease liabilities	2
Depreciation of right of use assets	136
	<b>138</b>

**(d) Statement of Cash Flows**

Total cash outflow for leases	(161)
	<b>(161)</b>

**(ii) Council as a lessor**

**(e) Operating leases**

Council leases out a number of properties. These leases have been classified as operating leases for financial reporting purposes and the assets are included as investment property (refer note 12) and/or IPP&E.

The amounts recognised in the Income Statement relating to operating leases where Council is a lessor are shown below:

\$ '000	2020
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**(i) Operating lease income**

**Investment properties**

Lease income (excluding variable lease payments not dependent on an index or rate)	322
--	-----

**Other lease income**

<b>Total income relating to operating leases</b>	<b>322</b>
--	------------

**(iv) Maturity analysis of contractual lease income**

Maturity analysis of future lease income receivable showing the undiscounted lease payments to be received after reporting date for operating leases:

< 1 year	260
1–2 years	244
2–3 years	243
3–4 years	46
<b>Total undiscounted contractual lease income receivable</b>	<b>793</b>

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 14. Leases (continued)

**Accounting policy**

When Council is a lessor, the lease is classified as either an operating or finance lease at inception date, based on whether substantially all of the risks and rewards incidental to ownership of the asset have been transferred to the lessee. If the risks and rewards have been transferred then the lease is classified as a finance lease, otherwise it is an operating lease.

When Council has a sub-lease over an asset and is the intermediate lessor then the head lease and sub-lease are accounted for separately. The classification of the sub-lease is based on the right-of-use asset which arises from the head lease rather than the useful life of the underlying asset.

If the lease contains lease and non-lease components then the non-lease components are accounted for in accordance with AASB 15 *Revenue from Contracts with Customers*.

The lease income is recognised on a straight-line basis over the lease term.

Council has concluded that the low value exception amount to be applied is \$10,000 and below.

Note 15. Payables and borrowings

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Payables</b>				
Goods and services – operating expenditure	1,660	–	570	–
Goods and services – capital expenditure	2,640	–	2,284	–
Accrued expenses:				
– Borrowings	173	–	184	–
– Salaries and wages	744	–	599	–
– Other expenditure accruals	520	–	3,061	–
Security bonds, deposits and retentions	1,007	–	1,189	–
Other	3	–	6	–
Government departments and agencies	625	–	–	–
Prepaid rates	1,367	–	–	–
<b>Total payables</b>	<b>8,739</b>	<b>–</b>	<b>7,893</b>	<b>–</b>
<b>Income received in advance (2019 only)</b>				
Payments received in advance	–	–	1,305	–
<b>Total income received in advance</b>	<b>–</b>	<b>–</b>	<b>1,305</b>	<b>–</b>
<b>Borrowings</b>				
Loans – secured <sup>1</sup>	1,652	17,477	1,693	19,129
<b>Total borrowings</b>	<b>1,652</b>	<b>17,477</b>	<b>1,693</b>	<b>19,129</b>
<b>TOTAL PAYABLES AND BORROWINGS</b>	<b>10,391</b>	<b>17,477</b>	<b>10,891</b>	<b>19,129</b>

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note 20.

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
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**(a) Payables and borrowings relating to restricted assets**

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 15. Payables and borrowings (continued)

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Externally restricted assets</b>				
Water	1,310	12,588	1,991	13,102
Sewer	1,511	2,889	1,369	3,434
Domestic waste management	134	–	56	–
Payables and borrowings relating to externally restricted assets	2,955	15,477	3,416	16,536
<b>Total payables and borrowings relating to restricted assets</b>	<b>2,955</b>	<b>15,477</b>	<b>3,416</b>	<b>16,536</b>
<b>Total payables and borrowings relating to unrestricted assets</b>	<b>7,436</b>	<b>2,000</b>	<b>7,560</b>	<b>2,593</b>
<b><u>TOTAL PAYABLES AND BORROWINGS</u></b>	<b>10,391</b>	<b>17,477</b>	<b>10,976</b>	<b>19,129</b>

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 15. Payables and borrowings (continued)

<b>\$ '000</b>	<b>2020</b>	<b>2019</b>
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**(b) Current payables and borrowings not anticipated to be settled within the next twelve months**

The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.

Payables – security bonds, deposits and retentions	755	884
<b>Total payables and borrowings</b>	<b>755</b>	<b>884</b>

**(c) Changes in liabilities arising from financing activities**

	as at 30/06/19		Non-cash changes				as at 30/06/20
	Opening Balance	Cash flows	Acquisition	Fair value changes	Acquisition due to change in accounting policy	Other non-cash movement	Closing balance
<b>\$ '000</b>							
Loans – secured	20,822	(1,693)	–	–	–	–	19,129
Lease liabilities	–	95	–	–	307	–	402
<b>TOTAL</b>	<b>20,822</b>	<b>(1,598)</b>	<b>–</b>	<b>–</b>	<b>307</b>	<b>–</b>	<b>19,531</b>

	as at 30/06/18		Non-cash changes			as at 30/06/19
	Opening Balance	Cash flows	Acquisition	Fair value changes	Other non-cash movement	Closing balance
<b>\$ '000</b>						
Loans – secured	22,450	(1,628)	–	–	–	20,822
<b>TOTAL</b>	<b>22,450</b>	<b>(1,628)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>20,822</b>

<b>\$ '000</b>	<b>2020</b>	<b>2019</b>
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**(d) Financing arrangements**

**(i) Unrestricted access was available at balance date to the following lines of credit:**

Credit cards/purchase cards	110	110
<b>Total financing arrangements</b>	<b>110</b>	<b>110</b>

**Undrawn facilities as at balance date:**

– Credit cards/purchase cards	110	110
<b>Total undrawn financing arrangements</b>	<b>110</b>	<b>110</b>

**Additional financing arrangements information**

**Breaches and defaults**

During the current and prior year, there were no defaults or breaches on any of the loans.

**Security over loans**

Loans are secured over future cash flows.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 15. Payables and borrowings (continued)****Accounting policy for payables and borrowings**

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

The financial liabilities of the Council comprise trade payables, bank and other loans and finance lease liabilities.

**Payables**

These amounts represent liabilities for goods and services provided to the council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

**Borrowings**

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Income Statement over the period of the borrowings using the effective-interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the drawdown occurs. To the extent that there is no evidence that it is probable that some or all of the facility will be drawn down, the fee is capitalised as a prepayment for liquidity services and amortised over the period of the facility to which it relates.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or finance cost.

Borrowings are classified as current liabilities unless Council has an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 16. Provisions

\$ '000	2020 Current	2020 Non-current	2019 Current	2019 Non-current
<b>Provisions</b>				
<b>Employee benefits</b>				
Annual leave	2,396	–	2,060	–
Sick leave	40	–	43	–
Long service leave	5,471	703	4,941	674
Other leave	38	–	29	–
<b>Sub-total – aggregate employee benefits</b>	<b>7,945</b>	<b>703</b>	<b>7,073</b>	<b>674</b>
<b>Asset remediation/restoration:</b>				
Goulburn tip	–	6,505	–	6,436
Gravel pits	–	440	–	434
<b>Sub-total – asset remediation/restoration</b>	<b>–</b>	<b>6,945</b>	<b>–</b>	<b>6,870</b>
<b>TOTAL PROVISIONS</b>	<b>7,945</b>	<b>7,648</b>	<b>7,073</b>	<b>7,544</b>

(a) Provisions relating to restricted assets

<b>Externally restricted assets</b>				
Water	655	37	584	64
Sewer	592	30	550	55
Domestic waste management	279	14	251	25
Provisions relating to externally restricted assets	1,526	81	1,385	144
<b>Total provisions relating to restricted assets</b>	<b>1,526</b>	<b>81</b>	<b>1,385</b>	<b>144</b>
<b>Total provisions relating to unrestricted assets</b>	<b>6,419</b>	<b>7,567</b>	<b>5,688</b>	<b>7,400</b>
<b>TOTAL PROVISIONS</b>	<b>7,945</b>	<b>7,648</b>	<b>7,073</b>	<b>7,544</b>

\$ '000	2020	2019
---------	------	------

(b) Current provisions not anticipated to be settled within the next twelve months

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Provisions – employees benefits	5,483	4,881
	<u>5,483</u>	<u>4,881</u>

(c) Description of and movements in provisions

\$ '000	ELE provisions				Total
	Annual leave	Sick leave	Long service leave	Other employee benefits	
<b>2020</b>					
At beginning of year	2,060	43	5,615	29	7,747
Additional provisions	1,566	(5)	1,340	60	2,961

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 16. Provisions (continued)

\$ '000	ELE provisions				Total
	Annual leave	Sick leave	Long service leave	Other employee benefits	
Amounts used (payments)	(1,318)	(1)	(1,195)	(52)	(2,566)
Remeasurement effects	88	3	414	-	505
Other	-	-	-	1	1
<b>Total ELE provisions at end of year</b>	<b>2,396</b>	<b>40</b>	<b>6,174</b>	<b>38</b>	<b>8,648</b>
<b>2019</b>					
At beginning of year	1,760	59	4,677	22	6,518
Additional provisions	1,773	(2)	2,024	7	3,802
Amounts used (payments)	(1,547)	(17)	(1,479)	-	(3,043)
Remeasurement effects	74	3	393	-	470
<b>Total ELE provisions at end of year</b>	<b>2,060</b>	<b>43</b>	<b>5,615</b>	<b>29</b>	<b>7,747</b>

\$ '000	Other provisions	
	Asset remediation	Total
<b>2020</b>		
At beginning of year	6,870	6,870
Unwinding of discount	75	75
<b>Total other provisions at end of year</b>	<b>6,945</b>	<b>6,945</b>
<b>2019</b>		
At beginning of year	6,639	6,639
Remeasurement effects	132	132
Unwinding of discount	99	99
<b>Total other provisions at end of year</b>	<b>6,870</b>	<b>6,870</b>

## Nature and purpose of non-employee benefit provisions

## Asset remediation

Council has a legal/public obligation to make, restore, rehabilitate and reinstate the council tip and quarry.

## Accounting policy for provisions

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

## Employee benefits

## Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid

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## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 16. Provisions (continued)

when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

##### Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

##### On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

The obligations are presented as current liabilities in the Statement of Financial Position if the Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

##### Provisions for close-down and restoration, and environmental clean-up costs – tips and quarries

	Provision \$000	Years to remediation
Goulburn Tip	\$5,687	12
Marulan Tip	\$818	30
Gravel Pits	\$440	1 to 20

##### Restoration

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs.

Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The costs are estimated on the basis of a closure plan. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

##### Rehabilitation

Where rehabilitation is conducted systematically over the life of the operation, rather than at the time of closure, provision is made for the estimated outstanding continuous rehabilitation work at each reporting date, and the cost is charged to the Income Statement.

Provision is made for the estimated present value of the costs of environmental clean-up obligations outstanding at the reporting date. These costs are charged to the Income Statement. Movements in the environmental clean-up provisions are presented as an operating cost, except for the unwinding of the discount which is shown as a borrowing cost.

Remediation procedures generally commence soon after the time the damage, remediation process, and estimated remediation costs become known, but may continue for many years depending on the nature of the disturbance and the remediation techniques.

As noted above, the ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 16. Provisions (continued)**

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

Close-down and restoration costs are a normal consequence of tip and quarry operations, and the majority of close-down and restoration expenditure is incurred at the end of the life of the operations. Although the ultimate cost to be incurred is uncertain, Council estimates the respective costs based on feasibility and engineering studies using current restoration standards and techniques.

**Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors****Nature and purpose of reserves****Infrastructure, property, plant and equipment revaluation reserve**

The infrastructure, property, plant and equipment revaluation reserve is used to record increments / decrements of non-current asset values due to their revaluation.

**Other reserves**

The value of equity Council holds in Southern Phone Company Limited (2019 only).

**(ii) AASB 15 and AASB 1058**

The following approach has been applied on transition to AASB 15 and AASB 1058:

- Council has not adopted the completed contract expedient and therefore has not excluded revenue which was fully recognised in previous years in accordance with the former accounting standards and pronouncements
- Council has retrospectively restated contracts for modifications that occurred before 1 July 2019 unless such contract modification were minor.

**Costs incurred in fulfilling customer contracts**

Prior to adopting AASB 15 Council would recognise direct costs associated with fulfilling customer contracts as expenses when incurred, as they did not qualify for recognition as assets under any other accounting standards. Under AASB 15, as these costs relate directly to the contracts, generate resources used in satisfying the contracts, and are expected to be recovered, they are capitalised as 'costs to fulfil a contract' assets and released through profit and loss on the same basis as the revenue is recognised.

**Upfront fees – Council leisure centre**

Prior to adopting AASB 15, the Council recognised membership joining fees on receipt. Under AASB 15, since the fees do not relate to a performance obligation, they are combined with other goods and services transferred to the customer and therefore they are now spread over the expected life of the contract with the customer (i.e the membership life).

**Revenue recognition from contract modifications**

In relation to contract modifications, AASB 15 requires customer approval, which is a more prudent criteria than the probability requirement in the previous standards and has resulted in deferral of revenue where unapproved works have been performed.

**Transfer of control to a customer – over time or at a point in time**

AASB 15 has specific criteria regarding whether control is transferred over time or at a point in time. The entity has reviewed its contracts and concluded that the criteria for recognition over time is not met in some circumstances. In such cases, revenue and related production costs will be recognised at the delivery of each separate performance obligation instead of over the contract using a single margin.

**Licences**

Council has reviewed the licences it grants and considers that all licences are either short-term or low value and elects to recognise all revenue from licences up-front rather than spreading them over the life of the licence.

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

**Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)**

**Prepaid rates**

Under AASB 1004, rates were recorded as revenue at the earliest of receipt of the funds from the ratepayer and the beginning of the rating period. Under AASB 1058, prepaid rates are recognised as a financial liability until the beginning of the rating period.

**Grants – operating**

Under AASB 1004, most grant income was recognised as revenue on receipt. Under AASB 1058, where an agreement is enforceable and contains sufficiently specific performance obligations, the revenue is either recognised over time as the work is performed, or recognised at the point in time that the control of the services passes to the customer.

**Grants – capital**

Under AASB 1004, most grant monies were recorded as revenue on receipt. Under AASB 1058, where Council has received assets (including cash) to acquire or construct a non-financial asset, the asset is to be controlled by Council and the contract is enforceable, then the asset is recognised as a contract liability on receipt and recorded as revenue as the performance obligation to acquire or construct the asset is completed.

**Changes in presentation**

In addition to the above changes in accounting policies, the Council has also amended the presentation of certain items to align them with the requirements of AASB 15 and AASB 1058:

- Movement of balances between receivables and contract assets.
- Additional line items of contract assets, contract cost assets and contract liabilities have been created.

\$ '000	Balance at 1 July 2019
<b>Opening contract balances at 1 July 2019</b>	
<b>Contract assets</b>	
– Under AASB 15	–
– Under AASB 1058	–
<b>Total Contract assets</b>	<u>–</u>
<b>Contract liabilities</b>	
– Under AASB 15	–
– Under AASB 1058	5,018
<b>Total Contract liabilities</b>	<u>5,018</u>

**Comparison of financial statement line items under AASB 15 compared to previous standards for the current year**

The following tables show the impact of adopting AASB 15 and AASB 1058 on the Council's financial statements for the year ended 30 June 2020.

**Statement of Financial Position**

\$ '000	Carrying amount per Statement of Financial Position under AASB 15 and AASB 1058	Reclassific- ation	Remeasur- ement	Carrying amount under previous revenue standards	Notes
<b>Current assets</b>					
Cash and cash equivalents	8,435	–	–	8,435	

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)

\$ '000	Carrying amount per Statement of Financial Position under AASB 15 and AASB 1058	Reclassific- ation	Remeasur- ement	Carrying amount under previous revenue standards	Notes
Investments	80,002	–	–	80,002	
Receivables	7,270	–	–	7,270	
Inventories	291	–	–	291	
Contract assets	2,281	–	–	2,281	
Other	325	–	–	325	
Current assets classified as 'held for sale'	468	–	–	468	
<b>Total current assets</b>	<b>99,072</b>	<b>–</b>	<b>–</b>	<b>99,072</b>	
<b>Current liabilities</b>					
Payables	8,739	–	–	8,739	
Contract liabilities	3,276	(276)	–	3,000	
Lease liabilities	148	–	–	148	
Borrowings	1,652	–	–	1,652	
Provisions	7,945	–	–	7,945	
<b>Total current liabilities</b>	<b>21,760</b>	<b>(276)</b>	<b>–</b>	<b>21,484</b>	
<b>Non-current assets</b>					
Investments	12,000	–	–	12,000	
Receivables	56	–	–	56	
Infrastructure, property, plant and equipment	1,148,421	–	–	1,148,421	
Investment property	4,158	–	–	4,158	
Right of use assets	421	–	–	421	
<b>Total non-current assets</b>	<b>1,165,056</b>	<b>–</b>	<b>–</b>	<b>1,165,056</b>	
<b>Non-current liabilities</b>					
Lease liabilities	254	–	–	254	
Borrowings	17,477	–	–	17,477	
Provisions	7,648	–	–	7,648	
<b>Total Non-current liabilities</b>	<b>25,379</b>	<b>–</b>	<b>–</b>	<b>25,379</b>	
<b>Net assets</b>	<b>1,216,989</b>	<b>276</b>	<b>–</b>	<b>1,217,265</b>	
<b>Equity</b>					
Accumulated surplus	411,335	276	–	411,611	
Revaluation reserves	805,654	–	–	805,654	
<b>Council equity interest</b>	<b>1,216,989</b>	<b>276</b>	<b>–</b>	<b>1,217,265</b>	
<b>Total equity</b>	<b>1,216,989</b>	<b>276</b>	<b>–</b>	<b>1,217,265</b>	

AASB 15 changes revenue recognition from the current "transfer of risks and rewards" model to a "transfer of control" model and AASB 1058 is expected to more closely reflect the economic reality of the underlying transaction and will replace the vast majority of AASB 1004 Contributions.

## Income Statement

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)

\$ '000	Income Statement and comprehensive income under AASB 15 and AASB 1058	Reclassification	Remeasurement	Income Statement and comprehensive income under previous revenue standards	Notes
<u>Income from continuing operations</u>					
Rates and annual charges	36,715	–	–	36,715	
User charges and fees	16,181	–	–	16,181	
Other revenues	1,670	(276)	–	1,394	
Grants and contributions provided for operating purposes	12,649	–	–	12,649	
Grants and contributions provided for capital purposes	22,390	–	–	22,390	
Interest and investment income	1,922	–	–	1,922	
Net gains from the disposal of assets	2,801	–	–	2,801	
Rental income	322	–	–	322	
<b>Total Income from continuing operations</b>	<b>94,650</b>	<b>(276)</b>	<b>–</b>	<b>94,374</b>	
<u>Expenses from continuing operations</u>					
Employee benefits and on-costs	24,567	–	–	24,567	
Borrowing costs	1,432	–	–	1,432	
Materials and contracts	13,458	–	–	13,458	
Depreciation and amortisation	18,779	–	–	18,779	
Other expenses	5,723	–	–	5,723	
Fair value decrement on investment properties	150	–	–	150	
<b>Total Expenses from continuing operations</b>	<b>64,109</b>	<b>–</b>	<b>–</b>	<b>64,109</b>	
<b>Total Operating result from continuing operations</b>	<b>30,541</b>	<b>(276)</b>	<b>–</b>	<b>30,265</b>	
<b>Net operating result for the year</b>	<b>30,541</b>	<b>(276)</b>	<b>–</b>	<b>30,265</b>	
<b>Total comprehensive income</b>	<b>186,944</b>	<b>–</b>	<b>–</b>	<b>186,944</b>	

AASB 15 changes revenue recognition from the current "transfer of risks and rewards" model to a "transfer of control" model and AASB 1058 is expected to more closely reflect the economic reality of the underlying transaction and will replace the vast majority of AASB 1004 Contributions.

## Adjustments to the current year figures for the year ended 30 June 2020

## Statement of Financial Position

\$ '000	Original Balance 1 July, 2019	Impact Increase/ (decrease)	Restated Balance 1 July, 2019
Contract assets	–	–	–
<b>Total assets</b>	<b>1,079,700</b>	<b>–</b>	<b>1,079,700</b>
Contract liabilities	–	5,018	5,018

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)

\$ '000	Original Balance 1 July, 2019	Impact Increase/ (decrease)	Restated Balance 1 July, 2019
<b>Total liabilities</b>	<b>44,637</b>	<b>5,018</b>	<b>49,655</b>
Accumulated surplus	385,656	(5,018)	380,638
<b>Total equity</b>	<b>1,035,063</b>	<b>(5,018)</b>	<b>1,030,045</b>

(iii) AASB 16 Leases

**Council as a lessee**

Under AASB 117, Council assessed whether leases were operating or finance leases, based on its assessment of whether the significant risks and rewards of ownership had been transferred to Council or remained with the lessor. Under AASB 16, there is no differentiation between finance and operating leases for the lessee and therefore all leases which meet the definition of a lease are recognised on the statement of financial position (except for short-term leases and leases of low-value assets).

Council has used the exception to lease accounting for short-term leases and leases of low-value assets, and the lease expense relating to these leases is recognised in the Income Statement on a straight-line basis.

Practical expedients used on transition

AASB 16 includes a number of practical expedients which can be used on transition. Council has used the following expedients:

- Contracts which had previously been assessed as not containing leases under AASB 117 were not re-assessed on transition to AASB 16.
- Lease liabilities have been discounted using the Council's incremental borrowing rate at 1 July 2019.
- Right-of-use assets at 1 July 2019 have been measured at an amount equal to the lease liability adjustment by the prepaid or accrued lease payments.
- A single discount rate was applied to all leases with similar characteristics.
- The right-of-use asset was adjusted by the existing onerous lease provision (where relevant) at 30 June 2019 rather than perform impairment testing of the right-of-use asset.
- Excluded leases with an expiry date prior to 30 June 2020 from the Statement of Financial Position, and lease expenses for these leases have been recorded on a straight-line basis over the remaining term.
- Used hindsight when determining the lease term if the contract contains options to extend or terminate the lease.

**Financial statement impact of adoption of AASB 16**

Council has recognised right-of-use assets and lease liabilities of \$461,725 at 1 July 2019 for leases previously classified as operating leases, or leases that are significantly below market value which were previously off balance sheet.

The weighted average lessee's incremental borrowing rate applied to lease liabilities at 1 July 2019 was 1.22%.

\$ '000	Balance at 1 July 2019
<b>Operating lease commitments at 30 June 2019 per Council financial statements</b>	<b>(651)</b>

**Reconciliation of lease liabilities recognised on adoption of AASB 16 Leases**

<b>Operating lease commitments discounted using the incremental borrowing rate at 1 July 2019</b>	<b>(461)</b>
---	--------------

**Add:**

Contracts not accounted for as operating lease commitments last year	-
Finance lease liabilities	-
Extension options reasonably certain to be exercised not included in the commitments note	-
Variable lease payments linked to an index	-

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 17. Accumulated surplus, revaluation reserves, changes in accounting policies, changes in accounting estimates and errors (continued)

\$ '000	Balance at 1 July 2019
Other	-
<b>Less:</b>	
Short-term leases included in commitments note	-
Leases for low-value assets included in commitments note	-
Other	-
<b>Lease liabilities recognised at 1 July 2019</b>	<u>(461)</u>

**Council as a lessor**

For the arrangements where Council is a lessor, there are no significant accounting policy changes on adoption of AASB 16 except for sub-leases, which have now been classified in relation to the right-of-use asset under the head lease rather than the underlying asset.

Adjustments to the current year figures for the year ended 30 June 2020

Statement of Financial Position

\$ '000	Original Balance 1 July, 2019	Impact Increase/ (decrease)	Restated Balance 1 July, 2019
Rights-of-use assets	-	461	461
<b>Total assets</b>	<u>-</u>	<u>461</u>	<u>461</u>
Payables – accrued interest on leases (30/6/2019)	-	(2)	(2)
Leases	-	(158)	(158)
<b>Total liabilities</b>	<u>-</u>	<u>(160)</u>	<u>(160)</u>
Accumulated surplus	-	-	-
<b>Total equity</b>	<u>-</u>	<u>-</u>	<u>621</u>

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 18. Statement of cash flow information

\$ '000	Notes	2020	2019
<b>(a) Reconciliation of cash and cash equivalents</b>			
Total cash and cash equivalents per Statement of Financial Position	7(a)	8,435	8,587
<b>Balance as per the Statement of Cash Flows</b>		<b>8,435</b>	<b>8,587</b>
<b>(b) Reconciliation of net operating result to cash provided from operating activities</b>			
<b>Net operating result from Income Statement</b>		30,541	11,495
<b>Adjust for non-cash items:</b>			
Depreciation and amortisation		18,779	17,589
Net losses/(gains) on disposal of assets		(2,801)	5,076
Non-cash capital grants and contributions		(5,935)	(3,677)
Adoption of AASB 15/1058		(5,018)	-
Losses/(gains) recognised on fair value re-measurements through the P&L:			
– Investments classified as 'at fair value' or 'held for trading'		11	(4)
– Investment property		150	128
Amortisation of premiums, discounts and prior period fair valuations			
– Financial assets at amortised cost / held to maturity (2019)		1	1
Unwinding of discount rates on reinstatement provisions		75	99
<b>+/- Movement in operating assets and liabilities and other cash items:</b>			
Decrease/(increase) in receivables		127	183
Increase/(decrease) in provision for impairment of receivables		13	63
Decrease/(increase) in inventories		(18)	(32)
Decrease/(increase) in other current assets		4	90
Decrease/(increase) in contract assets		(2,281)	-
Increase/(decrease) in payables		1,090	(116)
Increase/(decrease) in accrued interest payable		(11)	(6)
Increase/(decrease) in other accrued expenses payable		(2,396)	(992)
Increase/(decrease) in other liabilities		502	(146)
Increase/(decrease) in contract liabilities		3,276	-
Increase/(decrease) in provision for employee benefits		901	1,229
Increase/(decrease) in other provisions		-	132
<b>Net cash provided from/(used in) operating activities from the Statement of Cash Flows</b>		<b>37,010</b>	<b>31,112</b>
<b>(c) Non-cash investing and financing activities</b>			
Bushfire grants		1,648	-
Developer contributions 'in kind'		4,287	3,677
<b>Total non-cash investing and financing activities</b>		<b>5,935</b>	<b>3,677</b>
<b>(d) Net cash flows attributable to discontinued operations</b>			
Please refer to Note 25 for details of cash flows that relate to discontinued operations			

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 19. Commitments

\$ '000	2020	2019
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(a) Capital commitments (exclusive of GST)

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

**Property, plant and equipment**

Buildings	22	1,692
Other structures	145	2,394
Plant and equipment	–	783
Roads infrastructure	692	1,419
Waste water infrastructure	1,845	589
Water infrastructure	2,440	334
Other	–	323

**Investment property**

– Buildings	–	3
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<b>Total commitments</b>	<b>5,144</b>	<b>7,537</b>
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**These expenditures are payable as follows:**

Within the next year	5,144	7,537
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<b>Total payable</b>	<b>5,144</b>	<b>7,537</b>
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**Sources for funding of capital commitments:**

Unrestricted general funds	(56)	1,459
Unexpended grants	5,103	4,068
Externally restricted reserves	87	1,294
Internally restricted reserves	10	716

<b>Total sources of funding</b>	<b>5,144</b>	<b>7,537</b>
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**Details of capital commitments**

Council has a number of capital projects that have been commenced but not completed. The funding for these projects has been allocated and the majority will be completed within the 2020/2021 financial year.

\$ '000	2020	2019
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(b) Non-cancellable operating lease commitments (2019 only)

**a. Commitments under non-cancellable operating leases at the reporting date, but not recognised as liabilities are payable:**

Within the next year	144	171
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Later than one year and not later than 5 years	275	480
--	-----	-----

<b>Total non-cancellable operating lease commitments</b>	<b>419</b>	<b>651</b>
--	------------	------------

**b. Non-cancellable operating leases include the following assets:**

Refer to Note 15 for information relating to leases for 2020.

Council currently leases part of the building at 155 Auburn Street. The lease expires on 30 June 2023. Council pays rent plus outgoings for a share of the insurance premium and rates & annual charges to the lessor.

Council also leased a landfill compactor at the Marulan Waste Management Centre. The current lease expired on 30 September 2019.

**Conditions relating to finance and operating leases:**

– No lease agreements impose any financial restrictions on Council regarding future debt etc.



## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 20. Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

**LIABILITIES NOT RECOGNISED****1. Guarantees****(i) Defined benefit superannuation contribution plans**

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

*Description of the funding arrangements.*

Pooled employers are required to pay standard employer contributions and additional lump sum contributions to the fund.

The standard employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

Division B	1.9 times employee contributions
Division C	2.5% salaries
Division D	1.64 times employee contributions

The additional lump sum contribution for each Pooled Employer is a share of the total additional contributions of \$40 million per annum from 1 July 2019 to 30 June 2021, apportioned according to each employer's share of the accrued liabilities as at 30 June 2019. These additional lump sum contributions are used to maintain the adequacy of funding position accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

*Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan*

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2020 was \$ 330,729.52. The last valuation of the Scheme was performed by Mr Richard Boyfield, FIAA as at 30 June 2019.

Council's expected contribution to the plan for the next annual reporting period is \$347,812.40.

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 20. Contingencies (continued)

The estimated employer reserves financial position for the Pooled Employers at 30 June 2020 is:

Employer reserves only *	\$millions	Asset Coverage
Assets	1,695.2	
Past Service Liabilities	1,773.2	95.6%
Vested Benefits	1,757.5	95.6%

\* excluding member accounts and reserves in both assets and liabilities.

The share of this deficit that is broadly attributed to Council is estimated to be in the order of \$xx as at 30 June 2020.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

Investment return	5.75 per annum
Salary inflation *	3.5% per annum
Increase in CPI	2.5% per annum

\* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

**(ii) Statewide Limited**

Council is a member of Statewide Mutual, a mutual pool scheme providing liability insurance to local government.

Membership includes the potential to share in either the net assets or liabilities of the fund depending on its past performance. Council's share of the net assets or liabilities reflects Council's contributions to the pool and the result of insurance claims within each of the fund years.

The future realisation and finalisation of claims incurred but not reported to 30/6 this year may result in future liabilities or benefits as a result of past events that Council will be required to fund or share in respectively.

**(iii) StateCover Limited**

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

**(iv) Other guarantees**

Council has a Bank Guarantee liability of \$35,400. This is to ensure the performance obligations under Crown Land Acquisition for easements at Goulburn for Essential Energy projects.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 20. Contingencies (continued)**

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**2. Other liabilities****(i) Third party claims**

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

**(ii) Potential land acquisitions due to planning restrictions imposed by Council**

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

**(iii) Upper Lachlan Council asset transfers**

In accordance with the proclamation by the Minister for Local Government on 7th September 2006, in the event of the sale of the former Mulwaree Shire Council administration building in Clinton Street, Goulburn, 'Upper Lachlan Council is to be reimbursed 24.22% of the net profit.'

**(iv) Legal liabilities**

Council has no known contingent liabilities re legal cases at this time.

**ASSETS NOT RECOGNISED****(i) Land under roads**

As permitted under AASB 1051, Council has elected not to bring to account land under roads that it owned or controlled up to and including 30/6/08.

**(ii) Infringement notices/fines**

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 21. Financial risk management

## Risk management

Council's activities expose it to a variety of financial risks including (1) price risk, (2) credit risk, (3) liquidity risk and (4) interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

\$ '000	Carrying value 2020	Carrying value 2019	Fair value 2020	Fair value 2019
<b>Financial assets</b>				
<b>Measured at amortised cost</b>				
Cash and cash equivalents	8,435	8,587	8,435	8,589
Receivables	7,326	7,466	7,780	7,518
Investments				
– 'Financial assets at amortised cost'	90,000	83,000	90,000	83,000
<b>Fair value through other comprehensive income</b>				
Investments				
– 'Financial assets at fair value through other comprehensive income'	–	156	–	156
<b>Fair value through profit and loss</b>				
Investments				
– 'Held for trading'	2,002	2,012	2,002	2,012
<b>Total financial assets</b>	<b>107,763</b>	<b>101,221</b>	<b>108,217</b>	<b>101,275</b>
<b>Financial liabilities</b>				
Payables	8,739	7,893	8,680	7,945
Loans/advances	19,129	20,822	19,129	20,822
Lease liabilities	402	–	–	–
<b>Total financial liabilities</b>	<b>28,270</b>	<b>28,715</b>	<b>27,809</b>	<b>28,767</b>

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and held-to-maturity investments** – are based upon estimated future cash flows discounted by the current mkt interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) 'at fair value through profit and loss' or (ii) 'available-for-sale' – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and it's staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 21. Financial risk management (continued)

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.
- **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

(a) Market risk – price risk and interest rate risk

The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date.

\$ '000	Increase of values/rates		Decrease of values/rates	
	Profit	Equity	Profit	Equity
<b>2020</b>				
Possible impact of a 10% movement in market values	200	200	(200)	(200)
Possible impact of a 1% movement in interest rates	984	984	(984)	(984)
<b>2019</b>				
Possible impact of a 10% movement in market values	217	217	(217)	(217)
Possible impact of a 1% movement in interest rates	916	916	(916)	(916)

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Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 21. Financial risk management (continued)

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council quarterly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to secure a charge over the land relating to the debts – that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages the payment of debt.

\$ '000	Not yet overdue	< 1 year overdue	1 - 2 years overdue	2 - 5 years overdue	> 5 years overdue	Total
<b>2020</b>						
Gross carrying amount	39	901	157	167	56	1,320
<b>2019</b>						
Gross carrying amount	–	951	88	19	16	1,074

Receivables - non-rates and annual charges

Council applies the simplified approach for non-rates and annual charges debtors to provide for expected credit losses prescribed by AASB 9, which permits the use of the lifetime expected loss provision. To measure the expected credit losses, non-rates and annual charges debtors have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision as at 30 June 2020 is determined as follows. The expected credit losses incorporate forward-looking information.

\$ '000	Not yet overdue	0 - 30 days overdue	31 - 60 days overdue	61 - 90 days overdue	> 91 days overdue	Total
<b>2020</b>						
Gross carrying amount	5,028	880	48	43	86	6,085
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	25.00%	0.35%
<b>ECL provision</b>	–	–	–	–	22	22
<b>2019</b>						
Gross carrying amount	5,770	303	286	22	77	6,458
Expected loss rate (%)	0.00%	0.00%	0.00%	0.00%	18.00%	0.21%
<b>ECL provision</b>	–	–	–	–	14	14

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 21. Financial risk management (continued)

## (c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk – the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels and maintaining an adequate cash buffer.

Payment terms can (in extenuating circumstances) also be extended and overdraft facilities utilised as required.

Borrowings are also subject to interest rate risk – the risk that movements in interest rates could adversely affect funding costs and debt servicing requirements. Council manages this risk through diversification of borrowing types, maturities and interest rate structures. The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

\$ '000	Weighted average interest rate	Subject to no maturity	≤ 1 Year	payable in:		Total cash outflows	Actual carrying values
				1 - 5 Years	> 5 Years		
<b>2020</b>							
Trade/other payables	0.00%	1,007	6,365	–	–	7,372	7,372
Loans and advances	6.79%	–	1,652	4,656	12,821	19,129	19,129
<b>Total financial liabilities</b>		<u>1,007</u>	<u>8,017</u>	<u>4,656</u>	<u>12,821</u>	<u>26,501</u>	<u>26,501</u>
<b>2019</b>							
Trade/other payables	0.00%	1,189	6,704	–	–	7,893	7,893
Loans and advances	6.72%	–	1,693	5,367	13,762	20,822	20,822
<b>Total financial liabilities</b>		<u>1,189</u>	<u>8,397</u>	<u>5,367</u>	<u>13,762</u>	<u>28,715</u>	<u>28,715</u>

**Loan agreement breaches**

Detail here any breaches to loan agreements which have occurred during the reporting year.

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 22. Material budget variations

Council's original financial budget for 19/20 was adopted by the Council on 02/06/2020 and is unaudited.

While the Income Statement included in this General Purpose Financial Statements must disclose the original budget adopted by Council, the Local Government Act 1993 requires Council to review its financial budget on a quarterly basis, so that it is able to manage the various variations between actuals versus budget that invariably occur throughout the year.

This note sets out the details of **material variations** between Council's original budget and its actual results for the year as per the Income Statement – even though such variations may have been adjusted for during each quarterly budget review.

Material variations represent those variances between the original budget figure and the actual result that amount to **10%** or more.

**Variation Key:** **F** = Favourable budget variation, **U** = Unfavourable budget variation.

\$ '000	2020 Budget	2020 Actual	2020 ----- Variance -----		
<b>REVENUES</b>					
Rates and annual charges	36,446	36,715	269	1%	<b>F</b>
User charges and fees	15,053	16,181	1,128	7%	<b>F</b>
Other revenues	1,051	1,670	619	59%	<b>F</b>
This result is primarily due to unanticipated insurance claims (\$185k), legal cost recoveries (\$136k) and higher than anticipated bulk water sales from standpipes (\$185k). Also contributing to this result was the receipt of \$112k for the Alternate Fuels rebate which was inadvertently omitted from the original budget.					
Operating grants and contributions	11,393	12,649	1,256	11%	<b>F</b>
This variation is primarily due to greater than anticipated Financial Assistance Grant received (\$275k), Veolia Host Fees (\$275k) and s94 maintenance fees received from Quarries (\$330k)					
Capital grants and contributions	47,744	22,390	(25,354)	(53)%	<b>U</b>
This result was primarily due to major projects (Hockey Facility (\$9M) and Rail Trail (\$16M)) being included in the original budget but being fully dependant upon external funding being sourced for them to proceed, which didn't occur in the 2019/2020 financial year. Other major projects that commenced later than anticipated included the Performing Arts Centre and Aquatic Centre upgrade which also impacted this result. This led to less than anticipated expenditure during the year on these projects and therefore less grant funding received in the 2019/2020 financial year. Both of these projects continue into the 2020/2021 financial year.					
Interest and investment revenue	1,381	1,922	541	39%	<b>F</b>
Council maintains a conservative approach to budgeting for revenues from investments.					
Net gains from disposal of assets	-	2,801	2,801	∞	<b>F</b>
Rental income	255	322	67	26%	<b>F</b>
<b>EXPENSES</b>					
Employee benefits and on-costs	25,115	24,567	548	2%	<b>F</b>
Borrowing costs	1,387	1,432	(45)	(3)%	<b>U</b>
Materials and contracts	12,669	13,458	(789)	(6)%	<b>U</b>
Depreciation and amortisation	14,677	18,779	(4,102)	(28)%	<b>U</b>
This result is due to an error in the original budgets where incorrect assumptions were used in relation to the outcomes of the revaluation of transport assets which Council had intended to undertake a year early. An assumption was incorrectly made in previous budgets that the level of depreciation would drop due to the perception that the assets were overvalued. This assumption was not overridden when the 2019/2020 budget was prepared and adopted.					

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## Goulburn Mulwaree Council

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## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 22. Material budget variations (continued)

\$ '000	2020 Budget	2020 Actual	2020 ----- Variance -----	
<b>Other expenses</b>	6,501	5,723	778	12% <b>F</b>
The main driver for this result was an over-inflated projection of energy costs at the newly commissioned Waste Water Treatment Plant. Due to the unknown consumption of the new plant a budget of \$850k was set with the final actual figure being just under \$300k. The result was also impacted by Council's inability to carry-out the majority of its mandatory training program due to COVID-19 restrictions.				
<b>Net losses from disposal of assets</b>	-	-	-	∞ <b>F</b>
<b>Fair value decrement on investment property</b>	-	150	(150)	∞ <b>U</b>

## STATEMENT OF CASH FLOWS

<b>Cash flows from operating activities</b>	65,166	37,010	(28,156)	(43)% <b>U</b>
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This result is primarily due to capital grants not being received as a result of grant funded projects being delayed/deferred. As mentioned above, two of these projects (Hockey Facility and Rail Trail) were included in the budget on the basis of 100% grant funding. The projects have been deferred pending external funding being sourced.

<b>Cash flows from investing activities</b>	(107,745)	(35,314)	72,431	(67)% <b>F</b>
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This result is primarily due to major capital projects being delayed/deferred. As mentioned above, two of these projects (Hockey Facility and Rail Trail) were included in the budget on the basis of 100% grant funding. The projects have been deferred pending external funding being sourced. Other projects include the Performing Arts Centre and Aquatic Centre Upgrade and the Growing Local Economies project in North Goulburn (Common Street precinct).

<b>Cash flows from financing activities</b>	17,730	(1,848)	(19,578)	(110)% <b>U</b>
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This result is primarily due to borrowings not taken up as a result of loan funded projects being delayed/deferred. The projects that were to be loan funded were the Goulburn Performing Arts Centre (\$6.3M), Aquatic Centre Upgrade (\$8.9M) and the Waste Management Centre upgrade (\$4.28M)

Goulburn Mulwaree Council

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 23. Fair Value Measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

- Infrastructure, property, plant and equipment
- Investment property
- Financial assets

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

**Level 1:** Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

**Level 2:** Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

**Level 3:** Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

The fair value of an asset (or liability) should reflect market conditions at the measurement date. This has become more challenging due to the uncertainty of the economic impact of COVID 19. Some key factors and risks to consider when measuring fair value using a valuation technique including the economic activity level and the credit and liquidity risk in the current environment is quite uncertain.

- The cost approach is particularly suited to assets such as specialised buildings, specialised plant and infrastructure held for their service potential, and specialised or unique heritage assets where there are no observable market selling prices. The cost approach assumes fair value reflects the amount that would be required to replace the service capacity of the asset. No significant changes to the fair value are expected under the cost approach except where assets have been destroyed or damaged. Councils Non specialised buildings, specialised plant and Infrastructure assets of \$ 1,125,859,000 are valued under the Cost approach.
- The market approach is mainly used for land and non-specialised buildings. Comparable transactions and market evidence from the outbreak to the relevant date of valuation are extremely limited. Our valuation was based on the information available to us as at the time of valuation. Whilst all reasonable steps were taken to estimate the effect on the properties, due to significant uncertainty in the property and capital markets and the rapid unfolding of these events, it is difficult to quantify and assess the impact that the outbreak had on market values. Councils Investment properties and Assets Held for sale of \$4,626,000 are valued under the market approach.
- Assets valued under the income approach are those predominantly to generate cash flows from the provision of goods and services. The recessionary environment created by COVID-19 may have significant impacts on demand for goods and services. Valuation inputs that may be subject to significant changes and uncertainty include projected cash flows, risk free interest rates and risk margins. Councils Financial Assets of \$2,002,000 are valued under the income approach.

(1) Assets and liabilities that have been measured and recognised at fair values

	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
<b>Recurring fair value measurements</b>					
<b>Financial assets</b>					
Investments					
- 'Held for trading'	30/06/20	-	-	2,002	2,002
<b>Investment property</b>					
Investment property	30/06/20	-	-	4,158	4,158
<b>Total investment property</b>		<b>-</b>	<b>-</b>	<b>4,158</b>	<b>4,158</b>
<b>Infrastructure, property, plant and equipment</b>					
Plant and equipment	30/06/20	-	-	9,680	9,680
Office equipment	30/06/20	-	-	2,163	2,163

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for the year ended 30 June 2020

Note 23. Fair Value Measurement (continued)

2020	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
Furniture and fittings	30/06/20	–	–	317	317
Operational land	30/06/18	–	–	21,595	21,595
Community land	30/06/16	–	–	19,079	19,079
Land under roads (post 30/6/08)	30/06/20	–	–	104	104
Land improvements – depreciable	30/06/18	–	–	1,604	1,604
Buildings – non-specialised	30/06/18	–	–	45,238	45,238
Other structures	30/06/18	–	–	4,599	4,599
Roads	30/06/20	–	–	454,977	454,977
Bridges	30/06/20	–	–	107,854	107,854
Footpaths	30/06/20	–	–	36,208	36,208
Stormwater drainage	30/06/20	–	–	106,154	106,154
Water supply network	30/06/20	–	–	197,491	197,491
Sewerage network	30/06/20	–	–	109,524	109,524
Recreation and Open Space	30/06/18	–	–	6,526	6,526
Swimming Pools	30/06/18	–	–	714	714
Library books	30/06/20	–	–	392	392
Other	30/06/18	–	–	597	597
Tip assets	30/06/18	–	–	2,267	2,267
Quarry assets	30/06/19	–	–	192	192
<b>Total infrastructure, property, plant and equipment</b>		–	–	<b>1,127,275</b>	<b>1,127,275</b>
<b>Non-current assets classified as ‘held for sale’</b>					
Land held for sale	30/06/18	–	–	450	450
Buildings held for sale	30/06/18	–	–	18	18
<b>Total NCA’s classified as ‘held for sale’</b>		–	–	<b>468</b>	<b>468</b>

2019	Date of latest valuation	Fair value measurement hierarchy			Total
		Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	
<b>Recurring fair value measurements</b>					
<b>Financial assets</b>					
Investments					
– ‘Held for trading’	30/06/19	–	–	2,012	2,012
<b>Investment property</b>					
Investment property	30/06/19	–	–	4,300	4,300
<b>Total investment property</b>		–	–	<b>4,300</b>	<b>4,300</b>
<b>Infrastructure, property, plant and equipment</b>					
Plant and equipment	30/06/19	–	–	7,687	7,687
Office equipment	30/06/19	–	–	2,226	2,226
Furniture and fittings	30/06/19	–	–	363	363
Operational land	30/06/18	–	–	21,595	21,595
Community land	30/06/16	–	–	18,673	18,673
Land under roads (post 30/6/08)	30/06/18	–	–	83	83
Land improvements – depreciable	30/06/18	–	–	1,661	1,661
Buildings – non-specialised	30/06/18	–	–	42,987	42,987
Other structures	30/06/18	–	–	3,862	3,862
Roads	30/06/15	–	–	418,393	418,393
Bridges	30/06/15	–	–	30,756	30,756
Footpaths	30/06/15	–	–	13,622	13,622

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## Goulburn Mulwaree Council

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## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 23. Fair Value Measurement (continued)

2019	Date of latest valuation	Level 1 Quoted prices in active mkts	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	Total
Stormwater drainage	30/06/15	–	–	65,717	65,717
Water supply network	30/06/19	–	–	209,740	209,740
Sewerage network	30/06/19	–	–	115,615	115,615
Recreation and Open Space	30/06/18	–	–	2,363	2,363
Swimming Pools	30/06/18	–	–	770	770
Library books	30/06/19	–	–	390	390
Other	30/06/18	–	–	373	373
Tip assets	30/06/18	–	–	2,451	2,451
Quarry assets	30/06/19	–	–	206	206
<b>Total infrastructure, property, plant and equipment</b>		–	–	<b>959,533</b>	<b>959,533</b>
<b>Non-current assets classified as 'held for sale'</b>					
Land held for sale	30/06/18	–	–	855	855
Buildings held for sale	30/06/18	–	–	149	149
<b>Total NCA's classified as 'held for sale'</b>		–	–	<b>1,004</b>	<b>1,004</b>

Note that capital WIP is not included above since it is carried at cost.

## (2) Valuation techniques used to derive level 2 and level 3 fair values

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

**Financial assets**

Council holds a Floating Rate Note (Bendigo & Adelaide Bank). This is recorded at a valuation provided by Trustees Australia annually and matures on 21 August 2020.

Council held one ordinary and one preference share with Southern Phone Company Limited which were valued in 2018/2019 by Ernst & Young of 200 George St, Sydney. Both shares were sold during the 2019/2020 financial year and settled on 18 December 2019.

**Investment property**

Council obtains independent valuations of its investment property on an annual basis and at the end of each reporting period to ensure the financial statements reflect the most up-to-date valuation. The best evidence of fair value is the current price in an active market for similar assets. The investment property valuation is included in level 3 of the hierarchy. The fair value of the investment property is determined by an independent, qualified valuer on an annual basis who has experience in the location of the property. Council reviews the valuation report and discusses significant movements with the valuer. As at 30 June 2020 the valuation of the investment property was performed by Scott Fullarton Valuations Pty Ltd, Director Scott Fullarton, FAPI, Certified Practising Valuer, Registered Valuer No. 2144. There has been no change to the valuation process during the reporting period.

**Infrastructure, property, plant and equipment (IPP&E)****Property, Plant & Equipment and Furniture & Fittings**

Plant & Equipment, Office Equipment and Furniture & Fittings are valued at cost but are disclosed at fair value in the notes. The carrying amount of these assets is assumed to approximate fair value due to the nature of the items. Examples of assets within these classes are as follows:

- Plant and Equipment: Trucks, tractors, ride-on mowers, street sweepers, earthmoving equipment and motor vehicles.
- Office Equipment: Refrigerators, electronic whiteboards, flat-screen monitors and computer equipment.
- Furniture & Fittings: Chairs, desks and display systems.

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**Goulburn Mulwaree Council**

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**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 23. Fair Value Measurement (continued)**

The key unobservable inputs to the valuation are the remaining useful life and residual value. Council reviews the value of these assets against quoted prices for the gross current replacement cost of similar assets and by taking account of the pattern of consumption, estimated remaining useful life and the residual value. There has been no change to the valuation process during the reporting period.

**Operational Land**

This asset class comprises all of Council's land classified as Operational Land under the NSW Local Government Act 1993. The key unobservable input to the valuation is the price per square metre. The last valuation was undertaken at 30 June 2018 and was performed by JLT AssetVal Pty Ltd, Nick Franks (BSc. MRICS AAPI).

Generally, fair value is the most advantageous price reasonably obtainable by the seller and the most advantageous price reasonably obtained by the buyer. This is not necessarily the market selling price of the asset, rather, it is regarded as the maximum value that Council would rationally pay to acquire the asset if it did not hold it, taking into account quoted market price in an active and liquid market, the current market price of the same or similar asset, the cost of replacing the asset, if management intend to replace the asset, the remaining useful life and condition of the asset; and cash flows from the future use and disposal. There has been no change to the valuation process during the reporting period.

**Community Land**

Valuations of all Council's Community Land and Council managed land are based on either the land values provided by the Valuer-General or an average unit rate based on the land values for similar properties where the Valuer-General did not provide a land value having regard to the highest and best use for this land. As these rates were not considered to be observable market evidence they have been classified as Level 3. While Community Land has been re-valued as at 30 June 2016 in line with the Valuer General, there has been no change to the valuation process during the reporting period.

**Land under Roads**

Council has elected to recognise Land under Roads where the road was acquired on or after 30/06/2008. 'Land under roads' have been valued using the square metres rates applicable for nearby or adjacent Community Land having regard to the highest and best use for this land. There has been no change to the valuation process during the reporting period.

**Land Improvements - Depreciable**

This asset class comprises land improvements such as spectator mounds, swales, berms, gardens, mulched areas, streetscaping and landscaping. These assets may be located on parks, reserves and also within road reserves. 'Land Improvements' were valued in-house using the cost approach by experienced Council engineers and asset management staff.

The cost approach has been utilised whereby the replacement cost was estimated for each asset by taking into account a range of factors. Inputs such as estimates of pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted significantly on the final determination of fair value. As such these assets were all classified as having been valued using Level 3 valuation inputs. There has been no change to the valuation process during the reporting period.

**Buildings – Non Specialised**

Buildings – Non Specialised were valued by JLT AssetVal Pty Ltd, Nick Franks (BSc. MRICS AAPI), in June 2018 using a combination of sales comparison approach, income capitalisation approach and cost approach. While all buildings were physically inspected inputs such as estimates of residual value and pattern of consumption required extensive professional judgement and impacted significantly on the final determination of fair value. As such these assets were classified as having been valued using Level 3 valuation inputs. There has been no change to the valuation process during the reporting period.

**Other Structures**

This asset class comprises Boardwalks, Viewing platforms, Floodlighting Systems, Irrigation System, Pedestrian Bridges, Retaining Walls, Monuments, Statues, Fences, Wash bays, Cemetery walls and beams. The cost approach has been utilised. Inputs such as estimates of pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted significantly on the final determination of fair value. As such these assets were all classified as having been valued using Level 3 valuation inputs. There has been no change to the valuation process during the reporting period.

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## Goulburn Mulwaree Council

Financial Statements 2020

### Notes to the Financial Statements

for the year ended 30 June 2020

#### Note 23. Fair Value Measurement (continued)

##### Roads

This asset class comprises the Road Carriageway, Kerb and Gutter, Signs, and Traffic facilities. The road carriageway is defined as the trafficable portion of a road, between but not including the kerb and gutter. Cost Approach using Level 3 inputs was used to value the road carriageway and other road infrastructure assets. Valuations for the road infrastructure assets were carried out by APV Valuers and Asset Management as at 30 June 2020.

The cost approach was utilised with inputs such as estimates pattern of consumption, residual value, asset condition and useful life requiring extensive professional judgement which impacted significantly on the final determination of fair value. Additionally due to limitations in the historical records of very long lived assets there is some uncertainty regarding the actual design, specifications and dimensions of some assets. There has been no change to the valuation process during the reporting period.

##### Bridges

Bridges were valued by APV Valuers and Asset Management as at 30 June 2020, using the cost approach. The approach estimated the replacement cost for each bridge by componentising the bridges into significant parts with different useful lives and taking into account a range of factors. The components included the Bridge Deck/Superstructure, Bridge Abutments/Foundations and Bridge rails/handrails. Inputs such as estimates of residual value and pattern of consumption required extensive professional judgement and impacted significantly on the final determination of fair value. There has been no change to the valuation process during the reporting period.

##### Footpaths

Footpaths were valued by APV Valuers and Asset Management as at 30 June 2020, using the cost approach. Footpaths were segmented to match the adjacent road segment and no further componentisation was undertaken. Footpaths were originally mapped and condition assessed using a combination of video condition assessment and physical inspection. Condition information is updated as changes in the network are observed through regular inspections. There has been no change to the valuation process during the reporting period.

##### Stormwater Drainage

Stormwater drainage assets were valued by APV Valuers and Asset Management as at 30 June 2020, using the cost approach. Assets within this class comprise pits, pipes, open channels, headwalls and various types of water quality devices. The 'Cost Approach' estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. The Level of componentisation adopted by Council is in accordance with DLG Circular 09-09. Inputs such as estimates of the pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted significantly on the final determination of fair value. Additionally due to limitations in the historical records of very long lived assets there is uncertainty regarding the actual design, specifications and dimensions of some assets. There has been no change to the valuation process during the reporting period.

##### Water Supply Network

Water Supply and Sewerage infrastructure assets were re-valued at fair value as at 30 June 2017. These assets are indexed each year in line with the Reference Rates Manual as published by the NSW Office of Water. All new assets and asset acquisitions made after the respective dates of valuation will be recorded at their initial cost of acquisition. This asset class is categorised as Level 3 as there are inputs used in the valuation of these assets (such as estimates of pattern of consumption, residual value, asset condition and useful life), that require significant professional judgement and are therefore unobservable. There has been no change to the valuation process during the reporting period.

##### Recreation and Open Space

This asset class comprises of Playground equipment, BBQ's, Shade shelters and Outdoor fitness facilities. These assets may be located on parks, reserves and also within road reserves. 'Recreation and Open Space' assets were valued in-house using the cost approach by experienced Council engineers and asset management staff. These assets have been transferred from other 'Depreciable Land' and 'Other Structures' at 30 June 2016. Cost approach has been utilised. Inputs such as estimates of pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted significantly on the final determination of fair value. As such these assets were all classified as having been valued using Level 3 valuation inputs. There has been no change to the valuation process during the reporting period.

##### Swimming Pool

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 23. Fair Value Measurement (continued)

This asset class comprises of Swimming pools only, it does not include related plant and equipment, buildings other structures and car parks. 'Swimming Pool' assets were valued in-house using the cost approach by experienced Council engineers and asset management staff. These assets have been transferred from 'Other Structures' at 30 June 2016. Cost approach has been utilised. Inputs such as estimates of pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted significantly on the final determination of fair value. As such these assets were all classified as having been valued using Level 3 valuation inputs. There has been no change to the valuation process during the reporting period.

## Library Books

Library Books are valued at cost but are disclosed at fair value in the notes. The carrying amount of these assets is assumed to approximate fair value due to the nature of the items. Council reviews the value of these assets against quoted prices for the gross current replacement cost of similar assets and by taking account of the pattern of consumption, estimated remaining useful life and the residual value. There has been no change to the valuation process during the reporting period.

## Other Assets

Assets within this class comprise of all assets not classified elsewhere such as artwork. The carrying amount of these assets is assumed to approximate fair value due to the nature of the items. All new assets and asset acquisitions made after the respective dates of valuation will be recorded at their initial cost of acquisition. No market based evidence (Level 2) inputs are available therefore Level 3 valuation inputs were used for this asset class. There has been no change to the valuation process during the reporting period.

## Reinstatement, Rehabilitation &amp; Restoration Assets - Tips &amp; Quarries

Council owns and manages tips and quarries in its local government area, and it has been recognised that there will be significant costs associated with the closure and post closure management of the landfill site. Closure of the landfill will involve a wide range of activities including preparation of a Landfill Closure and Management Plan, final capping of the landfill waste and site re-vegetation, installation of a final landfill gas management system, revision of the surface water management system and leachate management infrastructure to suit post-closure operation, decommissioning and removing infrastructure and equipment that will not be required post-closure, and fencing sensitive infrastructure. The key unobservable inputs are the discount rate, cost escalation rate, actual timing of costs and future environmental management requirements. There has been no change to the valuation process during the reporting period.

## (3) Fair value measurements using significant unobservable inputs (level 3)

a. The following tables present the changes in level 3 fair value asset classes.

\$ '000	Plant and equipment	Office equipment	Furniture and fittings	Operational land	Community Land
<b>2019</b>					
<b>Opening balance</b>	7,417	2,011	386	21,935	18,852
Transfers from/(to) another asset class	–	–	–	–	(110)
Purchases (GBV)	1,509	813	31	–	–
Disposals (WDV)	(267)	(1)	–	(340)	(69)
Depreciation and impairment	(972)	(597)	(54)	–	–
<b>Closing balance</b>	<b>7,687</b>	<b>2,226</b>	<b>363</b>	<b>21,595</b>	<b>18,673</b>
<b>2020</b>					
<b>Opening balance</b>	7,687	2,226	363	21,595	18,673
Purchases (GBV)	1,962	535	11	–	331
Disposals (WDV)	(283)	–	–	–	–
Depreciation and impairment	(1,027)	(677)	(57)	–	–
Other movement (Tfr from WIP)	–	79	–	–	–
<b>Closing balance</b>	<b>8,339</b>	<b>2,163</b>	<b>317</b>	<b>21,595</b>	<b>19,004</b>

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Goulburn Mulwaree Council

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 23. Fair Value Measurement (continued)

\$ '000	Land under Roads	Land improvement	Building non-specialised	Other structures	Roads
\$ '000	Land under Roads	Land improvement	Building non-specialised	Other structures	Roads
<b>2019</b>					
<b>Opening balance</b>	83	1,724	43,978	3,647	420,464
Purchases (GBV)	–	–	812	328	6,874
Disposals (WDV)	–	–	(233)	–	(777)
Depreciation and impairment	–	(63)	(1,584)	(173)	(7,199)
Revaluation increments to Equity	–	–	–	–	(2,922)
Other movement (Tfr from WIP)	–	–	14	60	1,953
<b>Closing balance</b>	<b>83</b>	<b>1,661</b>	<b>42,987</b>	<b>3,862</b>	<b>418,393</b>
<b>2020</b>					
<b>Opening balance</b>	83	1,661	42,987	3,862	418,393
Purchases (GBV)	21	–	2,057	562	4,756
Disposals (WDV)	–	–	(1,679)	–	(462)
Depreciation and impairment	–	(57)	–	(217)	(7,467)
Revaluation increments to Equity	–	–	–	–	37,607
Other movement (Tfr from WIP)	–	–	1,873	392	2,150
<b>Closing balance</b>	<b>104</b>	<b>1,604</b>	<b>45,238</b>	<b>4,599</b>	<b>454,977</b>
\$ '000	Bridges	Footpaths	Stormwater drainage	Water supply network	Sewerage network
<b>2019</b>					
<b>Opening balance</b>	30,006	13,400	64,856	206,908	87,709
Purchases (GBV)	226	395	1,595	3,163	6,222
Disposals (WDV)	–	(12)	–	(9)	(129)
Depreciation and impairment	(443)	(203)	(941)	(3,146)	(1,605)
Revaluation increments to Equity	–	(4)	–	2,824	363
Other movement (Tfr from WIP)	967	46	207	–	23,055
<b>Closing balance</b>	<b>30,756</b>	<b>13,622</b>	<b>65,717</b>	<b>209,740</b>	<b>115,615</b>
<b>2020</b>					
<b>Opening balance</b>	30,756	13,622	65,717	209,740	115,615
Purchases (GBV)	44	750	882	3,763	3,417
Disposals (WDV)	(85)	–	(1)	–	–
Depreciation and impairment	(454)	(208)	(977)	(2,935)	(2,239)
Revaluation increments to Equity	77,593	22,031	40,161	(13,465)	(7,524)
Other movement (Tfr from WIP)	–	13	372	388	255
<b>Closing balance</b>	<b>107,854</b>	<b>36,208</b>	<b>106,154</b>	<b>197,491</b>	<b>109,524</b>
\$ '000	Recreation and open space	Swimming pools	Library books	Other assets	Tip assets
<b>2019</b>					
<b>Opening balance</b>	2,298	796	427	281	2,635
Purchases (GBV)	246	28	110	111	–
Depreciation and impairment	(198)	(54)	(147)	(19)	(184)

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 23. Fair Value Measurement (continued)

\$ '000	Recreation and open space	Swimming pools	Library books	Other assets	Tip assets
Other movement (Tfr from WIP)	17	-	-	-	-
<b>Closing balance</b>	<b>2,363</b>	<b>770</b>	<b>390</b>	<b>373</b>	<b>2,451</b>
<b>2020</b>					
<b>Opening balance</b>	<b>2,363</b>	<b>770</b>	<b>390</b>	<b>373</b>	<b>2,451</b>
Purchases (GBV)	2,612	-	119	266	-
Depreciation and impairment	(236)	(56)	(117)	(42)	(184)
Other movement (Tfr from WIP)	1,787	-	-	-	-
<b>Closing balance</b>	<b>6,526</b>	<b>714</b>	<b>392</b>	<b>597</b>	<b>2,267</b>

\$ '000	Quarry assets	Investment at fair value	Investment properties	NCA Held for sale	Total
<b>2019</b>					
<b>Opening balance</b>	213	2,011	4,150	1,181	<b>937,368</b>
Transfers from/(to) another asset class	-	-	110	-	-
Purchases (GBV)	-	-	168	-	<b>22,631</b>
Disposals (WDV)	-	-	-	-	<b>(1,837)</b>
Depreciation and impairment	(7)	-	-	-	<b>(17,589)</b>
FV gains – Income Statement <sup>1</sup>	-	1	(128)	-	<b>(127)</b>
Revaluation increments to Equity	-	-	-	-	<b>261</b>
Other movement (Tfr from WIP)	-	-	-	-	<b>26,319</b>
<b>Closing balance</b>	<b>206</b>	<b>2,012</b>	<b>4,300</b>	<b>1,181</b>	<b>967,026</b>
<b>2020</b>					
<b>Opening balance</b>	206	2,012	4,300	1,181	<b>967,026</b>
Purchases (GBV)	-	-	8	-	<b>22,096</b>
Disposals (WDV)	-	-	-	(713)	<b>(3,223)</b>
Depreciation and impairment	(14)	-	-	-	<b>(16,964)</b>
FV gains – Income Statement <sup>1</sup>	-	(10)	(150)	-	<b>(160)</b>
Revaluation increments to Equity	-	-	-	-	<b>156,403</b>
Other movement (Tfr from WIP)	-	-	-	-	<b>7,309</b>
<b>Closing balance</b>	<b>192</b>	<b>2,002</b>	<b>4,158</b>	<b>468</b>	<b>1,132,487</b>

(1) FV gains recognised in the Income Statement relating to assets still on hand at year end total

c. Significant unobservable valuation inputs used (for level 3 asset classes) and their relationship to fair value.

The following table summarises the quantitative information relating to the significant unobservable inputs used in deriving the various level 3 asset class fair values.

	Valuation technique/s	Unobservable inputs
<b>Financial assets</b>		
At Fair Value through Profit or Loss	Level 3	Unit price
<b>Investment properties</b>		
Investment Property	Level 3	Rental yield and price per hectare
<b>Infrastructure, property, plant and equipment</b>		
Operational Land	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>

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## Goulburn Mulwaree Council

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## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 23. Fair Value Measurement (continued)

	Valuation technique/s	Unobservable inputs
Community Land	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Land under Roads (post 30/6/08)	Level 3	<ul style="list-style-type: none"> <li>Unimproved capital value (price per square metre)</li> </ul>
Land Improvements - depreciable	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Buildings - Non Specialised	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Other Structures	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Roads	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Bridges	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Footpaths	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Stormwater Drainage	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Water Supply Network	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Sewerage Network	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Recreation and Open Space	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Swimming Pools	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Library Books	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Other	Level 3	<ul style="list-style-type: none"> <li>Gross replacement cost</li> <li>Asset condition</li> <li>Remaining useful life</li> <li>Residual value</li> </ul>
Tip Assets	Level 3	<ul style="list-style-type: none"> <li>Discount Rate</li> <li>CPI</li> </ul>

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**Goulburn Mulwaree Council**

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**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 23. Fair Value Measurement (continued)**

	<b>Valuation technique/s</b>	<b>Unobservable inputs</b>
Quarry Assets	Level 3	<ul style="list-style-type: none"> <li>• Discount Rate</li> <li>• CPI</li> </ul>
Plant and Equipment	Level 3	<ul style="list-style-type: none"> <li>• Gross replacement cost</li> <li>• Asset condition</li> <li>• Remaining useful life</li> <li>• Residual value</li> </ul>
Office Equipment	Level 3	<ul style="list-style-type: none"> <li>• Gross replacement cost</li> <li>• Asset condition</li> <li>• Remaining useful life</li> <li>• Residual value</li> </ul>
Furniture and Fittings	Level 3	<ul style="list-style-type: none"> <li>• Gross replacement cost</li> <li>• Asset condition</li> <li>• Remaining useful life</li> <li>• Residual value</li> </ul>
<b>Non-current assets classified as 'held for sale'</b>		
2 Dossie Street	Level 3	<ul style="list-style-type: none"> <li>• Gross replacement cost</li> <li>• Asset condition</li> <li>• Remaining useful life</li> <li>• Residual value</li> </ul>

**(4) Highest and best use**

All of Council's non-financial assets are considered as being utilised for their highest and best use.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Related party disclosures

(a) Key management personnel

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

\$ '000	2020	2019
<b>Compensation:</b>		
Short-term benefits	1,098	1,076
Post-employment benefits	99	96
<b>Total</b>	<b>1,197</b>	<b>1,172</b>

(b) Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed.

Nature of the transaction		Value of transactions during year	Outstanding balance (incl. loans and commitments)	Terms and conditions	Provisions for impairment of receivables outstanding	Expense recognised for impairment of receivables
\$ '000	Ref					
<b>2020</b>						
Supply of Recycling Contract	1	616	-	30 days	-	-
Supply of plant and road construction	2	4,115	-	30 days	-	-
Council employee wages	3	467	-	Award wages	-	-
Commercial Waste	4	177	-	30 days	-	-
Donation	5	1	-	Donation policy	-	-
Donation – Fee waiver	6	3	-	Donation policy	-	-
Inspection Fees	7	1	-	30 days	-	-
Development application fee	8	12	-	30 days	-	-
Hire of Sporting Facilities	9	-	-	30 days	-	-
<b>2019</b>						

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 24. Related party disclosures (continued)

Nature of the transaction	Ref	Value of transactions during year	Outstanding balance (incl. loans and commitments)	Terms and conditions	Provisions for impairment of receivables outstanding	Expense recognised for impairment of receivables
\$ '000						
Supply of Recycling Contract	1	484	-	30 days	-	-
Supply of plant and road construction	2	5,377	-	30 days	-	-
Council employee wages	3	475	-	Award wages	-	-
Commercial Waste	4	218	-	30 days	-	-
Donation	5	1	-	Donation policy	-	-
Donation – Fee waiver	6	7	-	Donation policy	-	-
Inspection Fees	7	1	-	30 days	-	-
Development application fee	8	12	-	30 days	-	-
Hire of Sporting Facilities	9	1	-	30 days	-	-

1 Council has appointed its recycling contract to a company of which a Councillor is a board member, the Councillor has declared his involvement and is excluded from all meetings.

2 Council engages three local companies for various plant hire and road making activities. The company directors are a related party to a Councillor, the Councillor has declared an interest and follows the code of conduct. All contracts are awarded through the tender process.

3 Four members of Council staff are related parties to KMP and Councillors. The interest is declared.

4 Council provides a debtor account for the purposes of a commercial waste service to related parties of Councillors. Interest has been declared and all fees are charged as per the adopted fees and charges. Payment terms are 30 days.

5 Council provided a donation/sponsorship to several community groups where Councillors are related parties. Interest had been declared and payments made through the executive donations procedure.

6 Council provided a donation to a charity group equal to the value of the Council facility hire fee of which a Councillor is a related party. Interest was declared and payment was made through the executive donations procedure.

7 Council conducts Health Inspection checks at the place of employment of a Councillor. There is a charge for this inspection as per adopted fees and charges and they are provided 30 day payment terms.

8 Council has received a development application where a Councillor is a member of the organisation. Interest has been declared.

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 24. Related party disclosures (continued)**

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- 9 Council has hired sporting facilities to related parties during the year. All charges are per the adopted fees and charges, where debtor accounts are provided 30 day payment terms are in place unless payment is required upon booking.

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 25. Statement of developer contributions

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas.

It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

Summary of contributions and levies

	as at 30/06/19			as at 30/06/20				
	Opening Balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
\$ '000		Cash	Non-cash					
Drainage	1,598	248	-	15	(993)	-	868	-
Roads	179	-	-	1	(62)	-	118	-
Traffic facilities	(1,449)	229	-	2	(288)	-	(1,506)	-
Open space	1,110	22	-	6	(740)	-	398	-
Community facilities	79	3	-	1	-	-	83	-
Other	164	-	-	1	(36)	-	129	-
Urban and civic improvements	17	-	-	-	-	-	17	-
Rural addressing	66	-	-	-	-	-	66	-
Rural waste	293	-	-	2	(73)	-	222	-
<b>S7.11 contributions – under a plan</b>	<b>2,057</b>	<b>502</b>	<b>-</b>	<b>28</b>	<b>(2,192)</b>	<b>-</b>	<b>395</b>	<b>-</b>
<b>S7.12 levies – under a plan</b>	<b>1,460</b>	<b>387</b>	<b>-</b>	<b>10</b>	<b>(88)</b>	<b>-</b>	<b>1,769</b>	<b>-</b>
<b>Total S7.11 and S7.12 revenue under plans</b>	<b>3,517</b>	<b>889</b>	<b>-</b>	<b>38</b>	<b>(2,280)</b>	<b>-</b>	<b>2,164</b>	<b>-</b>
S7.11 not under plans	2,990	678	2,743	20	(1,886)	-	1,802	-
S64 contributions	13,378	2,309	1,543	89	(521)	-	15,255	-
<b>Total contributions</b>	<b>19,885</b>	<b>3,876</b>	<b>4,286</b>	<b>147</b>	<b>(4,687)</b>	<b>-</b>	<b>19,221</b>	<b>-</b>

S7.11 Contributions – under a plan

CONTRIBUTION PLAN - New Mulwaree Plan

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 25. Statement of developer contributions (continued)

\$ '000	as at 30/06/19		Contributions received during the year			as at 30/06/20		
	Opening Balance	Cash	Non-cash	Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
Drainage	132	1	-	1	-	-	134	-
Roads	179	-	-	1	(62)	-	118	-
Open space	73	-	-	-	-	-	73	-
Community facilities	1	-	-	-	-	-	1	-
Urban and civic improvements	17	-	-	-	-	-	17	-
Rural addressing	65	-	-	-	-	-	65	-
Rural waste	61	-	-	2	-	-	63	-
Other	164	-	-	1	(36)	-	129	-
<b>Total</b>	<b>692</b>	<b>1</b>	<b>-</b>	<b>5</b>	<b>(98)</b>	<b>-</b>	<b>600</b>	<b>-</b>
<b>CONTRIBUTION PLAN - Old Mulwaree Plan</b>								
Rural addressing	1	-	-	-	-	-	1	-
Rural waste	232	-	-	-	(73)	-	159	-
<b>Total</b>	<b>233</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(73)</b>	<b>-</b>	<b>160</b>	<b>-</b>
<b>CONTRIBUTION PLAN - New Goulburn Citywide Plan</b>								
Drainage	839	200	-	6	(213)	-	832	-
Traffic facilities	218	17	-	1	(56)	-	180	-
Open space	34	-	-	-	-	-	34	-
Community facilities	78	3	-	1	-	-	82	-
<b>Total</b>	<b>1,169</b>	<b>220</b>	<b>-</b>	<b>8</b>	<b>(269)</b>	<b>-</b>	<b>1,128</b>	<b>-</b>
<b>CONTRIBUTION PLAN - Marys Mount</b>								
Drainage	986	47	-	6	(780)	-	259	-
Traffic facilities	(582)	180	-	-	(119)	-	(521)	-
Open space	987	22	-	6	(740)	-	275	-
<b>Total</b>	<b>1,391</b>	<b>249</b>	<b>-</b>	<b>12</b>	<b>(1,639)</b>	<b>-</b>	<b>13</b>	<b>-</b>
<b>CONTRIBUTION PLAN - Ducks Lane</b>								
Drainage	115	-	-	1	-	-	116	-
Traffic facilities	(1,351)	12	-	-	(113)	-	(1,452)	-
<b>Total</b>	<b>(1,236)</b>	<b>12</b>	<b>-</b>	<b>1</b>	<b>(113)</b>	<b>-</b>	<b>(1,336)</b>	<b>-</b>

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Goulburn Mulwaree Council

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Notes to the Financial Statements

for the year ended 30 June 2020

Note 25. Statement of developer contributions (continued)

	as at 30/06/19						as at 30/06/20	
	Opening Balance	Contributions received during the year		Interest earned in year	Expenditure during year	Internal borrowing (to)/from	Held as restricted asset	Cumulative internal borrowings due/(payable)
\$ '000		Cash	Non-cash					
<b>CONTRIBUTION PLAN - Clyde Street</b>								
Drainage	(540)	-	-	-	-	-	(540)	-
Traffic facilities	203	20	-	1	-	-	224	-
Open space	6	-	-	-	-	-	6	-
<b>Total</b>	<b>(331)</b>	<b>20</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>(310)</b>	<b>-</b>
<b>CONTRIBUTION PLAN - Common Street</b>								
Drainage	66	-	-	1	-	-	67	-
Traffic facilities	63	-	-	-	-	-	63	-
Open space	10	-	-	-	-	-	10	-
<b>Total</b>	<b>139</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>140</b>	<b>-</b>
 <b>S7.12 Levies – under a plan</b>								
<b>CONTRIBUTION PLAN - S94A Levies</b>								
Roads	1,460	387	-	10	(88)	-	1,769	-
<b>Total</b>	<b>1,460</b>	<b>387</b>	<b>-</b>	<b>10</b>	<b>(88)</b>	<b>-</b>	<b>1,769</b>	<b>-</b>
 <b>S7.11 Contributions – not under a plan</b>								
<b>S7.11 CONTRIBUTIONS – NOT UNDER A PLAN</b>								
Drainage	-	-	505	-	-	-	-	-
Roads	2,990	678	1,307	20	(1,886)	-	1,802	-
Open space	-	-	931	-	-	-	-	-
<b>Total</b>	<b>2,990</b>	<b>678</b>	<b>2,743</b>	<b>20</b>	<b>(1,886)</b>	<b>-</b>	<b>1,802</b>	<b>-</b>

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 26. Result by fund

\$ '000	General <sup>1</sup> 2020	Water 2020	Sewer 2020
<b>Income Statement by fund</b>			
<b>Income from continuing operations</b>			
Rates and annual charges	24,866	2,460	9,389
User charges and fees	6,127	7,791	2,263
Interest and investment revenue	783	520	619
Other revenues	1,411	205	54
Grants and contributions provided for operating purposes	12,623	26	–
Grants and contributions provided for capital purposes	16,128	1,580	4,682
Net gains from disposal of assets	2,768	22	11
Rental income	322	–	–
<b>Total income from continuing operations</b>	<b>65,028</b>	<b>12,604</b>	<b>17,018</b>
<b>Expenses from continuing operations</b>			
Employee benefits and on-costs	21,154	1,789	1,624
Borrowing costs	269	942	221
Materials and contracts	5,077	3,924	4,457
Depreciation and amortisation	13,523	2,980	2,276
Other expenses	4,773	494	456
Fair value decrement on investment property	150	–	–
<b>Total expenses from continuing operations</b>	<b>44,946</b>	<b>10,129</b>	<b>9,034</b>
<b>Operating result from continuing operations</b>	<b>20,082</b>	<b>2,475</b>	<b>7,984</b>
<b>Net operating result for the year</b>	<b>20,082</b>	<b>2,475</b>	<b>7,984</b>
<b>Net operating result attributable to each council fund</b>	<b>20,082</b>	<b>2,475</b>	<b>7,984</b>
<b>Net operating result for the year before grants and contributions provided for capital purposes</b>	<b>3,954</b>	<b>895</b>	<b>3,302</b>

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds.

(1) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

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## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 26. Result by fund (continued)

\$ '000	General <sup>1</sup> 2020	Water 2020	Sewer 2020
<b>Statement of Financial Position by fund</b>			
<b>ASSETS</b>			
<b>Current assets</b>			
Cash and cash equivalents	2,655	2,608	3,172
Investments	25,200	24,722	30,080
Receivables	5,093	1,412	765
Inventories	291	–	–
Contract assets	2,281	–	–
Other	266	–	59
Non-current assets classified as 'held for sale'	468	–	–
<b>Total current assets</b>	<b>36,254</b>	<b>28,742</b>	<b>34,076</b>
<b>Non-current assets</b>			
Investments	3,780	3,708	4,512
Receivables	56	–	–
Infrastructure, property, plant and equipment	830,544	200,670	117,207
Investment property	4,158	–	–
Right of use assets	421	–	–
Other	(883)	–	883
<b>Total non-current assets</b>	<b>838,076</b>	<b>204,378</b>	<b>122,602</b>
<b>TOTAL ASSETS</b>	<b>874,330</b>	<b>233,120</b>	<b>156,678</b>
<b>LIABILITIES</b>			
<b>Current liabilities</b>			
Payables	7,434	339	966
Income received in advance	(457)	457	–
Contract liabilities	3,216	60	–
Lease liabilities	148	–	–
Borrowings	593	514	545
Provisions	6,698	655	592
<b>Total current liabilities</b>	<b>17,632</b>	<b>2,025</b>	<b>2,103</b>
<b>Non-current liabilities</b>			
Lease liabilities	254	–	–
Borrowings	2,000	12,588	2,889
Provisions	7,581	37	30
<b>Total non-current liabilities</b>	<b>9,835</b>	<b>12,625</b>	<b>2,919</b>
<b>TOTAL LIABILITIES</b>	<b>27,467</b>	<b>14,650</b>	<b>5,022</b>
<b>Net assets</b>	<b>846,863</b>	<b>218,470</b>	<b>151,656</b>
<b>EQUITY</b>			
Accumulated surplus	218,660	89,699	102,976
Revaluation reserves	628,203	128,771	48,680
<b>Council equity interest</b>	<b>846,863</b>	<b>218,470</b>	<b>151,656</b>
<b>Total equity</b>	<b>846,863</b>	<b>218,470</b>	<b>151,656</b>

NB. All amounts disclosed above are gross – that is, they include internal charges and recoveries made between the funds. Assets and liabilities shown in the water and sewer columns are restricted for use for these activities.

(1) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

continued on next page

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**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**  
for the year ended 30 June 2020

**Note 26. Result by fund (continued)**

**Details of individual internal loans for the year ended 30 June 2020**

(in accordance with s410(3) of the *Local Government Act 1993*)

<b>Details of individual internal loans</b>	<b>Council ID / Ref</b>
Borrower (by purpose)	Sewer Fund
Lender (by purpose)	General Fund
Date of minister's approval	8 July 2019
Date raised	30 June 2019
Term (years)	15
Dates of maturity	30 June 2034
Rate of interest	2.00%
Amount originally raised	\$1,000,000
Total repaid during year (principal and interest)	\$77,331
<b>Principal outstanding at end of year</b>	<b>\$922,669</b>

## Goulburn Mulwaree Council

Financial Statements 2020

## Notes to the Financial Statements

for the year ended 30 June 2020

## Note 27(a). Statement of performance measures – consolidated results

\$ '000	Amounts 2020	Indicator 2020	Prior periods		Benchmark
			2019	2018	
<b>1. Operating performance ratio</b>					
Total continuing operating revenue excluding capital grants and contributions less operating expenses <sup>1,2</sup>	5,511	7.93%	6.20%	9.45%	>0.00%
Total continuing operating revenue excluding capital grants and contributions <sup>1</sup>	69,470				
<b>2. Own source operating revenue ratio</b>					
Total continuing operating revenue excluding all grants and contributions <sup>1</sup>	56,821	61.86%	70.33%	53.48%	>60.00%
Total continuing operating revenue <sup>1</sup>	91,860				
<b>3. Unrestricted current ratio</b>					
Current assets less all external restrictions	30,639				
Current liabilities less specific purpose liabilities	8,041	3.81x	3.32x	3.49x	>1.50x
<b>4. Debt service cover ratio</b>					
Operating result before capital excluding interest and depreciation/impairment/amortisation <sup>1</sup>	25,722				
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)	3,280	7.84x	7.29x	2.08x	>2.00x
<b>5. Rates, annual charges, interest and extra charges outstanding percentage</b>					
Rates, annual and extra charges outstanding	1,325				
Rates, annual and extra charges collectible	37,953	3.49%	2.94%	3.02%	<10.00%
<b>6. Cash expense cover ratio</b>					
Current year's cash and cash equivalents plus all term deposits	98,435	22.79	22.14	17.85	>3.00
Monthly payments from cash flow of operating and financing activities	4,320	mths	mths	mths	mths

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements

for the year ended 30 June 2020

Note 27(b). Statement of performance measures – by fund

\$ '000	General Indicators <sup>3</sup>		Water Indicators		Sewer Indicators		Benchmark
	2020	2019	2020	2019	2020	2019	
<b>1. Operating performance ratio</b>							
Total continuing operating revenue excluding capital grants and contributions less operating expenses <sup>1,2</sup>	<b>2.85%</b>	(1.29)%	<b>8.12%</b>	12.73%	<b>26.77%</b>	26.05%	>0.00%
Total continuing operating revenue excluding capital grants and contributions <sup>1</sup>							
<b>2. Own source operating revenue ratio</b>							
Total continuing operating revenue excluding capital grants and contributions <sup>1</sup>	<b>53.80%</b>	62.57%	<b>87.26%</b>	85.54%	<b>72.49%</b>	83.78%	>60.00%
Total continuing operating revenue <sup>1</sup>							
<b>3. Unrestricted current ratio</b>							
Current assets less all external restrictions	<b>3.81x</b>	3.32x	<b>14.19x</b>	11.45x	<b>16.20x</b>	16.04x	>1.50x
Current liabilities less specific purpose liabilities							
<b>4. Debt service cover ratio</b>							
Operating result before capital excluding interest and depreciation/impairment/amortisation <sup>1</sup>	<b>7.14x</b>	6.48x	<b>5.11x</b>	5.71x	<b>26.24x</b>	18.55x	>2.00x
Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement)							
<b>5. Rates, annual charges, interest and extra charges outstanding percentage</b>							
Rates, annual and extra charges outstanding	<b>3.28%</b>	2.41%	<b>4.35%</b>	4.23%	<b>3.86%</b>	4.02%	<10.00%
Rates, annual and extra charges collectible							
<b>6. Cash expense cover ratio</b>							
Current year's cash and cash equivalents plus all term deposits	<b>9.77</b>	20.77	<b>44.87</b>	∞	<b>63.43</b>	∞	>3.00
Payments from cash flow of operating and financing activities	<b>mths</b>	mths	<b>mths</b>		<b>mths</b>		mths

(1) - (2) Refer to Notes at Note 31a above.

(3) General fund refers to all of Council's activities except for its water and sewer activities which are listed separately.

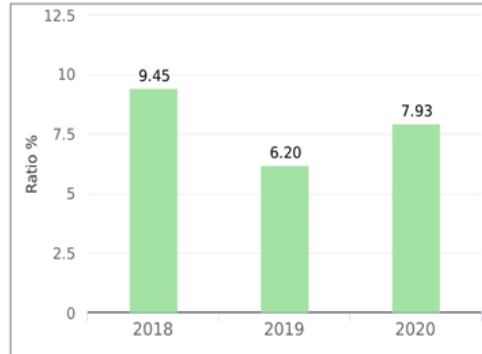
Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements  
for the year ended 30 June 2020

Note 27(c). Statement of performance measures – consolidated results (graphs)

1. Operating performance ratio



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2019/20 result

2019/20 ratio 7.93%

This ratio has been relatively steady for a number of years. The slight drop in the 2018/2019 financial year was primarily due to the impact of discounting Council's Employee Leave Entitlement.

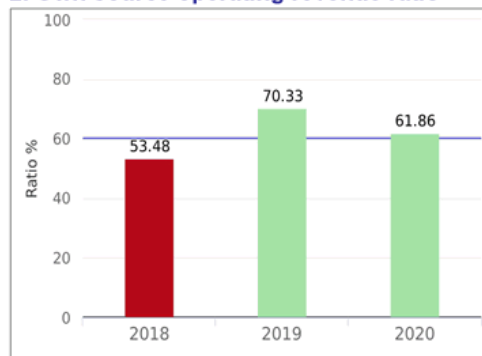
Benchmark: — > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2019/20 result

2019/20 ratio 61.86%

This ratio was negatively impacted in the 2017/2018 financial year due to the large amount of capital grants and contributions (both cash and in-kind) Council received. Outside of the 2017/2018 financial year this ratio has met or exceeded the benchmark.

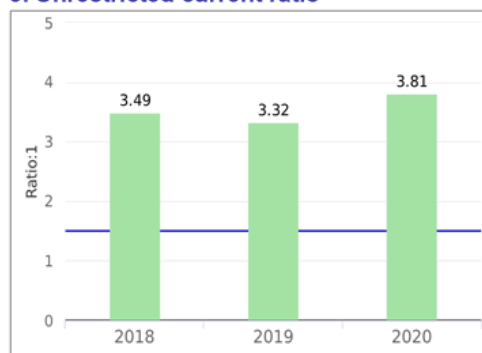
Benchmark: — > 60.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2019/20 result

2019/20 ratio 3.81x

This ratio continues to be at a healthy level to ensure Council's obligations can be met in the short-term.

Benchmark: — > 1.50x

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio achieves benchmark

Ratio is outside benchmark

continued on next page

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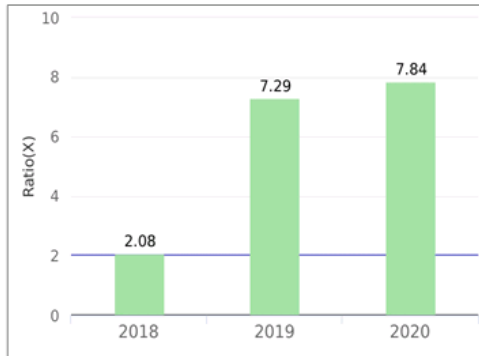
Goulburn Mulwaree Council

Financial Statements 2020

Notes to the Financial Statements  
for the year ended 30 June 2020

Note 27(c). Statement of performance measures – consolidated results (graphs)

4. Debt service cover ratio



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2019/20 result

2019/20 ratio 7.84x

Council has undertaken minimal borrowing over the past 8-9 years and during this time has paid out a number of loans. The sharp drop in 2018 was due to two loans being paid out early instead of refinancing. Both of these loans related to the Water and Sewer Funds of Council.

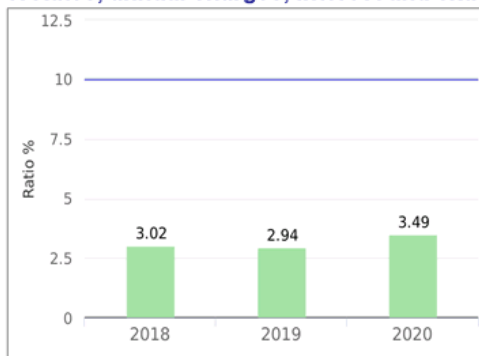
Benchmark: — > 2.00x

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio is outside benchmark

5. Rates, annual charges, interest and extra charges outstanding percentage



Purpose of rates, annual charges, interest and extra charges outstanding

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2019/20 result

2019/20 ratio 3.49%

Council has continued the consistent application of its debt recovery policy whilst being mindful of its rating hardship policy. An easing on debt recovery action occurred during the last quarter of 2019/2020 financial year due to the global pandemic.

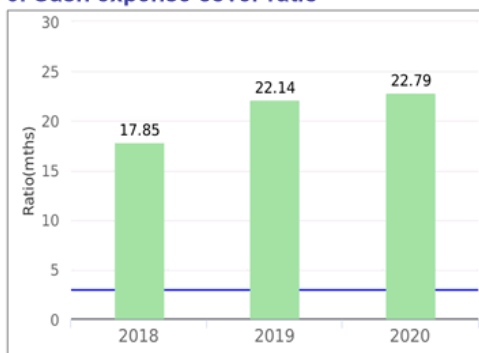
Benchmark: — < 10.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio is outside benchmark

6. Cash expense cover ratio



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2019/20 result

2019/20 ratio 22.79 mths

This ratio remains high however this will be impacted moving forward as our major projects including the Performing Arts Centre and Aquatic Centre Upgrades progress.

Benchmark: — > 3.00mths

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting #28

Ratio is outside benchmark



**Goulburn Mulwaree Council**

Financial Statements 2020

**Notes to the Financial Statements**

for the year ended 30 June 2020

**Note 28. Council information and contact details****Note 28. Council information and contact details**

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**Principal place of business:**184-194 Bourke Street  
Goulburn NSW 2580**Contact details****Mailing Address:**Locked Bag 22  
Goulburn NSW 2580**Telephone:** 02 4823 4444**Opening hours:**8:30am - 5:00pm  
Monday - Friday**Internet:** [www.goulburn.nsw.gov.au](http://www.goulburn.nsw.gov.au)**Email:** [council@goulburn.nsw.gov.au](mailto:council@goulburn.nsw.gov.au)**Officers****General Manager**

Warwick Bennnett

**Responsible Accounting Officer**

Brendan Hollands

**Auditors**Audit Office of NSW  
15/1 Margaret Street  
Sydney NSW 2000**Elected members****Mayor**

Cr Bob Kirk

**Councillors**Cr Andrew Banfield  
Cr Leah Ferrara  
Cr Carol James  
Cr Margaret O'Neill  
Cr Sam Rowland  
Cr Denzil Sturgiss  
Cr Alfie Walker  
Cr Peter Walker



**INDEPENDENT AUDITOR'S REPORT**  
**Report on the general purpose financial statements**  
**Goulburn Mulwaree Council**

To the Councillors of Goulburn Mulwaree Council

### Opinion

I have audited the accompanying financial statements of Goulburn Mulwaree Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2020, the Statement of Financial Position as at 30 June 2020, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
  - have been prepared, in all material respects, in accordance with the requirements of this Division
  - are consistent with the Council's accounting records
  - present fairly, in all material respects, the financial position of the Council as at 30 June 2020, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Other Information**

The Council's annual report for the year ended 30 June 2020 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the special purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the special purpose financial statements and Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### **The Councillors' Responsibilities for the Financial Statements**

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note 22 Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Dominika Ryan  
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

26 October 2020  
SYDNEY

Cr Bob Kirk  
 Mayor  
 Goulburn Mulwaree Council  
 Locked Bag 22  
 GOULBURN NSW 2580

Contact: Dominika Ryan  
 Phone no: 02 9275 7336  
 Our ref: D2023829/1731

26 October 2020

Dear Mayor

**Report on the Conduct of the Audit  
 for the year ended 30 June 2020  
 Goulburn Mulwaree Council**

I have audited the general purpose financial statements (GPFS) of the Goulburn Mulwaree Council (the Council) for the year ended 30 June 2020 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2020 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

**INCOME STATEMENT**

**Operating result**

	2020 \$m	2019 \$m	Variance %
Rates and annual charges revenue	36.7	35.2	↑ 4.3
Grants and contributions revenue	35.0	23.1	↑ 51.5
Operating result from continuing operations	30.5	11.5	↑ 165.2
Net operating result before capital grants and contributions	8.2	(1.2)	↑ 783.3

The Council’s operating result from continuing operations (including depreciation and amortisation expense of \$18.7 million) was \$19.8 million higher than the 2018–19 result. This was primarily due to:

- \$11.9 million increase in grants and contributions
- \$5.1 million decrease in net losses from disposal of assets.

The net operating result before capital grants and contributions (\$8.2 million) was \$9.4 million higher than the 2018–19 result.

Rates and annual charges revenue (\$36.7 million) increased by \$1.5 million (4.3 per cent) in 2019–20. This was due to the IPART annual rate increase of 2.7 per cent and an increase in rateable properties by 2.4 per cent (27,904 rateable properties in 2019-20 compared to 27,238 properties last year).

Grants and contributions revenue (\$35.0 million) increased by \$11.9 million (51.5 per cent) in 2019–20. This was mainly due to \$9.4 million increase in specific purpose grants particularly sewerage services (\$2.0 million) and recreation and culture (\$4.3 million).

## STATEMENT OF CASH FLOWS

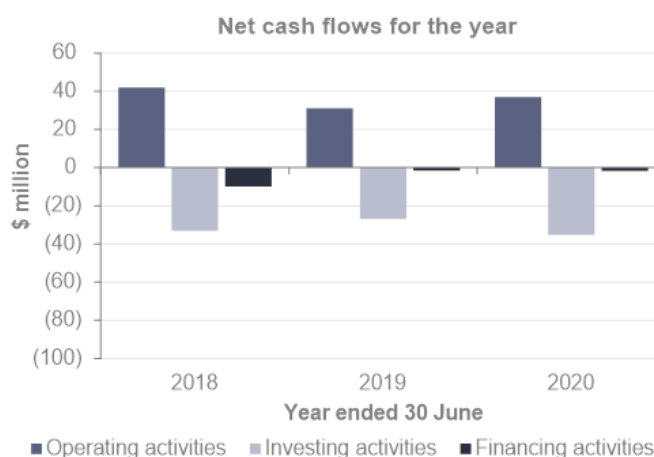
The Statement of Cash Flows illustrates the flow of cash and cash equivalents moving in and out of Council during the year.

The Council’s cash decreased slightly by \$152,000.

Cash inflows from operating activities increased from \$31.1 million in 2018-19 to \$37.0 million in 2019-20 mainly due to higher revenue from grants and contributions.

The increase in cash outflows from investing activities of \$8.4 million was primarily due to the Council’s significant investment in infrastructure, property, plant and equipment during the current year.

Cash outflow from financing activities remained largely steady.



## FINANCIAL POSITION

### Cash and investments

Cash and investments	2020	2019	Commentary
	\$m	\$m	
External restrictions	78.2	75.4	<ul style="list-style-type: none"> <li>External restrictions include unspent specific purpose grants, developer contributions, domestic waste management charges, levies and planning agreements.</li> </ul>
Internal restrictions	20.1	17.2	
Unrestricted	2.2	1.2	
<b>Cash and investments</b>	<b>100.5</b>	<b>93.8</b>	<ul style="list-style-type: none"> <li>Balances are internally restricted due to Council policy or decisions for forward plans including works program.</li> <li>Unrestricted balances provide liquidity for day-to-day operations.</li> </ul>

- The balance for cash and investments overall increased by \$6.7 million (7.1 per cent) due to the increase is due to contributions that were received during the year and not yet utilised, therefore are held as investments. In addition, there are some capital projects for performing art centre and historical villa, road works that is in process.

## PERFORMANCE

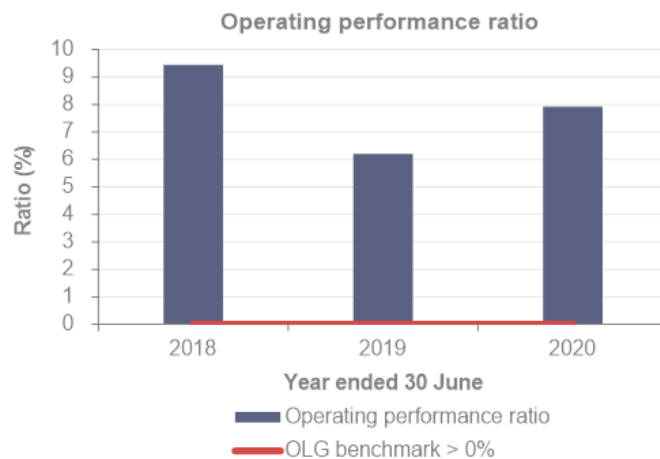
### Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning, Industry and Environment.

#### Operating performance ratio

The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.

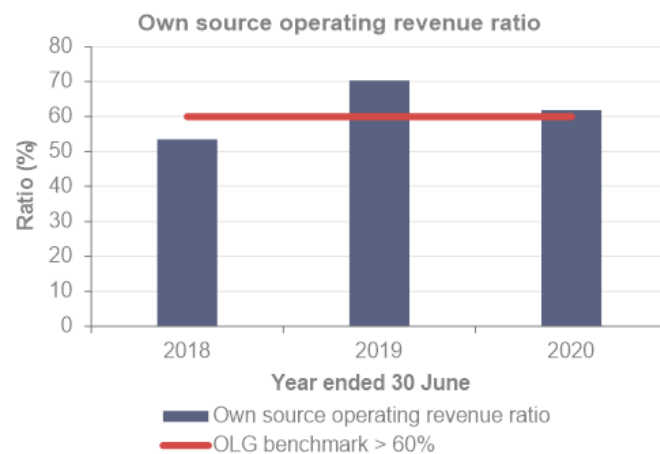
The Council's ratio continues to exceed the OLG benchmark.



#### Own source operating revenue ratio

The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.

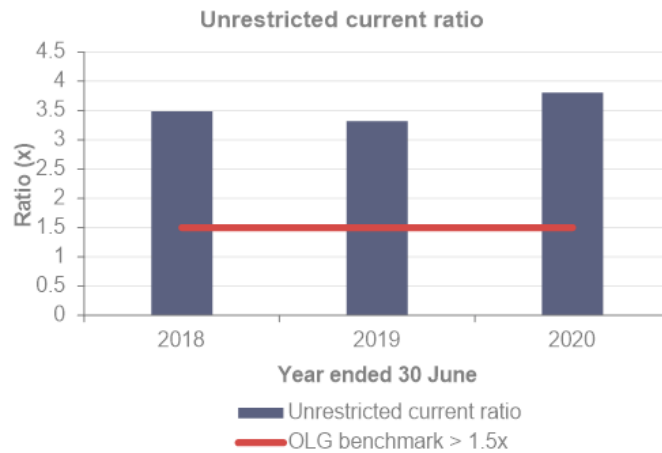
The Council's own source operating revenue ratio of 61.9 per cent for the current reporting period exceeded the OLG benchmark. It was slightly lower than last year due to significantly higher grants and contributions and net gains from disposal of assets in 2019-20.



**Unrestricted current ratio**

The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.

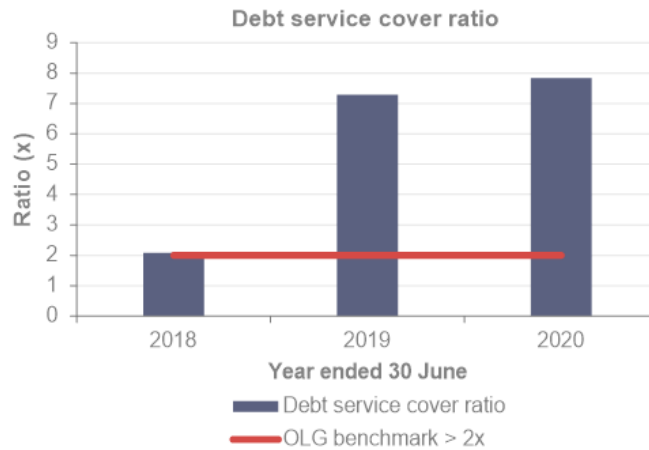
The Council's ratio continues to be at an appropriate level to ensure its obligations can be met in the short-term.



**Debt service cover ratio**

The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.

The Council's current year ratio though slightly impacted by the implementation of AASB 16 'Leases', exceeded the OLG benchmark.

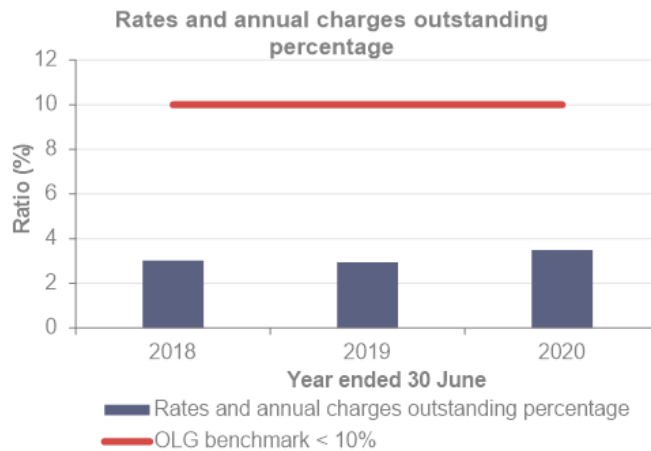




**Rates and annual charges outstanding percentage**

The ‘rates and annual charges outstanding percentage’ assesses the impact of uncollected rates and annual charges on council’s liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 10 per cent for regional and rural councils.

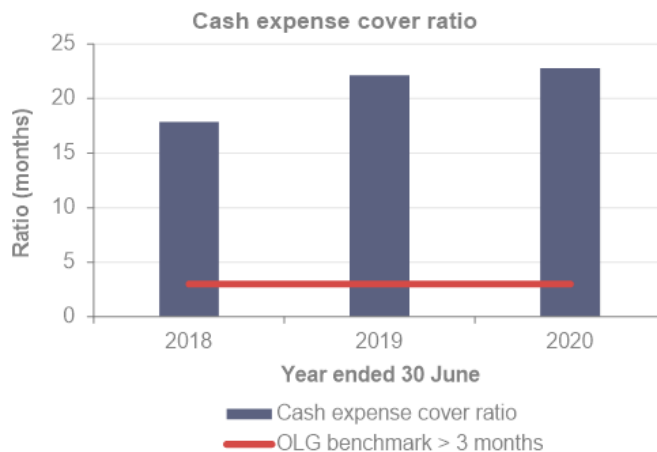
The Council met the OLG benchmark for the current reporting period.



**Cash expense cover ratio**

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.

The Council exceeded the OLG benchmark for the current reporting period.



**Infrastructure, property, plant and equipment renewals**

Infrastructure, property, plant and equipment renewals for 2019-20 amounted to \$12.6 million, a decrease of \$7.3 million from prior year balance of \$19.9 million. The decrease was primarily due to the decrease in capital work in progress and sewerage network renewals by \$4.1 million and \$3.0 million respectively.

**OTHER MATTERS**

**Impact of new accounting standards**

**AASB 15 ‘Revenue from Contracts with Customers’ and AASB 1058 ‘Income for Not-for-Profit Entities’**

The Council adopted the new accounting standards AASB 15 ‘Contracts with Customers’ and AASB 1058 ‘Income of Not-for-Profit Entities’ (collectively referred to as the Revenue Standards) for the first time in their 2019–20 financial statements.

AASB 15 introduces a new approach to recognising revenue based on the principle that revenue is recognised when control of a good or service transfers to a customer. AASB 15 impacts the timing and

amount of revenue recorded in a councils' financial statements, particularly for grant revenue. AASB 15 also increases the amount of disclosures required.

AASB 1058 prescribes how not-for-profit entities account for transactions conducted on non-commercial terms and the receipt of volunteer services. AASB 1058 significantly impacts the timing and amount of income recorded in a councils' financial statements, particularly for grant income and rates which are paid before the commencement of the rating period.

The Council recognised a \$5.0 million adjustment to opening accumulated surplus at 1 July 2019 on adoption of the new Revenue Standards.

The Council disclosed the impact of adopting the new Revenue Standards in Note 17(ii).

#### **AASB 16 'Leases'**

The Council adopted the new accounting standard AASB 16 'Leases' for the first time in their 2019–20 financial statements.

AASB 16 changes the way lessees treat operating leases for financial reporting. With a few exceptions, operating leases will now be recorded in the Statement of Financial Position as a right-of-use asset, with a corresponding lease liability.

AASB 16 results in lessees recording more assets and liabilities in the Statement of Financial Position and changes the timing and pattern of expenses recorded in the Income Statement.

The Council recognised right-of-use assets and lease liabilities of \$462,000 at 1 July 2019 on adoption of AASB 16.

The Council disclosed the impact of adopting AASB 16 in Note 14.

#### **Legislative compliance**

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.

The Council's:

- accounting records were maintained in a manner and form that facilitated the preparation and the effective audit of the general purpose financial statements
- staff provided all accounting records and information relevant to the audit.



Dominika Ryan  
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

cc: Mr Warwick Bennett, General Manager

# Goulburn Mulwaree Council

SPECIAL PURPOSE FINANCIAL STATEMENTS  
for the year ended 30 June 2020

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## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

### Special Purpose Financial Statements

for the year ended 30 June 2020

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#### Background

- i. These Special Purpose Financial Statements have been prepared for the use by both Council and the Office of Local Government in fulfilling their requirements under National Competition Policy.
- ii. The principle of competitive neutrality is based on the concept of a 'level playing field' between persons/entities competing in a market place, particularly between private and public sector competitors.

Essentially, the principle is that government businesses, whether Commonwealth, state or local, should operate without net competitive advantages over other businesses as a result of their public ownership.

- iii. For Council, the principle of competitive neutrality and public reporting applies only to declared business activities.

These include **(a)** those activities classified by the Australian Bureau of Statistics as business activities being water supply, sewerage services, abattoirs, gas production and reticulation, and **(b)** those activities with a turnover of more than \$2 million that Council has formally declared as a business activity (defined as Category 1 activities).

- iv. In preparing these financial statements for Council's self-classified Category 1 businesses and ABS-defined activities, councils must **(a)** adopt a corporatisation model and **(b)** apply full cost attribution including tax-equivalent regime payments and debt guarantee fees (where the business benefits from Council's borrowing position by comparison with commercial rates).

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**Goulburn Mulwaree Council**

**Special Purpose Financial Statements**  
for the year ended 30 June 2020

**Statement by Councillors and Management made pursuant to the Local Government Code of Accounting Practice and Financial Reporting**

The attached Special Purpose Financial Statements have been prepared in accordance with:

- the NSW Government Policy Statement 'Application of National Competition Policy to Local Government',
- the Division of Local Government Guidelines 'Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality',
- the Local Government Code of Accounting Practice and Financial Reporting,
- the NSW Office of Water Best-Practice Management of Water and Sewerage Guidelines.

To the best of our knowledge and belief, these statements:

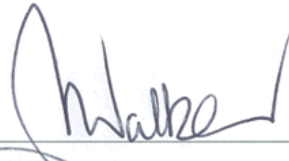
- present fairly the operating result and financial position for each of Council's declared business activities for the year, and
- accord with Council's accounting and other records.
- present overhead reallocation charges to the water and sewerage businesses as fair and reasonable.

We are not aware of any matter that would render these statements false or misleading in any way.

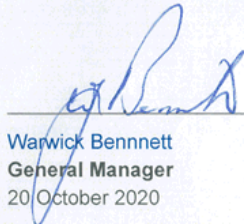
Signed in accordance with a resolution of Council made on 20 October 2020.



Cr Bob Kirk  
Mayor  
20 October 2020



Cr Peter Walker  
Councillor  
20 October 2020



Warwick Bennett  
General Manager  
20 October 2020



Brendan Hollands  
Responsible Accounting Officer  
20 October 2020

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

Income Statement – Water Supply Business Activity  
for the year ended 30 June 2020

\$ '000	2020	2019
<b>Income from continuing operations</b>		
Access charges	2,460	2,388
User charges	7,680	7,469
Fees	111	95
Interest	520	869
Grants and contributions provided for non-capital purposes	26	–
Profit from the sale of assets	22	–
Other income	205	95
<b>Total income from continuing operations</b>	<b>11,024</b>	<b>10,916</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	1,789	1,596
Borrowing costs	942	972
Materials and contracts	3,924	2,964
Depreciation, amortisation and impairment	2,980	3,187
Loss on sale of assets	–	474
Other expenses	494	333
<b>Total expenses from continuing operations</b>	<b>10,129</b>	<b>9,526</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>895</b>	<b>1,390</b>
Grants and contributions provided for capital purposes	1,580	1,846
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>2,475</b>	<b>3,236</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>2,475</b>	<b>3,236</b>
Less: corporate taxation equivalent (27.5%) [based on result before capital]	(246)	(382)
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>2,229</b>	<b>2,854</b>
<b>Plus accumulated surplus</b>	<b>87,224</b>	<b>83,521</b>
<b>Plus/less: other adjustments - Asset Revaluation Reserve realised on disposal of IPP&amp;E</b>	<b>–</b>	<b>467</b>
<b>Plus adjustments for amounts unpaid:</b>		
– Corporate taxation equivalent	246	382
<b>Closing accumulated surplus</b>	<b>89,699</b>	<b>87,224</b>
<b>Return on capital %</b>	<b>0.9%</b>	<b>1.1%</b>
<b>Subsidy from Council</b>	<b>–</b>	<b>367</b>
<b>Calculation of dividend payable:</b>		
Surplus (deficit) after tax	2,229	2,854
Less: capital grants and contributions (excluding developer contributions)	(1,580)	(1,846)
<b>Surplus for dividend calculation purposes</b>	<b>649</b>	<b>1,008</b>
<b>Potential dividend calculated from surplus</b>	<b>324</b>	<b>504</b>

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

Income Statement – Sewerage Business Activity  
for the year ended 30 June 2020

\$ '000	2020	2019
<b>Income from continuing operations</b>		
Access charges	9,389	9,183
User charges	1,886	1,672
Liquid trade waste charges	375	364
Fees	2	10
Interest	619	884
Profit from the sale of assets	11	–
Other income	54	119
<b>Total income from continuing operations</b>	<b>12,336</b>	<b>12,232</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	1,624	1,731
Borrowing costs	221	275
Materials and contracts	4,457	3,225
Depreciation, amortisation and impairment	2,276	1,640
Loss on sale of assets	–	1,557
Other expenses	456	617
<b>Total expenses from continuing operations</b>	<b>9,034</b>	<b>9,045</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>3,302</b>	<b>3,187</b>
Grants and contributions provided for capital purposes	4,682	2,369
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>7,984</b>	<b>5,556</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>7,984</b>	<b>5,556</b>
Less: corporate taxation equivalent (27.5%) [based on result before capital]	(908)	(876)
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>7,076</b>	<b>4,680</b>
<b>Plus accumulated surplus</b>	94,992	88,007
<b>Plus/less: other adjustments - Asset Revaluation Reserve realised on disposal of IPP&amp;E</b>	–	1,429
<b>Plus adjustments for amounts unpaid:</b>		
– Corporate taxation equivalent	908	876
<b>Closing accumulated surplus</b>	<b>102,976</b>	<b>94,992</b>
<b>Return on capital %</b>	<b>3.0%</b>	<b>2.8%</b>
<b>Subsidy from Council</b>	<b>–</b>	<b>–</b>
<b>Calculation of dividend payable:</b>		
Surplus (deficit) after tax	7,076	4,680
Less: capital grants and contributions (excluding developer contributions)	(4,682)	(2,369)
<b>Surplus for dividend calculation purposes</b>	<b>2,394</b>	<b>2,311</b>
<b>Potential dividend calculated from surplus</b>	<b>1,197</b>	<b>1,155</b>

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

Income Statement – Domestic Waste Management  
for the year ended 30 June 2020

\$ '000	2020 Category 2	2019 Category 2
<b>Income from continuing operations</b>		
Access charges	4,030	3,679
Interest	51	87
Grants and contributions provided for non-capital purposes	7	183
Other income	50	39
<b>Total income from continuing operations</b>	<b>4,138</b>	<b>3,988</b>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	876	815
Materials and contracts	2,954	3,393
Depreciation, amortisation and impairment	1	1
Other expenses	5	2
<b>Total expenses from continuing operations</b>	<b>3,836</b>	<b>4,211</b>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	<b>302</b>	<b>(223)</b>
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>302</b>	<b>(223)</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>302</b>	<b>(223)</b>
Less: corporate taxation equivalent (27.5%) [based on result before capital]	(83)	–
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<b>219</b>	<b>(223)</b>
<b>Plus accumulated surplus</b>	<b>1,899</b>	<b>2,122</b>
<b>Plus adjustments for amounts unpaid:</b>		
– Corporate taxation equivalent	83	–
<b>Closing accumulated surplus</b>	<b>2,201</b>	<b>1,899</b>
<b>Return on capital %</b>	<b>1,776.5%</b>	<b>(1,238.9)%</b>
<b>Subsidy from Council</b>	<b>–</b>	<b>158</b>



## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

Income Statement – Commercial Waste  
for the year ended 30 June 2020

\$ '000	2020 Category 2	2019 Category 2
<b>Income from continuing operations</b>		
User charges	1,380	1,346
<b>Total income from continuing operations</b>	<u>1,380</u>	<u>1,346</u>
<b>Expenses from continuing operations</b>		
Employee benefits and on-costs	183	241
Materials and contracts	859	849
Depreciation, amortisation and impairment	12	8
Other expenses	2	2
<b>Total expenses from continuing operations</b>	<u>1,056</u>	<u>1,100</u>
<b>Surplus (deficit) from continuing operations before capital amounts</b>	324	246
<b>Surplus (deficit) from continuing operations after capital amounts</b>	<b>324</b>	<b>246</b>
<b>Surplus (deficit) from all operations before tax</b>	<b>324</b>	<b>246</b>
Less: corporate taxation equivalent (27.5%) [based on result before capital]	(89)	(68)
<b>SURPLUS (DEFICIT) AFTER TAX</b>	<u><b>235</b></u>	<u><b>178</b></u>
<b>Plus accumulated surplus</b>	794	548
– Corporate taxation equivalent	89	68
<b>Plus adjustments for amounts unpaid:</b>		
<b>Closing accumulated surplus</b>	<u>1,118</u>	<u>794</u>
<b>Return on capital %</b>	320.8%	229.9%

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

## Statement of Financial Position – Water Supply Business Activity

as at 30 June 2020

\$ '000	2020	2019
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	2,608	2,790
Investments	24,722	25,996
Receivables	1,412	1,664
<b>Total current assets</b>	<b>28,742</b>	<b>30,450</b>
<b>Non-current assets</b>		
Investments	3,708	1,624
Infrastructure, property, plant and equipment	200,670	213,211
<b>Total non-current assets</b>	<b>204,378</b>	<b>214,835</b>
<b>TOTAL ASSETS</b>	<b>233,120</b>	<b>245,285</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Contract liabilities	60	85
Payables	339	1,094
Income received in advance	457	420
Borrowings	514	477
Provisions	655	584
<b>Total current liabilities</b>	<b>2,025</b>	<b>2,660</b>
<b>Non-current liabilities</b>		
Borrowings	12,588	13,102
Provisions	37	64
<b>Total non-current liabilities</b>	<b>12,625</b>	<b>13,166</b>
<b>TOTAL LIABILITIES</b>	<b>14,650</b>	<b>15,826</b>
<b>NET ASSETS</b>	<b>218,470</b>	<b>229,459</b>
<b>EQUITY</b>		
Accumulated surplus	89,699	87,224
Revaluation reserves	128,771	142,235
<b>TOTAL EQUITY</b>	<b>218,470</b>	<b>229,459</b>

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

## Statement of Financial Position – Sewerage Business Activity

as at 30 June 2020

\$ '000	2020	2019
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	3,172	2,882
Investments	30,080	26,848
Receivables	765	1,001
Internal Loan Receivable from General Fund	59	58
<b>Total current assets</b>	<b>34,076</b>	<b>30,789</b>
<b>Non-current assets</b>		
Investments	4,512	1,678
Infrastructure, property, plant and equipment	117,207	123,195
Internal Loan Receivable from General Fund	883	942
<b>Total non-current assets</b>	<b>122,602</b>	<b>125,815</b>
<b>TOTAL ASSETS</b>	<b>156,678</b>	<b>156,604</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Payables	966	862
Borrowings	545	507
Provisions	592	550
<b>Total current liabilities</b>	<b>2,103</b>	<b>1,919</b>
<b>Non-current liabilities</b>		
Borrowings	2,889	3,434
Provisions	30	55
<b>Total non-current liabilities</b>	<b>2,919</b>	<b>3,489</b>
<b>TOTAL LIABILITIES</b>	<b>5,022</b>	<b>5,408</b>
<b>NET ASSETS</b>	<b>151,656</b>	<b>151,196</b>
<b>EQUITY</b>		
Accumulated surplus	102,976	94,992
Revaluation reserves	48,680	56,204
<b>TOTAL EQUITY</b>	<b>151,656</b>	<b>151,196</b>

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

## Statement of Financial Position – Domestic Waste Management

as at 30 June 2020

\$ '000	2020 Category 2	2019 Category 2
<b>ASSETS</b>		
<b>Current assets</b>		
Cash and cash equivalents	214	201
Investments	1,996	1,877
Receivables	94	76
Other	8	22
<b>Total current assets</b>	<b>2,312</b>	<b>2,176</b>
<b>Non-current assets</b>		
Investments	299	117
Infrastructure, property, plant and equipment	17	18
<b>Total non-current assets</b>	<b>316</b>	<b>135</b>
<b>TOTAL ASSETS</b>	<b>2,628</b>	<b>2,311</b>
<b>LIABILITIES</b>		
<b>Current liabilities</b>		
Contract liabilities	69	65
Payables	65	71
Provisions	279	251
<b>Total current liabilities</b>	<b>413</b>	<b>387</b>
<b>Non-current liabilities</b>		
Provisions	14	25
<b>Total non-current liabilities</b>	<b>14</b>	<b>25</b>
<b>TOTAL LIABILITIES</b>	<b>427</b>	<b>412</b>
<b>NET ASSETS</b>	<b>2,201</b>	<b>1,899</b>
<b>EQUITY</b>		
Accumulated surplus	2,201	1,899
<b>TOTAL EQUITY</b>	<b>2,201</b>	<b>1,899</b>

**Goulburn Mulwaree Council**

Special Purpose Financial Statements 2020

**Statement of Financial Position – Commercial Waste**  
as at 30 June 2020

\$ '000	2020 Category 2	2019 Category 2
<b>ASSETS</b>		
<b>Current assets</b>		
Receivables	1,017	687
<b>Total current assets</b>	<u>1,017</u>	<u>687</u>
<b>Non-current assets</b>		
Infrastructure, property, plant and equipment	101	107
<b>Total non-current assets</b>	<u>101</u>	<u>107</u>
<b>TOTAL ASSETS</b>	<u>1,118</u>	<u>794</u>
<b>NET ASSETS</b>	<u>1,118</u>	<u>794</u>
<b>EQUITY</b>		
Accumulated surplus	1,118	794
<b><u>TOTAL EQUITY</u></b>	<u>1,118</u>	<u>794</u>

## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

### Notes to the Special Purpose Financial Statements

for the year ended 30 June 2020

#### Note 1. Significant Accounting Policies

A statement summarising the supplemental accounting policies adopted in the preparation of the Special Purpose Financial Statements (SPFS) for National Competition Policy (NCP) reporting purposes follows.

These financial statements are SPFS prepared for use by Council and the Office of Local Government. For the purposes of these statements, the Council is a non-reporting not-for-profit entity.

The figures presented in these Special Purpose Financial Statements have been prepared in accordance with the recognition and measurement criteria of relevant Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB) and Australian Accounting Interpretations.

The disclosures in these Special Purpose Financial Statements have been prepared in accordance with the Local Government Act 2093 (NSW), the *Local Government (General) Regulation 2005*, and the Local Government Code of Accounting Practice and Financial Reporting.

The statements are prepared on an accruals basis. They are based on historic costs and do not take into account changing money values or, except where specifically stated, current values of non-current assets. Certain taxes and other costs, appropriately described, have been imputed for the purposes of the National Competition Policy.

The Statement of Financial Position includes notional assets/liabilities receivable from/payable to Council's general fund. These balances reflect a notional intra-entity funding arrangement with the declared business activities.

#### National Competition Policy

Council has adopted the principle of 'competitive neutrality' in its business activities as part of the National Competition Policy which is being applied throughout Australia at all levels of government.

The framework for its application is set out in the June 1996 NSW government policy statement titled 'Application of National Competition Policy to Local Government'.

The *Pricing and Costing for Council Businesses, A Guide to Competitive Neutrality* issued by the Office of Local Government in July 1997 has also been adopted.

The pricing and costing guidelines outline the process for identifying and allocating costs to activities and provide a standard for disclosure requirements.

These disclosures are reflected in Council's pricing and/or financial reporting systems and include taxation equivalents, Council subsidies, return on investments (rate of return), and dividends paid.

#### Declared business activities

In accordance with *Pricing and Costing for Council Businesses – A Guide to Competitive Neutrality*, Council has declared that the following are to be considered as business activities:

##### Category 1

(where gross operating turnover is over \$2 million)

##### a. Water Supply

Provide potable water for the Local Government Area.

##### b. Sewerage Services

Provide waste water services for the Local Government Area.

##### Category 2

(where gross operating turnover is less than \$2 million)

##### a. Domestic Waste Management

Collection and disposal of domestic waste in accordance with section 504 of the Local Government Act.

##### b. Commercial Waste

continued on next page

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## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2020

#### Note 1. Significant Accounting Policies (continued)

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Collection and disposal of commercial waste on a user pays basis.

##### Monetary amounts

Amounts shown in the financial statements are in Australian dollars and rounded to the nearest one thousand dollars.

##### (i) Taxation equivalent charges

Council is liable to pay various taxes and financial duties. Where this is the case, they are disclosed as a cost of operations just like all other costs.

However, where Council does not pay some taxes which are generally paid by private sector businesses, such as income tax, these equivalent tax payments have been applied to all Council-nominated business activities and are reflected in Special Purpose Financial Statements.

For the purposes of disclosing comparative information relevant to the private sector equivalent, the following taxation equivalents have been applied to all Council-nominated business activities (this does not include Council's non-business activities):

##### Notional rate applied (%)

Corporate income tax rate – **27.5%**

Payroll tax – **5.45%** on the value of taxable salaries and wages in excess of \$850,000.

##### Income tax

An income tax equivalent has been applied on the profits of the business activities.

Whilst income tax is not a specific cost for the purpose of pricing a good or service, it needs to be taken into account in terms of assessing the rate of return required on capital invested.

Accordingly, the return on capital invested is set at a pre-tax level - gain/(loss) from ordinary activities before capital amounts, as would be applied by a private sector competitor. That is, it should include a provision equivalent to the corporate income tax rate, currently 27.5%.

Income tax is only applied where a gain/ (loss) from ordinary activities before capital amounts has been achieved.

Since the taxation equivalent is notional – that is, it is payable to Council as the 'owner' of business operations - it represents an internal payment and has no effect on the operations of the Council. Accordingly, there is no need for disclosure of internal charges in the SPFS.

##### Local government rates and charges

A calculation of the equivalent rates and charges payable on all category 1 businesses has been applied to all land assets owned or exclusively used by the business activity.

##### Loan and debt guarantee fees

The debt guarantee fee is designed to ensure that council business activities face 'true' commercial borrowing costs in line with private sector competitors.

In order to calculate a debt guarantee fee, Council has determined what the differential borrowing rate would have been between the commercial rate and Council's borrowing rate for its business activities.

continued on next page

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## Goulburn Mulwaree Council

Special Purpose Financial Statements 2020

### Notes to the Special Purpose Financial Statements for the year ended 30 June 2020

#### Note 1. Significant Accounting Policies (continued)

##### (ii) Subsidies

Government policy requires that subsidies provided to customers, and the funding of those subsidies, must be explicitly disclosed.

Subsidies occur when Council provides services on a less-than-cost-recovery basis. This option is exercised on a range of services in order for Council to meet its community service obligations.

Accordingly, 'subsidies disclosed' (in relation to National Competition Policy) represents the difference between revenue generated from 'rate of return' pricing and revenue generated from prices set by Council in any given financial year.

The overall effect of subsidies is contained within the Income Statement of each reported business activity.

##### (iii) Return on investments (rate of return)

The NCP policy statement requires that councils with Category 1 businesses 'would be expected to generate a return on capital funds employed that is comparable to rates of return for private businesses operating in a similar field'.

Such funds are subsequently available for meeting commitments or financing future investment strategies.

The actual rate of return achieved by each business activity is disclosed at the foot of each respective Income Statement.

The rate of return is calculated as follows:

#### Operating result before capital income + interest expense

#### Written down value of I,PP&E as at 30 June

As a minimum, business activities should generate a return equal to the Commonwealth 10 year bond rate which is 0.88% at 30/6/20.

##### (iv) Dividends

Council is not required to pay dividends to either itself (as owner of a range of businesses) or to any external entities.

Local government water supply and sewerage businesses are permitted to pay an annual dividend from its water supply or sewerage business surplus.

Each dividend must be calculated and approved in accordance with the Department of Industry – Water guidelines and must not exceed:

- 50% of this surplus in any one year, or
- the number of water supply or sewerage assessments at 30 June 2020 multiplied by \$30 (less the payment for tax equivalent charges, not exceeding \$3 per assessment).

In accordance with the Department of Industry – Water guidelines a Dividend Payment form, Statement of Compliance, Unqualified Independent Financial Audit Report and Compliance Audit Report are required to be submitted to the Department of Industry – Water.



**INDEPENDENT AUDITOR'S REPORT**  
**Report on the special purpose financial statements**  
**Goulburn Mulwaree Council**

To the Councillors of Goulburn Mulwaree Council

**Opinion**

I have audited the accompanying special purpose financial statements (the financial statements) of Goulburn Mulwaree Council's (the Council) Declared Business Activities, which comprise the Statement by Councillors and Management, the Income Statement of each Declared Business Activity for the year ended 30 June 2020, the Statement of Financial Position of each Declared Business Activity as at 30 June 2020 and Note 1 Significant accounting policies for the Business Activities declared by Council.

The Declared Business Activities of the Council are:

- water supply
- sewerage
- domestic waste management
- commercial waste.

In my opinion, the financial statements present fairly, in all material respects, the financial position of the Council's declared Business Activities as at 30 June 2020, and their financial performance for the year then ended, in accordance with the Australian Accounting Standards described in Note 1 and the Local Government Code of Accounting Practice and Financial Reporting – update number 28 (LG Code).

My opinion should be read in conjunction with the rest of this report.

**Basis for Opinion**

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as the auditor of councils
- precluding the Auditor-General from providing non-audit services.

•

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to Note 1 to the financial statements which describes the basis of accounting. The financial statements have been prepared for the purpose of fulfilling the Council's financial reporting responsibilities under the LG Code. As a result, the financial statements may not be suitable for another purpose.

### **Other Information**

The Council's annual report for the year ended 30 June 2020 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements and Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and Special Schedule 'Permissible income for general rates'.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### **The Councillors' Responsibilities for the Financial Statements**

The Councillors are responsible for the preparation and fair presentation of the financial statements and for determining that the accounting policies, described in Note 1 to the financial statements, are appropriate to meet the requirements in the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar4.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf). The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Dominika Ryan  
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

26 October 2020  
SYDNEY

# Goulburn Mulwaree Council

SPECIAL SCHEDULES  
for the year ended 30 June 2020

---



**Goulburn Mulwaree Council**

Special Schedules 2020

**Special Schedules**

for the year ended 30 June 2020

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Goulburn Mulwaree Council

Special Schedules 2020

Permissible income for general rates

\$ '000	Notes	Calculation 2020/21	Calculation 2019/20
<b>Notional general income calculation <sup>1</sup></b>			
Last year notional general income yield	a	20,628	19,874
Plus or minus adjustments <sup>2</sup>	b	280	213
<b>Notional general income</b>	c = a + b	<b>20,908</b>	<b>20,087</b>
<b>Permissible income calculation</b>			
Or rate peg percentage	e	2.60%	2.70%
Or plus rate peg amount	i = e x (c + g)	544	542
<b>Sub-total</b>	k = (c + g + h + i + j)	<b>21,452</b>	<b>20,629</b>
Plus (or minus) last year's carry forward total	l	9	38
<b>Sub-total</b>	n = (l + m)	<b>9</b>	<b>38</b>
<b>Total permissible income</b>	o = k + n	<b>21,461</b>	<b>20,667</b>
Less notional general income yield	p	21,381	20,628
<b>Catch-up or (excess) result</b>	q = o - p	<b>80</b>	<b>39</b>
Less unused catch-up <sup>5</sup>	s	(8)	(30)
<b>Carry forward to next year <sup>6</sup></b>	t = q + r + s	<b>72</b>	<b>9</b>

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the Valuation of Land Act 1916.
- (5) Unused catch-up amounts will be deducted if they are not caught up within 2 years. Usually councils will have a nominal carry forward figure. These amounts can be adjusted for in setting the rates in a future year.
- (6) Carry forward amounts which are in excess (an amount that exceeds the permissible income) require ministerial approval by order published in the NSW Government Gazette in accordance with section 512 of the Local Government Act 1993. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.



## INDEPENDENT AUDITOR'S REPORT

### Special Schedule - Permissible income for general rates

#### Goulburn Mulwaree Council

To the Councillors of Goulburn Mulwaree Council

#### Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Goulburn Mulwaree Council (the Council) for the year ending 30 June 2021.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting – update number 28 (LG Code), and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

#### Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

I have fulfilled my other ethical responsibilities in accordance with APES 110.

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

### **Emphasis of Matter - Basis of Accounting**

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

### **Other Information**

The Council's annual report for the year ended 30 June 2020 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2020.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

### **The Councillors' Responsibilities for the Schedule**

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

### **Auditor's Responsibilities for the Audit of the Schedule**

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: [www.auasb.gov.au/auditors\\_responsibilities/ar8.pdf](http://www.auasb.gov.au/auditors_responsibilities/ar8.pdf). The description forms part of my auditor's report.



The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Dominika Ryan  
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

26 October 2020  
SYDNEY

Goulburn Mulwaree Council

Special Schedules 2020

Report on Infrastructure Assets

as at 30 June 2020

Asset Class	Asset Category	Estimated cost to bring assets to satisfactory standard		Estimated cost to bring to the agreed level of service set by Council	2019/20 Required maintenance <sup>a</sup>	2019/20 Actual maintenance	Net carrying amount	Gross replacement cost (GRC)	Assets in condition as a percentage of gross replacement cost				
		\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	\$ '000	1	2	3	4	5
<b>(a) Report on Infrastructure Assets - Values</b>													
<b>Buildings</b>	Buildings – non-specialised	2,099	1,844	1,231	2,910	–	83,210	10.0%	33.0%	27.0%	30.0%	0.0%	
	Buildings	–	–	–	–	–	–	0.0%	0.0%	0.0%	0.0%	0.0%	
	<b>Sub-total</b>	<b>2,099</b>	<b>1,844</b>	<b>1,231</b>	<b>2,910</b>	<b>45,238</b>	<b>83,210</b>	<b>10.0%</b>	<b>33.0%</b>	<b>27.0%</b>	<b>30.0%</b>	<b>0.0%</b>	
<b>Other structures</b>	Other structures	6	6	5	6	4,599	5,706	30.0%	30.0%	40.0%	0.0%	0.0%	
	<b>Sub-total</b>	<b>6</b>	<b>6</b>	<b>5</b>	<b>6</b>	<b>4,599</b>	<b>5,706</b>	<b>30.0%</b>	<b>30.0%</b>	<b>40.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>Roads</b>	Sealed roads	5,918	6,269	3,838	4,338	–	598,578	34.0%	48.0%	12.0%	6.0%	0.0%	
	Unsealed roads	211	224	136	154	–	29,970	27.0%	61.0%	2.0%	10.0%	0.0%	
	Bridges	1,402	1,486	907	1,028	–	143,233	23.0%	45.0%	31.0%	1.0%	0.0%	
	Footpaths	435	461	282	319	–	43,680	33.0%	66.0%	1.0%	0.0%	0.0%	
	Other road assets	73	77	47	53	–	7,165	48.0%	39.0%	11.0%	2.0%	0.0%	
	<b>Sub-total</b>	<b>8,039</b>	<b>8,517</b>	<b>5,210</b>	<b>5,892</b>	<b>599,039</b>	<b>822,626</b>	<b>31.9%</b>	<b>48.8%</b>	<b>14.4%</b>	<b>4.9%</b>	<b>0.0%</b>	
<b>Water supply network</b>	Water supply network	3,506	4,303	4,001	3,277	–	310,845	20.0%	44.0%	35.0%	1.0%	0.0%	
	<b>Sub-total</b>	<b>3,506</b>	<b>4,303</b>	<b>4,001</b>	<b>3,277</b>	<b>197,491</b>	<b>310,845</b>	<b>20.0%</b>	<b>44.0%</b>	<b>35.0%</b>	<b>1.0%</b>	<b>0.0%</b>	
<b>Sewerage network</b>	Sewerage network	14,210	2,868	2,703	2,786	–	182,807	27.0%	30.0%	40.0%	3.0%	0.0%	
	<b>Sub-total</b>	<b>14,210</b>	<b>2,868</b>	<b>2,703</b>	<b>2,786</b>	<b>109,524</b>	<b>182,807</b>	<b>27.0%</b>	<b>30.0%</b>	<b>40.0%</b>	<b>3.0%</b>	<b>0.0%</b>	
<b>Stormwater drainage</b>	Stormwater drainage	965	100	472	360	–	144,139	36.0%	35.0%	25.0%	4.0%	0.0%	
	<b>Sub-total</b>	<b>965</b>	<b>100</b>	<b>472</b>	<b>360</b>	<b>106,154</b>	<b>144,139</b>	<b>36.0%</b>	<b>35.0%</b>	<b>25.0%</b>	<b>4.0%</b>	<b>0.0%</b>	
<b>Open space / recreational assets</b>	Swimming pools Open Space and recreation	798	485	1,140	4,686	7,240	5,881	22.0%	28.0%	50.0%	0.0%	0.0%	
	<b>Sub-total</b>	<b>798</b>	<b>485</b>	<b>1,140</b>	<b>4,686</b>	<b>7,240</b>	<b>5,881</b>	<b>22.0%</b>	<b>28.0%</b>	<b>50.0%</b>	<b>0.0%</b>	<b>0.0%</b>	
<b>TOTAL - ALL ASSETS</b>		<b>29,623</b>	<b>18,123</b>	<b>14,762</b>	<b>19,917</b>	<b>1,069,285</b>	<b>1,555,214</b>	<b>28.1%</b>	<b>43.4%</b>	<b>23.4%</b>	<b>5.1%</b>	<b>0.0%</b>	

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

1 Excellent/very good No work required (normal maintenance)

continued on next page

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**Goulburn Mulwaree Council**

Special Schedules 2020

**Report on Infrastructure Assets - Values (continued)**

as at 30 June 2020

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2	<b>Good</b>	Only minor maintenance work required
3	<b>Satisfactory</b>	Maintenance work required
4	<b>Poor</b>	Renewal required
5	<b>Very poor</b>	Urgent renewal/upgrading required

continued on next page

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**Goulburn Mulwaree Council**

Special Schedules 2020

**Report on Infrastructure Assets (continued)**

as at 30 June 2020

\$ '000	Amounts 2020	Indicator 2020	Prior periods		Benchmark
			2019	2018	
<b>Infrastructure asset performance indicators (consolidated) *</b>					
<b>Buildings and infrastructure renewals ratio <sup>1</sup></b>					
Asset renewals <sup>2</sup>	<b>12,204</b>	<b>74.11%</b>	246.56%	60.21%	>=100.00%
Depreciation, amortisation and impairment	<b>16,468</b>				
<b>Infrastructure backlog ratio <sup>1</sup></b>					
Estimated cost to bring assets to a satisfactory standard	<b>29,623</b>	<b>2.77%</b>	1.71%	2.62%	<2.00%
Net carrying amount of infrastructure assets	<b>1,069,285</b>				
<b>Asset maintenance ratio</b>					
Actual asset maintenance	<b>19,917</b>	<b>134.92%</b>	101.80%	96.47%	>100.00%
Required asset maintenance	<b>14,762</b>				
<b>Cost to bring assets to agreed service level</b>					
Estimated cost to bring assets to an agreed service level set by Council	<b>18,123</b>	<b>1.17%</b>	5.73%	2.12%	
Gross replacement cost	<b>1,555,214</b>				

(\*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Excludes Work In Progress (WIP)

(2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

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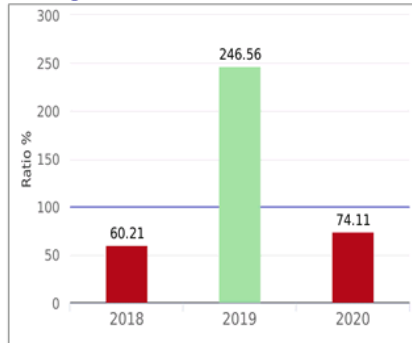
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Goulburn Mulwaree Council

Special Schedules 2020

Report on Infrastructure Assets (continued)  
as at 30 June 2020

Buildings and infrastructure renewals ratio

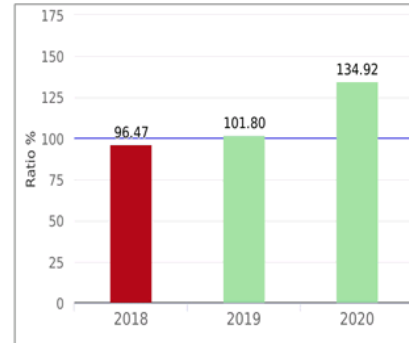


Buildings and infrastructure renewals ratio	Commentary on result
	19/20 ratio 74.11%

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

Benchmark: —  $\geq 100.00\%$  ■ Ratio achieves benchmark  
 Source of benchmark: Code of Accounting Practice and Financial Reporting #28 ■ Ratio is outside benchmark

Asset maintenance ratio

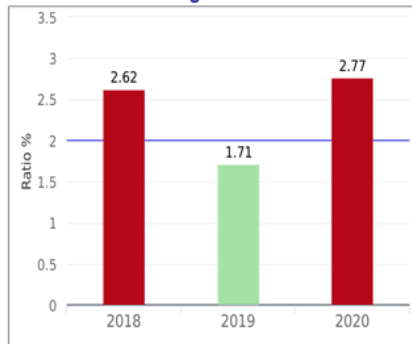


Asset maintenance ratio	Commentary on result
	19/20 ratio 134.92%

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

Benchmark: —  $> 100.00\%$  ■ Ratio achieves benchmark  
 Source of benchmark: Code of Accounting Practice and Financial Reporting #28 ■ Ratio is outside benchmark

Infrastructure backlog ratio

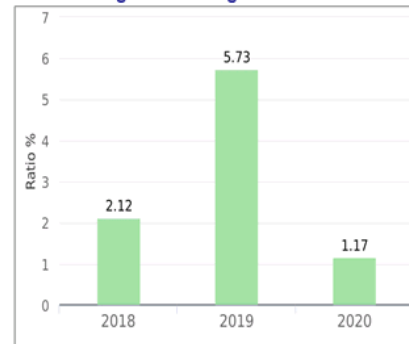


Infrastructure backlog ratio	Commentary on result
	19/20 ratio 2.77%

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

Benchmark: —  $< 2.00\%$  ■ Ratio achieves benchmark  
 Source of benchmark: Code of Accounting Practice and Financial Reporting #28 ■ Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level	Commentary on result
	19/20 ratio 1.17%

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

continued on next page

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Goulburn Mulwaree Council

Special Schedules 2020

Report on Infrastructure Assets (continued)

as at 30 June 2020

\$ '000	General fund		Water fund		Sewer fund		Benchmark
	2020	2019	2020	2019	2020	2019	
<b>Infrastructure asset performance indicators (by fund)</b>							
<b>Buildings and infrastructure renewals ratio <sup>1</sup></b>							
Asset renewals <sup>2</sup>							
Depreciation, amortisation and impairment	<b>60.95%</b>	66.34%	<b>100.61%</b>	86.85%	<b>105.72%</b>	1,743.26%	>=100.00%
<b>Infrastructure backlog ratio <sup>1</sup></b>							
Estimated cost to bring assets to a satisfactory standard							
Net carrying amount of infrastructure assets	<b>1.56%</b>	2.19%	<b>1.78%</b>	0.70%	<b>12.97%</b>	1.13%	<2.00%
<b>Asset maintenance ratio</b>							
Actual asset maintenance							
Required asset maintenance	<b>171.93%</b>	110.45%	<b>81.90%</b>	93.15%	<b>103.07%</b>	91.34%	>100.00%
<b>Cost to bring assets to agreed service level</b>							
Estimated cost to bring assets to an agreed service level set by Council							
Gross replacement cost	<b>1.03%</b>	8.08%	<b>1.38%</b>	1.46%	<b>1.57%</b>	2.44%	

(1) Excludes Work In Progress (WIP)

(2) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.



# Annual Report 2020



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**OUR VISION AND VALUES**

*“One Team Delivering with PRIDE”*

- **P**assion
- **R**espect
- **I**nnovation
- **D**edication
- **E**xcellence

**OUR MISSION**

*“To Be Easy To Do Business With”*

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## Foreword

Welcome to Goulburn Mulwaree Council's Annual Report for 2019/20.

It has been another brilliant year for Goulburn Mulwaree, with investment in our region from business and industry continuing in a strong manner. As a Council we continue to try to lead in this space, by working closely with the community and with business to work through any challenges and seize opportunities, so that our region can continue to grow.

It has not been a year without challenges; during summer we faced extraordinary bushfires however were lucky to be less directly affected compared with other areas, while the first 6 months of the year has presented incredible challenges due to the COVID-19 pandemic.

As a Council we continue to remain extremely positive about the future of Goulburn and the region. As an example of the continuing growth during these difficult times we can look towards development applications for new dwellings, and in the first 6 months of 2020 we received 154 applications, which is a 65% increase on the 2019 numbers for the same period which totalled 101 applications. Two cranes are also in our skyline at the moment, one being for the Goulburn Hospital, and the other for the Goulburn Performing Arts Centre – both great projects for our region.

Our Councillors continue to work together in a constructive manner and are moving forward with a clear vision for our region – a Regional City complete with all essential modern day services, but one that retains a friendly country feel. Due to COVID-19 the decision was made by the NSW Government to extend current Council term until September 2021, when the next local government elections will now be held.

The Goulburn Mulwaree Housing Strategy has been a clear focus of our strategic planning work throughout the 2019/20 financial year, and the revised document sets clear guidelines for the way the cities of Goulburn and Marulan will grow over the coming 20 years. We expect this document

to be finalised and endorsed by Council in the early months of 2020/21 financial year.

It has been a year of delivery for this Council, with a number of outstanding projects being completed for our community including:

- Completion of the Rocky Hill War Memorial Museum
- Wollondilly River Walkway extension – including a new pedestrian bridge, installation of solar lighting and 2km of further pathway
- Delivery of stage one of Riverside Park including dog off leash area, outdoor gym, pedestrian bridges and 3km of walkways
- Upgrade of Marys Mount & Crookwell Road intersection
- Mountain Ash Road improvements
- Marulan Tennis Court restoration
- Tallong community park upgrades

We place considerable effort into Economic Development as Goulburn Mulwaree continues to develop into one of NSW great regional centres. Goulburn is ideally located on the Hume Highway with strong road and rail linkages to international ports and airports and high quality medical services, schools, preschools, shopping and infrastructure. A drive around the region highlights the incredible investment occurring, with Quest Apartments opening this year on the former Marian College site, new motel The Abbey set to open soon and a number of other great initiatives and businesses underway. Rezoning is completed for the North Goulburn Employment Precinct, and we hope to begin construction of the roundabout and upgrade of sewer and water services in August 2020.

Cultural, environmental, social and community services are another key area of local government – and one where Goulburn Mulwaree excels. This year our Art Gallery, Library and Community Centre have all been affected by the COVID-19 restrictions however they have found innovative ways to continue to engage with our community. The Goulburn Regional Art Gallery has utilised Instagram to broadcast openings and has focused on public art projects, our Youth Services delivered virtual school holiday

programs and the Goulburn Mulwaree Library established a click and collect service. We were glad to be able to welcome visitors into our facilities again in June, and hope this can continue without further interruption.

We continue to invest in a vibrant events calendar which offers something for everyone in our community. Throughout 2019/20 we held great events such as the two day Steampunk Victoriana Fair and three Pictures & Popcorn events while continuing to bring major sporting carnivals and events to the region. Council is also focused on supporting community organisations and events such as Tallong Apple Festival throughout each year, as well as continuing to support rural villages within the LGA with important projects through the Village Discretionary Fund. The annual Mayoral Charity Golf Day was held in November and raising a record \$25,000 for beneficiaries.

On behalf of Council, we would like to thank the community for their feedback and support. We see ourselves as your community partner and we will continue our efforts to provide efficient services while improving Goulburn Mulwaree for the community through an extensive Capital Works Program.

Thank you for taking the time to read this Annual Report.



**Mayor  
Cr Bob Kirk**



**General Manager  
Warwick Bennett**

### Councillors 2016 - 2020



**Cr Bob Kirk**

Cr Bob Kirk was elected to Goulburn Mulwaree Council in September 2008. He was elected Mayor in September 2016

**Contact Details:**

Phone: 0419 854 599

Email: [bob.kirk@goulburn.nsw.gov.au](mailto:bob.kirk@goulburn.nsw.gov.au)



**Cr Alfie Walker**

Cr Alfie Walker was elected to Goulburn Mulwaree Council in September 2012. Cr Walker served as Deputy Mayor from 2016 to 2018.

**Contact Details:**

Phone: 0419 805 217

Email: [alfie.walker@goulburn.nsw.gov.au](mailto:alfie.walker@goulburn.nsw.gov.au)



**Cr Margaret O'Neill**

Cr Margaret O'Neill was first elected to Goulburn City Council in September 1983. Cr O'Neill served as Deputy Mayor from 1987 to 1993 and Mayor from 1993 to 1999. Cr O'Neill was first elected to the amalgamated Goulburn Mulwaree Council in 2004.

**Contact Details:** 0427 011 041

Email: [council@goulburn.nsw.gov.au](mailto:council@goulburn.nsw.gov.au)



**Cr Sam Rowland**

Cr Sam Rowland was first elected to Goulburn Mulwaree Council in September 2012 and has served continuously.

**Contact Details:**

Phone 0427 203 412

Email: [sam.rowland@goulburn.nsw.gov.au](mailto:sam.rowland@goulburn.nsw.gov.au)



**Cr Andrew Banfield**

Cr Andrew Banfield was elected to Goulburn Mulwaree Council in September 2008 and has served continuously.

**Contact Details:**

Phone: 0427 130 298

Email: [andrew.banfield@goulburn.nsw.gov.au](mailto:andrew.banfield@goulburn.nsw.gov.au)



**Cr Denzil Sturgiss**

Cr Denzil Sturgiss was first elected to Mulwaree Shire Council in 1999, and re-elected to Greater Argyle Council, later to become Goulburn Mulwaree Council in 2004. He has served continuously and was re-elected in 2016.

**Contact Details:** 0419 683 548

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**Cr Leah Ferrara**

Cr Leah Ferrara was elected to Goulburn Mulwaree Council in September 2016

**Contact Details:**

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**Cr Peter Walker**

Cr Peter Walker was elected to Goulburn Mulwaree Council in September 2016. Cr Walker was elected Deputy Mayor in September 2018.

**Contact Details:**

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**Cr Carol James**

Cr Carol James was elected to Goulburn Mulwaree Council in September 2008. Cr James served as Mayor from 2008 to 2010.

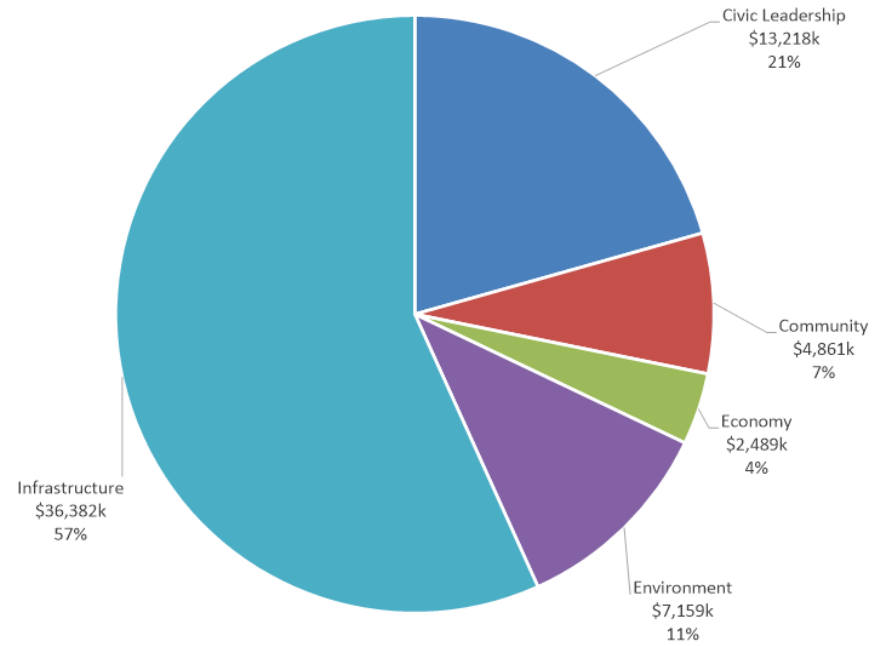
**Contact Details:**

Phone: 0418 342 501

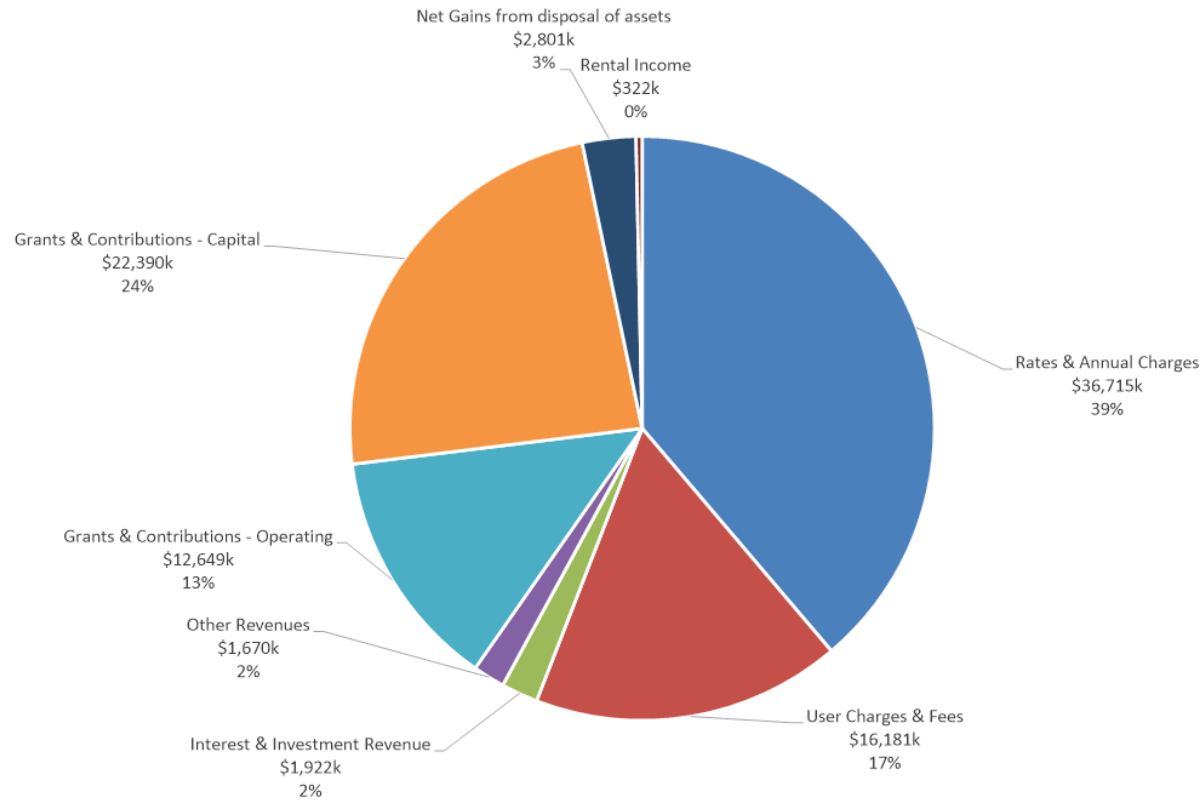
Email: [carol.james@goulburn.nsw.gov.au](mailto:carol.james@goulburn.nsw.gov.au)

**Financial Statements** *(For a full copy of the Financial Statements please refer to the Appendix)*

**Operating Expenditure**



### Income



# Our Environment

*We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations*

## **Community Strategic Plan Strategies:**

- EN1 Protect and enhance the existing natural environment including flora and fauna native to the region*
- EN2 Adopt environmental sustainability*
- EN3 Protect and rehabilitate waterways and catchments*
- EN4 Maintain a balance between growth, development and environmental protection through sensible planning*
- EN5 Investigate and implement approaches to reduce our carbon footprint*

## Achievements in implementing the Delivery Program CSP Strategy EN1

*Protect and enhance the existing natural environment including flora and fauna native to the region*

Delivery Program Action	Activity	Measure	Status
EN1.1 Council continues the establishment of the Goulburn Biobank Site.	EN1.1.1 Completion of annual program	Program completed	Annual program completed.
	EN1.1.2 Weed Spraying	Weed spraying completed	Weed spraying to be organised and completed.
EN1.2 Review and monitor Local Environmental Plan and Development Control Plan	EN1.2.1 Undertake reviews as set out in Planning and Strategic Outcomes program	Ongoing	Ongoing review of the Local Environmental Plan is undertaken on a needs basis and also to address recommendations of other studies particularly the Employment Lands Strategy and more recently adopted Strategies such as the Urban and Fringe Housing Strategy. A comprehensive review of the current Development Control Plan is underway but some minor site specific amendments and changes to rural and highway signage provisions has occurred.
EN1.3 Facilitate legislative compliant public health and environmental protection outcomes	EN3.1.1 Undertake Public Health Inspection Program	Program completed	All required Public Health inspections completed. Mandatory cooling-water program implemented.

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EN3.1.2	Undertake Illegal Dumping Project	Project completed	Data collection ongoing to enable future project to proceed.
EN3.1.3	Respond to all alleged environmental compliance enquiries	100% of requests are actioned and are followed up with compliance action as necessary	Completed and ongoing.



**CSP Strategy EN2**  
*Adopt environmental sustainability*

Delivery Program Action	Activity	Measure	Status
EN2.1 Design, construct and seek approvals for the Goulburn Reuse Scheme (Southern Tablelands Water Reuse Infrastructure Scheme).	EN2.1.1 Detailed Design, environmental and planning approvals.	Planning approvals obtained	Detailed design in progress. REF to be completed and engagement commenced with DPIE in regards to s60 approval.
	EN2.1.2 Stakeholder negotiations for disposal areas and pricing.	Negotiations Undertaken	Negotiations underway for disposal areas. Pricing to be determined.
	EN2.1.3 Construction, testing and commissioning.	Works Completed	Currently completing detailed design.
EN2.2 Provision of Waste Centres that prioritise and encourage recycling and reuse to limit the reliance on landfill while meeting environmental obligation.	EN2.2.1 Build a Resource Recovery Centre to improve recycling and material separation and reduce materials being disposed of in landfill.	Works Completed	Detailed Design and DA Approval for a major upgrade at Goulburn Waste Management Centre was achieved. When constructed, this will include a Re-Use Hub (tip shop) and new recycling centre. Grant funding is currently being sought for this project.  An extension to the compost pad was constructed to enable a commercial compost operation to start in September 2020, reducing Food Organics and Garden Organics being disposed in

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				landfill and therefore reducing the production of methane gas during waste decomposition.
		EN2.2.2	Construction new landfill batters, stormwater and leachate improvements.	Works Completed Significant Environmental Improvement Works completed at Goulburn and Marulan landfills.
EN2.3	Effectively manage the sewage treatment systems to minimise impacts to the environment.	EN2.3.1	Operation of sewer pump station and network to meet the EPA licence requirements.	Licence requirements met Pump station and network operation and maintenance completed to ensure compliance. Licence requirements met.
		EN2.3.2	Operation of the WWTP to ensure all river discharges and plant performance meet the EPA licence requirements	Licence requirements met WWTP operation and maintenance completed daily to ensure compliance. Licence requirements met.
EN2.4	Provision of Waste Collection services that encourage the source separation of organic waste and recycling.	EN2.4.1	Community recycling education program	Program developed Ongoing. Initiatives included FOGO (Food Organics Garden Organics) February, events and school visits prior to COVID-19 restrictions being put in place. Online education in place.
		EN2.4.2	Bin audits and compliance enforcement	Audit undertaken Bin audits carried out, Council commenced a program of notifying residents when bin contamination was an ongoing issue. Commenced education, could lead to the removal of recycling and organic bins if contamination continues.

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		EN2.4.3	Composting education programs	Program delivered	Significant composting education programs took place, such as FOGO February and events/community information stands. Council employed a Compost Officer.
EN2.5	Activate whole of Council commitment to sustainability	EN2.6.2	Form an Innovation team within Council to increase staff led action that drives sustainability in Council's business	Team established with Charter	Innovation team created. Sustainability plan commenced.
EN2.6	Drive our operations based on quadruple bottom line principles of environmental, social, financial and cultural values	EN2.7.1	Investigate addressing quadruple bottom line in Council report templates	Investigation complete	Completed

**CSP Strategy EN3**

*Protect and rehabilitate waterways and catchments*

	Delivery Program Action		Activity	Measure	Status
EN3.1	Conduct On-site Sewage Management System (OSSM) Inspection Program	EN3.1.1	Conduct inspection program	100% pre-purchase inspection requests are actioned and 100% of non-compliant OSSMs identified are followed up with compliance action within 3 months	Completed and ongoing.
EN3.2	Rehabilitation of local waterways including the Mulwaree Chain of Ponds and the Wollondilly River extending up and downstream from Goulburn Wetlands	EN3.2.1	Undertake annual creek bed improvement program	Program completed	Completed
		EN3.2.2	Willow removal and vegetation improvements for urban waterways	Works completed	Completed

### CSP Strategy EN4

*Maintain a balance between growth, development and environmental protection through sensible planning*

	Delivery Program Action		Activity	Measure	Status
EN4.1	Protect, conserve and enhance local built heritage	EN4.1.1	Continue Heritage Advisory service	Use of service	Advisory Service is ongoing during the reporting period.
		EN4.1.2	Continue annual Heritage Grants Program	Annual grant funding allocated	Local Heritage Grant Scheme and CBD Heritage Grant Scheme is ongoing during the reporting period.
EN4.2	Review and monitor the Local Environmental Plan and Development Control Plan	EN4.2.1	Complete Heritage Study	Completion of study	The Heritage Study was comprehensively reviewed in 2018. A housekeeping amendment to update the heritage schedule in the LEP is currently being undertaken as per the recommendations of the Heritage Study Review 2018.
		EN4.2.2	Undertake Urban and Fringe Housing Strategy	Commencement of Strategy	The Strategy was adopted by Council in July 2020 and is with the NSW Department of Planning, Industry and Environment for endorsement prior to commencement.

### CSP Strategy EN5

*Investigate and implement approaches to reduce our carbon footprint*

Delivery Program Action		Activity	Measure	Status
EN5.1	Detailed design of solar panels and battery installation at Goulburn Waste Water Treatment Plant.	EN5.1.1 Tender and construction of solar panel system	Construction completed	Construction to commence in September 2020.
EN5.2	Investigate and implement processes to beneficially reuse organic waste and not dispose of in landfill.	EN5.2.1 A community education and advertising program to engage customers to utilise the processed compost	Increased utilisation of processed compost	Underway for implementation when compost is ready for sale in 2020/21.
		EN5.2.2 Construction of an organic waste composting facility	Works Completed	Completed
EN5.3	Reduce greenhouse gases from Council operations	EN5.3.1 Monitor fuel consumption and develop a plan to enhance fuel efficiency	Plan developed	Fuel consumption is monitored. Fleet offer hybrid vehicles as a vehicle option.
		EN5.3.2 Monitor electricity and gas use. Implement reduction strategies such as improved lighting options and alternative energy solutions	Continued implementation of energy reduction options across Council facilities and infrastructure/services	Electricity and gas use monitored and alternate solutions developed across council including the switching of street lights to LED, installation of solar panels and low energy appliances.

## Road Management

Category	Capital Budget Category	Description	Amount
URBAN	DRAINAGE	Drainage Church St Roundabout	\$10,082.87
URBAN	FOOTPATH	FP Rhoda st (Combermere st to Garfield a	\$39,147.47
URBAN	FOOTPATH	FP Rhoda st (Garfield ave to Addison st)	\$58,175.64
URBAN	FOOTPATH	FP Addison st (Cooinda Cl to Francis st)	\$15,661.32
URBAN	FOOTPATH (CO)	FP May St (park Rd - Bridge)	\$54,588.19
URBAN	FOOTPATH	FP AddisonSt (Deccan-College) Renewal CO	\$3,587.98
URBAN	Traffic Furniture	Robinson St - New (G)	\$20,927.50
URBAN	Traffic Furniture	Kooringaroo Rd - New (G)	\$20,077.50
URBAN	Traffic Furniture	Lumley Rd - New (G)	\$20,827.50
URBAN	Traffic Furniture	Goldsmith St - Renewal (G)	\$17,558.75
URBAN	Traffic Furniture	Rhoda St - Renewal (G)	\$17,558.75
URBAN	Traffic Furniture	Churchill St - Renewal (G)	\$20,927.50
URBAN	Traffic Furniture	Finlay Rd - Renewal (G)	\$18,608.75
URBAN	Traffic Furniture	Rex St/Taralga Rd - New (G)	\$17,558.75
URBAN	DRAINAGE	Drainage Hetherington St Depot	\$173,020.42
URBAN	Traffic Furniture	Mistful Park - Bus Shelter	\$20,923.75
URBAN	FOOTPATH	FP George St (87-92) Marulan New	\$24,391.00
URBAN	DRAINAGE	Drainage 12B-26 Racecourse Dr Construct	\$136,175.01
URBAN	FOOTPATH	FP Queen St (Mill to Short)	\$54,621.52
URBAN	DRAINAGE	Drainage Fitzroy St (Near Lamarra Pl)	\$100,225.94
RURAL	RURAL ROAD CONSTRUCTION	RTR Bumballa Rd SRR Const 1920 (G)	\$42,721.46
RURAL	RURAL ROAD Rehabilitation	RTR Gurrundah Rd SRR Rehab Const (G)	\$284,589.88
RURAL	RURAL ROAD CONSTRUCTION	RTR Pomeroy Rd SRR Const 1920 (G)	\$337,159.34
URBAN	FOOTPATH	FP Addison St (Cooinda to Rhoda)	\$40,706.19
URBAN	Traffic Sign	Sloane St Underpass Sign	\$25,685.00
URBAN	DRAINAGE	Sanctuary Drive Drainage Basin	\$122,099.18

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Category	Capital Budget Category	Description	Amount
RURAL	RURAL ROAD WIDENING	Range Rd Widening CO	\$4,031.03
REGIONAL	RURAL ROAD WIDENING	Sh Widening Highlands Way 12.677 to 13.3	\$5,282.50
REGIONAL	Resurfacing	Reseal Taralga Rd - 0.887 to 1.167	\$4,000.00
REGIONAL	Resurfacing	Reseal Taralga Rd - 12.979 to 15.347	\$30,403.66
RURAL	Resurfacing	Sandy Point Rd 11.943-12.643 Reseal/Line	\$1,797.26
RURAL	Resurfacing	Windellama Rd 11.773-12.773 Reseal/Linem	\$1,017.64
RURAL	Resurfacing	Funds unallocated Reseal/Linemarking	\$2,200.00
RURAL	RURAL ROAD Rehabilitation and Widening	Gurrundah Rd Rehabilitation	\$3,126.16
RURAL	RURAL ROAD WIDENING (CO)	Range Rd FCR Construction (G)	\$1,584,929.04
RURAL - S94	Resurfacing	RHL Brayton Rd Reseal - Gunlake Sec 94	\$305,631.17
RURAL - S94	Resurfacing	RHL Ambrose Rd Reseal - Gunlake Sec 94	\$139,771.38
RURAL - S94	RURAL ROAD Rehabilitation	RHL Jerrara Rd - MultiQuip Sec94	\$944,283.50
RURAL - S94	RURAL ROAD Rehabilitation	RHL Lumley Rd - Hi Quality Sec94	\$102,348.35
RURAL - S94	RURAL ROAD Rehabilitation	RHL Oallen Ford Rd - MultiQuip Sec 94	\$201,199.50
RURAL - S94	RURAL ROAD Rehabilitation	RHL Sth Marulan - Boral Sec 94	\$71,044.75
RURAL - S94	RURAL ROAD Rehabilitation	RHL Brayton Rd Heavy Patch - Gunlake Sec	\$10,271.66
RURAL - S94	RURAL ROAD Rehabilitation	RHL Ambrose Rd Heavy Patch - Gunlake S94	\$25,726.26
RURAL	Culvert Extension	Parkesbourne/Gap Construct (G)	\$290,090.51
URBAN	Others	UR Con Pockley/Shannon Drive Link	\$17,892.78
URBAN	Others	UR Con Pockley/Shannon Dr - land Purchas	\$12,389.34
RURAL	RURAL ROAD Rehabilitation and Widening (CO)	Blackspot - Middle Arm Road (G)	\$508,791.30
RURAL	RURAL ROAD Rehabilitation and Widening	Range Rd FCR Construction (G)	\$1,840.36
RURAL -S94	RURAL ROAD Rehabilitation	RHL Collector Rd- Preliminaries	\$83,699.78
REGIONAL	RURAL ROAD WIDENING (CO)	1920 Taralga Rd - 6.5 to 10.6	\$212,621.92
RURAL	Traffic Furniture	Middle Arm Road	\$1,849.13
RURAL	Resurfacing	1920 Blakes Boul 0 - 858 Reseal	\$27,437.74
RURAL	Resurfacing	1920 Blakes Boul 858 - 2067 Reseal	\$29,848.23
RURAL	Resurfacing	1920 Mayfield Rd 6327 - 7327 Reseal	\$25,591.32

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Category	Capital Budget Category	Description	Amount
RURAL	Resurfacing	1920 Gurrundah Rd 15814 - 17622 Reseal	\$91,266.65
RURAL	Resurfacing	1920 Currawang Rd 0 - 700 Reseal	\$2,476.89
RURAL	Resurfacing	1920 Sandy Point Rd 14384 - 15961 Reseal	\$47,104.16
RURAL	Traffic Furniture	1920 Windellama Rd over HumeHwy Overpass	\$26,176.21
RURAL	Traffic Furniture	1920 Bungonia Road Barriers & Guardrail	\$36,664.58
RURAL	RURAL ROAD Rehabilitation and Widening (CO)	Mtn Ash Rd Bulk Earthworks - 19/20 (G)	\$32,285.00
RURAL	RURAL ROAD CONSTRUCTION	Pomeroy Rd - Rural Rd Construction (Con)	\$233,450.61
RURAL	Traffic Furniture	1920 Range Road Guardrail	\$19,900.00
RURAL	RURAL ROAD Rehabilitation and Widening (CO)	Mtn Ash Rd Drainage/Stormwater-19/20 (G)	\$47,512.16
RURAL	RURAL ROAD Rehabilitation and Widening (CO)	Mtn Ash Rd Pavement - 19/20 (G)	\$5,460.53
RURAL	RURAL ROAD Rehabilitation and Widening (CO)	Mtn Ash Rd Vegetation - 19/20 (G)	\$85,698.07
RURAL	RURAL ROAD Rehabilitation and Widening (CO)	Mtn Ash Rd Project Management- 19/20 (G)	\$14,736.12
RURAL	Gravel Resheeting	Gravel Pit Renewal	\$17,790.09
RURAL	Gravel Resheeting	1920 Sandy Point Road Gravel resheeting	\$102,017.89
RURAL	Gravel Resheeting	1920 Tiyces Lane Gravel resheeting	\$88,318.17
REGIONAL	Urban Road Rehabilitation	Guardrail Taralga Rd Rural Add 508 GMCF	\$49,616.42
URBAN	K&G	K&G Auburn St - Citizen to Shepherd 300	\$45,014.47
URBAN	Resurfacing	1819Memorial Dr (Heth St - Rocky Hill) R	\$16,996.17
URBAN	K&G (CO)	K&G May Street (Existing - Bridge)	\$95,681.91
URBAN	Others	St Lighting / Traffic Facilities	\$44,555.84
URBAN	Urban Road Construction	Lockyer st / Tait cres ext	\$974,979.98
URBAN	Urban Road Rehabilitation	Bungonia Rd Reconstruction - Design	\$42,718.10
URBAN	Urban Road Rehabilitation	Bungonia Rd Reconstruction -Construction	\$1,056,345.40
URBAN	Urban Road Rehabilitation	Bungonia Rd Reconstruction -Inv & Planni	\$42,865.33
URBAN	Urban Road Upgradation (CO)	UR Mary's Mount Rd Upgradation	\$386,308.54
URBAN	Resurfacing	1920 BlackshawRd (SloaneN - RwyC)-Reseal	\$2,176.26
URBAN	Resurfacing	1920 Citizen St (Auburn - Victo)- Reseal	\$205,994.49
URBAN	Resurfacing	1920 Bourke St (Clinton-Church)- Reseal	\$201,219.06



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Category	Capital Budget Category	Description	Amount
URBAN	Resurfacing	1920 McDermott Dr (Howard-Bridge)-Reseal	\$57,870.92
URBAN	Resurfacing	1920 Gibson St (Howard-Gourock) - Reseal	\$82,950.10
REGIONAL	Urban Road Rehabilitation	1920 TaralgaRd AC120mmOL 0.943 to 1.061k	\$235,679.26
URBAN	Resurfacing	1920 Tait/Lockyer - Reseal	\$103,599.42
URBAN	Resurfacing	1920 Bungonia Rd - Reseal	\$66,402.08
URBAN	K&G	K&G Bourke St Gbn PS Crossing Ext (G)	\$68,176.85
URBAN	Others	Bradley/Cowper St Lighting Installation	\$10,230.27
URBAN	Others	Tarago St Lighting Installation	\$6,909.09
<b>Total</b>			<b>\$10,993,870.52</b>

Length of Roads

Environment	Sealed	Unsealed	Grand Total
<b>Metro</b>	234.6	0.079	234.6
<b>Rural</b>	527.7	380.8	907.5
<b>Urban</b>	4.5	0	4.5
<b>Village</b>	38.6	2.1	40.7
<b>Grand Total</b>	804.4	383.0	1,187.4

## Road Safety

Goulburn Mulwaree Councils Road Safety and traffic Officer (RSTO) is well placed to plan, implement and deliver road safety projects relevant to their communities. Councils RSTO interact regularly with local residents, schools, government agencies, businesses and other stakeholders.

In conjunction with Services New South Wales, the RSTO has prepared and will, plan, implement and evaluate the three year road safety action plan and road safety projects. These include programs like:

### Young Drivers

- U-turn the wheel
- GLS workshops (workshops for supervisor of learner driver) and Log Book Runs 4 run per year
- Mates Video- look after your mates
- Diving around heavy vehicles

### Speed

- Motorcycle Awareness week – Look out for Joe rider
- Speed advisory sign (which is placed in a variety of places around the Local Government Area).
- Speed advisory trailer ( placed on rural roads in the Goulburn LGA)
- Working with local Police to promote State wide programs and find problem areas
- Speed activated signs
- Country road campaign
- ANCAP Crash car display at the Goulburn Show

### Cyclists

- Bike Week
- Community ride
- Educational programs at schools
- Cycling for seniors
- Helmet safety
- Share the track – Wollondilly walking track cycle edict education

### Fatigue

- Working with truck companies
- Convoy for Kid
- Presentations to trucking companies
- Truck safe on the Hume
- Fatality Free Friday
- War on Fatigue free coffee cup promotion
- Fire Fighters fatigue – keep cups

### Drink Driving Prevention

- Breath testing at special events –Melbourne Cup Day, Races - Girls Day Out, October festival
- Drink driving education – Hand held breathalyser at Clubs on Melbourne Cup Day
- Promotion of Plan B materials to licensed premises in the LGA
- Plan B quiz – Goulburn Golf Club and social media
- Win a Swag competition- Plan B promotion

### Heavy Vehicles

- Work with local heavy vehicle businesses on road safety issues and education of drivers
- Attend forums on heavy vehicles versus vulnerable road users
- Convoy for Kids
- Truckies on the Hume

### Children

- Child restraints and checking program
- School talks
- Driveway, Pedestrian & Bike Safety
- Hold My Hand signage – Little Blue Dinosaur

**Older drivers**

- Over 65 Presentations
- Presentation to local community groups (Lions, CWA, Rotary, the Men’s Shed)
- Seniors Week
- Greys skills enhancement – Pheasant Wood Circuit

**Pedestrians**

- Over 65s Presentation
- Look out before you step out
- Physiotherapy unit talks
- 40k pedestrian friendly zone CBD area
- Hold My Hand

**Schools**

- School crossing upgrades (ongoing)
- Driver Education on Flagged School Crossings
- Child education on Flagged School Crossing
- Kindergarten packs
- Bus Safety both urban and rural
- Parking around schools – working with the Rangers and placement of educational banners
- Look out Before you Step Out Program
- 50k patches and flashing lights around schools
- School crossing flat letter agreement
- Funding application for crossing at Mulwaree High School and St Joseph’s Primary School

**Road Safety Inspection and Audits**

- Road Safety Audits when requested by RMS
- Sign inspections on rural roads
- Traffic Committee

- Rural Bus Stop inspections
- Road works completion inspection
- B Triples
- Rocky Hill Car Park

**Others**

- Black spot funding
- Active Transport funding
- TfNSW LGRSP funding and evaluation for projects
- Pop up cycles funding
- Bus Shelter funding
- Pedestrian safety funding
- Fleet safety
- Walk to work day and driving distractions (mobile phones)
- Presentations at Police Driver training, Traffic Offenders Program, LGRSP seminars and RMS
- Presentation to the NSW Road user Safety Managers on projects
- Presented at the Australasian Road Safety Conference in Adelaide
- ACRC ACT chapter- stall on road safety at government House Canberra
- Attend Liquor Accord
- Member of the ACT Chapter of Road Safety, attend and present at forums
- Road Rule Awareness Week
- Bus Safety Week
- RSO Quarterly Meetings
- Hospital redevelopment parking permit implantation
- Animal crashes on country roads
- Parking Banners around schools
- Disability Day
- Rural Road Safety Week
- National Road Safety Week
- Animals on Country Road Forum
- Australia Day Road Safety Stall



*Australia Day Road Safety Stall*

*Motorcycle Awareness Week – “Look out for Jo Rider”*



*Greys Driving Skill Enhancement Run*



## Water Services Capital Projects

### Water Main Renewals \$2,430,298.46

Killard Infrastructure was the successful contractor of the 3 year contract for the 19/20 Capital Works – Water Infrastructure contract advertised for the Goulburn and Marulan areas. The 3 mains we included in the Tender for the evaluation process allowed Killards to commence work immediately following the kick off meeting. Additional streets were provided to Killards as they worked through the initial 3 streets. In total we were able to replace mains in the following 6 streets:



### Sewer Rehabilitation \$1,773,079.20

Interflow was the successful contractor of the 3 year contract for the 19/20 Capital Works – Sewer Infrastructure contract advertised for the Goulburn area. They were supplied with a pack which outlined over 40km of lining and 40km of cleaning works for the 3 year period of the contract. Any additional works which may arise during the contract will be programed in according to its criticality.



This financial year we managed to complete a great deal of work on our sewer network which saw a large number of junctions fixed back up and over 10km of mains relined. The mains which have been cleaned and CCTV'd will be assessed in detail and be placed in the list of mains to reline if they are in bad condition. We hope to complete just as much work if not more work in the years to come.

# Our Economy

*We have a strong regional economy experience sustainable growth which provides for a diverse range of employment opportunities*

## **Community Strategic Plan Strategies:**

- EC1 Capitalise on the region's close proximity to Canberra and its position as a convenient hub to South East Australia to attract industry and investment*
- EC2 Jointly develop appropriate tourism opportunities and promote the region as a destination*
- EC3 Support and foster conditions that enable local small / home-based business to grow*
- EC4 Foster and develop a diverse, adaptive and innovate agricultural industry*
- EC5 Encourage collaboration between businesses, government and training providers to develop employment and training opportunities for young people in the region*

## Achievements in implementing the Delivery Program

### CSP Strategy EC1

*Capitalise on the region's close proximity to Canberra and its position as a hub to South East Australia to attract industry and investment*

Delivery Program Action	Activity	Measure	Status
EC1.1 Implementation of the Goulburn Australia Marketing Campaign and associated activities to attract new residents, new industry and investment	EC1.1.1 Implement Goulburn Australia campaign activities; Participate in Destination Southern NSW's Destination Management Plan Implementation Projects.	Ongoing campaign implementation activities; Data collection; Contribution made to DSNSW Projects.	Goulburn Australia Campaign activities completed. Tablelands Destination Management Plan Developed. Goulburn Mulwaree Destination Action Plan developed. Implementation ongoing.

### CSP Strategy EC2

*Jointly develop appropriate tourism opportunities and promote the region as a destination*

Delivery Program Action	Activity	Measure	Status
EC2.1 Work collaboratively and regionally under the brand Canberra Region Tablelands	EC2.1.1 Actively participate in Destination Southern NSW's Destination Management Plan Implementation Projects.	Contribution made to DNSW Projects: <ul style="list-style-type: none"> <li>Product Audit, Gap and Capacity Analysis</li> <li>Southern Tablelands Destination Development</li> <li>Nature-based Tourism Development</li> <li>Touring Routes</li> <li>Canberra Leveraging &amp; Partnership Strategy</li> <li>Visitor Data/Event Evaluation &amp; Assessment</li> </ul>	Completed. Monthly attendance at Steering Committee Meetings and active involvement in all DNSW Tablelands projects. Implementation ongoing.
EC2.2 Identify opportunities to bid for regional, state and national events that deliver significant economic outcomes for the community	EC2.2.1 Actively seek new events; Participate in Destination Southern NSW's Destination Management Plan Implementation Projects.	New events secured each year; Contribution made to DNSW Project – Visitor Data/ Event Evaluation & Assessment	Completed. Numerous events secured, many have been cancelled or postponed due to Covid-19.
EC2.3 Facilitate the development of a rail trail	EC2.3.1 Make application to State and Federal Governments for external funding.	Funding applications lodged	Implementation ongoing
	EC2.3.2 Review and update Council's Bicycle Strategy including the inclusion of the Rail Trail.	Review completed	Completed
	EC2.3.3 Participate in Destination Southern NSW's Destination Management Plan Implementation Projects.	Contribution made to DNSW Project – Nature-based Tourism Development	Implementation ongoing



### CSP Strategy EC3

*Support and foster conditions that enable local small/home-based business to grow*

Delivery Program Action	Activity	Measure	Status
EC3.1 Develop a Smart City Action Plan	EC3.1.1 Collaborate with community and develop Smart City Action Plan	Plan completed with key projects being implemented	Action Plan complete, implementation ongoing
EC3.2 Council works with the community to support village development and opportunities for business and growth	EC3.2.1 Work with and/or support village groups in development of Village Plans	Plans developed	Village support ongoing

### CSP Strategy EC4

*Foster and develop a diverse, adaptive and innovate agricultural industry*

Delivery Program Action	Activity	Measure	Status
EC4.1 Implement priority actions in Employment Lands Strategy	EC4.1.1 Implement planning controls and opportunities that support existing and emerging industries in the region	Completion of actions	A number of Planning Proposals have been completed in the last 12 months which relate to actions from the Strategy including the rezoning of land in Common Street, Goulburn to IN1 General Industrial and rezoning of land in Marulan from B2 Local Centre to B6 Enterprise Corridor. In addition to this planning proposals are currently being processed

to address other recommendations for land use changes in the Strategy such as North East Goulburn (B6 Enterprise to Residential or Rural to reflect existing land use), the Health Hub, and the Dossie Street Precinct.

**CSP Strategy EC5**

*Encourage collaboration between businesses, government and training providers to develop employment and training opportunities for young people in the region*

Delivery Program Action	Activity	Measure	Status
EC5.1 Advocate for the education and training needs of the young people in the region	EC5.1.1 Support availability of ongoing education and training for young people in the community through formal and informal platforms and delivery + methods	Affordable and relevant training and education options accessible for young people	<ul style="list-style-type: none"> <li>Country University Centre established. Advocacy ongoing.</li> <li>Council established a successful training café in the Library that provides hands-on training and formal qualifications in barista, food hygiene and customer service. In excess of 40 participants have successfully completed qualifications and in excess of 20 have found meaningful employment.</li> </ul>

## Economic Development Update

2019/20 has been another strong year for the economy of Goulburn, however not without challenges. The bushfires of summer presented difficulties for our retail and food and beverage businesses, before the effects of COVID-19 took hold; it has certainly been a year unlike any other we have faced.

There are many positives to be taken from the financial year however, with many bright spots across the Goulburn Mulwaree economy that this update will look to highlight.

Building approval values highlight the enormous public and private investment occurring in this region this financial year. Two cranes now feature in the Goulburn skyline with the construction of the Goulburn Hospital redevelopment, and the new Performing Arts Centre well underway.

Continuing population growth is underpinning residential dwelling approvals, with positive numbers during the first 6 months of 2020 showing our construction industry should continue to power ahead despite COVID-19. 154 new dwelling applications were received, in comparison with 101 during the same period of 2019.

The financial year saw a number of major developments progressing in our region. **Quest Apartments** opened their 63 premium serviced apartments at the Marian College Development in November 2019, while **Signature Care** have now requested Council's support of a planning proposal to allow for their proposed 144 bed Aged Care facility in South Goulburn.

In the Goulburn CBD we have seen a number of timely investments, with the completion of the stunning **Abbey Motel** at the end of the financial year which brings 27 new accommodation rooms to the City. Throughout this financial year a number of buildings within the CBD were also put on the market for sale including the **Empire Hotel**, **Southern Railway Hotel** and the iconic building on the corner of Auburn and Montague Street that

formally housed Dimmeys. It was positive to see strong interest for all of these sales, and Council will work with all owners for future development.

The resources sector continues to be critically important to our region, however it was a mixed year. **Boral** are now close to obtaining approval to expand their facility at South Marulan. **Holcim** and **Gunlake** are also both key players in Marulan, however have been effected by downturn in Sydney construction which forced some job cuts during the financial year.

Unfortunately **Heron Resources** made the difficult decision to suspend operations at their Woodlawn Mine based facility in Tarago this financial year. Council is positive that **Heron Resources** will get back underway with the project which has a 21 year lifespan when the metals market recovers, however COVID-19 has certainly affected the resource sector within the region this year.

Renewable energy is also expected to be a growth industry within our region in the coming decades, with significant projects on the table including a 600MW solar farm at Parkesbourne, and a 144MW solar farm at Carrick. These developments will be assessed by the NSW Government.

A major focus of Strategic Planning and many other affected business units of Council throughout the financial year was preparation of the **Goulburn Mulwaree Urban & Fringe Housing Strategy**. The document investigates and identifies areas suitable for provision of housing for the region to meet demand generated by continuing population growth through until 2038. The scope of the Strategy includes looking at the urban areas of Goulburn and Marulan and identifying opportunities for an additional recommended 3,500 dwellings over the next 18 years to 2036. The Strategy changed significantly during the financial year, and is expected to go to Council for endorsement in late July 2020.

Economic Development staff work collaboratively across Council, including with the planning, compliance and marketing teams, to facilitate sustainable development in the LGA.

## Goulburn Mulwaree Library

2019/2020 was an exciting and eventful year for Goulburn Mulwaree Library. A refurbishment of the Library space saw over 50,000 physical items moved multiple times by Library staff as new shelving was installed and a new genre system implemented. The newly refurbished Library, including new shelving, furniture, signage, and paint work continues to prove one of the most popular and welcoming community services in the region, with over 74,000 visits, and an increase of over 1000 new members. The Library team continually strive to provide a diverse and high quality range of services and activities to the community.

The COVID-19 pandemic forced the cancellation of several Library programs and events, along with BookFest 2020. While the Library was closed for 10 weeks, services and activities moved online and the team implemented a click n collect loan service, meaning the Library was able to continue to provide access to Library materials and programs during an incredibly difficult time for the whole community.

### Services for Adults

During the year, the Library hosted over 30 adult community events and activities, which were well attended by 2285 adults, and included a number of new online events in the wake of COVID restrictions.

- Author visits and talks with Julie Keys, Nigel Featherstone, and David Hunt
- Special events including a launch of John Bicknell's poetry book 'Birds n Words', a trivia and movie night for International Games Week, a summer reading challenges for teens and adults, and a talk

on the history of the Shoalhaven River for the Our Living History festival.

- National Family History month workshops and talks, including a launch of the new St Clair Villa Museum and Archives book, workshops on the local studies photo collections and using maps for ancestral research, talks on stained glass windows in Goulburn and the collections of History Goulburn, and the Library's annual 'book a librarian' research service.
- Tax Help sessions for low income earners, in partnership with the Australian Taxation Office.
- The urban homesteading series continued with talks and workshops on natural cleaning products.
- A new lost arts series commenced, with workshops on leatherworking, macrame Christmas wreaths, building dry stone walls, and the art of quilling.
- Computer basics classes for beginners, and tech savvy seniors classes for smart phones and tablets.



**Services for Young People**

The Library continues to be a popular destination for children and families with 15,334 children enjoying a variety of regular programs, holiday workshops, and the Library’s new ‘story time online’ sessions during COVID closures.

- School holiday activities throughout the year included a Toy Story party, macramé feather making workshop, a unicorn story party, a Sphero coding workshop, Gruffalo party, virtual reality workshop and demonstration, paper flower making workshop, Shaun the Sheep party, and a visit from Symbio Wildlife Park.
- Regular programs routinely see in excess of 200 children visit the Library each week; story time, rhyme time, giggle wiggle, paws n tales, code club, Lego club, and a new youth games afternoon in partnership with Council’s Youth Services team.
- Special events for children included story time with author Denver Kidd, bus safety week, hatching chickens and ducklings – watching the eggs hatch in the Library and then watching the chicks start to grow their feathers, summer reading club, elf Christmas craft afternoon, and Harry Potter book night.



**Community Connections and Outreach**

Goulburn Mulwaree Library continually strives to connect with the community in a variety of meaningful ways, including participating in community events and undertaking outreach activities. This year, the Library partnered with a number of organisations.

- History Goulburn – a new memorandum of understanding outlines our shared approach to providing research assistance, sharing resources and knowledge, and working together to organise and promote events and workshops.
- Pictures n Popcorn – the Library hosted a popular Harry Potter stall, providing craft and activities for hundreds of children attending the event.
- Steampunk Victoriana Fair – the Library partnered with Goulburn Regional Art Gallery to provide craft activities for children and families.
- International Day for People with a Disability – the Library hosted a Lego gaming table, a popular and fun activity for the families in attendance.
- PCYC Christmas Party – the Big READ Bus mobile library provided craft and story time activities
- Australia Day – the Big READ Bus mobile library partnered with the Goulburn Regional Art Gallery to provide craft activities for children and families.
- Mission Australia – the Library donated all food items and other proceeds from the 2019 fines feast for the creation of hampers for families in need over the Christmas period.
- Mission Australia – the Library created over 300 story time grab n go packs to families in need during the COVID-19 pandemic.

The **Big READ Bus** mobile library made regular visits to 17 locations, including aged care facilities, pre-schools, primary schools, and daycare centres. Activities included story time and learning activities based on the school curriculum, story time and craft for pre-schoolers, and the provision of library materials and services. Often, the success of the mobile library is measured not in numbers, but in the meaningful relationships formed with visitors to the bus. One mobile library client at Tallong, who's husband suffers from severe dementia, reported that the audio books provided every 3 weeks by the mobile library are the only things that distract and calm her husband enough for her to be able to leave the house to do essential shopping.



*The Big Read Bus out and about in the Community*



**Mighty Playwrights**

Every child has a story worth telling, a voice worth hearing, and creativity worth exposing. Assisted by the Australian Government through the Department of Communications and the Arts’ Festivals Australia program, The Mighty Playwrights project, a new model inspired by US educators, was launched at Goulburn Mulwaree Library in October 2019. The program is designed to inspire and empower young people to discover the power of their own thoughts and voices through literacy and storytelling, and about reminding adults that children’s voices have incredible value in society.

Eleven young writers aged 10-12 years, worked tirelessly for 6 months to develop and write short plays. Through mentor relationships with professional writers, illustrators, actors, and musicians, our Mighty Playwrights created some amazing stories. Themes of friendship, family, and triumph over adversity run strongly through all 11 plays, along with some wonderful humour, singing and dancing, and even some slow-motion Kung-Fu!

Performances of the eleven plays have now been professionally filmed, and will feature in an upcoming documentary produced by Goulburn Mulwaree Library, chronicling the powerful journey from imagination, to page, to stage through literacy education and mentoring. The Mighty Playwrights program has huge potential to reach and connect with children and young people in vulnerable situations and with poor literacy skills. Goulburn Mulwaree Library is looking forward to further developing the program and continuing to offer it to the Goulburn Mulwaree community.



**Library User Satisfaction Survey**

In September 2019, the Library ran a user satisfaction survey to gain an understanding of current levels of satisfaction with Library services and to look for opportunities for improvement. 193 people responded to the survey, a mix of members and non-members. Of the 193 respondents:

- 97% found the Library’s facilities and services excellent or good
- 97% found the Library’s staff excellent or good
- 91% feel the Library space is warm and welcoming

*“The collection is very current, always growing, varied, accessible, and I value greatly the kind, courteous, professional and efficient service from staff.”*

*"I think Goulburn Library is a fantastically well thought out space. Having lived elsewhere for a short time recently, I was so grateful to come back to my local."*

*"Recently I had reason to visit a Sydney suburban library, and I instantly realised what an excellent resource our local library is. We are fortunate indeed."*

*"The Library is the heart of the Goulburn community. It connects me with other facilities and activities run by Goulburn Council and available in the city. I find it a warm, welcoming, and enjoyable place to enter and spend time. I love the range of clubs, talks, special activities for adults and children. The café is fun. The staff members are the Library's best representatives, and a valuable asset."*

*"I love our Library! I utilise it often, and love to bring visitors to check it out for themselves. It includes activities for all age groups, a great team, and a wonderful resource for our community. Many, many thanks for all you provide."*

A number of suggestions for improvement were made in the survey, and many of them have now been implemented:

- More flexible spaces and/or better event spaces – the Library's new shelving is completely moveable, allowing more flexibility to cater for large events and create areas of quiet and group study throughout the building.
- More displays – the Library's new shelving includes substantially more display shelving, allowing better displays of new and popular material highlighting each genre in the Library's print collections.
- More activities for older children – the Library has increased activities older children, including regular Lego robotics workshops

and a new games and trivia afternoon for teens, along with more special events including a writing workshop with popular author Jack Heath, Dungeons and Dragons workshops, and various activities celebrating International Games Week.

- Temporary visitor access – an updated membership policy now allows all residents of NSW and the ACT to join the Library.
- Access to Kanopy video streaming service – the Library now has a full subscription to Kanopy, and members can access the video streaming service free of charge.
- More family history information online – the Library's new online catalogue and website includes an increased number of digitised historical resources and guides for undertaking family history research.
- More power points – power points have now been installed at every study carrel throughout the building.

#### COVID-19

The COVID-19 pandemic caused significant disruptions of service for the Library in 2020, with the cancellation of events and programs, cessation of services, and a 10 week closure from 24 March to 31 May. In addition to cancelling all regular programs and activities which regularly attract approximately 250 people each week, the Library was forced to cancel its major event, BookFest Goulburn Reader Writer Festival, with an expected crowd of 700 people.

The Library team worked hard to continue providing services to the community, implementing a number of new online services and increasing digital collections for access at home. Services for both adults and children were quickly developed and offered online, and the Library



saw a significant increase in online engagement thanks to the valuable services and activities offered:

- Online quizzes and games, such as scattegories, trivia competitions, and brain teasers
- A short writing competition and virtual book club meetings
- Online events, including a bullet journalling workshop and talks with authors Imbi Neeme, James Bradley, and Monica McInerny
- Story time online, with 9763 tuning in to watch the weekly story time sessions
- National Simultaneous Story Time online and colouring and craft competitions for children
- Story time grab n go packs – 500 packs of reading and craft activities to do at home were disseminated throughout the community
- Big READ Bus mobile library contactless deliveries of library materials to vulnerable community members

The Library also introduced the ‘make a booking’ click and collect service in April, enabling community members to continue to access much needed Library materials, and Library funds were re-allocated to the purchase of additional digital resources, enabling members to access eBooks, eAudio-Books, eMagazines, movies and TV shows from home.



### Library Refurbishment

In 2020 the Library team completed a long-term goal to refurbish the Library space. The refurbishment included new shelving throughout the Library, new paint, new furniture, updated signage, and a transition to a genre shelving system. An upcoming lighting upgrade will complete the Library refurbishment, creating a modern, flexible, and inviting space for the whole community.

The refurbishment, originally intended to be completed over 3 weeks in April 2020, was completed during the 10 week closure of the Library due to COVID-19. The Library team unloaded 17 pallets of metal shelving and acrylic signage, and moved over 50,000 collection items twice. In the lead up to the shelving moves, the entire collection was re-sorted into its new genre system, with new labels applied and changes made to the online catalogue.

The new Library shelving provides significant display shelving, allowing better promotion of the print collection and inviting browsing and borrowing. The shelving is now also on castors, enabling greater flexibility for layout and design, as well as the creation of multiple study spaces throughout the Library and the ability to host larger events by moving the shelving to create a large open space.

As part of the refurbishment, the Library also transitioned to a new genre shelving system, which sees the collections housed according to broad subject or category, such as fiction genres of crime and mystery, romance, Australiana, and action and adventure, and non-fiction genres such as home and garden, history, travel, and health and lifestyle. Library users are now able to more easily browse the collections and find materials of interest to them, and research shows that this leads to

significant increases in usage of the collections. Combined with increases in display shelving, the new genre system is proving extremely popular at Goulburn Mulwaree Library, with further increases in circulation expected.



*New shelving sorted into genre with more display shelves*

**Local Studies Oral History Project**

The Library’s local studies team commenced a new oral history project in 2019, with thanks to the State Library of NSW for the provision of training and equipment. The oral history project consists of long-form interviews with local personalities, which detail their lives in the region. Oral histories, described as ‘the first kind of history’ help us understand how individuals and communities experience the world and ensure that the stories, voices, wisdom and life of our region are captured and preserved. The Library’s oral history project will include interviews with a number of local personalities, which will be made available online as they are recorded. The first two oral histories, with Tony and Adriana Lamarra and

Alphonso Karbehl are already available online, and further interviews are in progress.



*“Well my biggest pride was being from nobody. I’ve become a citizen of a city like Goulburn. My people back home, they felt so proud about it, because their hometown is a very little town, and the cities are big like Goulburn. They feel proud about me, that every time I went back, I became an idol for them.”*

*Oral history interview with Tony and Adriana Lamarra.*



*“I arrive at the Canberra airport and we had to drive one hour from Canberra to Goulburn. And on the highway I couldn’t see any houses, and no shop, no supermarket, and I started to assume ‘where are we going, are we going bush or something, you know, like, what’s going on?’ And eventually we arrive in Goulburn, this beautiful city, you know, and we saw the big sheep, was so amazing, and we were told that that’s a supermarket, and actually more amazed for a supermarket to be in a sheep, you know. But it was wonderful, it was lovely, yeah.”*

*Oral history interview with Alphonso Karbehl.*

**Online Archives**

The Library launched a new online Archives collection in 2020. Available via the Library’s online catalogue, the Archives collection comprises a large number of digitised photographs, maps, plans, and other materials, which are now freely available online for the first time. The Archives module also contains records of several manuscript collections that have previously been un-catalogued and not available to the community. The Library team will continue to populate the Archives module in coming years, providing greater access to historical materials and highlighting the Library’s amazing historical collections.



*An example of the digitised historical images now available in the Library’s Archives Collection*



**Looking Forward**

Goulburn Mulwaree Library will continue to improve its resources and services and increase connections with the community through a number of new initiatives planned for the coming year:

- Continue the Mighty Playwrights program – complete and release the documentary with a gala red carpet event, create a program curriculum, and run the program throughout 2021.
- Complete the Library refurbishment with a lighting upgrade, new display shelving, and continued work on the new genre system.
- Continue populating the Library’s new Archives collection with digitised local history materials, undertake digitisation activities, and create online exhibitions.
- Continue the oral history project by undertaking more interviews with local personalities and making the recordings available online.
- Develop and implement a local studies collection development strategy to focus on collecting local materials of interest and historical importance. Work with Council and other local organisations to assess and catalogue existing historical collections.
- Host Goulburn Comic Con 2021, and continue to provide regular programs and events for children, young adults, and adults.
- Continue to work with Council’s Youth Services team to implement activities and programs for young people, including a new peer reading group, and IT support team.
- Complete a website migration, moving all existing material from the Library’s current website to the new online catalogue and transforming the online catalogue into a combined website and catalogue, creating a single online access point for all Library collections, services and facilities.



## ***Our Community***

*We are a network of vibrant, inclusive and diverse communities that value our co-operative spirit and self-sufficiency and rural lifestyle*

### ***Community Strategic Plan Strategies:***

- CO1 Facilitate and encourage equitable access to community infrastructure and services such as healthcare, education and transport*
- CO2 Encourage and facilitate active and creative participation in community life*
- CO3 Foster and encourage positive social behaviours to maintain our safe, healthy and connected community*
- CO4 Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built cultural heritage*
- CO5 Maintain our rural lifestyle*

## Achievements in implementing the Delivery Program

### CSP Strategy CO1

*Facilitate and encourage equitable access to community infrastructure and services such as healthcare, education and transport*

Delivery Program Action	Activity	Measure	Status
CO1.1 Advocate and facilitate discussions with relevant authorities and funding bodies to improve access to services and facilities for youth	CO1.1.1 Identify and apply for appropriate grant funding related to the implementation of youth programs and activities	Applications made	<ul style="list-style-type: none"> <li>Grant application prepared in partnership with PCYC to establish Youth Hub</li> <li>Other grant applications lodged for various youth activities and programs.</li> </ul>
CO1.2 Development and implementation of Disability Inclusion Action Plan	CO1.2.1 Development of Disability Inclusion Action Plan	High priority activities identified in plan implemented	Ongoing
CO1.3 Continue with Council's aged care and disability services	CO1.3.1 Provision of the Neighbour Aid Program	All CHSP Funding requirements met	All CHSP programs delivered within budget, however some programs modified to take COVID-19 requirements into consideration.
	CO1.3.2 Provision of the Centre Based Respite Care Program	All CHSP Funding requirements met	All CHSP programs delivered within budget, however some programs modified to take COVID-19 requirements into consideration.
	CO1.3.3 Provision of the Leisure Link Program under the National Disability Insurance Scheme	<ul style="list-style-type: none"> <li>NDIS Service Provision status maintained</li> <li>NDIS Client levels at least maintained</li> </ul>	<ul style="list-style-type: none"> <li>Services maintained at industry standard</li> <li>Most client levels maintained however due</li> </ul>

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- NDIS Client satisfaction maintained at a high level
  - External audit achieved good results across the board with only a few process improvements required.
- to COVID-19 restrictions, some supported travel and weekend activities have been foregone.

**CSP Strategy CO2**

*Encourage and facilitate active and creative participation in community life*

Delivery Program Action	Activity	Measure	Status
CO2.1 Provide, maintain and improve the range of social and cultural services including the Goulburn Regional Art Gallery, Goulburn Mulwaree Library, St Clair Villa Museum & Archives, Rocky Hill War Memorial and Museum, and the Goulburn Waterworks.	CO2.1.1 Provide innovative Library services and spaces that address community needs through physical and electronic collections, adult programming, children and youth services, outreach, home and mobile Library and literacy and learning related events.	Implementation of programs and spaces to address the varying needs of the community	Programs and services delivered. All Library services impacted by Covid-19.
	CO2.1.3 Promote and present contemporary art and art education through the programming and services of Goulburn Regional Art Gallery.	Exhibitions delivered Education and public programs delivered	Exhibitions, education and public programs delivered. All Gallery programs impacted by Covid-19.
	CO2.1.4 Undertake conservation work at St Clair Villa and Archives.	Works undertaken	Works in progress and ongoing into 2020/21.
	CO2.1.5 Undertake Museum extension at the Rocky Hill War Memorial and Museum.	Works completed Museum opened	Works completed. Museum opened.
	CO2.1.6 Develop and implement exhibitions, public programs and complimentary activities to increase visitation to the three Museums.	Increased visitation to Museums	Exhibitions, public programs and complimentary activities implemented. All Museum activities impacted by Covid-19.
	CO2.1.7 Seek funding to develop an Interpretation Plan for St Clair Villa and Archives to operate as a House Museum following completion of Conservation Works.	Funding secured; Interpretation Plan developed; St Clair Villa operating as Museum	Funding secured. Interpretation Plan currently in development.



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	CO2.1.8	Continue Steampunk Victoriana Fair as a two-day event.	Two-day event held	2019 2-day event held.
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Delivery Program Action	Activity	Measure	Status	
CO2.2 Development and delivery of new and existing cultural and creative assets, including built heritage assets	CO2.2.1	Advocate for and continue to support and promote the Arts.	Advocacy undertaken	Advocacy undertaken
	CO2.2.2	Enhance and activate public spaces through the incorporation of public art and street art.	Public Art installed	Completed. Three Public Art works installed on Wollondilly River Walkway.
	CO2.2.3	Develop and deliver cultural events and experiences for the community across all cultural services.	Development and delivery of cultural events	Events delivered across Marketing, Events & Culture. Covid-19 resulted in the cancellation of a number of events between March and June 2020.
	CO2.2.7	Develop operational and resourcing plan for Performing Arts Centre.	Operational and resourcing plan developed	Not yet commenced
	CO2.2.7	Construction of Goulburn Performing Arts Centre	Award construction contract	Contract awarded, construction underway, due for completion October 2021.
CO2.3 Planning for public spaces undertaken to reflect the growing community's needs	CO2.3.1	Our streets, public areas, parks and open space serve the community's access, recreation and social needs.	Plans and policies in place that define public space requirements	Council is currently preparing a Recreational Needs Study and a new DCP. Further work on Plans of Management needs to be undertaken.

### CSP Strategy CO3

*Foster and encourage positive social behaviours to maintain our safe, healthy and connected community*

Delivery Program Action	Activity	Measure	Status
CO3.1 Develop and implement programs for youth to encourage empowerment, resilience and capacity building	CO3.1.1 Research and apply for relevant youth development funding opportunities	Additional funding secured for youth programs	Applied for a Youth Opportunities grant however unsuccessful.  Other grant applications lodged for various youth activities and programs.
	CO3.1.2 Work with the three High Schools, and other community and youth services to identify and develop programs that encourage resilience and capacity building in our youth	Programs developed in conjunction with the three high schools	Partnerships established with Goulburn High School, Mulwaree High School and Trinity College to deliver one-off and term based programs and activities on and off school grounds however due to COVID-19 restrictions, schools have deferred in-school curriculum programs.  All schools are represented through youth mentoring programs.
	CO3.1.3 Further develop the Youth Services Unit programs and increase profile within the community through increased youth services	Increase participation in Youth Programs	<ul style="list-style-type: none"> <li>Successful school holiday programs developed, adapted and delivered for all school holidays during</li> </ul>

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			and programs targeting youth issues and concerns		<p>the year, including the March – June COVID-19 period, with increased numbers at all holiday programs.</p> <ul style="list-style-type: none"> <li>• Youth Mentoring Program well received with 100% attendance and participants individual goals met.</li> <li>• Paperback Café continues to develop and provide excellent training opportunities and career pathways.</li> </ul>
CO3.2	Develop community partnerships to provide education programs focussed on sustainability and waste minimisation	CO3.2.1	A connected community that values the local environment and contributes by reducing waste and maximising recycling / reuse	Annual Waste Education Program developed and implemented that encourages the development of community partnerships	Ongoing. Activities were limited due to COVID-19 restrictions. Council worked with Endeavour Industries and the CRJO on the Recycle Right campaign.
CO3.3	Build social capital	CO3.3.1	Develop a Social Plan	Priority actions in Social Plan implemented	A Social Sustainability Strategy and Action Plan was adopted by Council on 19 May, 2020. It is too early to report on whether priority actions from this document have been implemented.

### CSP Strategy CO4

*Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built cultural heritage*

Delivery Program Action	Activity	Measure	Status
CO4.1 Create a cultural environment that contributes socially and economically to the community	CO4.1.1 Continued delivery and development of community events such as Pictures and Popcorn in the Park	Delivery of events in accordance with budget	Events delivered. Covid-19 resulted in the cancellation of a number of community events between March and June 2020.
	CO4.1.2 Work collaboratively to create compelling public spaces and experiences for the community	Increased use of and access to public spaces	Many public spaces available and used widely by the community i.e. Wollondilly Walking Track
	CO4.1.3 Develop partnerships with key arts and cultural bodies	MOUs developed with key arts and cultural bodies	MOUs developed with Southern Tablelands Arts, Hume Conservatorium and Lieder Theatre.

**CSP Strategy CO5**

*Maintain our rural lifestyle*

	<b>Delivery Program Action</b>		<b>Activity</b>	<b>Measure</b>	<b>Status</b>
CO5.1	Review and monitor Local Environmental Plan and Development Control Plan	CO5.1.1	Update planning controls reflecting community expectations	Reviews completed and amendments made to existing plans - ongoing	The Local Strategic Planning Statement adopted by Council in August, 2020 identifies the need for a Rural and Resource Land Strategy to be undertaken to inform LEP/DCP amendments for rural areas. This is also pending the finalisation of the NSW Department of Primary Industries (Agriculture) - Important Agricultural Land Mapping Project for this region.

## Goulburn Regional Art Gallery

Goulburn Regional Art Gallery delivered an ambitious program in 2019/20 and met 11069 visitors at the Gallery and 6568 participants via the Outreach programs. At the end of March 2020 when COVID-19 restrictions came in to place, the Gallery launched Instagram TV and was one of the first galleries to start hosting events and programs online. This resulted in reaching 9315 people via Instagram TV from 20 March – 30 June 2020, and our Public Art Walks video, launched in in May 2020, reached 9064 people. The Gallery had a total physical and digital reach of 36016.

The 2019/20 program explored ideas across climate change, local landscapes, Aboriginal culture and country, the Australian landscape, queer, feminist and performance practices, rural upbringings and the alchemy of marble. The program also presented the Goulburn Art Award, entirely online. The Gallery presented new media work, sculptural and video installations, experimental materials, painting and works on paper of various media.

Arlo Mountford: 'Deep Revolt', a Goulburn Regional Art Gallery exhibition toured by Museums & Galleries of NSW commenced touring at Shepparton Art Muesum 28 April – 10 June 2019. In 2019/2020 it also travelled to

- Geraldton Art Gallery, Western Australia
- Orange Regional Gallery, New South Wales
- Western Plains Cultural Centre, Dubbo New South Wales

At the time of this report, the Gallery is the only regional gallery of its size with an exhibition on national tour with M&GNSW.

The Gallery continues to be funded by Create NSW under the multiyear funding program. Initially a three year agreement this funding round has been extended to five years, until 2020/2021. 2019/2020 was the fourth instalment of this funding.

### Artist Support

The Gallery supported a total of 121 artists, including 106 from NSW, eighty five local artists in eighteen exhibitions, workshop tutors and guest speakers.

The Gallery hosted two Artists in Residence, Mary Barton and Sidney McMahan.

### Exhibitions

The Gallery commissioned new work from twenty two artists in a program of eighteen exhibitions during 2019/20. It supported 121 artists, including eighty five local artists. Highlights included:

- **Rowan Conroy, *Sightseeing*** 12 July – 7 September 2019 (3456 Visitors). 'Sightseeing' presented an extensive series of works informed through Conroy's interdisciplinary experience of field archaeology over the course of a decade. Several bodies of work investigating sites across Cyprus, Turkey, Syria, and Lake George in NSW, Australia.

- ***Of the Sun, curated by Gina Mobayed*** 6 December 2019 - 25 January 2020 (3030 visitors).  
*Of the Sun* brought together seven artists from across Australia who work land and sea scapes into performance, painting and installation - Sharon Adamson, Marinka Baker, Mary Barton, Lottie Consalvo, Teelah George, Claudia Nicholson and Annika Romeyn. The exhibition was a contemplation of our relationship to earth's natural elements and the role they can play in our personal journeys. In looking to what is powerful and natural these artists shared an unbending will to work within the elements, traversing the terrain that eventually inhabited their work. *Of the Sun* was opened by Clothilde Bullen, Senior Curator, Aboriginal and Torres Strait Islander Collection and Exhibitions, Museum of Contemporary Art Australia.
- **Alex Seton, *The Great Escape***, 7 February – 4 April 2020 (3465 visitors). An exhibition of new work 'The Great Escape' uses the landscape and the material of the Wombeyan Caves and quarry as its central tenet. In a part comic-tragic tribute to the home of the material that sparked a lifetime's fascination with marble carving and sculpture, Seton lays out recreations of places and moments from his obscure childhood memories. Alex Seton is Australia's leading contemporary marble sculptor. This exhibition marked the first major solo showing of Seton's work in Goulburn, close to his childhood home of Taralga.

### Sector Engagement

The Gallery staff contributed/hosted to the following sector events:

- Sally O'Neill, Art Careers Presentation at Goulburn High School for senior students in November.
- Sally O'Neill undertook a thirteen week placement at National Gallery of Australia as Programs Producer- Childrens & Families 16 March- 16 June 2020.
- Gina Mobayed, Delegate for the Australia Council for the Arts at the Venice Biennale, judge for Fishers Ghost at Campbelltown Arts Centre, peer assessor for National Association for Visual Arts, Windmill Scholarship, peer panel member, Museums & Galleries NSW, In conversation with Arlo Mountford at Western Plains Cultural Centre, Opening Speaker at Orange Regional Gallery for same, Speaker at Helen Stephens Gallery on collecting, Guest Speaker to University of Sydney Masters of Curating students on exhibition development via Zoom.

### Awards

Gallery Website design by Sons & Co and Garbett Design, bronze medallist at the 2019 Designers Institute of New Zealand Best Design Awards

**Grants**

- The Gallery received a Community Heritage Grant from the National Library of Australia to complete a significance assessment on its permanent collection.
- The Gallery received a Museums and Galleries of NSW grant, the ‘Audience Development Fund’ for the production of an ‘Art Waks’ audio visual walking tour of the public art between the Goulburn Visitor Information Centre and Goulburn Regional Art Gallery with the artists speaking about their works. The video was launched in May 2020 and reached 9064 people as at 30 June 2020.

**Acquisitions**

The Gallery grew its permanent collection by eighteen works in the 2019/2020FY.

It acquired three artworks for the permanent collection:

- Sharon Adamson, *Wanampi Tjukurpa*
- Rowan Conroy, *Fencelines #2 from the series Weereewa/Bad Water*
- Kate Vassallo, *Sunset*

The Gallery received ten artworks by the following artists under the Australian Government’s Cultural Gifts Program:

- Rowan Conroy, *Untitled 5 from the series Weereewa/Bad Water* and *Untitled 3 from the series Weereewa/Bad Water*,
- Arthur McIntyre, *Life force, Blues for Mr Baldwin, Plain simple facts, Hospital memory I, Hospital memory II* and *Sporting life*
- Christopher Hodges, *Crossroads and Flower*

The Gallery also received seven artworks by the following artists through direct donations:

- Mary Barton, *Everything was Beautiful and Nothing Hurt*
- Stephen Hartup, *Towlong Road 1, 2, 3, 4 & 5*
- Kathryn Del Barton, *Untitled*

**Public Art**

In the 2019/2020 financial year the Gallery commissioned three public art works:

- Todd Robinson, *The happening of everything that happens in time*, 2019, Wollondilly Walking Track between Albert and Prince Streets
- Alex Seton, *Anything will bounce if you throw it hard enough...*, 2020, Wollondilly Walking Track, off The Avenue
- Michael Thompson, *The Great Divide*, 2019, Tony Onions Park, Marulan



**Education Program**

**Young People**

The Gallery worked with 1755 young people in 2019/20 through its Education program.

Afternoon Art Clubs are offered every school term for nine weeks of a Wednesday and Thursday afternoon for primary aged students and Fridays for High school students. These classes have been fully subscribed with waitlists each term in 2019/20. These classes are delivered by Education Officer, Sally O’Neill with guest artists connecting to the program each year. In the last year artist in residence, Mary Barton delivered six workshops in November.

School Holiday Workshops are offered each school holiday period. The Gallery worked with artists Penny Saxton and Claudia Nicholson to deliver these in 2019/20. The Gallery delivered a special school holiday workshop for Big Fat Smiles Holiday camp at Wollondilly Public School in July. The Gallery collaborated with Youth Services to bring Megalo Print Studio + Gallery artists to Goulburn for a special screen printing workshop for youth in September.

Tours and creative activities were provided for visiting Pre-School, Primary and High School students during exhibitions. During renovations closure the Gallery delivered offsite program for schools. In October the Gallery worked with Waste Department of Council on Waste to Art Workshops. Local artists Bill and Jo Dorman worked with students from five primary schools to create works from discarded materials for exhibition in the Caroline Chisholm

Court for Recycling Week 11-15 November. The Gallery engaged 590 local school students last year.

Art Teenies is a free creative program for children under 5, delivered every Monday morning during exhibitions. Local qualified yoga instructor, Pauline Mullen, conducted movement sessions on a monthly basis. This program has grown in 2019/2020 and attendance is now consistent. This program took a break for three months during the Gallery renovations August- November 2019.

A total of three Education Kits were available for exhibitions in 2019/20.

The Education Program took a hiatus from week 16 March- 16 July 2020 due to Covid-19.

**Adults**

The Gallery offered two workshops for Adults in 19/20. In August the Gallery engaged Canberra based ‘Photo Access’ to deliver an all day photography basics workshop. In January Sydney based artist, Claudia Nicholson ran an all day Watercolour workshop for which the Gallery supplied all materials.

Conversations and Panel discussions are delivered at least once per exhibition. Talks included those delivered by exhibiting artists, curatorial talks, panel discussions and special interest talks. Talks were also provided for special interest groups and bus tours on request. The Gallery worked with seventeen professionals to deliver fifteen talks in 2019/20. Guests included Alex Seton, Sidney McMahon, Tamara Dean, Rowan Conroy, Prof Brad Pillens and Dr Kate Warren.

A total of 141 people attended talks at the Gallery and reached 5236 via digital engagement during COVID restrictions in 2018/19.

**Outreach**

The Gallery has been actively involved in activities for young people and seniors who cannot access the Gallery. Outreach Officer, Janet Gordon, in conjunction with Goulburn Public School’s SACC Program have provided weekly school term Kids Art Classes for Pre-schoolers at Dalton, Goulburn East, Goulburn Public, Marulan, Tallong, Taralga and Windellema. In the 2019/20 financial year 5609 children accessed the SACC Outreach Program.

Outreach programs see the Gallery take its programs on the road, giving opportunity to engage with new audiences. Education Officer, Sally O’Neill visited Big Fat Smile and worked at Pictures and Popcorn at the Arena, Steampunk Festival and at the Australia Day celebrations. A total of 263 young people engaged in these activities.

The Covid-19 restrictions resulted in an almost three month closure and four month interruption of all Education Programs. As a result the Gallery investigated means for digital engagement with its audiences. SACC Outreach Officer, Gordon developed the ‘At Home’ series for the SACC Outreach, Art Teenies and Afternoon Art Club programs. Two packs were delivered to PGU Kenmore for Arts Access in June.

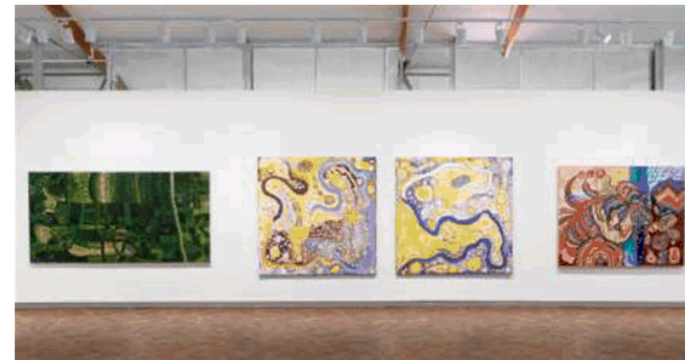
Arts Access Workshops, connect the Gallery to those of the community who cannot visit the Gallery due to mobility or physical difficulties. Thirty workshops were delivered offsite at The Crescent School and Kenmore Hospital. In the twelve month period the

Gallery worked with three local artists to deliver practical workshops to 329 workshop participants.

**Disability**

The Annual Visions of Pleasure Exhibition to coincide with International Day of People with Disabilities held in the Council foyer 1 - 22 December 2019.

Arts Access Workshops were delivered to students at the Crescent School. Three local artists were contracted to deliver twelve practical workshops at this facility.



*Curated by the dedicated Gallery Volunteers, this first exhibition in “The Window” sheds light on Merrick Fry, Daphne Gooley and John Olsen’s work.*

## Access and Equity of Services to All

Goulburn Mulwaree Council provides services for frail aged people, people with disabilities and people living in geographically remote areas (Rurally and Socially Isolated). Funded Coordinators use a network of part time staff and volunteers to provide these services.

The Council auspices the following services under the title of Goulburn Mulwaree Social Support Services:

### Goulburn Respite Service

This service provides centre based day care programs at the Goulburn Community Centre, 155 Auburn St, Goulburn, three days per week and the Brewer Centre in Marulan, one day per week. The service is for people who are frail aged, people with disabilities and their carers. Programs are designed to enable them to remain independent and living in their own homes in the Goulburn Mulwaree Local Government area. This program is funded by the Australian Government, My Aged Care – Commonwealth Home Support Programme.

### Goulburn Leisure Link

Goulburn Leisure Link is a Peer Support program for persons with a disability, it provides social, sporting and recreational activities designed to increase community participation and independence. It gives opportunities to enhance social skills and to develop and maintain friendships. The activities are chosen by the clients who attend the program through planning days and newsletters. The activities are organised with the coordinator and are supported by volunteers. The program is based at the Goulburn Community Centre, Auburn St, Goulburn. This program is funded by the National Disability Insurance Agency (NDIA) through the National Disability Insurance Scheme (NDIS) and operates and meets standards outlined in the *NDIS NSW Enabling Act 2013* and the *Disability Inclusion Act 2014*.

### Goulburn Neighbour Aid

This service primarily involves the co-ordination of volunteers to supply a range of services that provide socialisation, companionship and practical support and assistance to frail aged people, people with a disability and their carers, to enable them to remain independent in their own homes, in the Goulburn Mulwaree Local Government area.

The service is operated from the Goulburn Community Centre, 155 Auburn St, Goulburn. This program is funded by the Australian Government, My Aged Care – Commonwealth Home Support Programme.

Goulburn Mulwaree Social Support Services, listed above, endeavour to ensure that services are available to people who meet the National Disability Insurance Scheme (NDIS) and My Aged Care – Commonwealth Home Support Programme guidelines. They can be frail aged people, people with a disability and their carers living within the Goulburn Mulwaree Local Government area without discrimination. People are not excluded from access to the services on the grounds of their gender, marital status, religious or cultural beliefs, political affiliation, particular disability, ethnic background, age, sexual preference, ability to pay, geographical location or circumstances of their carer.

From March to June 2020, the delivery of some of these programs and activities has been modified in response to the impact and safety requirements of COVID-19.

## Access Committee

Goulburn Mulwaree Council does not currently have an Access Committee. Any new developments are assessed for compliance with the legislation to ensure appropriate access for people with disabilities.

## ***Our Infrastructure***

*Our community is well serviced and connected to built, social and communications infrastructure*

### **Community Strategic Plan Strategies:**

- IN1 Develop high speed rail links between the region, Canberra, Sydney and Melbourne*
- IN2 Improve public transport links to connect towns within the region and increase access to major centres*
- IN3 Maintain and improve road infrastructure and connectivity*
- IN4 Maintain and update existing community facilities and support the development of new community infrastructure as needed*
- IN5 Operate, maintain and upgrade water systems to provide high quality water to our customers*
- IN6 Implement safe, accessible and efficient waste management and recycling options for general and green waste and sewerage*
- IN7 Secure improvements for and future proof telecommunications infrastructure*
- IN8 Improve accessibility to and support the development of health and medical facilities in the region*
- IN9 Improve accessibility to and support the development of education and training facilities in the region*

## Achievements in implementing the Delivery Program

### CSP Strategy IN2

*Improve public transport links to connect towns within the region and increase access to major centres*

Delivery Program Action	Activity	Measure	Status
IN2.1 Maintain and upgrade GMC regional road network	IN2.1.1 Complete rehabilitation and upgrade works on Regional Roads.	Taralga Road, Bungendore Road, Highland Way	Works completed as per the available budget and scope
	IN2.1.2 Complete roadside vegetation management program on Regional Roads	Taralga Road, Bungendore Road, Highland Way	Works completed as per the available budget and scope
IN2.2 Eliminate networks safety hazards when identified	IN2.2.1 Implement line marking, guardrail and sign replacement programs	Completion of annual programs	Works completed as per the available budget and scope
	IN2.2.2 Complete urban bridge replacement	May Street bridge	Works procured and commenced during 2019/20, project to carry forward into 2020/21
	IN2.2.3 Complete rural bridge replacement	Thornford Road bridge	Works procured and commenced during 2019/20, project to carry forward into 2020/21
	IN2.2.4 Develop Road Safety Plan	Completion and adoption of plan	Road Safety Plan being developed

**CSP Strategy IN3**

*Maintain and improve road infrastructure and connectivity*

Delivery Program Action	Activity	Measure	Status
IN3.1 Carry out asset inspection regime and condition assessment to identify and prioritise capital works & maintenance programs	IN3.1.1 Complete annual inspection program of transportation assets	Ongoing inspection program in accordance with Asset Inspection Regime	Traceable inspection programmed rolled out. Compliance tracked in departmental report.
	IN3.1.2 Conduct pavement assessment testing where required	Testing carried out to support design works for specific projects	Ground investigation works carried out for relevant projects.
IN3.2 Implement road infrastructure capital works and maintenance programs	IN3.2.1 Complete annual rural resealing program	Arthurs Road, Bedford Street, Blakes Bvde, Boxers Creek Road, Collector Road, Currawang Road, Painters Lane	Rural re sealing program completed
	IN3.2.2 Complete annual urban resealing program	Adam Street, Blackshaw Road, Citizen Street, Bourke Street, Victoria Street, McDermott Drive, Gibson Street	Urban re sealing program completed
	IN3.2.3 Complete urban road construction program	Tait / Lockyer link road, Shannon Drive link road	Tait Locker Link Road Completed, Shannon Drive Construction replaced with Mary Street Upgrade.
	IN3.2.4 Complete urban road rehabilitation program	Common St (over two years)	Works delayed
	IN3.2.5 Complete rural road construction works	Pomeroy Road, Bumballa Road	Pomeroy Road realignment completed. Bumballa Road construction deferred.
	IN3.2.6 Complete rural road rehabilitation program	Gurrundah Road Range Road	Works on Gurrundah Road, and Range Road

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		Mountain Ash Road Sandy Point Road	completed. Works on Mountain Ash Road commenced, delayed due to extension of scope by award of Black Scope grant.
IN3.2.7	Complete rural road reconstruction program	South Marulan Road	Works to be completed by Quarry, start deferred until design agreed.
IN3.2.8	Complete new and replacement footpath program	Queen Street, Rhoda Street, Addison Street, May Street	Works completed
IN3.2.9	Complete new and replacement kerb & gutter program	May Street, Clifford Street, Queen Street	Urban kerb and gutter program completed
IN3.2.10	Complete annual gravel re-sheeting program	Thornford Road, Sandy Point Road, Tiyces Lane	Gravel re sheeting program completed
IN3.2.11	Complete gravel road maintenance program	In accordance with rural zone program and pre-works inspection	Maintenance grading program completed
IN3.2.10	Complete guardrail replacement program	Lookdown Road, Windellama Road, Middle Arm Road	Guard rail replacement program completed
IN3.2.11	Maintain and quarry haulage routes	Brayton Road, Ambrose Road, Jerrara Road, Oallen Ford Road, Sandy Point Road, Lumley Road	Works completed
IN3.2.12	Augment urban drainage system deficiencies	Fitzroy Street (near Lamarra Place)	Works deferred to 20/21 FY.
IN3.2.13	Weeds and vegetation management	Completion of annual noxious weed control program, broad leaf weed control for sports fields, roadside slashing and spraying program	Weeds management program completed assisted with funding via High Risk Pathways Grant

### CSP Strategy IN4

*Maintain and update existing community facilities, and support the development of new community infrastructure as needed*

Delivery Program Action	Activity	Measure	Status
IN4.1 Operate community facilities to maximise use	IN4.1.1 Maintain cemeteries in accordance with Plan of Management and Health Guidelines	Compliance with Health Guidelines	Completed – ongoing
	IN4.1.2 Maintain cemeteries burial registers in accordance with legislative requirements	Compliance with legislative requirements	Completed – ongoing
	IN4.1.3 Operate aquatic centre in accordance public health	Compliance with public health requirements	Completed – ongoing
	IN4.1.4 Operate aquatic centre in accordance safety requirements	Annual audit by Royal Lifesaving Australia	Completed
	IN4.1.5 Operate Recreation Area in accordance with the Plan of Management (POM) & Committee direction	Compliance with POM	Completed – finalising new PoM got Goulburn Recreation Area.
	IN4.1.6 Maintain sports fields, landscaped areas, public amenities and Wollondilly Walking Track to acceptable standard for uninterrupted community use	Continuous availability for use	Completed – ongoing
IN4.2 Upgrade community facilities to improve service provision	IN4.2.1 Completion of annual capital works program	Avenue of Honour tree planting, George Street Marulan landscaping, Recreation Area improvements,	Completed
	IN4.2.2 Community facilities upgrade	Commence construction works Aquatic Centre redevelopment	Completed – project awarded and work commenced
	IN4.2.3 Playground renewal	Apex Park	Completed



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IN4.2.4	Victoria Park redevelopment	Japanese Garden, Seiffert Oval lighting upgrade	Completed
IN4.2.5	Construction of Wollondilly Walking Track	Cemetery Street to Lower Sterne Street	Completed – Forbes Street to Sloane Street. Cemetery to Lower Sterne Street is in the 20/21 capital works program.
IN4.2.6	Cemeteries capital improvements	Memorial garden beams	Completed
IN4.2.7	Building improvements	Civic Centre air conditioning renewal, Hetherington Street depot workshop upgrade.	Civic Centre Air Conditioning completed, upgrade in the Ground Floor West Wings. Depot Workshop moved to the 20/21 financial year, planning stage completed.

**CSP Strategy IN5**

*Ensure high quality water supply options for the towns in the region*

Delivery Program Action	Activity	Measure	Status
IN5.1 Operate, maintain and upgrade water systems to provide high quality water to our customers	IN5.1.1 Completion of annual maintenance programs	Program Completed	Daily operation and maintenance work completed by staff
	IN5.1.2 Completion of annual capital works program	Program Completed	Procurement for budgeted works to be completed
	IN5.1.3 Concept and detailed design of the Goulburn Water Augmentation works	Designs completed	Investigation of options continue.
	IN5.1.4 Construction commencement of the Goulburn Water Augmentation works.	Construction commenced	Options assessment and procurement to be completed before construction can commence.
IN5.2 Investigate safe and secure water supply options to accommodate regional growth	IN5.2.1 Review the IWCM as per the NSW DPI Guidelines	Review Completed	Funding secured through the Safe and Secure Water Program, existing information and documents to be reviewed to ascertain information gaps, and a scope of works to be established for DPIE review
	IN5.2.2 Review the Water and Sewer Strategic Business Plan as per the NSW DPI Water Guidelines	Review Completed	To be reviewed in conjunction with the IWCM

### CSP Strategy IN6

*Implement safe, accessible and efficient waste management and recycling options for general and green waste and sewerage*

Delivery Program Action	Activity	Measure	Status
IN6.1 Operate, maintain and upgrade the sewer systems to maximise performance and minimise environmental, operational and capital project risks.	IN6.1.1 Completion of annual maintenance programs.	Programs Completed	Programs completed.
	IN6.1.2 Completion of annual capital works programs.	Programs Completed	Capital work completed.
	IN6.1.3 Completion of detailed design of and construction commencement of the Goulburn Reuse Scheme.	Construction commenced	Concept design completed and works progressing on detailed design and recycled water management system.
	IN6.1.4 Completion of Marulan Wastewater Treatment Plant feasibility and concept design.	Concept Design Completed	Concept selected and concept design in progress.
IN6.2 Investigate safe and secure sewer collection and treatment options to accommodate regional growth.	IN6.2.1 Review the IWCM as per the NSW DPI Guidelines.	Review Completed	As per IN5.2.1
	IN6.2.2 Review the Water and Sewer Strategic Business Plan as per the NSW DPI Water Guidelines.	Review Completed	As per IN5.2.2
IN6.3 Develop the Goulburn, Marulan and Tarago Waste Management Centres to meet community and environmental needs.	IN6.3.1 Monitor remaining landfill life at Goulburn Waste Management Centre and implement strategies to reduce waste to landfill across all of Council’s waste centres.	Annual surveys and ongoing waste reduction initiatives such as composting and improved infrastructure.	Ongoing. Detailed design of Goulburn Waste Management Centre upgrade completed, Recycling Assistants encourage the reduction in waste sent to landfill onsite

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			and compost pad completed. Tarago and Marulan Waste Management Centres now feature new amenities buildings, solar power and an electronic rural waste card system.
IN6.3.2	Ongoing environmental works at Goulburn and Marulan landfills.	Works undertaken	Ongoing. Significant works completed in 2019/20.
IN6.3.4	Construction of the Goulburn Waste Management Centre upgrade works.	Works Completed	Detailed design completed and DA approval obtained from the JRPP. Grant funds now being sought to enable construction.

**CSP Strategy IN7**

*Secure improvements for and future proof telecommunications infrastructure*

Delivery Program Action	Activity	Measure	Status
IN7.1 Develop a Smart City Action Plan	IN7.1.1 Collaborate with community and develop Smart City Action Plan.	Plan completed with key projects being implemented	Action Plan complete, implementation ongoing

**CSP Strategy IN8**

*Improve accessibility to and support the development of health and medical facilities in the region*

Delivery Program Action	Activity	Measure	Status
IN8.1 Lobby State Government to provide adequate health and medical facilities within the Local Government Area	IN8.1.1 Annual progress reports provided to Council	Reports provided	Lobbying undertaken and ongoing
IN8.2 Support the development of community health services and infrastructure that is accessible to residents living in remote areas and to less mobile residents	IN8.2.1 Annual progress reports provided to Council	Reports provided	Lobbying undertaken and ongoing

**CSP Strategy IN9**

*Improve accessibility to and support the development of education and training facilities in the region*

Delivery Program Action	Activity	Measure	Status
IN9.1 Advocate for the education and training needs of the young people in the region	IN9.1.1 Annual progress reports provided to Council	Reports provided	The Paperback Café located in Goulburn Library provides barista and customer service training for local youth. As part of this training, participants also obtain a formal barista qualification. Several participants have gained meaningful employment at local businesses.
	IN9.1.2 Continuation of Council's trainee employment program	Number of trainees employed at least maintained	Council is continuing support for young people by maintaining the number of trainees and apprentices hosted under this program.

## Enhancing Waste Management

In 2018/19, Domestic Waste collection services were provided to 16,423 properties in Goulburn City and Marulan. This was comprised of 4382.04 tonnes of residual waste from red lidded bins, 2713.11 tonnes of recycling from yellow lidded bins and 1274 tonnes of food and garden organics.

Council also collected 2781.92 tonnes of waste through its commercial waste collection service and 1513 tonnes of cardboard was collected from commercial and residential properties by Endeavour Industries.

Council has also continued to work on actions outlined in the 2013 Waste and Resource Recovery Strategy, which states our vision is 'Sustainably managing Goulburn Mulwaree's waste for the long term'.

Some of the key achievements in 2019/20 included:

- The completion of concept design and start of detailed design for an estimated \$7.5 million upgrade of Goulburn Waste Management Centre. The new facilities will include a Re-Use Hub for the sale and repair of items, and improved waste disposal and recycling infrastructure, which will transform the facility into a modern resource recovery centre focussed on recycling and reuse.
- Installation of a new amenities building and off-grid solar power at Tarago Waste Management Centre.
- The provision of green lidded organics bins and kitchen caddies to all households in the domestic waste collection zone. The bins and caddies enable the convenient disposal of garden organics and food waste and were part funded by the NSW Environmental Trust in partnership with the NSW Environment Protection Authority through the Waste Less Recycle More Initiative.
- Hosting free disposal weekends for general waste in November 2018; plus recyclables such as mattresses, e-waste and fridges/freezers/air conditioners in May 2019. The weekends were very well supported by the community and removed a significant amount of waste from our community. A free Household Chemical CleanOut was also held for the disposal of hazardous items such as chemicals and paints. The CleanOut was also well supported, collecting 1.6 tonnes of oil based paint and 3.7 tonnes of gas cylinders among other items.
- Delivering a number of waste education activities, including school visits and event stalls, plus supporting a number of nationwide awareness events such as Plastic Free July, Garage Sale Trail and National Recycling Week.
- Continued to provide a high standard of service to residents leading to compliments such as the following from a local resident: *"As a resident of Mulwaree Council I would like to pass on how impressed I am of the council waste disposal in Goulburn. We have been going there with our household waste over the past thirteen years. It's always very clean never smells, all the staff are excellent and over the years have got to know them on a first name basis... When we arrived each week there is always someone there to help us dispose of our rubbish. Each one of the staff at the entrance is always pleasant. Well done Goulburn, keep up the good work."*

- Completion of a Landfill Environmental Management Plan for Goulburn Waste Management Centre.
- Successfully receiving a grant through the NSW Government’s Waste Less Recycle More initiative to half fund the expansion of the compost pad at Goulburn Waste Management Centre and purchase a new loader to enable composting operations to take place. This will be supported by the employment of a Compost Officer to coordinate the production of compost from organic matter received through green bins and resident drop off.



*Council has commenced a commercial composting operation at Goulburn Waste Management Centre after all residents were provided with FOGO Bins and the compost pad was upgraded.*

*“This morning I had the positive experience of visiting the Goulburn Waste Management Centre to drop off some larger items. Through my old Army eyes it was like a well-planned and rehearsed military operation, being executed by cheerful and confident soldiers who take pride in their work - A local resident*

*“The Council Team were all very helpful and efficient, and were directing the lines of customers to the correct location and helping with the unloading. Well done to all involved. High morale is hard to achieve but when it exists it clearly shows!” - A local resident*



# Our Civic Leadership

*Our leaders operate ethically and implement good governance. We empower our residents with the tools to participate actively in the development of our communities.*

## **Community Strategic Plan Strategies:**

- CL1 Effect resourceful and respectful leadership and attentive representation of the community*
- CL2 Encourage and facilitate open and respectful communication between the community, the private sector, Council and other government agencies*
- CL3 Collaborate and co-operate as a group of Councils to achieve efficiencies and a greater voice in regional decision making and encourage similar co-operation across other sectors and community groups*
- CL4 Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region*

## Achievements in implementing the Delivery Program

### CSP Strategy CL1

*Effect resourceful and respectful leadership and attentive representation of the community*

Delivery Program Action	Activity	Measure	Status
CL1.1 Actively promote sound governance practices and procedures within the organisation	CL1.1.1 Facilitate legislatively compliant open access information - Government Information Public Access Act	Formal applications responded to within legislative requirements	Achieved
	CL1.1.2 Facilitation of a program of Governance related training to Councillors and relevant staff	Training provided to staff on a minimum of 2 topics per year	Access to Information, Complaint Handling, Privacy Training, Code of Conduct Training
CL1.2 Ensure the long term financial sustainability of Council through effective and prudent financial management	CL1.2.1 Report on Council's Financial position and performance	Unqualified Audit Report	Achieved
	CL1.2.2 Achieve Budget Control	Budget achieves Operating Surplus before Capital items	Achieved
CL1.3 Support Council to be compliant, efficient and more effective through use of technology.	CL1.3.1 Develop, maintain and improve Council's corporate Software/Network systems	Maintain system availability > 95%	Target met (uptime approximately 99%)
	CL1.3.2 Support Council's information and communication technology	Percentage of support requests resolved on time > 80%	5772 Service requests 4906 resolved on time 84.99 % complete on time.
CL1.4 Deliver excellence in customer service throughout the organisation	CL1.4.1 Provide quality customer service from the Customer Service Business Unit	Customer Service satisfaction survey responses >85% good/excellent	Achieved

**CSP Strategy CL2**

*Encourage and facilitate open and respectful communication between the community, the private sector, Council and other government agencies*

Delivery Program Action	Activity	Measure	Status
CL2.1 Undertake community consultation in accordance with adopted Community Engagement Strategies	CL2.1.1 To actively promote and advertise public meetings through all available media platforms	Participation and attendance of public meeting will be noted, however this activity does not need to be actively measured.	Ongoing promotion and advertisement occurs.
	CL2.1.2 To facilitate on-line consultation through the Your Say Goulburn platform	All online consultation done through this portal. 690 registered users, continues to grow.	Use of Your Say has been discontinued as online consultation can be effectively undertaken through other platforms.
	CL2.1.3 Maintain strong social media presence through regular posts and engagement	Social media is actively used and presence is growing. Over 5,000 followers on Facebook.	Social media presence continues to grow.
	CL2.1.4 Continue with Community Outreach Program	Outreach meetings held	Outreach meetings completed.

### CSP Strategy CL3

*Collaborate and co-operate as a group of Councils to achieve efficiencies and a greater voice in regional decision making and encourage similar co-operation across other sectors and community groups*

Delivery Program Action	Activity	Measure	Status
CL3.1 Actively participate in the Canberra Region of Joint Councils (CBRJO)	CL3.1.1 Attendance at Board and General Managers Advisory Committee (GMAC) Meetings	Attendance level >90% of meetings	Achieved
	CL3.1.2 Attendance by relevant staff at Special Interest Group (SIG) Meetings		Business Manager Waste and Recycling chaired the CRJO Regional Waste Group.

### CSP Strategy CL4

*Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region*

Delivery Program Action	Activity	Measure	Status
CL4.1 Continue with active Grant's Officer program within Council's organisational structure	CL4.1.1 Grant applications prepared for projects in accordance with priorities as set out within Operational Plan	Number of grant applications prepared	Ongoing
	CL4.1.2 Relevant grant funding opportunities communicated throughout the organisation and community	Number of grant opportunities identified	Ongoing

## Financial Assistance Summary

During 2019-2020 \$55,079 was awarded to organisations and individuals under Council' Financial Assistance Policy.

Organisation	Amount Awarded	Organisation	Amount Awarded
Bradfordville Public School	\$200.00	Red Cross Emergency Services	\$67.50
Goulburn Lilac City Festival	\$4,458.60	Goulburn Lilac City Festival	\$740.00
Lieder Theatre Company	\$4,000.00	Community Carols of Hope	\$5,000.00
Regional Development Australia	\$230.00	Goulburn Lilac City Festival	\$416.00
Lynton Horse Trials	\$1,226.80	Challenge Foundation	\$250.00
Cancer Council Relay for Life	\$2,540.94	Mission Australia	\$92.48
Fran Dewsbury	\$500.00	Rotary Club of Goulburn Argyle	\$659.00
NAIDOC Week - Cr A Walker	\$636.50	Marulan Lions Club	\$212.00
CareSouth	\$336.00	Goulburn Harness Racing Club	\$3,696.00
Can Assist	\$342.00	Goulburn Multicultural Centre	\$3,000.00
Marulan Chamber of Commerce	\$388.00	Classic Riders Club Swap Meeting	\$890.59
The Disability Trust	\$605.00	Goulburn Multicultural Centre	\$226.00
Tarago Public School	\$170.00	Goulburn A P & H Society	\$1,500.00
Marulan Public School	\$350.00	Bungonia & District Historical Society	\$2,479.00
Tirranna Public School	\$200.00	CWA Southern Tablelands Group	\$1,000.00
Marulan Kite Festival	\$729.50	Mayoral Pride Award for Schools	\$850.00
Marulan Kite Festival	\$700.00	BDCU Goulburn Hospital Fundraising	\$198
Goulburn A P & H Society	\$2,000.00	Cancer Council Relay for Life Balance	\$698.00
Convoy for Kids	\$1,367.36	Anti Poverty Working Group	\$98.00
Goulburn & District Art Society	\$2,500.00	NAIDOC Week School Initiatives	\$500.00
Goulburn RSL Sub-Branch	\$4,600.00	Alcoholics Anonymous	\$175.00
Timor Leste Project	\$567.91	Goulburn Invitational Charity Golf Day	\$1,000.00
Marulan Public School P & C	\$104.00	Goulburn & District Prostate Cancer Support	\$128.00
Share the Dignity Charity Drive	\$200.00	Bungonia Village Fair	\$1,220.00
Anglicare Goulburn	\$250.00	Water taps signs at Recreation Area	\$300.00
Business Connect	\$158.00		
Business Connect	\$219.00		
Salvation Army	\$104.50		

## Heritage Grants and CBD Grants Awarded

During 2019-2020 the following Heritage Grants and CBD Grants were awarded:

Heritage Item Address	Project Description	Total Project Cost	Local Heritage Funding
Bungonia Cemetery	Conservation of the grave of Dr Reid c.1840	\$9,064	\$5,000
136 Verner Street, Goulburn	External painting of masonry cottage c.1860	\$1,400	\$1,100
67 Auburn Street, Goulburn	Re-roof	\$17,950	\$2,500
12 Hurst Street, Goulburn	Paint masonry dwelling	\$25,339	\$2,500
40 Wollondilly Avenue, Goulburn	Replace roof flashing	\$3,700	\$1,800
1 Ballina Street, Goulburn	Repairs to verandah	\$11,340	\$2,500
59 Reynolds Street, Goulburn	Replace front façade windows and brick repairs	\$6,300	\$2,500
Saint Saviours Church, 170 Bourke Street, Goulburn	Upgrade to lightening protection system	\$10,431	\$5,000
172 Sloane Street, Goulburn	Replace guttering	\$1,477	\$740
<b>Total</b>		<b>\$87,001</b>	<b>\$23,640</b>
CBD Property Address	Project Description	Total Project Cost	CBD Funding
212 Auburn Street, Goulburn	Paint awning and front façade	\$5,390	\$2,700
214 Auburn Street, Goulburn	Paint awning and front façade	\$4,290	\$2,145
129 Auburn Street, Goulburn	Paint above awning	\$4,730	\$2,365
257 Auburn Street, Goulburn	Paint front façade	\$14,095	\$7,000
127 Auburn Street, Goulburn	Repairs and paint front façade	\$12,369	\$6,000
384 Auburn Street, Goulburn	Paint front façade	\$3,380	\$1,690
<b>Total</b>		<b>\$44,254</b>	<b>\$21,900</b>

## Grants Received Summary

Council gratefully acknowledges the following organisations that have approved Grants to Council.

<i>Project Name/Description</i>	<i>Grant Name/Programme</i>	<i>Funding Body</i>	<i>Source</i>	<i>Funds Approved</i>
Goulburn Aquatic Centre Redevelopment	NSW Election Commitment	Department of Premier & Cabinet	State	\$10,000,000
Goulburn Mulwaree Heritage Advisor 2021	Heritage Grants - Local Heritage Advisor	NSW Office of Environment and Heritage	State	\$6,000
Goulburn Mulwaree Small Heritage Grants 2021	Heritage Grants - Small Heritage Grants	NSW Office of Environment and Heritage	State	\$5,500
Mighty Playwrights	Festivals Australia	Australian Office of Communication and the Arts	Federal	\$41,644
Goulburn Tech Savvy Seniors	Tech Savvy Seniors	State Library of NSW	State	\$1,840
Bourke St Pedestrian Crossing	Walking and Cycling Program	NSW Roads and Maritime Services	State	\$34,646
Crookwell Rd Shared Path	Walking and Cycling Program	NSW Roads and Maritime Services	State	\$723,253
Forbes St Shared Path	Walking and Cycling Program	NSW Roads and Maritime Services	State	\$663,181
Wollondilly River Restoration	Restoration & Rehabilitation Program	NSW Environmental Trust	State	\$81,850
Goulburn Bike Week 2019	NSW Bike Week 2019	NSW Roads and Maritime Services	State	\$2,900
Rocky Hill Lighting Upgrade	Saluting their Service	Australian Department of Veterans' Affairs	Federal	\$3,000
Goulburn Regional Art Gallery Collection Significance Assessment	Community Heritage Grants	National Library of Australia	Federal	\$5,112
Goulburn Regional Art Gallery Art Walks	Audience Development Fund	Museums & Galleries NSW	State	\$10,000

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<i>Project Name/Description</i>	<i>Grant Name/Programme</i>	<i>Funding Body</i>	<i>Source</i>	<i>Funds Approved</i>
Mentorship ANZAC Memorial Hyde Park	Mentorship Program	Museums & Galleries NSW	State	\$1,670
Drinking Fountain at Wollondilly Walking Track (Marsden Weir)	Stronger Communities	Australian Department of Industry, Innovation & Science	Federal	\$7,268
Responsive improvements to support traditional regional recreation events during hot weather (Goulburn Recreation Area)	Increasing Resilience to Climate Change	NSW Office of Environment and Heritage	State	\$98,375
Goulburn Waste Management Centre Recycling Relief Claim	Recycling Relief Fund	NSW Environmental Protection Authority	State	\$34,680
Goulburn Youth Week Grant	Youth Week Funding	NSW Family and Community Services	State	\$2,259
Mulwaree Ponds Weed Removal adjacent Blackshaw Road	Communities Environment Program	Australian Department of Environment & Energy	Federal	\$20,000
Goulburn Youth Hub (for Goulburn PCYC)	Stronger Country Communities R3	Department of Premier & Cabinet	State	\$220,822
Rocky Hill War Memorial and Museum Collection Condition and Significance Assessment	Community War Memorials Fund	NSW Department of Veterans' Affairs	State	\$10,000
Rehabilitation of Riparian Lands and Waterway - Wollondilly River, Roberts Parks and adjacent area	Habitat Action Grant	NSW Recreational Fishing Trust (Department of Primary Industries)	State	\$38,407
Tallong Community Event, Tallong Sculpture Garden, Goulburn Mulwaree Business Resilience Workshops	Bushfire Community Resilience and Economic Recovery Funds Phase 1	NSW Department of Planning, Industry and Environment	State and Federal	\$100,000
Riverside Park Inclusive Playspace	Everyone Can Play	NSW Department of Planning, Industry and Environment	State	\$200,000



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<i>Project Name/Description</i>	<i>Grant Name/Programme</i>	<i>Funding Body</i>	<i>Source</i>	<i>Funds Approved</i>
Bourke St and Addison St Roundabout	Australian Government Blackspot	Australian Department of Regional Development and Infrastructure	Federal	\$403,245
Taralga Rd Safety Improvements	Australian Government Blackspot	Australian Department of Regional Development and Infrastructure	Federal	\$804,403
Goulburn Animal Shelter	Pound Funding	NSW Office of Local Government	State	\$4,000
Rocky Hill War Memorial Digital Roll of Honour	Saluting Their Service	Australian Department of Veterans' Affairs	Federal	\$9,596
Goulburn Water Reuse Scheme	Building Better Regions Fund	Australian Department of Regional Development and Infrastructure	Federal	\$4,400,000
On-road cycleways in Goulburn CBD	Fast Tracked Roadside Public Spaces	Transport for NSW	State	\$194,000
Victoria Park Youth Mindfulness Garden	Discretionary	NSW Ministry of Health	State	\$15,000
Goulburn Recreation Area Gate 3 Car Park Remediation	Showground Stimulus Phase 1	NSW Department of Planning, Industry and Environment	State	\$176,401
Goulburn Recreation Area Retractable Basketball Hoops	Showground Stimulus Phase 1	NSW Department of Planning, Industry and Environment	State	\$83,730.00
Goulburn Recreation Area Veolia Arena Mobile Seating	Showground Stimulus Phase 1	NSW Department of Planning, Industry and Environment	State	\$146,000
Carrick Road Resealing	Fixing Local Roads	Transport for NSW	State	\$677,325
Mountain Ash Rd Maintenance	Fixing Local Roads	Transport for NSW	State	\$2,383,665
				<b>\$21,609,772</b>

## Legal Proceedings

Name	Status	Case Particulars	Amount
<b>Governance Matters</b>			
John Fisher v Goulburn Mulwaree Council	Completed	Review of Application under Government Information (Public Access) Act 2009	\$7,037.28 (17/18)
			\$24,549.72 (18/19)
		NSW Civil & Administrative Tribunal	\$4,537.50 (19/20)
<b>Rates, Water and Debtors Recovery Action</b>			<b>\$146,000 (19/20)</b>
<b>Development and Town Planning Matters</b>			<b>Total = \$80,492 (19/20)</b>
MLH Pty Ltd v Goulburn Mulwaree Council	Completed	Stormwater nuisance 134 Mary's Mount Road, Goulburn Supreme Court of NSW	\$5,121 (17/18)
			\$17,718 (18/19)
			\$3,716 (19/20)
			Total = \$26,105
BAC WMR Holdings Pty Ltd v Goulburn Mulwaree Council	Completed	Appeal of Noise Prevention Notice	\$9,255 (18/19)
		Proceeding No: 2019/50083	\$35,256 (19/20)
		Class 1 Appeal	Total = \$44,511
McKavanagh v Goulburn Mulwaree Council	Completed	Appeal of a Development Control Order (failed retaining wall)	\$12,309 (18/19)
		Proceeding No: 2019/17665	\$13,986 (19/20)
		Class 1 Appeal	Total = \$26,295
Carrington Clarke Group Pty Ltd v Goulburn Mulwaree Council	Ongoing	Deemed Refusal of DA/0171/1819 - Lot 1 & 2 Brayton Road, Marulan	\$7,762 (18/19)
		Proceeding No: 2019/146722	\$17,354 (19/20)
		Class 1 Appeal	Total = \$25,116

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Name	Status	Case Particulars	Amount
Twynam Investments v Goulburn Mulwaree Council	Ongoing	Interim Heritage Order – 14597 Hume Highway, Marulan Proceedings 2019/373865 Class 1 Appeal	\$2,652 (19/20)
Twynam Investments v Goulburn Mulwaree Council	Ongoing	Deemed Refusal of DA/0335/1819 - 14597 Hume Highway, Marulan Proceedings 2019/382223 Class 1 Appeal	\$7,528 (19/20)

## Mayoral Expenses

Mayoral Allowance	\$44,250
Mayoral Vehicle	\$14,704
Councillors Annual Fee (per Councillor)	\$20,280
Total Councillor Fee (Nine Councillors)	\$206,490
Overseas Visits	\$Nil
Interstate Visits	\$1,088
Travel Costs reimbursed to Attend Meetings	\$Nil
Councillor Technology Costs	\$6,381
Councillor Telephone Call Costs	\$4,220
Councillor Conference & Seminars	\$695
Councillor Training & Skill Development	\$1,100
Costs for a spouse or other persons who accompanied a Councillor	\$Nil
Childcare Costs	\$Nil

## Senior Staff Remuneration

Senior Staff positions, as defined by the *Local Government Act 1993*, employed by the Council during 2019/2020 were the General Manager, Director Corporate and Community Services, Director Operations, Director Utilities and Director Environment & Planning.

The total remuneration package for the General Manager in respect of his employment was \$326,943.32 which includes \$292,508.32 salary, \$24,985 superannuation and \$9,000 private usage of a Council vehicle and \$450.00 Membership Local Government Professional. The Fringe Benefits Tax on this vehicle was \$8,793.69.

The total remuneration package for the Director Corporate and Community Services in respect of their employment was \$231,884.38 which includes \$199,766.55 salary, \$20,117.82 superannuation and

\$12,000.00 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$6,143.33.

The total remuneration package for the Director Operations in respect of their employment was \$215,243.51 which includes \$187,569.42 salary, \$18,674.09 superannuation and \$9,000.00 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$5,943.80.

The total remuneration package for the Director Utilities in respect of their employment was \$205,000 which includes \$175,214.61 salary, \$17,785.39 superannuation and \$12,000 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$8,936.12

The total remuneration package for the Director Environment & Planning in respect of their employment was \$205,000 which includes \$175,214.61, salary, \$17,785.39 superannuation and \$12,000 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$9,959.18.

## External Bodies Exercising Council Functions

No external bodies were engaged by Council to run Council facilities during 2019/20.

## Controlling Interest in Companies

Council held no controlling interest in any companies during the reporting period.

**Councillor Meeting Attendance 2019 - 2020**

	<b>Council Meetings 22</b>	<b>Councillor Briefings 25</b>	<b>Outreach Meetings 9</b>	<b>Total 2019 – 2020</b>
<b>Councillor</b>	<b>Attendance</b>	<b>Attendance</b>	<b>Attendance</b>	<b>Total Attendance</b>
Cr Bob Kirk (Mayor)	22	23	9	<b>54</b>
Cr Peter Walker (Deputy Mayor)	22	22	9	<b>53</b>
Cr Andrew Banfield	22	22	7	<b>51</b>
Cr Leah Ferrara	22	24	9	<b>55</b>
Cr Margaret O’Neill	22	18	3	<b>43</b>
Cr Carol James	22	24	9	<b>55</b>
Cr Denzil Sturgiss	22	17	7	<b>46</b>
Cr Sam Rowland	22	13	4	<b>39</b>
Cr Alfie Walker	22	13	3	<b>38</b>

## Private Works

During the period of 1 July 2019 to 30 June 2020, Council carried out private works for sewer \$62,684.89 and water \$294,020.45 There were no other private works carried out.

## Regulations, Rates and Charges Written Off

Amount of rates and charges written off during the 2018/19 financial year:

S575 (Pensioners)	\$914,619.23 Total Claim \$411,578.66 Written off (45% of the total claim)
S585 (Postponed)	\$11,143.64

**Did you know?** The total land value in the LGA as at the 30 June 2020 was \$4,515,465,851 with the number of rate assessments being \$15,976

## Partnership, Co-operatives and Joint Ventures

During 2019/20 Council was a member of the following organisations:

- Canberra Region Joint Organisation (CRJO)
- South East Australian Transport Strategy (SEATS)
- Southern Tablelands Arts (STARTS) Inc.
- Country Mayors Association (CMA)
- South East Weight of Loads Group

Council was also involved in co-operative arrangements with:

- Endeavour Industries, an organisation that provides employment for the disabled.
- Southern Phone

## Stormwater Levy

Council does not levy an annual charge for stormwater management services.

## Environmental Planning and Assessment Act 1979 No. 203

No Planning Agreements were entered into during the period 1 July 2019 to 30 June 2020.

## Swimming Pools

The following provides activities relating to the inspections of private swimming pools in accordance with the Swimming Pools Act 1992 s22F (2) and Swimming Pools Regulation 2018 (SP Reg) cl 23.

Number of inspections of tourist & visitor accommodation	1
Number of inspections of premises with more than 2 dwellings	0
Number of inspections that resulted in the issuance of a certificate of compliance under section 22D of the Act	17
Number of inspections that resulted in issuance of a certificate on non-compliance under clause 21 of the Regulation	0
Applications undetermined	1

## **Companion Animal Act 1998 & Regulation**

The following provides a statement of activities relating to the enforcement and compliance with the Companion Animals Act 1998 and Regulation.

The Council expended a total of \$404,023 during 2019/20 in the operation of the Goulburn Mulwaree Animal Shelter and the enforcement and compliance of the provisions of the Companion Animals Act 1998 and Regulation. This financial component does not incorporate the administrative and management costs associated with the operation of Councils Companion Animal Service Program. This figure includes the expenditure of the \$4000 COVID funding grant provided to Council by the OLG.

To complement the refurbishment and rebranding Councils Pound undertaken during 2018/19 which saw the updated facility unveiled as the Goulburn Mulwaree Animal Shelter further works have been completed at the shelter to further improve functionality, comfort and liveability. The further works include the completion of two new exercise and behavioural assessment yards at the shelter, further heating and cooling improvements in the animal areas and storage improvements. There have also been further changes to policy and procedure at the facility which emphasises limiting euthanasia, increased animal care standards, community engagement and a continued focus on rehoming and adoption.

Council utilises the Guidelines on the Exercise of Functions under the Companion Animals Act 1998 to assist in meeting the obligations of the legislation as follows:

- The 2019/20 Pound Data Return was submitted on 17<sup>th</sup> September 2020 due to a system upgrade.
- All dog attacks and orders for 2019/20 were recorded on the Companion Animal Register.
- Council supports the desexing of dogs and cats by only selling desexed animals from the Goulburn Mulwaree Animal Shelter.
- Enforcement of the Companion Animals Act and Regulation is undertaken via an educational approach regarding responsible pet ownership. Information is provided directly to pet owners and is also readily available on Council’s website and routinely features on Council social media platforms and in media releases.
- Council is active in seeking rehoming opportunities for suitable unclaimed and surrendered animals. This is achieved by keeping suitable animals for longer than the statutory time frame, liaising with animal rescue groups to find homes for animals and actively promoting animal adoption in the local community. Council utilises social media to promote a ‘pet of the week’ in order to raise the profile of its animal rehoming efforts and also utilises this platform to return impounded animals to their owners where animals cannot be identified or registration details are not up to date.
- Council promotes responsible pet ownership in the community and recognises the importance of socialisation for both animals and their owners. As such there are four formally designated off leash areas for dogs located throughout Goulburn. These are located at Victoria Park (Cnr Faithfull & Clifford Streets), Eastgrove (Cnr Park Road & Hercules Street), West Goulburn/Garfield Park (Cnr Garfield Avenue, Francis Street & Wyatt Street) and Jack White Park (Cnr of Progress & Wran Streets, alternative access via Dalley & Healey Streets).

## Equal Employment Opportunity Management Plan

Goulburn Mulwaree Council is committed to its responsibilities under relevant legislation to provide a workplace that is free from bullying, harassment, discrimination and victimisation and provides equal employment opportunities (EEO) for current and prospective employees.

Council's EEO Management Plan encompasses the following objective and strategies:

1. **Communication and Awareness:** To communicate EEO responsibilities, principles and practices to all current and potential employees.
2. **Collection and Recording of Appropriate Information:** To ensure that relevant information in relation to EEO is collected and recorded for the ongoing development of EEO programs and to monitor the effectiveness of the current EEO plan.
3. **Recruitment and Selection:** To ensure all Recruitment and Selection at Goulburn Mulwaree Council is undertaken in accordance with legislative requirements and EEO principles.
4. **Training and Development:** To ensure training and development procedures conform to EEO principles, which incorporates opportunities for training and development of EEO target group members.
5. **Human Resources Policies and Procedures:**
  - a. To ensure all instances of advancement, transfer and higher duties are offered following fair and consistent processes where merit is established.

- b. To ensure any dispute/grievance that is raised is treated equitably and in accordance with Council's grievance resolution procedures.
- c. To ensure all employee conditions of employment conform to EEO principles.

**Target Groups:** To set strategies to assist employment for target groups. These groups include people from a non-English speaking background, people from an Aboriginal and Torres Strait Islander background, people with a disability, women in managerial roles and youth.





## Contracts Awarded over \$150,000

Major contracts undertaken 1 July 2018 – 30 June 2019

Contractor	Project	Amount
Watchdog Security	1617T0003 – Security Services Extension of contract under the tender arrangements	\$168,000 per annum
Form n Pour	VP172708 – Wollondilly Walking Track Eastgrove Section	\$381,700
Komatsu Australia Pty Ltd	VP161185 – Wheeled Loader	\$311,196
Vacvator Pty Ltd	1819T0011 – Hydro Vacuum Excavation Truck	\$351,803
Longstone Pty Ltd	1920T0007 – St Clair Conservation Works	\$1,098,710
Divalis Earthmoving and Bulk Haulage	1920T0003 - Compost Pad Extension	\$359,209
Duratec Pty Ltd	1920T0011 - Removal of Sludge Digester Roofing	\$317,481
NG Energy (SA) Pty Ltd	1920T0013 - Goulburn WWTP Renewable Energy Project	\$1,850,000
Killard Infrastructure Pty Ltd	1920T0001 - Water Main Renewal	\$2,500,000
Interflow Pty Ltd	1920T0002 - Sewer Main Renewal	\$2,000,000
Transbridge Group	1920T0008 Design and Construct Thornford Road Bridge	\$439,436
Planet Civil Pty Ltd	VP175915 Crookwell Road Shared Path	\$499,871
SD Group	1920T0009 May St Bridge Construction	\$1,262,587
Form and Pour Pty Ltd	VP178859 Riverside Park Footpath Stage 1A	\$292,100
South Sydney Concrete	May St Concrete Works	\$176,500
Plant Civil	Mary’s Mount & Crookwell Road Concrete Works	\$239,746
FDC Contracting Pty Ltd	Goulburn Aquatic Centre Redevelopment Stage 1 Construction	\$27,032,756

## Public Interest Disclosure

Under Section 31 of the *Public Interest Disclosures Act 1994*, Council must prepare an annual report on its obligations under this Act, within four months after the end of each reporting year.

The number of public officials who have made a public interest disclosure to Council:

1. The number of public interest disclosures received by Council in total = 0
2. The number of public interest disclosures that relate to corrupt conduct = 0
3. The number of public interest disclosures that relate to local government pecuniary interest contraventions = 0
4. The number of public interest disclosures finalised by Council = 0

Council's Internal Reporting Policy establishes an internal reporting system to encourage and facilitate the reporting of public interest disclosures of corrupt conduct, maladministration, serious and substantial waste, government information contravention and local government pecuniary interest contravention.

Actions taken to ensure that staff awareness responsibilities are met under Section 6E (1) (b) of the Act include the following:

- Policy briefing to Directors and Managers
- Induction program for new staff
- Internal reporting included as part of Council's mandatory Code of Conduct training
- Links to external investigating authorities from Policy
- Refresher Code of Conduct training

## S125 Access to Information Statistical Report (Government Information (Public Access) Act 2009)

Section 125 of the *Government Information (Public Access) Act* (GIPA Act) requires Council to annually report on its obligations under the GIPA Act. Clause 7 and Schedule 2 of the *Government Information (Public Access) Regulation 2009* outlines what must be included in the report. Council will meet its reporting obligations under the GIPA Act through inclusion in Council's organisational Annual Report.

In accordance with Section 7(3) of the GIPA Act, Council must review its program for the release of government information to identify the kinds of information held by Council that should be made available in the public interest and that can be made publicly available without imposing unreasonable additional costs on the agency. This review must be undertaken at least once every 12 months.

In 2018-2019 Council's ongoing program for the proactive release of information involved requests for information being allocated to a specific department or referred to the Right to Information Officer. Requests for information, other than open access, were assessed using a checklist that assists staff in determining release. The checklist assesses the following:

- Owner of information
- Authority to release information
- Public interest – refer to Right to Information Officer
- Personal information
- Third party information – consent or easily redacted
- Copyright – consult
- Resources to search for and obtain information

During the reporting period, we reviewed this program by:

- Identifying the types and categories of information most requested
- Reviewing current practice for informal release
- Reviewing Council's obligations under the *Copyright Act 1968* and the *Environmental Planning and Assessment Act 1979* in relation to development applications
- Consulting with staff across departments including managers and frontline staff
- Updating our "Access to Information" guide as a resource for staff and customers adding more categories
- Examining information made publicly available by other Councils when requests received for new information

As a result of this review we undertook training of staff on the release of Council held information and we released the following information proactively:

- Landholder details to government agencies and authorities for the purposes of:
  - Database updating
  - Consultation for NBN connections, noxious weed management, electricity maintenance, rural fire safety management, state significant development projects.
- Contact details of applicants requesting information of third parties for the purposes of:
  - Fencing
  - Neighbour trees

- Noxious weeds
- Electricity connection
- Parking information
- Grants information



## Statistical Information About Access Applications

Schedule 2 of the Government Information Public Access (GIPA) Regulation sets out, in table formats, the statistical information that is required to be included in Council’s annual report on GIPA obligations. These are as follows:

Table A: Number of applications by type of applicant and outcome*								
	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media								
Members of Parliament								
Private sector business								4
Not for profit organisations or community groups								
Members of the public (application by legal representative)	1	5						1
Members of the public (other)		2		1	1			3

\* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of applications by type of application and outcome								
	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*								
Access applications (other than personal information applications)	1	7		1	1			8
Access applications that are partly personal information applications and partly other								

\* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 of GIPA) about the applicant (the applicant being an individual).

**Table C: Invalid Applications**

Reason for invalidity	No. of applications
Application does not comply with formal requirements (section 41 of GIPA Act)	3
Application is for excluded information of the agency (section 43 of GIPA Act)	0
Application contravenes restrain order (section 110 of GIPA Act)	0
Total number of invalid applications received	3
Invalid applications that subsequently became valid applications	3

**Table D: Conclusive presumption of overriding public interest against disclosure - matters listed in Schedule 1 to GIPA Act**

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	1
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

\* More than one public interest test consideration may apply in relation to a particular access application, and if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

**Table E: Other public interest considerations against disclosure – matters listed in table to Section 14 of GIPA Act**

	Number of occasions when application not successful
Responsible and effective government	0
Law enforcement and security	0
Individual rights, judicial processes and natural justice	6
Business interests of agencies and other persons	2
Environment, culture, economy and general matters	0
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

Table F: Timeliness	
	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	18
Decided after 35 days (by agreement with applicant)	0
Not decided within time (deemed refusal)	0
Total	18

Table G: Number of applications reviewed under Part 5 of GIPA Act (by type of review and outcome)			
	Decision Varied	Decision Upheld	Total
Internal Review	0	0	0
Review by Information Commissioner*	0	1	1
Internal review following recommendation under section 93 of GIPA Act	0	0	0
Review by NCAT	1	0	0
Total	1	1	1

\* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

Table H: Applications for review under Part 5 of GIPA Act (by type of applicant)	
	Number of applications for review
Applications by access applicants	0
Applications by persons to whom information the subject of access application relates (see Section 54 of GIPA Act)	0

Table I: Applications transferred to other agencies under Division 2 Part 4 of the Act (by type of transfer)	
	Number of applications for review
Agency limited transfers	0
Applicant initiated transfers	0



## State of the Environment Report

Council has prepared Annual and Comprehensive State of the Environment (SoE) reviews since 2009. Prior to that Council's SoE was carried out by the Office of the Commissioner for Sustainability and the Environment ACT as a component of the Australian Capital Region SoE Report. 17 regional Councils were included in the Australian Capital Region SoE Report.

State of Environment reporting requirements are part of the Integrated Planning & Reporting Framework. The intent is that the environmental objectives identified in Council's Community Strategic Plan (CSP) are to be measured by the SoE.

Council's annual report in the year of an election must include a State of Environment Report that;

- Reports as to the state of the environment in the local government area in relation to such environmental issues as may be relevant to the objectives for the environment established by the Community Strategic Plan
- Establishes relevant environmental indicators for each environmental objective
- Reports on and update trends in each such environmental indicator
- Identifies all major environmental impacts (being events and activities that have a major impact on environmental objectives)
- Is prepared in accordance with the guidelines issued under section 406
- The report may be prepared as part of a regional report

Council elections were due in 2020 however due to the Covid-19 health crisis the elections have been postponed until 2021. Consequently the comprehensive SoE has also been postponed.

The Planning and Reporting Manual (DLG 2010) notes that the SoE reporting process:

- Should enable Councils to focus resources on issues of concern to their community and where Council may influence their management
- Will integrate with and inform the Community Strategic Plan
- Strongly encourages regional partnerships to draw from a wide range of data and develop shared arrangements for environmental monitoring to achieve efficiencies and more consistent environmental monitoring and reporting across NSW
- May continue to apply the Pressure-State-Response model to report on indicators
- Must consult with the community in particular environmental groups when preparing the report

### General Assessment

The State of the Environment in Goulburn Mulwaree is considered under the broad themes of atmosphere, water, land, biodiversity and human settlement.

### Is our air quality good?

Goulburn Mulwaree enjoys generally clean air, and a pleasant climate with mild to hot summers and cool winters. Its position inland ensures a wider temperature range than coastal areas and restricts rainfall.

The lack of heavy industry or concentrations of vehicles ensures that pollutant loadings are relatively low and are usually dispersed; however, higher concentrations of pollutants may occur briefly in small areas - for example close to busy roads during peak traffic periods. Occasionally inversions occur in valleys on clear winter nights, which can trap gaseous

and fine particle pollutants, such as wood smoke from domestic fireplaces and stoves and abattoir odours, close to ground level.

The Protection of the Environment Operations Act 1997 No 156 regulates the output of pollutants from solid fuel heaters. Owners can be issued with an infringement notice if the heater produces excessive smoke; excessive smoke means the emission of a visible plume of smoke from a chimney for a continuous period of not less than 10 minutes, including a period of not less than 30 seconds when the plume extends at least 10 metres from the point at which the smoke is emitted from the chimney. No notices were issued over the 2019/2020 winter period however 6 warning letters were issued.

The severe bush fires that affected NSW in December to February blanketed the LGA in thick acrid smoke and ash. Residents were advised to stay indoors as much as possible. People with health issues, particularly respiratory problems, were most affected. The potential long term health effects are not known.

**Are our native plants and animals better or worse off?**

Goulburn Mulwaree lies almost wholly in the South-Eastern Highlands bioregion. Vegetation in this bioregion is described as predominantly wet and dry sclerophyll forests, woodland, minor cool temperate rainforest and minor grassland and herbaceous communities. The landforms are typically steep, dissected and rugged ranges, which extends across southern and eastern Victoria and southern NSW.

National Parks and Nature Reserves make up 7% of the Goulburn Mulwaree Council Area; these being the Bungonia State Conservation Area, Jerralong Nature Reserve, and parts of Morton National Park and Nadgigomar Nature Reserve. State Forest make up less than 1% of the

area. Part of the Bungonia State Conservation Area was recently converted to National Park.

Overall, it is estimated that the condition of native flora and fauna is approximately the same as previous years.

During this reporting period the protection of native plants and animals within Goulburn Mulwaree through the management of clearing was largely the responsibility of the Office of Environment & Heritage (OEH) which manages National Parks, and the South East Local Land Services that includes Goulburn Mulwaree LGA. Prior to the formation of SELLS Goulburn Mulwaree LGA was covered by three Catchment Management Authorities that prepared Catchment Action Plans for the area. These documents contain information about the location, extent and quality of remnant vegetation.

Council engaged a consultant to prepare a Biodiversity Strategy for the Local Government Area. The information from the study was fed into the LEP. The outcomes of the Biodiversity Strategy are used in the assessment of Development Applications and the management of biodiversity by Council and South East Local Land Services. Council also worked with OEH to undertake an on ground assessment and subsequent mapping of the vegetation around Goulburn City & Towrang. The mapping will be used to provide greater accuracy & to update the LEP.

In relation to protection of vegetation the LEP states that Council approval is required before any trees and shrubs can be removed from within a listed heritage item or from an item located within a Heritage Conservation Area. In addition, NSW State Government Threatened Species Legislation protects Endangered Ecological Communities (EEC) such as Yellow Box / Blakely's Red Gum woodland and Tablelands Snow Gum, Black Sallee, Candlebark and Ribbon Gum Grassy Woodland.

The Biodiversity Conservation Act 2016, Local Land Services Act 2016, and the State Environmental Planning Policy (vegetation in Non-Rural Areas) 2017 revised the way that biodiversity (flora & fauna) is managed.

For applications that involve clearing of native vegetation associated with Development Council is the approval authority. Council is also the approval authority for clearing not associated with development, in non-rural areas where the thresholds set by the legislation are not exceeded. Where the clearing thresholds are exceeded a new Native Vegetation Panel is the approval authority.

**How well do we provide for our human populations?**

The Australian Bureau of Statistics records the population of Goulburn Mulwaree in 2020 as 31,432 people which is an increase over the previous year of 385 people or 1.22%. The residents of Goulburn Mulwaree are distributed between approximately 24,181 (76%) city residents and 7,636 (24%) residents in the villages and rural areas. The majority of the population increase is in the villages & rural areas.

Council’s Strategy Plan 2020 provides detailed guidance about the future direction of the area to 2020. The creation of the Strategy involved community consultation, data gathering and discussion of land use issues such as water supply, industrial development, rural land use, new farming practices, population changes and job opportunities.

Council’s Local Environmental Plan 2009 (LEP) was developed from the Strategy Plan 2020. The LEP provides statutory information about land use, including specific objectives and zoning information. The LEP includes measures to protect Aboriginal and European heritage.

Recreational activities are well provided for in Goulburn, with substantial sports facilities spread throughout the city with a concentration of fields at Carr Confoy Park on the flood plain adjacent to the Mulwaree Ponds. Sports include cricket, netball and touch football. Some of the rural villages have facilities such as playing fields and tennis courts. The Goulburn Pony Club lease Council land on the river flats and Eastgrove for their events.

There are numerous soccer fields located at Cookbundoon Sporting Complex in Bradfordville at the north of Goulburn. Athletics takes place at Hudson Park which is also located in Bradfordville.

The Recreation Area caters for numerous sporting and recreational groups including rodeo, basketball, poultry, greyhound racing, equestrian, indoor hockey & trotting. The Recreation Area is also home to popular annual events such as the Goulburn Show, the Classic Rider’s Swap Meet and the Rotary Swap Meet.

Swimming is catered for at the Goulburn Aquatic Centre. The GAC has both indoor and outdoor pools so residents and visitors can swim year round. The GAC is in the process of a major upgrade. The Development Application for the GAC upgrade was considered and approved by the Joint Regional Planning Panel.

Some of the rural villages have facilities such as playing fields and tennis courts. Council’s role is to provide the infrastructure for community groups to use.

There are a number of motor racing facilities in the LGA including Wakefield Park on Braidwood Road south of Goulburn, Pheasant Wood Circuit south of Marulan and Goulburn Speedway & Goulburn Motor Cycle Club both located on Mount Grey at the north east of Goulburn. These

facilities provide opportunities for local motorsport lovers and also draw large numbers of visitors from within NSW and other states. All these facilities have the potential to generate significant noise levels. Council is working with the facility owners to put in place measures to reduce noise problems. In 2019/2020 there were 37 noise complaints, mainly regarding the motor racing circuits.

Goulburn has a Visitor Information Centre and supports the tourism website [www.igoulburn.com](http://www.igoulburn.com). This site facilitates and provides information on events such as markets, food fairs, exhibitions and art gallery events.

Community support is generous in Goulburn with many charities supported by a network of volunteers. Examples of high profile events include the Convoy for Kids, Lilac Time festival and monthly market and the NSW Cancer Council Relay for Life.

Cultural activities in Goulburn Mulwaree encompass the visual and performing arts. Goulburn Regional Art Gallery, located in the Civic Centre, is a major resource of visual art and craft practice and education for the region. The Gallery's annual program of exhibitions fosters and promotes regional artists and craftspeople, and engages the general. The Gallery's educational activities, including an outreach program, encourage broad community participation. The performing arts are highlighted through the activities of the Lieder Theatre which has a strong youth focus, and the Goulburn Regional Conservatorium of Music provides community access to music education. Southern Tablelands Arts promotes arts and culture generally throughout the Region.

The Goulburn Mulwaree Library is located in the Council Civic Centre. The library is a place to browse, study, and access technology or to simply relax and listen to music or read the current newspapers. A wide range of

resources and services, both in the library and online, are provided to meet the information, recreational and cultural needs of the whole community. Free WiFi is provided. The library has also added a mobile van "The Big Read Bus" to its service. The van regularly visits rural villages and markets.

Heritage protection is a high priority for Goulburn Mulwaree. Council's Local Environmental Plan (LEP) 2009 includes Heritage Conservation Areas with the majority of Heritage Items being located towards the centre of Goulburn city. The LEP includes around 350 individual items and groups of items of heritage significance that are listed on Schedule 5 – Environmental Heritage.

Heritage grants are made available annually to residents of Goulburn Mulwaree. The purpose of the grant funding is to encourage the conservation of heritage items identified in Council's two heritage studies or located in heritage conservation areas. Projects are eligible if they involve external repair, maintenance or reinstatement of missing details on heritage buildings or items. Council has also created a CBD grants scheme. In 2019-2020 the CBD grants were targeted at Auburn Street properties located between Bradley Street at the north and Clinton Street to the south.

Council engages the services of a consultant Heritage Advisor to provide advice on development applications, urban design and to assist in the administration of the heritage grants. An Archaeological Management Plan was completed in 2010 and an Aboriginal Heritage Study was completed in 2013. In 2018 consultants completed an update of Council's Heritage Study. The study was adopted by Council in 2018 and its recommendations have been integrated into the LEP. Council is currently revising the

Schedule 5 list of Items of Environmental Heritage to ensure that the property descriptions are correct.

**Has land quality improved and are we using our land sustainably?**

The Goulburn Mulwaree Council area covers an area of 3,298 km<sup>2</sup>. The vast majority of this land is used for rural purposes.

Land use change has accelerated in recent years with many new approvals for additional residential, industrial & extractive industry development. Generally these developments have taken place on land that has long been earmarked for such development and hence these applications have not resulted in the loss of open space. Several sites have also been highlighted for the provision of new services and infrastructure to allow for additional residential and industrial growth. The expansion of the highway service centre in South Goulburn is progressing rapidly. Development of the former Kenmore Hospital site is progressing slowly.

The State Government’s South East and Tablelands Regional Plan 2036 identifies the key issues for the South Eastern Tablelands Region. The plan’s Vision is for “A borderless region in Australia’s most geographically diverse natural environment with the nation’s capital at its heart”. The goals to achieve the vision are; A connected and prosperous economy; A diverse environment interconnected by biodiversity corridors; Healthy and connected communities and Environmentally sustainable housing choices. Planning Proposals and any Strategic Planning documents prepared by Council will need to align with the Regional Plan.

**Did you know?** 377 Development Application were lodged to Council in 2019/20, of that, 365 were approved, 5 were withdrawn and 5 were rejected, 0 were refused, 0 was cancelled, 2 was surrendered.

Goulburn Mulwaree Strategy Plan 2020 provides strategic directions for growth targets, growth areas, sustainable development and planning instruments and policies. Council is in the process of creating a Local Strategic Planning Statement that will supersede the Strategy Plan 2020.

The LSPS takes precedence over The Tablelands Community Strategic Plan for planning matters and should be considered in the assessment of Planning Proposals and Development Applications as follows:

- For DAs this means we need to put the LSPS planning priorities into the Council Report template instead of the CSP, the LSPS is not an environmental planning instrument (EPI) so does not fall within the Section 4.15 criteria for evaluation under the EPA Act, 19179, but may inform some evaluation of social, environmental or economic impact of a proposal.
- For Planning Proposals the LSPS is a specific consideration in a proposal which must be addressed in the document.

Ultimately the LSPS is intended to inform the Strategic Planning Program and LEP /DCP preparation. It may also assist with grant applications and providing a framework around our priorities for the future.

Land quality issues within rural areas have had a particular emphasis on issues relating to the identification and removal of priority weeds (formerly called noxious weeds), fertiliser spreading and intensive agriculture requiring substantial staff attention. Council is addressing such rural land use conflicts as part of the Strategy Plan by working with the community to develop and implement techniques to avoid conflicts.

Council has an active Biosecurity Weeds Section that is assisting to improve land quality by identifying sites containing priority weeds and requiring that landholders take action to meet their Biosecurity Duties under the Biosecurity Act 2015. Council has a weed spaying and management program on land that it controls.

Council runs a licenced landfill in Goulburn and a small landfill at Marulan, plus a transfer station at Tarago.

The main putrescible and solid Waste Management Centre at 100 Sinclair Street, Goulburn has been in operation since 1906, and is situated in a valley next to Mount Gray. The Waste Management Centre is open to use by all residents of Goulburn Mulwaree. The site accepts asbestos waste from within Goulburn Mulwaree. The site has an area exceeding 100 hectares and has an active tipping area of less than one hectare. The site has a potential landfill life span until around 2055 if new cells area added. Council’s waste minimisation strategies not only benefit the environment but also extend the life of the Waste Management Centre.

To address rural waste issues, rural residents are supplied a waste card that allows 52 visits to a Waste Management Centre each year plus one bulky waste disposal. Within the rural areas of Goulburn Mulwaree, Council operates the 6.7 hectare landfill site at Marulan, plus the waste transfer station at Tarago. Both sites are fenced and manned. The Marulan landfill has a life span estimated to be more than 40 years.

Council runs in-house waste collection services in Goulburn City and Marulan township, including organic waste, recycling and residual waste collection. The green waste collection service minimises the amount of organic materials entering the waste stream and Council has recently

commenced undertaking composting of this material at Goulburn Waste Management Centre. The aim is that the compost will be available for sale and be used on Council projects.

Council also undertakes waste education initiatives, such as educating school children about the importance of waste reduction utilising the recycling mascot ‘Binjamin’



‘Binjamin’ at the Aquatic Centre

**Progress towards sustainability – Including Water**

Council’s adopted Integrated Planning and Reporting is underpinned by the key consideration of sustainability and has as one of the six key goals “a sustainable environment”. Areas dealt with are:

- Land management
- Natural resource management
- Open spaces

In early 2007, Council inserted a sustainability focus into its organisational structure. Driving improvements in sustainability is a whole of Council responsibility. A Sustainability Working Group made up of representatives

from across the Council organisation prepared a Corporate Sustainability Action Plan with annual actions.

Council is currently reviewing the Sustainability Action Plan.

Initiatives include;

- Undertake a Biodiversity Strategy and integrate the outcomes into the LEP 2009
- Update Council’s successful Rural Living Handbook with Sydney Water to inform rural landholders of land management issues, requirements and best practice.
- Undertake a Sustainability Health Check
- Council’s Sustainability Action Plan established the following carbon reduction target; Reduce energy consumption year on year, with the target being a reduction of 10% by 2030 based on 2015 usage
- Engage a consultant to measure Council’s carbon production and report on anomalies in energy use so that these can be investigated and rectified if necessary
- Installation of solar electricity generating systems (photovoltaic solar cells) on a number of its buildings such as the Civic Centre, Visitors Information Centre, Aquatic Centre, Waste management Centre & at Council’s Works Depot for a total of 100kW of solar power generation. These systems reduce the amount of electricity Council has to draw from the grid and consequently this reduces Council’s carbon footprint. In the medium term they also reduce

Council’s financial outlay as the payback period for a PV system is approximately 5-7 years.

Council’s work on the 2020 Strategy Plan also had a strong sustainability theme. Key emerging issues that require direction over the coming years include:

- The need for services to support an ageing population
- The importance of a secure reliable water supply to encourage and support the growth of residential, industrial and commercial development
- Diversification of the economic base to provide job opportunities for residents and to attract a greater working age population
- The need to protect important agricultural land and plan rural residential development through control of rural residential subdivision to produce better outcomes for the agriculture industry and for residents
- Need for Council to undertake clear and transparent decision making and communicate effectively and consistently with local rate payers
- The need to balance the desire to maintain a quiet rural lifestyle and opportunities for growth due to the strategic location of Goulburn Mulwaree, between Sydney and Canberra.

Council completed a review of its Climate Change Assessment Adaptation Plan. The plan includes prioritised actions to reduce Council’s exposure to Climate Change risks.

Council continued work on the long term water strategy including Integrated Water Cycle Management principles. Funding to a total of \$50 million through subsidies and loans was established for the planning and construction of the Highlands Source Project in 2009/10. The Water Management Strategy sets the future direction of an integrated approach to deal with the issues of water supply, effluent disposal and stormwater management to the year 2030.

**Wastewater Treatment**

A new Waste Water Treatment Plant was completed in November 2018. The new WWTP dramatically improves the quality of water that is released into the Wollondilly River. The process was updated from a Trickling Filter Plant to a Membrane Bioreactor that is currently designed to treat an Average Dry Weather Flow of 6.0ML/day. The effluent quality is required to meet the concentration limits within the EPA Licence for the site.

Goulburn’s Wastewater Treatment Plant receives Goulburn’s sewage through Council’s reticulated sewer network. Prior to the wastewater treatment process, sewage leaves properties, makes its way through gravity fed mains and various pump stations to the Goulburn Wastewater Treatment Plant. From here the stages of wastewater treatment includes preliminary, primary, secondary and tertiary.

The preliminary stage involves inorganic solids and other large objects being separated out of wastewater. This is completed through a step screen and bache classifier/drum screens which the wastewater flows through and filters out these items.

The primary stage involves the separation of settleable organics solids and floatables from the wastewater and the treatment and disposal of these solids. This is completed in the bioreactor through an anoxic zone, which deprives the wastewater from oxygen to simulate microorganism growth. Oxygen is then re-introduced by the use of blowers and diffusion grids, this causes a new form of microorganism to grow that consumes the original microorganisms. This is all completed for biological nutrient removal.

The secondary stage involves the wastewater passing through specifically engineered membranes that pull the effluent out of the mixed liquor. The membranes are designed to only pull water out as they are an extremely fine screen, small enough to only allow water through and prevent solids as well as bacteria from entering the treated effluent. Any mixed liquor that is not treated in this process returns to the bioreactor to begin the process again.

The tertiary stage involves treating effluent through the use of UV lamps and chlorine dosing. Once the effluent has been pulled through the membranes it is transferred to the UV system to be treated, this makes sure that any bacteria remaining in the effluent is neutralised. The majority of the effluent is then discharged through Council’s approved discharge point into the Wollondilly River. The quality of the water released into the river is greatly improved over the previous treatment plant. A small amount of treated water is used to wash down the plant, this is treated with chlorine for further disinfection. Currently treated effluent water from the plant is being used to irrigate the Goulburn Race Club’s horse racing track and the Cookbundoon Sporting Fields.

Council is progressing with the development of a Grey Water reticulation system that will bolster water resilience within the community through the



development and implementation of the Southern Tablelands Water Reuse Infrastructure Scheme (STWRIS). This scheme will provide drought resilience to playing fields and community recreation spaces through the use of high quality treated water for the purpose of irrigation. This will reduce demand on the potable water network and increase water security, ensuring the Goulburn community enjoys world class facilities and parks all year round.

An energy audit of Council’s Civic Centre was carried out by consultants EnCall. The audit recommends prioritised actions to reduce the energy use of the Civic Centre. Improving the efficiency of the lighting and Heating Ventilation & Air Conditioning (HVAC) systems were two of the primary recommendations.

**Did you know?**

- In 2019/20 there was 3,811ML water supplied with the maximum daily demand being 15.93ML and a peak weekly demand of 84.58ML for Goulburn
- The volume of Sewage treated was 2,036ML
- The Length of Sewage Mains is 302km
- There are 11,316 sewer connections



**How Good is our Water Quality?**

Goulburn Mulwaree measures water quality in our raw and drinking water. Council is responsible for managing our raw water storages, including Pejar Dam, Sooley Dam, Rossi Weir and the water sourced through the Highlands Source Pipeline. Council also manages water quality from the Goulburn and Marulan Water Treatment Plants and their associated networks.

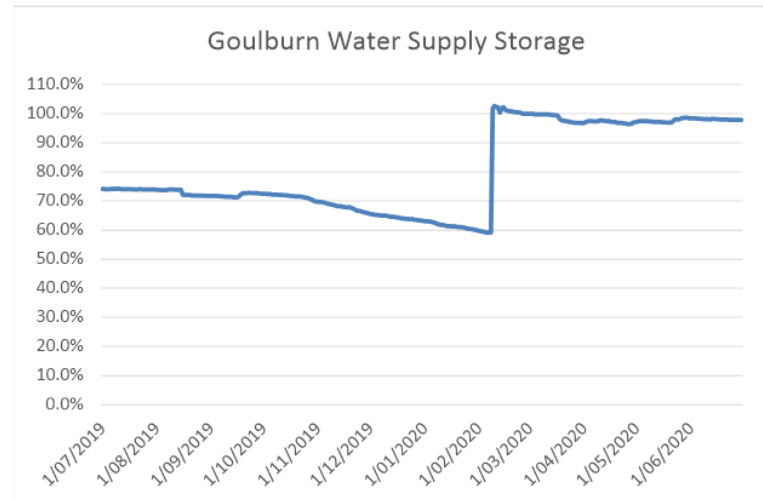
Regular samples are collected by Council officers with the analysis being carried out by an independent laboratory.

The overall water catchment in the Goulburn Mulwaree area also comes under the additional jurisdiction of the Water NSW. Their neutral or beneficial effects criteria (Norbe) for development assists with protection of river water quality.

**Is water use increasing or decreasing, and are we providing adequately for the future?**

At 30 June 2020 the amount of usable water available to Goulburn is 94.7% of total capacity. Water consumption continues to be around the 8.47ML/day. Marulan’s water usage on average is 297kL/day.

**Figure 1. Goulburn Total Water Storage Capacity**



The storage levels ranged between 59.1% and 102.7% over the year, due to the drought at the end of 2019 and the heavy rainfall experienced in February 2020.

Raw water was also sourced throughout the year from Wingecaribee Reservoir. A total of 603.91ML was transferred to Goulburn through the highland source pipeline.

Figure 2. Goulburn Water Demand Comparison

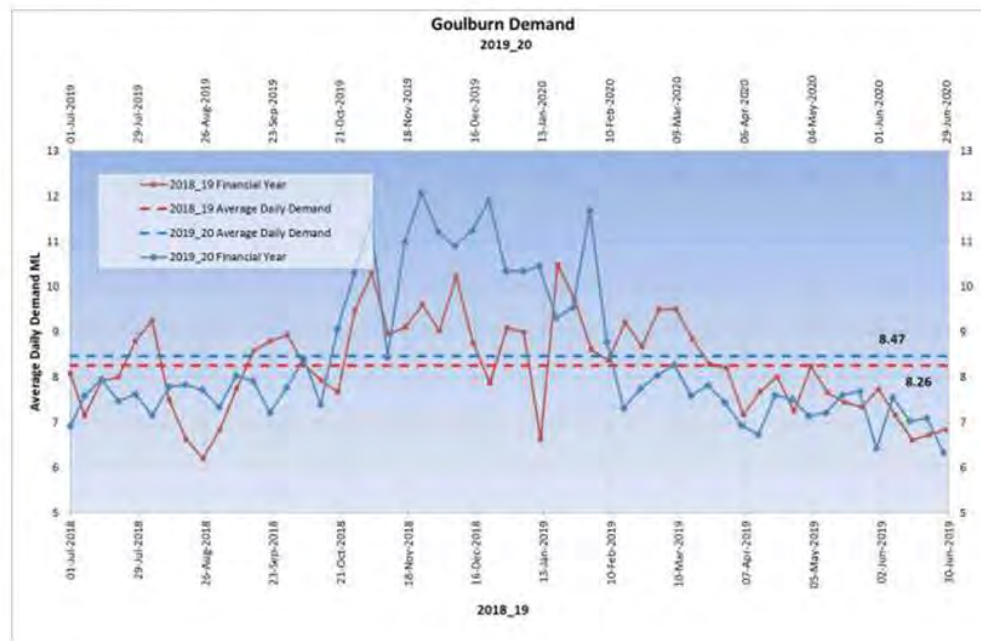


Figure 3. Marulan Water Demand Comparison

