



Goulburn Mulwaree Council

Annual Report 2018

PRIDE

Passion Respect Innovation Dedication Excellence

OUR VISION AND VALUES

“One Team Delivering with PRIDE”

- **P**assion
- **R**espect
- **I**nnovation
- **D**edication
- **E**xcellence

OUR MISSION

“To Be Easy To Do Business With”

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Foreword

Welcome to Goulburn Mulwaree Council's Annual Report for 2017/18.

The past financial year has been a productive one for Goulburn Mulwaree as we have seen an increase in interest and investment in our region from business and industry. Council continues to lead in a positive manner, and in the past 12 months have begun and completed a number of exciting projects for the area. Our Councillors continue to work together in a constructive manner and are moving forward with a clear vision for our region – a Regional City complete with all essential modern day services, but one that retains a friendly country feel.

We continue to place considerable effort into the infrastructure of the region as well as the projects that our community have flagged as priorities. The region is growing at a strong average of just over 1% each year, meaning our water, sewer and waste infrastructure must accommodate 300-400 new people each year. We also continue to focus on keeping our internal costs low, and providing efficient services as is a key part of Local Government. Some of the project highlights for 2017/18 include:

- A substantial increase in road maintenance funding
- Continued focus on village development through Village plans for Marulan & Tarago.
- Opening of the Adventure Playground in Victoria Park which has become a hugely popular area
- Completion and opening of the new Wastewater Treatment Plant – one of the largest infrastructure projects ever undertaken in our City.
- Completion of CBD Enhancement Stage 1, and consultation for the CBD Masterplan which will guide the next stages of this project.
- Development application lodged for the Aquatic Centre redevelopment

Council also continues to focus on sustainability and forward planning to ensure our future. During the year our strategic planning unit has had a

strong focus on implementation of our award winning Employment Lands Strategy. Key projects that have progressed this year include the extension of Tait Crescent to Lockyer Street, a number of rezoning proposals to allow development and the progressing of the Goulburn Country University Centre which has now opened and is proving successful. Implementation of our Sustainability Action Plan is an organisation-wide focus and in the coming years significant allocation has been made for renewable energy projects.

We place considerable effort into Economic Development as Goulburn Mulwaree continues to develop into one of NSW great regional centres. Goulburn is ideally located on the Hume Highway with strong road and rail linkages to international ports and airports and high quality medical services, schools, preschools, shopping and infrastructure. A drive around the region highlights the incredible investment occurring, with the redevelopment of Marian College underway, Stockade Brew Co about to open and a number of new businesses established. Council in 2017/18 also applied for \$7.15m through the NSW Government Growing Local Economies Fund for new infrastructure in North Goulburn that will enable further industrial growth.

Cultural, environmental, social and community services are another key area of local government – and one where Goulburn Mulwaree excels. The Goulburn Regional Art Gallery this year hosted a number of fantastic exhibitions, with the highlight being curating 'Deep Revolt' by Arlo Mountford which will now be toured by Museums & Galleries of NSW. We have moved our Community Services to 155 Auburn Street, a few doors down from the McDermott Centre which will be the site of our new Performing Arts Centre, and our programs continue to be successful. Many local community groups are also making use of the Bourke Street Depot, with plans underway for it to be our long-term Community Centre.

It is important to Council that we continue to build a vibrant events calendar which offers something for everyone. Throughout 2017/18 we held great events such as Steampunk Victoriana Fair, three Pictures & Popcorn events and supported Marulan Kite Festival and many others, while continuing to bring major sporting carnivals and events to the region. Council is also focused on supporting community organisations throughout each year, as well as continuing to support rural villages within the LGA with important projects through the Village Discretionary Fund. The annual Mayoral Charity Golf Day was held in November and raised over \$15,000 for local charities.

On behalf of Council we would like to thank the community for their feedback and support. We see ourselves as your community partner and we will continue our efforts to provide efficient services while improving Goulburn Mulwaree for the community through an extensive Capital Works Program.

Thank you for taking the time to read this annual report.



**Mayor
Cr Bob Kirk**



**General Manager
Warwick Bennett**

Councillors 2016 - 2020



Cr Bob Kirk

Cr Bob Kirk was elected to Goulburn Mulwaree Council in September 2008. He was elected Mayor in September 2016

Contact Details:

Phone: 0419 854 599

Email:

bob.kirk@goulburn.nsw.gov.au



Cr Alfie Walker

Cr Alfie Walker was elected to Goulburn Mulwaree Council in September 2012. Cr Walker served as Deputy Mayor from 2016 to 2018.

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alfie.walker@goulburn.nsw.gov.au



Cr Margaret O'Neill

Cr Margaret O'Neill was first elected to Goulburn City Council in September 1983. Cr O'Neill served as Deputy Mayor from 1987 to 1993 and Mayor from 1993 to 1999. Cr O'Neill was first elected to the amalgamated Goulburn Mulwaree Council in 2004.

Contact Details: 0427 011 041

Email: council@goulburn.nsw.gov.au



Cr Sam Rowland

Cr Sam Rowland was first elected to Goulburn Mulwaree Council in September 2012 and has served continuously.

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sam.rowland@goulburn.nsw.gov.au



Cr Andrew Banfield

Cr Andrew Banfield was elected to Goulburn Mulwaree Council in September 2008 and has served continuously.

Contact Details:

Phone: 0427 130 298

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andrew.banfield@goulburn.nsw.gov.au



Cr Denzil Sturgiss

Cr Denzil Sturgiss was first elected to Mulwaree Shire Council in 1999, and re-elected to Greater Argyle Council, later to become Goulburn Mulwaree Council in 2004. He has served continuously and was re-elected in 2016.

Contact Details: 0419 683 548

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Cr Leah Ferrara

Cr Leah Ferrara was elected to Goulburn Mulwaree Council in September 2016

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Phone: 0427 483 435

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leah.ferrara@goulburn.nsw.gov.au



Cr Peter Walker

Cr Peter Walker was elected to Goulburn Mulwaree Council in September 2016. Cr Walker was elected Deputy Mayor in September 2018.

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peter.walker@goulburn.nsw.gov.au



Cr Carol James

Cr Carol James was elected to Goulburn Mulwaree Council in September 2008. Cr James served as Mayor from 2008 to 2010.

Contact Details:

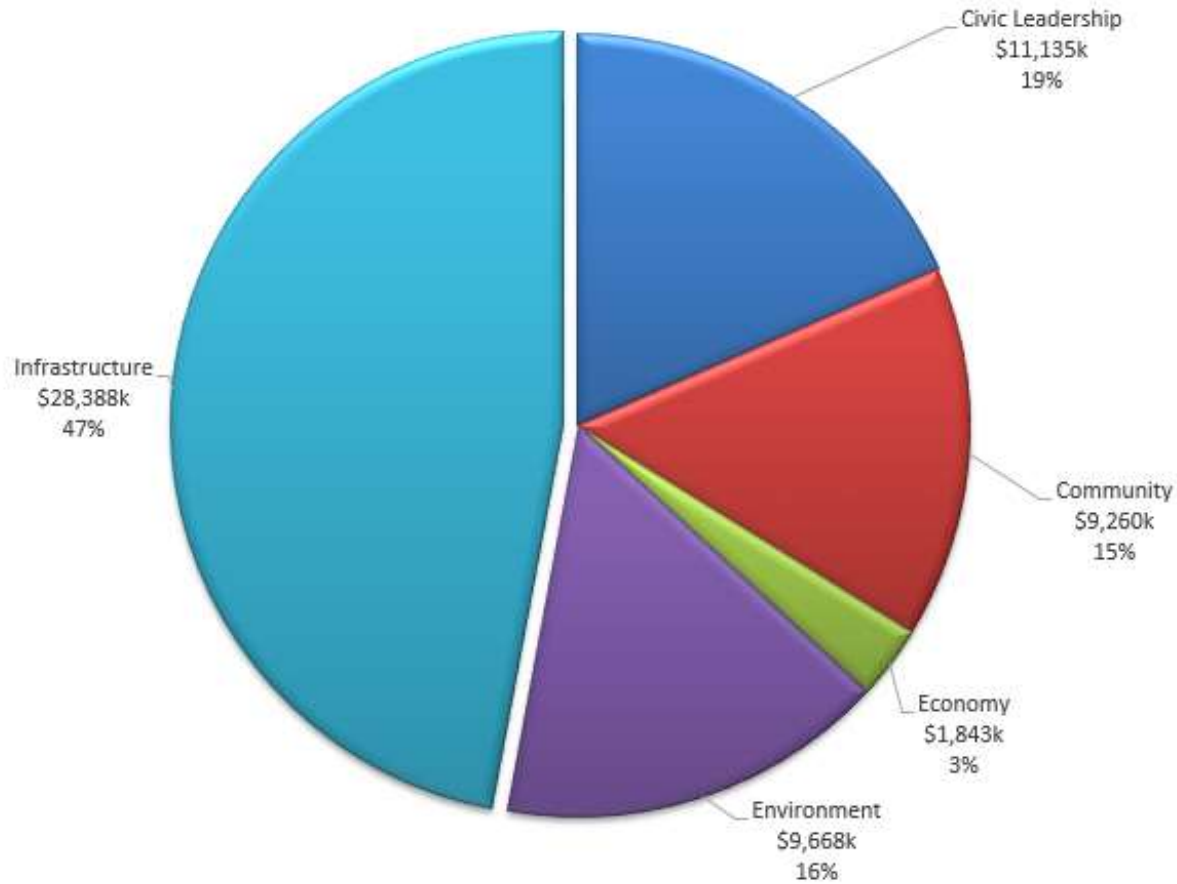
Phone: 0418 342 501

Email:

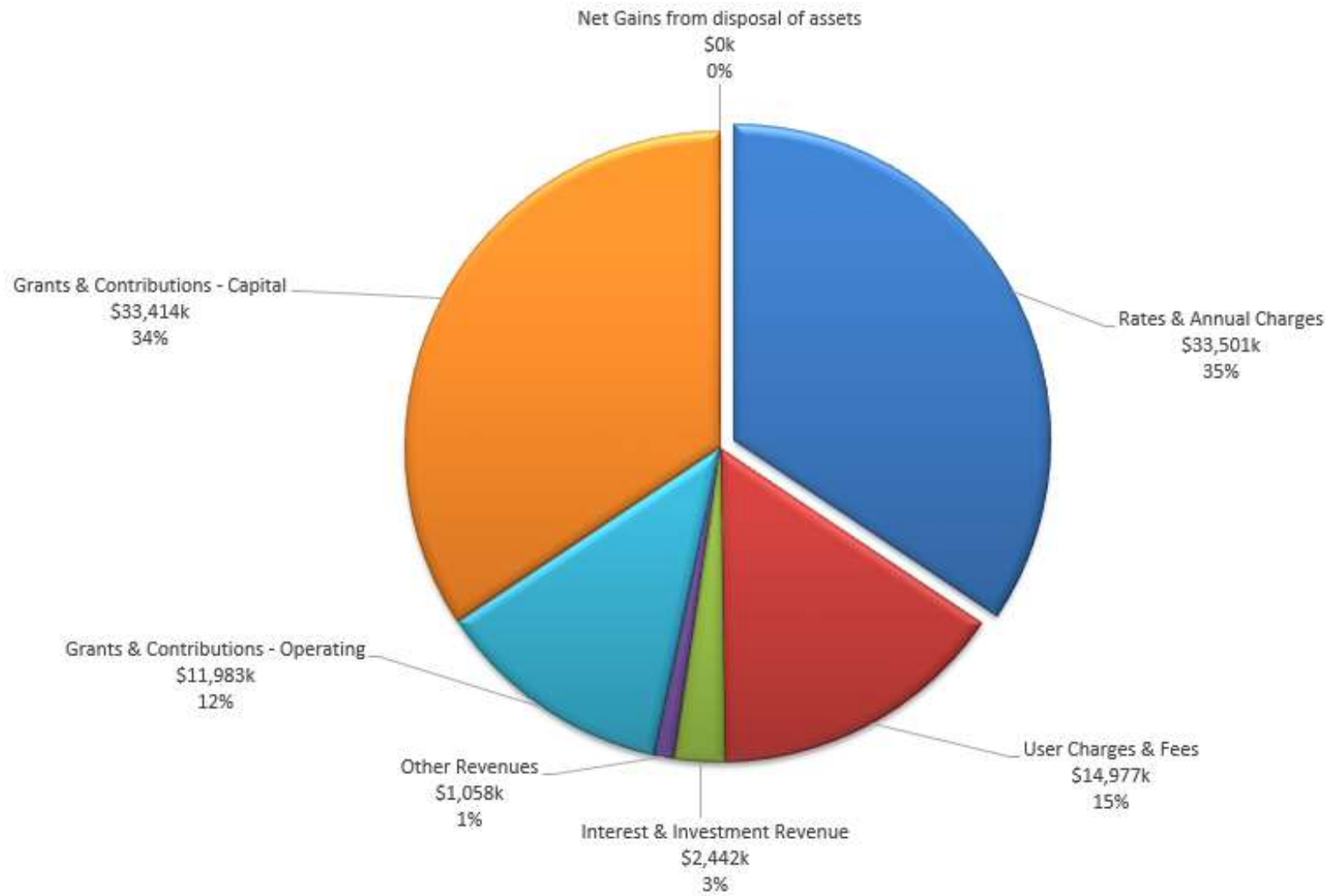
carol.james@goulburn.nsw.gov.au

Financial Statements *(For a full copy of the Financial Statements please refer to the Appendix)*

Operating Expenditure



Income



Our Environment

We appreciate our range of rural landscapes and habitats, and act as custodians of the natural environment for future generations

Community Strategic Plan Strategies:

- EN1 Protect and enhance the existing natural environment including flora and fauna native to the region*
- EN2 Adopt environmental sustainability*
- EN3 Protect and rehabilitate waterways and catchments*
- EN4 Maintain a balance between growth, development and environmental protection through sensible planning*
- EN5 Investigate and implement approaches to reduce our carbon footprint*

Achievements in implementing the Delivery Program

CSP Strategy EN1

Protect and enhance the existing natural environment including flora and fauna native to the region

Delivery Program Action		Activity		Measure	Status
EN1.1	Council continues the establishment of the Goulburn Biobank Site.	EN1.1.1	Fencing the perimeter of the Biobanking site	Fencing completed	Fencing complete.
		EN1.1.2	Weed Spraying	Weed spraying completed	Annual work completed. Spraying works ongoing.
EN1.2	Review and monitor Local Environmental Plan and Development Control Plan	EN1.2.1	Undertake reviews as set out in Strategic Planning program	Reviews completed	Strategic Planning program identifies that a draft DCP will be put forward to Council in first quarter of 2019
EN1.3	Facilitate legislative compliant public health and environmental protection outcomes	EN3.1.1	Undertake Public Health Inspection Program	Program completed	Completed.
		EN3.1.2	Undertake Illegal Dumping Project	Completion of Illegal Dumping Project	Completed.
		EN3.1.3	Respond to all alleged environmental compliance enquiries	Number of enquiries and response timeframes	All enquiries have been responded to in line with Councils Service Response Procedure.

CSP Strategy EN2

Adopt environmental sustainability

Delivery Program Action		Activity	Measure	Status	
EN2.1	Design, construct and seek approvals for the Goulburn Reuse Scheme (Southern Tablelands Water Reuse Infrastructure Scheme).	EN2.1.1	Detailed Design, environmental and planning approvals.	Planning approvals obtained	Phase one near completion. Design works to commence that will include approvals.
		EN2.1.2	Stakeholder negotiations for disposal areas and pricing.	Negotiations Undertaken	Negotiations in progress and pricing to be determined.
		EN2.1.3	Construction, testing and commissioning.	Works Completed	Construction to occur following design works and section 60 approval.
EN2.2	Provision of Waste Centres that prioritise and encourage recycling and reuse to limit the reliance on landfill while meeting environmental obligation.	EN2.2.1	Build a Resource Recovery Centre to improve recycling and material separation and reduce materials being disposed of in landfill.	Works Completed	Concept design works commenced
		EN2.2.2	Construction new landfill batters, stormwater and leachate improvements.	Works Completed	Ongoing program

Delivery Program Action		Activity		Measure	Status
EN2.3	Effectively manage the sewage treatment systems to minimise impacts to the environment.	EN2.3.1	Completion of the annual sewer rehabilitation program.	Program completed	Annual program completed
		EN2.3.2	Operation of the WWTP to ensure all river discharges and plant performance meet the EPA licence requirements	Licence requirements met	Licence requirements met during 17/18, no river discharge during period.
EN2.4	Provision of Waste Collection services that encourage the source separation of organic waste and recycling.	EN2.4.1	Community recycling education program	Program developed	Education program underway. Waste Education and Projects officer employed.
		EN2.4.2	Bin audits and compliance enforcement	Audit undertaken	Audit undertaken. Grant funds received for organic bins to be supplied to residents June 2019.
		EN2.4.3	Composting education programs	Program delivered	Organics grant includes half funding for an education officer. Focus is on organics separation through organics bins.
EN2.5	Activate whole of Council commitment to sustainability	EN2.6.1	Include sustainability in the Staff Recognition Program	Included in SRP as a head of consideration	Not yet implemented
		EN2.6.2	Form an Innovation team within Council to increase staff-led action that drives sustainability in Council's business	Team established with charter	Completed

Delivery Program Action		Activity		Measure	Status
EN2.6	Drive our operations based on quadruple bottom line principles of environmental, social, financial and cultural values	EN2.7.1	Investigate addressing quadruple bottom line in Council report templates.	Investigation complete	Not actioned

CSP Strategy EN3

Protect and rehabilitate waterways and catchments

Delivery Program Action		Activity		Measure	Status
EN3.1	Conduct On-site Sewage Management System (OSSM) Inspection Program	EN3.1.1	Conduct inspection program	100% pre-purchase inspection requests are actioned and 100% of non-compliant OSSMs identified are followed up with compliance action within 3 months.	Completed
EN3.2	Rehabilitation of local waterways including the Mulwaree Chain of Ponds and the Wollondilly River extending up and downstream from Goulburn Wetlands	EN3.2.1	Undertake annual creek bed improvement program	Program completed	Completed
		EN3.2.2	Willow removal and vegetation improvements undertaken as part of the Wollondilly Walking Track project	Works completed	Completed

CSP Strategy EN4

Maintain a balance between growth, development and environmental protection through sensible planning

Delivery Program Action		Activity		Measure	Status
EN4.1	Protect, conserve and enhance local built heritage	EN4.1.1	Continue Heritage Advisory service	Use of service	Louise Thom is engaged as Council's Heritage Advisor
		EN4.1.2	Continue annual Heritage Grants Program	Annual grant funding allocated	The first round of grant funding has been allocated. Second round of funding targeting businesses in Auburn Street is open
EN4.2	Review and monitor the Local Environmental Plan and Development Control Plan	EN4.2.1	Complete Heritage Study	Completion of study	Completed
		EN4.2.2	Undertake Urban and Fringe Housing Strategy	Commencement of Strategy	Strategy commenced – due for public exhibition late January 2019

CSP Strategy EN5

Investigate and implement approaches to reduce our carbon footprint

Delivery Program Action		Activity		Measure	Status
EN5.1	Investigate the feasibility of developing a biogas treatment system in Goulburn.	EN5.1.1	Prepare a feasibility study on a biogas treatment facility to be located at the Goulburn Wastewater Treatment Plant	Feasibility Study completed	Feasibility study completed.
		EN5.1.2	Develop costings and estimates	Estimates Developed	Estimate developed during feasibility study and not considered feasible.

Delivery Program Action		Activity		Measure	Status
EN5.2	Investigate the feasibility of installing floating solar panels at the Marulan Water Treatment Plant.	EN5.2.1	Prepare a feasibility study on a floating solar installation at the Marulan Water Treatment Plant	Feasibility Study completed	Feasibility study completed.
		EN5.2.2	Develop costings and estimates	Estimates Developed	Preliminary estimates developed. Further analysis to be completed in 18/19.
EN5.3	Investigate and implement processes to beneficially reuse organic waste and not dispose of in landfill.	EN5.3.1	A community education and advertising program to engage customers to utilise the processed compost	Increased utilisation of processed compost	Organic waste used for site rehabilitation and not disposed of in landfill. Compost pad constructed at Goulburn waste centre and licence amended to allow composting.
		EN5.3.2	Construction of an organic waste composting facility	Works Completed	Composting facility constructed. Grant submitted for infrastructure to assist composting.
EN5.4	Reduce greenhouse gases from Council operations	EN5.4.1	Reduce fuel consumption year on year	Reduction of 10% by 2030 based on 2015 usage	Commenced review of fleet vehicles and encourage fuel efficient vehicles and work practices.
		EN5.4.2	Reduce electricity use year on year	Reduction of min.2% for each billing area	Investigations commenced to determine opportunities for installation of solar panels to reduce electricity usage.

Road Management

Urban Projects

Kerb and Gutter

- Buffalo Crescent East – Neville Street to end (\$28,767.72) - Renew
- Lansdowne Street (\$52,015.25) - New
- Buffalo Crescent East – Ruby Street to Neville Street (\$16,206.09) - Renew
- Buffalo Crescent East – Buffalo Crescent South to Ruby Street (\$2,583.11) - Renew

Open Space New Assets

- Wollondilly Walking Track (\$51,241.26)
- Gibson Street Culvert Crossing Wollondilly River (\$461,858.22)

CBD Enhancement (New paver footpaths along Auburn Street)

- CBD Enhancement – Verner Street to Clinton Clinton Street (\$71,027.33)
- Goldsmith Street to Clifford Street (\$51,241.26)
- Clifford Street – Montague Street (\$32,280.00)

Footpath

- Auburn St (Walker to Mundy) (\$644.57) - Renew
- Auburn St (Mundy to Eldon) (\$350.86) - Renew
- Addison St (Deccan to College) (\$7,923.87) - Renew
- Addison St (Bourke to Cowper) (\$5,172.37) - Renew
- Mundy St (Sloane to Auburn) (\$411.62) - Renew
- Crescent School Footpath (\$11,528.91) – Renew
- Dalley St (Queen St to Taralga) (\$15,240.00) – New
- Queen St (Ross to Dalley) (\$10,787.9) - New

Urban Road Rehabilitation

- McDermott Dr - Middle Arm Roundabout (\$100,515.27)
- Sloane St - Finlay Rd to Braidwood (\$496,472.84)
- Garroorigang Rd Gabion Basket Construction (\$160,272.97)

Urban Road Construction

- Faithfull Street (Clifford to Clinton – C/O) (\$31,705.62)
- Hetherington Street Cul-de-Sac (turning head) at the depot (\$103784.61)
- East Street Turning Head (\$29,451.14)
- Henry Street Turning Head (\$25,323.53)

Roundabouts

- Bourke –Verner Roundabout

Upgrade Bus Shelter

- Bus Shelter at Hume St and Mary St intersection (\$13,089.98)

Urban Reseals / Asphalt = \$646,877.35

As follows:

- Gorman Road
- Albert St (William - end)
- Audubon Cres (off Gibson)
- Bellevue St (Giddings - Derwent)
- Belmore St (Citizen - Kinghorne)
- Bennett St (Hill - Hovell)
- Betts St (College - Deccan)
- Bonnett Dr (Ducks - Ducks)

- Bradford Dr (Reign - end)
- Buffalo Cres Nth (East - Gibson)
- Buffalo Cres Sth (East - end)
- Cathcart St (Mary - Lansdowne)
- Chiswick St (Hetherington - Long)
- Clyde St (River - Turner)
- Common St (Sinclair - Chiswick)
- Cowper St (Montague - Verner)
- Davies Cres (Bennett - Bennett)
- Eleanor St (Bathurst - end)
- Elizabeth St (Rose - end)
- Fenwick Cres (Bradley - Ducks)
- George St (Citizen - Kinghorne)
- Glebe Ave (Auburn - Sloane)
- Glenelg St (Forbes - Emma)
- Grafton St (Reynolds - end)
- Grant Parade (Hampton - end)
- John St (Coromandel - Faithful)
- Kings Way (Princes - Mary)
- Lorne St (Belmore - Princes)
- Mary St (Slocombe - Carr)
- Mary St (Knox - Robinson)
- Maud St (Twynam - Murac)
- McDermott Drive(Howard Blvde - Police College)
- Mundy St (Coromandel - Faithful)
- Nichols St (Queen - Reign)
- Park Close (Bonnett - end)
- Pitt St (Albert - Prince)
- Prell St (Goldsmith - Show)
- Prince St (Pitt - Kinghorne)
- River St (Wheeo - Clyde)
- Rose St (Combermere - Princes)
- Show St (off Prell)
- Sinclair St (Common - end)
- Slocombe St (Loder - Mary)
- The Avenue (Hawthorne - end)
- Turner St (Clyde - Dixon)
- Twynam Dr (Maud - end)
- Union Ln (off Union)
- View St (Clifford - Mount)
- View St (Newton - Mount)
- Wollondilly Ave (Taralga - end)
- Werriwa St (Chatsbury - Wilmont)
- 17/18 Urban Reseals
- Depot Consolidation - RFS Car Park
- Depot Consolidation - 42 Hetherington St
- Sloane Street (Int Montague)
- Faithfull Street (Clifford - Goldsmith)
- Bourke St (Bradley Roundabout)



Rural Projects

Guardrail Program

▪ Garoorigang Road	New guard Rail	\$12,408.00
▪ Garoorigang Road	New guard Rail	\$13,601.50
▪ Depot	New guard Rail	\$3,124.00
▪ Highland Way	Guard rail repair (Block Grant)	\$8,701.00
▪ Windellama Rd & Pomeroy Rd	Guard rail repair	\$18,700.00
▪ Bungendore	Guard rail Repair (Block Grant)	\$4,850.00
▪ Highland way	Guard rail Repair (Block Grant)	\$6,267.80
▪ Taralga Road	New guard rail at culvert (Block Grant)	\$36,784.00
▪ Highland Way	New guard rail Installation (Block Grant)	\$3,619.00
▪ Kooringaroo Road	New guard rail	\$28,602.20
▪ Mountain Ash Road	New guard rail	\$21,212.40
▪ Taralga Road	New guard rail (Block Grant)	\$20,009.00
▪ Range Road	New guard rail	\$14,245.00

Rural Road Construction

▪ Norwood Rd	\$377,615.96
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Regional Roads

- Highlands way – Heavy patching and rehabilitation - \$32,824.96
- Taralga Road – Road widening - \$394,773.00
- Bungendore road – 9km to 11.72km – Road Widening and Rehabilitation - Black Spot Funding/ Block Grant/ Regional Road Repair/ Repetitive Heavy Load - \$703,676.35
- Bungendore road – 2.084 km to 2.32 km – Road Rehabilitation - Block Grant - \$74,457.45

Rural Road Rehabilitation

▪ Range Road	\$121,677.52
▪ Oallen Ford Road	\$288,799.34
▪ Brayton Road	\$231,144.47
▪ Gurrundah Road	\$248,650.39
▪ CO Windellama Rd Construction	\$220,270.00



Rural Road Resealing

▪ Range Road resealing	\$46,998.58
▪ 1617 CO Oallen Ford Road	\$59,963.97
▪ 1617 CO Ambrose Road	\$1,527.99
▪ Brayton Road (5 Ways Int-Boundary Prop)	\$70,521.32
▪ Gurrundah Rd (400-600)	\$23,943.69
▪ Lumley Road (200-300)	\$25,316.74
▪ Middle Arm Rd (Norwood 514)	\$24,262.66
▪ Mountain Ash Rd (Jerrara + 1km 16/17)	\$22,455.11
▪ Oallen Ford Rd (Lumley +2km 16/17)	\$30,324.57
▪ Parkesbourne Rd (Hume Hwy +1km 16/17)	\$22,847.81
▪ Pomeroy Rd (Gurrundah + 1km 16/17)	\$23,122.42
▪ Red Gum Drive - Tallong Park	\$5,720.94
▪ Scribbly Gum Ave - Tallong Park	\$14,138.78
▪ Acacia Ave - Tallong Park	\$6,717.39
▪ Grevillea Close - Tallong Park	\$9,319.81
▪ Casuarina Ave - Tallong Park	\$6,176.46
▪ Stringy Bark Ave - Tallong Park	\$7,444.51
▪ Wistringia Pl - Tallong Park	\$6,903.91
▪ Bottlebrush Close - Tallong Park	\$10,295.68
▪ Lomatia Close - Tallong Park	\$8,814.17
▪ Hakea Close - Tallong Park	\$10,847.86
▪ Banksia Ave - Tallong Park	\$6,776.18
▪ Windellama Rd (Brisbane Grove+2km 16/17)	\$27,018.66

Gravel Resheeting = \$425,716.87

▪ Bullamalita Rd Resheeting	
▪ Barbers Creek Rd Resheeting	
▪ Bumballa Rd Resheeting	
▪ Caoura Rd Resheeting	
▪ Razorback Rd Resheeting	
▪ Vinicombes Rd Resheeting	
▪ Murray's Flat/Fire Trail Resheeting	
▪ Hobbs Lane Resheeting	
▪ Kooringaroo Rd Resheeting	
▪ Clay Pit Road Resheeting	
▪ Stewarts Crossing Rd Resheeting	

Bridge Replacement

▪ Spa Rd Bridge C/O	\$285,954.55
▪ Komungla Approaches - 1617 Br Renewal	\$69,763.53
▪ Henry Parkes Bridge Deck	\$200,013.76

Length of Roads (kms)

▪ Urban sealed = 228.574 km	
▪ Urban unsealed = 0.100 km	
▪ Rural sealed = 569.573 km	
▪ Rural unsealed = 368.837 km	
▪ Length of drainage (kms) approximately = 185.457 km	

Road Safety

Goulburn Mulwaree Councils Road Safety Officer (RSO) is well placed to plan, implement and deliver road safety projects relevant to their communities. Councils RSO interact regularly with local residents, schools, government agencies, businesses and other stakeholders.

In conjunction with the Roads and Maritime Services, the RSO has prepared and will, plan, implement and evaluate the three year road safety action plan and road safety projects. These include programs like:

Young Drivers

- U-turn the wheel
- GLS workshops (workshops for supervisor of learner driver) and Log Book Runs

Speed

- Motorcycle Awareness week
- Speed advisory sign (which is placed in a variety of places around the Local Government Area).
- Working with local Police to promote State wide programs
- Speed activated signs
- Country road campaign

Cyclists

- Bike Week
- Community ride
- Educational programs at schools
- Australia Day – cycle safety
- Cycling for seniors
- Helmet safety
- Council for Kids – Cycle/ Helmet safety

Fatigue

- Working with truck companies
- Fatality Free Friday

- Long weekend free coffee cup promotion

Drink Driving Prevention

- Breath testing at special events – Races, Blues Festival, Melbourne Cup Day, Girls Day Out, Binda Races, Taralga Rodeo
- Drink driving education – Hand held breathalyser at Clubs on Melbourne Cup Day
- Promotion of Plan B materials to licensed premises in the LGA

Heavy Vehicles

- Work with local heavy vehicle businesses on road safety issues and education of drivers
- Attend forums on heavy vehicles versus vulnerable road users
- Heavy vehicle permits

Children

- Child restraints and checking program
- School talks
- Driveway, Pedestrian & Bike Safety

Older drivers

- Motorised scooter shops
- Over 65 Presentations
- Presentation to local community groups (Lions, CWA, Rotary)
- Seniors Week
- Grey Mardi Gras
- Staying Fit with Aqua Aerobics

Schools

- School crossing upgrades (ongoing)
- Driver Education on Flagged School Crossings
- Child education on Flagged School Crossing

- Kindergarten packs
- Bus Safety both urban and rural
- Parking around schools – working with the Rangers and placement of educational banners
- Look out Before you Step Out Program
- 50k patches and flashing lights around schools
- School crossing flat letter agreement
- Disability Day
- Rural Road Safety Week

Road Safety Inspection and Audits

- Road Safety Audits when requested by RMS
- Ball Banking on local rural roads
- Sign inspections on rural roads
- Traffic Committee
- Rural Bus Stop inspections

Others

- Black spot funding
- Pedestrian safety
- Fleet safety
- Walk to work day and driving distractions (mobile phones)
- Presentations at Police Driver training, Traffic Offenders Program, LGRSP seminars and RMS
- Attend Liquor Accord
- Member of the ACT Chapter of Road Safety, attend and present at forums
- Road Rule Awareness Week
- Bus Safety Week
- Safety Committee
- RSO Quarterly Meetings
- Truck Safety Days in local villages
- Designated Driver Campaign with the Soldiers Club
- ACT Good Sports Forum presentations
- Parking Banners around schools

Water Services Capital Projects

Water Main Renewals \$934,308.87

Goulburn Mulwaree Council's Contractor Killard Excavation replaced five existing aged water mains in the Goulburn area. The Water mains replaced were Verner ST, Cartwright PL, Cowper St, Marsden St, and Glebe Ave.



Sewer Rehabilitation, \$1,139,000.00 (Completed)

Goulburn Mulwaree Council's Contractor Interflow undertook Cleaning/Inspection and relining of large carrier sewer mains from Grafton St to the Waste Water Treatment Plant.



Figure 1 - Sewer relining equipment



Goulburn Wastewater Treatment Plant Upgrade, \$30,285,264M budget (Ongoing)

Haslin Construction has been awarded the contract to construct the new Goulburn Wastewater Treatment. The new WWTP will be located on the existing treatment plant site at Ross St, Goulburn. The construction site was established during December 2016 with construction works ongoing. Commissioning is due to be completed by January 2019.

Did you know?

- In 2017/18 there was 3,091ML water supplied with the maximum daily demand being 13.42ML
- The volume of Sewage treated was 2,032ML
- The Length of Sewage Mains is 294km
- There are 10,930 sewer connections



Our Economy

We have a strong regional economy experience sustainable growth which provides for a diverse range of employment opportunities

Community Strategic Plan Strategies:

- EC1 Capitalise on the region's close proximity to Canberra and its position as a convenient hub to South East Australia to attract industry and investment*
- EC2 Jointly develop appropriate tourism opportunities and promote the region as a destination*
- EC3 Support and foster conditions that enable local small / home-based business to grow*
- EC4 Foster and develop a diverse, adaptive and innovate agricultural industry*
- EC5 Encourage collaboration between businesses, government and training providers to develop employment and training opportunities for young people in the region*

Achievements in implementing the Delivery Program

CSP Strategy EC1

Capitalise on the region's close proximity to Canberra and its position as a convenient hub to South East Australia to attract industry and investment

Delivery Program Action		Activity		Measure	Status
EC1.1	Implementation of the Goulburn Australia Marketing Campaign and associated activities to attract new residents, new industry and investment	EC1.1.1	Implement campaign activities	Data collection	Complete and ongoing

CSP Strategy EC2

Jointly develop appropriate tourism opportunities and promote the region as a destination

Delivery Program Action		Activity		Measure	Status
EC2.1	Work collaboratively and regionally under the brand Canberra Region Tablelands	EC2.1.1	Actively participate in activities	Destination NSW funding obtained for regional marketing campaign	Complete and ongoing
EC2.2	Identify opportunities to bid for regional, stage and national events that deliver significant economic outcomes for the community	EC2.2.1	Actively seek new events	New events secured each year	Complete and ongoing. Event secured include Festival of Indoor Hockey, Festival of Small Halls, Australian Skateboarding League, NSW Hockey Indoor Champs, NSW Country Golf Champs.

CSP Strategy EC2

Jointly develop appropriate tourism opportunities and promote the region as a destination

Delivery Program Action		Activity		Measure	Status
EC2.3	Facilitate the development of a rail trail	EC2.3.1	Make application to State and Federal Governments for external funding	Funding applications lodged	Completed
		EC2.3.2	Review and update Council's Bicycle Strategy including the inclusion of the Rail Trail	Review completed	Not yet commenced

CSP Strategy EC3

Support and foster conditions that enable local small/home-based business to grow

Delivery Program Action		Activity		Measure	Status
EC3.1	Develop a Smart City Action Plan	EC3.1.1	Collaborate with community and develop Smart City Action Plan	Plan developed	Action plan accepted by Council and implementation is ongoing.
EC3.2	Council works with the community to support village development and opportunities for business and growth	EC3.2.1	Work with and/or support village groups in development of Village Plans	Plans developed	Tarago & Marulan Village plans developed

CSP Strategy EC4

Foster and develop a diverse, adaptive and innovate agricultural industry

Delivery Program Action		Activity		Measure	Status
EC4.1	Implement priority actions in Employment Lands Strategy	EC4.1.1	Implement planning controls and opportunities that support existing and emerging industries in the region	Completion of actions	<ul style="list-style-type: none"> ▪ GM Freight Investigation Research Paper completed and no further action required ▪ Work commenced on a Planning Proposal for a Motor Sports Precinct. Expected to be submitted for Gateway determination in first quarter of 2019 ▪ Work commenced on Common Street and Dossie Street Planning Proposals

CSP Strategy EC5

Encourage collaboration between businesses, government and training providers to develop employment and training opportunities for young people in the region

Delivery Program Action		Activity		Measure	Status
EC5.1	Advocate for the education and training needs of the young people in the region	EC5.1.1	Support availability of ongoing education and training for young people in the community	Affordable and relevant training and education options accessible for young people	Ongoing – Country University Centre opened in March 2018.
		EC5.1.2	Provide continued support to the Workspace2580 work hub at Council's Clinton Street building	Continuation of lease	

Economic Development Update

2017/18 has seen a number of developments finally coming to fruition in Goulburn Mulwaree. **Stockade Brew Co** have spent the past year establishing their base in South Goulburn and constructing the internal equipment they will need to begin operations prior to the end of 2018. A little closer to the CBD we have seen significant progress at the former Marian College site in Clinton Street which is being redeveloped by **Nicholas Dauod & Co** to house a convention centre, 51 serviced apartments and 17 residential villas.

Significant development continues at Woodlawn Mine near Tarago, with **Heron Resources** now heading underground after a full 12 months construction. The mine will extract 1.5 million tonnes of zinc, copper and lead ore concentrates annually for up to 21 years at an estimated value of \$240 million. Throughout construction some 200 people were working onsite, and the new mine is expected to generate 150 fulltime jobs.

In the education space, the **Goulburn Country University Centre** was officially opened in March 2018, and is now operating successfully. Funding has been secured for the next three years, with a Board of Management established and a Centre Manager employed. The facility is co-located with TAFE NSW and has over 60 students already.

In December 2016, Council adopted its **Employment Lands Strategy**, which included an analysis of Goulburn Mulwaree's emerging industry sectors and trends which have the potential to drive the region's economic future. This document sets out the priorities for the coming years, especially in the following emerging sectors:

- **Motor sports and related industries:** A review of the current zoning and planning controls to allow expansion of the motorsport industry was highlighted. Following on from a research paper, staff have worked collaboratively with the Goulburn Motorcycle Club and

Goulburn Speedway to progress this. A planning proposal is expected to be commenced in late 2018 to rezone these parcels of land from RU6 Transition to RE2 Private Recreation. Other targeted activities are being undertaken by our Marketing & Events staff to promote Goulburn's strategic advantages in this area.

- **Transport, freight and logistics:** A research paper has been undertaken. The paper highlighted that our location does not make Goulburn a suitable location to service Sydney or Melbourne as a freight hub, but that we do have a role to play in this industry.

Council in 2017/18 also applied for \$7.15m through the **NSW Government Growing Local Economies Fund** for new infrastructure in North Goulburn that will enable further industrial growth. This funding would pay for road, water and sewer upgrades at Common and Sinclair Streets as well as enabling rezoning of the land to industrial. The area would be anchored by a significant poultry development that would employ up to 150 people.

Economic Development staff work collaboratively across Council, including with the planning, compliance and marketing teams, to facilitate sustainable development in the LGA.

Did you know? 492 Development Application were lodged to Council in 2017/18, of that, 448 were approved, 9 were withdrawn and 9 were rejected, the remainder were still under assessment at 30 June 2018.



Goulburn Mulwaree Library

Goulburn Mulwaree Library is very proud to provide high quality services, events, and activities for the entire community. With over 55,000 items in the collection, and many thousands more available online, there is something for everyone at the Library.

In 2017/18 the Library launched a brand new website, providing greater access to digitised materials, online resources, and catalogue searching. The year was also packed full of fantastic events and activities including workshops, author talks, training, and social events. Our major event, the Goulburn Reader Writer Festival saw over 500 people visit the Library in a single day.

Goulburn Mulwaree Library is thrilled to be Goulburn's most popular community resource, and we continue to strive to meet the needs of the entire community in a variety of different ways.

Services for Adults

During the year, the Library hosted a number of exciting community events and activities for adults, including:

- Author visits and talks with Debra Oswald, Graeme Simsion and Anne Buist, Jana Pittman, Jim Haynes, John Merrick, and Michael Brissenden,
- A new urban homesteading series of talks and workshops for people interested in living more sustainably, including talks on keeping backyard bees and growing food at home
- NAIDOC celebrations with singer Christine Anu

- Seniors Week technology training for smart phones and tablets, and computer basics courses for seniors
- A new summer reading challenge for adults, filled with quizzes and prizes, encouraging a love for reading for pleasure
- New displays highlighting popular fiction works and electronic resources
- A story club workshop and presentation for budding writers and performers.



Urban homesteading series launch, one of the many author talks held at the Library



Christine Anu and Jana Pittman at Goulburn Mulwaree Library

Services for Young People

The Library continues to be a haven for children and families, with over 8000 children attending various events and activities throughout the year. Some of our activities included:

- A special Harry Potter book night including quizzes, dress ups, photo booth and spell casting

- International Games Day with table top gaming and a Mario Kart competition
- Hosting the Mad Food Science Program, an educational incursion teaching about healthy eating and lunchboxes
- Our regular programs continue to run, including story time, rhyme time, giggle wiggle and paws n tales
- Introducing new regular programs for older children - code club and Lego club
- A visit from Symbio Wildlife Park to learn about animals and endangered species
- Girls Night In, celebrating Youth Week, with a 'how-to' festival and movie night
- A touring May Gibbs exhibition, along with special story time and school visits

The Library's children's room was upgraded during the year, with new mobile shelving, signage, and the introduction of interactive technologies including a large educational multi-touch table, robotic kits for STEM learning, and new audio visual equipment.

The Library also introduced a new Cabinet of Curiosities, a changing exhibition highlighting historical artefacts and items from the Goulburn region. Many school groups have visited the cabinet and participated in activities to learn more about the history of our community. Items in the cabinet are on loan from the Goulburn and District Historical Society.



Lego Club creations



Symbio Wildlife Park



Harry Potter Book Night



The Library's new Cabinet of Curiosities

Collections and Research Services

Goulburn Mulwaree Library is constantly updating and upgrading our collections, ensuring that all community members are able to access the resources they need and keep up to date with the latest publications.

Improvements to the collection in 2017/18 included:

- A new English Skills collection for non-English speakers and people with low literacy levels. The collection includes materials

on learning English as a second language, and improving literacy skills

- A new Study Skills collection providing study support materials and core text for years 9-12
- Upgrades to the Library's Local Studies collection including new shelving, new digital microfilm readers, and new furniture
- An increase in assessing and sorting historical materials for inclusion in the collection
- Commencing collection digitisation of historical materials, including photographs and maps, to make available on the Library website
- Re-sorting the youth fiction collection into genres to make browsing easier and more enjoyable
- Introducing Borrow Box, a new eBook and eAudio book collection, making thousands of popular titles freely available online

Other activities at the festival included a book binding workshop, food blogging and photography workshop, market stalls, and entertainment from children's entertainers The Vegetable Plot. The Aussie Night Markets provided an amazing array of international food and treats for the duration of the festival and into the evening, helping to further connect the community with the Library.



Reader Writer Festival

Goulburn Mulwaree Library hosted the second Goulburn Reader Writer Festival in March 2018. The food themed festival included author talks, workshops, and presentations from twelve authors, bloggers, musicians and chefs.

Over 500 people attended the festival, which included cooking demonstrations and talks from celebrity chefs Ben O'Donoghue and Janelle Bloom, and author talks and workshops with Hazel Edwards, John Newton, Phillip Stamatellis, Jane Lawson, and Suzanne Salem.



Community Connections and Outreach

Goulburn Mulwaree Library strives to make meaningful and lasting connections with community members, groups, and organisations in a variety of ways. This year saw an increased focus on online and social media engagement, and launching new services to encourage people to visit the Library. Initiatives included:

- A brand new Library website. The new website is easy to navigate and includes better information about our services, events, and activities. As a result, visits to the new website visitation have increased dramatically, particularly to our local studies and family history pages, which now include research guides, digitised materials, and links to other useful resources.
- A new social media strategy and procedure aiming to increase engagement with the Library's online presence. The Library's Facebook pages have seen more visitation and interaction than ever before, with many posts reaching well over 2000 people online. The Library has also added Instagram to our suite of social media tools.
- An online voting system for new additions to the collection. Community members can vote for their favourite upcoming publication or new release to be added to the collection.
- Increased outreach and community visits with the Mobile Library, including visits to all local high schools, and several new permanent locations added to the schedule.
- Several visits to various community groups to introduce the Library's services and encourage new memberships.
- Hosting Australia's Biggest Morning Tea. The Library was very proud to raise well over \$2000 for the Cancer Council, and was

thrilled at the generosity of the community members who attended and donated.

- A new service launched in conjunction with Council's Customer Services Team. Council customer services are now available in the Library on weekends. Residents can now pay their rates and water bills, lodge requests, register pets, and get advice 7 days a week.

Mobile Library outreach activities



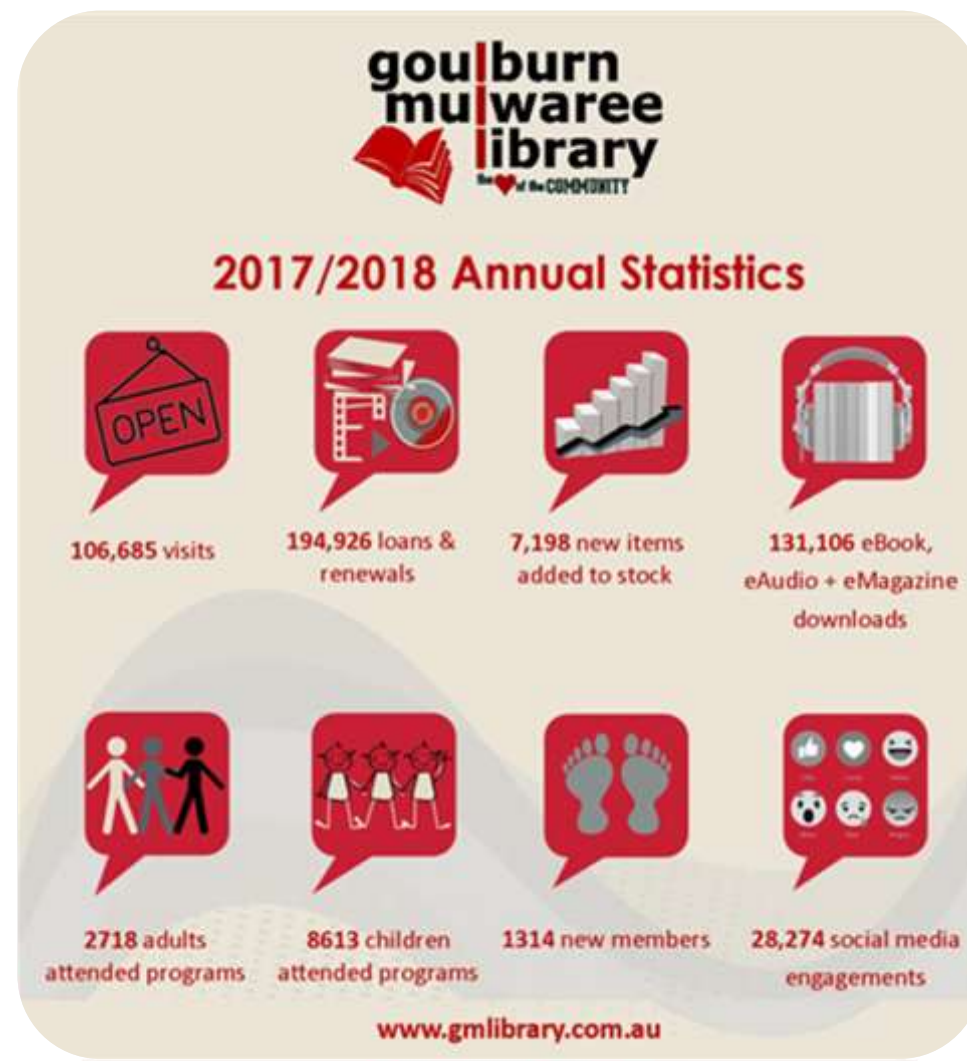
Looking Forward

Goulburn Mulwaree Library will continue to improve its services and increase connections with residents through a number of exciting new initiatives planned for the coming year:

- New library management system
- Continue to digitise historical materials and make digitised materials available online
- Upgrades to the audio book, adult non-fiction, and CD collections
- Investigate options to provide media streaming services to library members



Hosting Australia's Biggest Morning Tea



Our Community

We are a network of vibrant, inclusive and diverse communities that value our co-operative spirit and self-sufficiency and rural lifestyle

Community Strategic Plan Strategies:

- CO1 Facilitate and encourage equitable access to community infrastructure and services such as healthcare, education and transport*
- CO2 Encourage and facilitate active and creative participation in community life*
- CO3 Foster and encourage positive social behaviours to maintain our safe, healthy and connected community*
- CO4 Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built cultural heritage*
- CO5 Maintain our rural lifestyle*

Achievements in implementing the Delivery Program

CSP Strategy CO1

Facilitate and encourage equitable access to community infrastructure and services such as healthcare, education and transport

Delivery Program Action		Activity		Measure	Status
CO1.1	Advocate and facilitate discussions with relevant authorities and funding bodies to improve access to services and facilities for youth	CO1.1.1	Investigate the feasibility of a dedicated youth space/centre for Goulburn	Investigation undertaken	Investigation ongoing. Community Centre opened August 2018.
		CO1.1.2	Identify and apply for appropriate grant funding related to the implementation of youth programs and activities	Applications made	Applications made to NSW Family and Community Services funding programs in 17/18.
CO1.2	Development and implementation of Disability Inclusion Action Plan	CO1.2.1	Development of Disability Inclusion Action Plan	High priority activities identified in plan implemented	Draft DIAP submitted to DoP following exhibition
CO1.3	Continue with Council's aged care and disability services	CO1.3.1	Provision of the Neighbour Aid Program	All HACC Funding requirements met	Completed
		CO1.3.2	Provision of the Centre Based Respite Care Program	All HACC Funding requirements met	Completed
		CO1.3.3	Provision of the Leisure Link Program under the National Disability Insurance Scheme	<ul style="list-style-type: none"> ▪ NDIS Service Provision status maintained ▪ NDIS Client levels at least maintained 	Completed. NDIS client levels have increased during the year.

CSP Strategy CO2

Encourage and facilitate active and creative participation in community life

Delivery Program Action		Activity	Measure	Status	
CO2.1	Provide, maintain and improve the range of social and cultural services including the goulburn.art REGIONAL GALLERY, Goulburn Mulwaree Library, St Clair Villa Museum & Archives, Rocky Hill War Memorial and the Goulburn Waterworks.	CO2.1.1	Provide innovative Library services that address community needs through adult programming, children and youth services, outreach, home and mobile Library and literacy and learning related events.	Implementation of programs to address the varying needs of the community	Full program of activities implemented throughout 2017/18 as outlined in the quarterly guides.
		CO2.1.2	Investigate and implement strategies to better utilise the Caroline Chisholm Court and provide additional functional space for Gallery and Library events and activities	Investigation undertaken and work commenced	Investigative work undertaken with CCJ Architects. Concept design developed by Jack Miller being reviewed and costed.
		CO2.1.3	Promote and develop contemporary regional art and art education through the programming and services of the goulburn.art REGIONAL GALLERY	Education programs delivered	Full program of activities implemented throughout 2017/18.
		CO2.1.4	Undertake conservation and preservation work at St Clair Villa and Archives	Works undertaken	Conservation work in progress. Full conservation works awaiting final approvals from the NSW Office Environment & Heritage.
		CO2.1.5	Undertake Museum extension and Masterplan works at the Rocky Hill War Memorial and Museum as budget allows	Works completed (pending successful grant application)	Car park works completed August 2018. Museum design finalised and tender advertised July 2018.

CO2.1	Provide, maintain and improve the range of social and cultural services including the goulburn.art REGIONAL GALLERY, Goulburn Mulwaree Library, St Clair Villa Museum & Archives, Rocky Hill War Memorial and the Goulburn Waterworks.	CO2.1.6	Investigate complimentary commercial opportunities suitable to be undertaken at the Goulburn Historic Waterworks site	Investigation undertaken	Meetings held with commercial operator throughout 17/18. Council approval received to develop lease for adventure tourism proposal.
		CO2.1.7	Develop and implement exhibitions and complimentary activities to increase visitation to the three Museums	Increased visitation to Museums	Exhibitions, public programs and events held at Waterworks and Rocky Hill War Memorial. Goulburn District Historical Society collection relocated out of St Clair Museum to make way for pending conservation works.

Delivery Program Action		Activity		Measure	Status
CO2.2	Development and delivery of new and existing cultural and creative assets, including built heritage assets.	CO2.2.1	Advocate for and continue to support and promote the Arts	Advocacy undertaken	Advocacy undertaken
		CO2.2.2	Enhance and activate public spaces through the incorporation of public art, street art and pop up opportunities	Public Art installed	Public Art installed
		CO2.2.3	Develop and deliver cultural events and experiences for the community across all cultural services	Development and delivery of new cultural events and experiences	Cultural events implemented by Marketing, Events & Culture team
		CO2.2.4	Identify opportunities for better linkages between the Goulburn Waterworks and the Wollondilly Walking Track	Develop implementation plan based on findings	Concept designs created by University of Canberra Landscape Architecture students
		CO2.2.5	Undertake works as outlined in the Rocky Hill War Memorial Masterplan and priority list of works as budget allows	Works undertaken in accordance with allocated budget	Car park works completed August 2018. Museum design finalised and tender advertised July 2018.
		CO2.2.6	Commence the development of an operational plan and exhibition schedule for the new museum at Rocky Hill	Operational plan developed for new Museum	In progress
		CO2.2.7	Develop operational and resourcing plan for Performing Arts Centre	Operational and resourcing plan developed	Complete
CO2.3	Planning for public spaces undertaken to reflect the growing community's needs	CO2.3.1	Our streets, public areas, parks and open space serve the community's access, recreation and social needs.	Plans and policies are in place that define public space requirements.	Ongoing – Recreational Needs Strategy to be commenced late in 2018/19

CSP Strategy CO3

Foster and encourage positive social behaviours to maintain our safe, healthy and connected community

Delivery Program Action		Activity		Measure	Status
CO3.1	Develop and implement programs for youth to encourage empowerment, resilience and capacity building	CO3.1.1	Research and apply for relevant youth development funding opportunities	Additional funding secured for youth programs	Funding applied for, no additional funding received.
		CO3.1.2	Work with the three High Schools to identify and develop programs that encourage resilience and capacity building in our youth	Programs developed in conjunction with the three high schools	Youth Services Officer to commence programs during 2018/19
		CO3.1.3	Further develop the Be Seen Be Heard program and increase the profile within the community	Be Seen Be Heard recognised as key youth representative body advocating for youth issues	Complete and ongoing
CO3.2	Develop community partnerships to provide education programs focussed on sustainability and waste minimisation	CO3.2.1	A connected community that values the local environment and contributes by reducing waste and maximising recycling / reuse	Annual Waste Education Program developed and implemented that encourages the development of community partnerships	Waste education officer employed, half funded by organics grant. Education strategy in development. Frequent education initiatives held.
CO3.3	Build social capital	CO3.3.1	Develop a Social Infrastructure Plan	Priority actions in Social Infrastructure Plan implemented	

CSP Strategy CO4

Recognise and celebrate our diverse cultural identities and protect and maintain our community's natural and built cultural heritage

Delivery Program Action		Activity		Measure	Status
CO4.1	Create a cultural environment that contributes socially and economically to the community	CO4.1.1	Continued delivery and development of community events such as Pictures and Popcorn in the Park	Delivery of events in accordance with budget	Four events delivered
		CO4.1.2	Work collaboratively to create compelling public spaces and experiences for the community	Increased use of and access to public spaces	Events delivered throughout various locations, and assistance provided to other event organisers to facilitate their events.
		CO4.1.3	Develop partnerships with key arts and cultural bodies	MOUs developed with key arts and cultural bodies	MOU developed with Southern Tablelands Arts, Goulburn Regional Conservatorium and Lieder Theatre.

CSP Strategy CO5

Maintain our rural lifestyle

	Delivery Program Action		Activity	Measure	Status
CO5.1	Review and monitor Local Environmental Plan and Development Control Plan	CO5.1.1	Update planning controls reflecting community expectations	Reviews completed and amendments made to existing plans	Agriculture & Resource Lands Strategy is on the Strategic Planning Program for commencement in 2019. This will be aligned with the NSW DPI Important Agricultural Lands Mapping Project.

Goulburn Regional Art Gallery

Goulburn Regional Art Gallery had a successful year in 2017/18 with 19122 visitors and 3043 participants in our Outreach programs, equalling a total reach of 22164.

The Gallery continues to be funded by Create NSW under the multiyear funding program, now in year three. In 2018 the Gallery was again successful in obtaining funding from the IMB Community Bank Foundation to continue running a series of outreach programs for people with mental and physical limitations, at three facilities in Goulburn.

Exhibitions:

The Gallery presented twenty three exhibitions during 2017/18, fifteen of which involved regional artists (68% of the overall program). Three of the five highest attended exhibitions were curated by the Gallery. Highlights included:

- **Art Express** 14 July – 2 September 2017 (1713 visitors).
- **Yidumduma Bill Harney Bush Professor** 21 December 2017 - 24 February 2018 (1346 visitors). Retrospective exhibition celebrating the life work of Yidumduma Bill Harney, toured by the Godinymayin Yijard Rivers Arts & Cultural Centre at the community of Katherine, Northern Territory
- **Deep Revolt: Arlo Mountford** 11 May - 23 June 2018 (1259 visitors) Gallery curated mid-career survey exhibition. 'Deep Revolt' will be toured by Museums and Galleries of NSW to seven venues in five states during 2019/2021
- **Sauced Material** 2 March - 14 April 2018 (1100 Visitors). Chris Bond, Ricky Emmerton, Tara Marynowsky, Daniel Mudie Cunningham and Nicola Smith.

- **Vast: Robyn Mayo** (923 visitors). Southern Tablelands and now Tasmanian-based, 'Vast' was Mayo's visual record of her travels through central Australia between 1996 and 2013 when she visited Arnhem Land, the Gulf Country, the central desert areas of Rainbow Valley, Chambers Pillar, The Painted Desert, The Simpson Desert, Lake Eyre and the Flinders Rangers.

Acquisitions

In the 2017/18 financial year the Gallery acquired five artworks for the permanent collection by Lynne Flemons, Arlo Mountford and Claire Primrose

The Gallery received artworks by the following artists under the Australian Government's Cultural Gifts Program:

Les Blakeborough, GW Bot, Scott Chaseling, Studio of Dale Chihuly, Adam Cullen, Graham Fransella, Holly Grace, David Griggs, Jasper Knight, Sam Leach, Arlo Mountford, Steven Skilitzi & Julio Santos, Christian Thompson, Mark Whalan, E Brand at Denizen (Studio of Robert Wynne), and a collection of sixteen various paperweights

The Gallery also received artworks by the following artists through donation:

Audrey Kngwarreye, Paull Martin and Cindy Morton Petyarre

Public Art

In the 2017/18 financial year the Gallery commissioned two public artworks by the following artists:

Brad (Beastman) Eastman 'Conflux' located in Russell Lane

James Lieutenant & Kate Vassallo 'Lilac Walk' located in Walker Lane.

Artist Support

The Gallery supported a total of 271 artists, including 235 from NSW, 187 regional artists) in twenty three exhibitions, workshop tutors and guest speakers.

The Gallery hosted two Artists in Residence with Arlo Mountford and Jodie Whalen. The work completed on Mountford's residency was showcased 'Deep Revolt'. Jodie Whalen's residency was as a result of collaboration between the Gallery and Firstdraft designed to support the career of an emerging artist. Whalen worked with the three Afternoon Art Clubs over three weeks 4-22 June exploring concepts from her own work and supporting the students in completing their own artworks. The experience in the workshop was designed to then inspire Whalen's own practice. Since the three week residency, Jodie Whalen has been successful in becoming a finalist in the 2018 NSW Visual Arts Emerging Fellowship, for which the Gallery supplied a letter of support.

Education Program

Young People:

Education Officer, Sally O'Neill, conducted Afternoon Art Club for Primary School students on Wednesday and Thursday afternoons and High School students on Friday Afternoons. These were occasionally delivered by guest artists including local artist Barbara Nell, Melbourne based artist Arlo Mountford and Jodie Whalen.

The Education Officer also provided art activities on an outreach basis to local pre-schools, child care centres and primary schools as well as providing activities at Popcorn in the Park, Steampunk Festival and Australia Day celebrations for Goulburn Mulwaree Council. Participating in these outreach events enables the Gallery to engage with new audiences outside the Gallery setting.

School holiday activities also ran in all school holiday periods and were occasionally delivered by artists including local artists Kirsten Jeffcoat and Anna O'Neale.

In depth tours and creative activities were held for visiting Pre-School, Primary and High School students during exhibitions.

O'Neill also provided practical sessions for toddlers through the Art Teenies program on Monday mornings during exhibitions with up to twenty five children and parents attending these sessions. Qualified instructor Pauline Mullen conducted Yoga in these sessions on a monthly basis.

The Gallery Education Officer prepared four Education Kits and Art Trails for exhibitions as required.

A total of 2977 participants attended our children's Education programs in 2017/18

In March, the Gallery provided tours for the Mates and Girls groups escorted by Craig Johnston and Kim Sorensen of Goulburn Mulwaree Council.

Adults:

The Gallery has been actively involved in providing activities and workshop for adults.

One 'Spoon in June' ceramics class was held early in July 2017, for which bookings were at a maximum. The Gallery partnered with STARTS in August in delivering a practical workshop for those with grief. Queanbeyan based artist and Goulburn Art Award 2016 Winner Claire Primrose delivered an adult Master class in April. These workshops were delivered out of normal work hours to optimise opportunity for engagement with participants.

A total of twenty five attended these workshops in the Gallery in 2017/2018

The Gallery also hosted Artist/Curatorial talks for each exhibition and hosted in conjunction with Southern Tablelands Regional Arts a Professional Portfolios information day for Regional Artists – attended by twenty nine regional artists.

The Gallery provides tours upon request for special interest groups and bus tours. These are occasionally organised through the Visitors Information Centre.

The Gallery hosts exhibition talks on Friday afternoons at least once during an exhibition period. These talks are either special interest talks such as that by Dr Duane Hamacher in February or artist talks such as the Goulburn Art Award Winners art talks in April.

Outreach:

Once again the Gallery has been actively involved in activities for children and young people. The Gallery Outreach Officer, Janet Gordon, in conjunction with Goulburn Public School 's SACC Program have provided weekly school term Kids Art Classes for Pre-schoolers at Goulburn East, Tallong, Taraga, Tirrannaville, Dalton, Breadalbane and Windellema. In the 2017/18 financial year 1799 children accessed the SACC Outreach Program.

Gallery Education Officer, Sally O'Neill delivered Outreach programs working with children from the region through visiting local schools and groups such as: Crookwell Public and The Crescent School in 2017, NAIDOC activities with Alfie Walker at local Preschools, Out of hours holiday care at Learning Tree, North and West Public schools, and through participation at organised local events including: Space Expo 2017, Steampunk 2017,

Pictures and popcorn 2017 & 2018 and Australia Day Activities 2018. There were a total of 622 participants in these programs

The Gallery with Artist Susie Welsh–Wecker continued outreach classes at David Morgan PGU, Kenmore and Crescent School in 2017/2018. These workshops were funded by an IMB Bank Community Foundation Grant. There were a total of 463 participants in sixty six session of this program.

Disability:

Annual Vision of Pleasure Exhibition to coincide with International Day of People with Disabilities held in the Gallery from 17 November - 13 December 2017. Opening and Afternoon Tea Friday 1 December at 1pm was attended by seventeen people. This exhibition had a total attendance of 697people.

The Gallery with artist Susie Welsh–Wecker continued art classes at the Crescent School, funded through the IMB Community Foundation Grant. There were 427participants in sixty five sessions for this program.



Arlo Mountford Deep Revolt Installation

Access and Equity of Services to All

Goulburn Mulwaree Council provides services for frail aged people, people with disabilities and people living in geographically remote areas (Rurally and Socially Isolated). Funded Coordinators use a network of part time staff and volunteers to provide these services.

The Council auspices the following services under the title of Goulburn Mulwaree Social Support Services:

Goulburn Respite Service

This service provides centre based day care programs at the Goulburn Community Centre, 155 Auburn St, Goulburn, three days per week and the Brewer Centre in Marulan, one day per week. The service is for people who are frail aged, people with disabilities and their carers. Programs are designed to enable them to remain independent and living in their own homes in the Goulburn Mulwaree Local Government area. This program is funded by the Australian Government, My Aged Care – Commonwealth Home Support Programme.

Goulburn Leisure Link

Goulburn Leisure Link is a Peer Support program for persons with a disability, it provides social, sporting and recreational activities designed to increase community participation and independence. It gives opportunities to enhance social skills and to develop and maintain friendships. The activities are chosen by the clients who attend the program through planning days and newsletters. The activities are organised with the coordinator and are supported by volunteers. The program is based at the Goulburn Community Centre, Auburn St, Goulburn. This program is funded by the National Disability Insurance Agency (NDIA) through the National Disability Insurance Scheme (NDIS) and operates and meets standards outlined in the *NDIS NSW Enabling Act 2013* and the *Disability Inclusion Act 2014*.

Goulburn Neighbour Aid

This service primarily involves the co-ordination of volunteers to supply a range of services that provide socialisation, companionship and practical support and assistance to frail aged people, people with a disability and their carers, to enable them to remain independent in their own homes, in the Goulburn Mulwaree Local Government area.

The service is operated from the Goulburn Community Centre, 155 Auburn St, Goulburn. This program is funded by the Australian Government, My Aged Care – Commonwealth Home Support Programme.

Goulburn Mulwaree Social Support Services, listed above, endeavour to ensure that services are available to people who meet the National Disability Insurance Scheme (NDIS) and My Aged Care – Commonwealth Home Support Programme guidelines. They can be frail aged people, people with a disability and their carers living within the Goulburn Mulwaree Local Government area without discrimination. People are not excluded from access to the services on the grounds of their gender, marital status, religious or cultural beliefs, political affiliation, particular disability, ethnic background, age, sexual preference, ability to pay, geographical location or circumstances of their carer.

Access Committee

Goulburn Mulwaree Council does not currently have an Access Committee. Any new developments are assessed for compliance with the legislation to ensure appropriate access for people with disabilities.

Our Infrastructure

Our community is well serviced and connected to built, social and communications infrastructure

Community Strategic Plan Strategies:

- IN1 Develop high speed rail links between the region, Canberra, Sydney and Melbourne*
- IN2 Improve public transport links to connect towns within the region and increase access to major centres*
- IN3 Maintain and improve road infrastructure and connectivity*
- IN4 Maintain and update existing community facilities and support the development of new community infrastructure as needed*
- IN5 Operate, maintain and upgrade water systems to provide high quality water to our customers*
- IN6 Implement safe, accessible and efficient waste management and recycling options for general and green waste and sewerage*
- IN7 Secure improvements for and future proof telecommunications infrastructure*
- IN8 Improve accessibility to and support the development of health and medical facilities in the region*
- IN9 Improve accessibility to and support the development of education and training facilities in the region*

Achievements in implementing the Delivery Program

CSP Strategy IN1

Develop high speed rail links between the region, Canberra, Sydney and Melbourne

Delivery Program Action		Activity		Measure	Status
IN1.1	To advocate for High Speed Rail service between Sydney and Melbourne	IN1.1.1	Annual progress reports provided to Council	Reports provided	Advocacy ongoing

CSP Strategy IN2

Improve public transport links to connect towns within the region and increase access to major centres

Delivery Program Action		Activity		Measure	Status
IN2.1	Maintain and upgrade GMC regional road network	IN2.1.1	Complete rehabilitation and upgrade works on Regional Roads (Taralga Road, Bungendore Road, Highland Way)	Completion Regional Road Repair Program and Block Grant	Scoping of works underway
		IN2.1.2	Complete roadside vegetation management program on Regional Roads (Taralga Road, Bungendore Road, Highland Way)	Complete as identified by asset inspection	In Progress
IN2.2	Eliminate networks safety hazards when identified	IN2.2.1	Implement line marking, guardrail and sign replacement programs	Completion of annual programs	17/18 Program Complete
		IN2.2.2	Complete replacement bridge replacement under the bridge renewal program	Nadgigomar causeway	Completed
		IN2.2.3	Complete urban bridge replacement	May Street bridge	Currently in design phase – construction scheduled for 2019/20.

CSP Strategy IN3

Maintain and improve road infrastructure and connectivity

Delivery Program Action		Activity	Measure	Status	
IN3.1	Carry out asset inspection regime and condition assessment to identify and prioritise capital works & maintenance programs	IN3.1.1	Complete annual inspection program of transportation assets	Inspection Program Completed	Annual program completed.
		IN3.1.2	Conduct pavement assessment testing where required	Testing complete to support design works	Annual program completed.
		IN3.1.3	Conduct road network condition assessment	Program Completed	Annual program completed.
IN3.2	Implement road infrastructure capital works and maintenance programs	IN3.2.1	Complete annual reseal programs	Rural & urban program Completed	First portion of resealing for the 18/19 FY delivered
		IN3.2.2	Complete urban road construction works at Sanctuary Drive	Works Completed	Essential Energy have moved power pole. Contractors to be engaged to complete works.
		IN3.2.3	Complete urban road rehabilitation program on Sloane Street	Works Completed	17/18 Program Complete
		IN3.2.4	Complete CBD enhancement program on Auburn Street between Verner & Clinton	Works Completed	17/18 Program Complete
		IN3.2.5	Complete rural road construction works	Program Completed	Program completed
		IN3.2.6	Complete rural road rehabilitation program	Program Completed	Program completed
		IN3.2.7	Complete rural road widening works program	Program Completed	Program completed
		IN3.2.8	Complete new footpath works on May Street	Works Completed	Design completed construction deferred to 2019/20 as part of May St Bridge Construction
		IN3.2.9	Complete new kerb and gutter works on May Street	Works Completed	Design completed construction deferred to 2019/20 as part of May St Bridge Construction
		IN3.2.10	Complete annual maintenance grading & resheeting programs	Program Completed	17/18 Program Completed

CSP Strategy IN4

Maintain and update existing community facilities, and support the development of new community infrastructure as needed

Delivery Program Action		Activity		Measure	Status
IN4.1	Operate community facilities to maximise use	IN4.1.1	Maintain cemeteries in accordance with Plan of Management and Health Guidelines	Compliance with Health Guidelines	17/18 Program Completed
		IN4.1.2	Maintain cemeteries burial registers in accordance with legislative requirements	Compliance with legislative requirements	17/18 Program Completed
		IN4.1.3	Operate aquatic centre in accordance public health	Compliance with public health requirements	17/18 Program Completed
		IN4.1.4	Operate aquatic centre in accordance safety requirements	Annual audit by Royal Lifesaving Australia	17/18 Program Completed
		IN4.1.5	Operate Recreation Area in accordance with the Plan of Management (POM) & Committee direction	Compliance with POM	17/18 Program Completed
		IN4.1.6	Maintain sports fields, landscaped areas and Wollondilly Walking Track to acceptable standard for uninterrupted community use	Continuous availability for use	17/18 Program Completed
IN4.2	Upgrade community facilities to improve service provision	IN4.2.1	Detail design for aquatic centre upgrade	Design completed	17/18 program completed to 60%, works continue through 18/19 financial year.
		IN4.2.2	Expand car park at Recreation Area	Works completed	Works completed was the expansion of car park lighting to expand use of car park

IN4.2	Upgrade community facilities to improve service provision	IN4.2.3	Construct new pavilion at Seiffert Oval	Works completed	Preliminary work completed – contract awarded as per tender 1718T0020
		IN4.2.4	Playground renewal at Gerathy Park	Works completed	Completed
		IN4.2.5	Prepare Victoria Park Plan of Management	POM completed	Completed
		IN4.2.6	Avenue of Honour Tree Planting	Planting commenced	17/18 Program completed.
		IN4.2.7	Replace public amenities at O'Brien Park & General Cemetery	Works completed	Works completed
		IN4.2.8	Adventure Playground	Works completed	Works completed.

CSP Strategy IN5

Ensure high quality water supply options for the towns in the region

Delivery Program Action		Activity		Measure	Status
IN5.1	Operate, maintain and upgrade water systems to provide high quality water to our customers	IN5.1.1	Completion of annual maintenance programs	Program Completed	17/18 Program Complete
		IN5.1.2	Completion of annual capital works program	Program Completed	17/18 Program Complete
		IN5.1.3	Concept and detailed design of the WTP raw water Augmentation Project	Designs completed	To be completed in 18/19
		IN5.1.4	Detailed design of the Washwater and Sludge Lagoon upgrade at the Goulburn WTP	Design Completed	Designs completed
IN5.2	Investigate safe and secure water supply options to accommodate regional growth	IN5.2.1	Review the IWCM as per the NSW DPI Guidelines	Review Completed	To be completed following raw water augmentation and Marulan WWTP.
		IN5.2.2	Review the Water and Sewer Strategic Business Plan as per the NSW DPI Water Guidelines	Review Completed	To be completed with IWCM.

CSP Strategy IN6

Implement safe, accessible and efficient waste management and recycling options for general and green waste and sewerage

Delivery Program Action		Activity		Measure	Status
IN6.1	Operate, maintain and upgrade the sewer systems to maximise performance and minimise environmental, operational and capital project risks.	IN6.1.1	Completion of annual maintenance programs.	Programs Completed	17/18 Programs Completed
		IN6.1.2	Completion of annual capital works programs.	Programs Completed	17/18 Programs Completed
		IN6.1.3	Completion of the new Goulburn WWTP.	New WWTP Commissioned	Commissioning to commence in November 2018
IN6.2	Investigate safe and secure sewer collection and treatment options to accommodate regional growth.	IN6.2.1	Review the IWCM as per the NSW DPI Guidelines.	Review Completed	To be completed after raw water augmentation and Marulan WWTP.
		IN6.2.2	Review the Water and Sewer Strategic Business Plan as per the NSW DPI Water Guidelines.	Review Completed	To be completed with IWCM.
IN6.3	Develop the Goulburn, Marulan and Tarago Waste Management Centres to meet community and environmental needs.	IN6.3.1	Completion of the Goulburn Waste Management Centre Master Plan.	Master Plan Completed	Master Plan Completed
		IN6.3.2	Completion of the environmental works at Goulburn, Marulan and Tarago.	Works completed	Works completed
		IN6.3.3	Construction of the Tarago amenities building.	Works Completed	Works commenced and completed in 2018/19.
		IN6.3.4	Construction of the Goulburn Waste Management Centre upgrade works.	Works Completed	Detailed design underway for the Goulburn Waste Management Centre upgrade works.

CSP Strategy IN7

Secure improvements for and future proof telecommunications infrastructure

Delivery Program Action		Activity		Measure	Status
IN7.1	Develop a Smart City Action Plan	IN7.1.1	Collaborate with community and develop Smart City Action Plan	Plan developed	Plan completed and accepted by Council. Implementation ongoing.

CSP Strategy IN8

Improve accessibility to and support the development of health and medical facilities in the region

Delivery Program Action		Activity		Measure	Status
IN8.1	Lobby State Government to provide adequate health and medical facilities within the Local Government Area	IN8.1.1	Annual progress reports provided to Council	Reports provided	Lobbying undertaken and ongoing
IN8.2	Support the development of community health services and infrastructure that is accessible to residents living in remote areas and to less mobile residents	IN8.2.1	Annual progress reports provided to Council	Reports provided	Lobbying undertaken and ongoing

CSP Strategy IN9

Improve accessibility to and support the development of education and training facilities in the region

Delivery Program Action		Activity		Measure	Status
IN9.1	Advocate for the education and training needs of the young people in the region	IN9.1.1	Annual progress reports provided to Council	Reports provided	Working with TAFE NSW to commence subsidised training from LGNSW Skills Strategy for youth in Goulburn & surrounds.
		IN9.1.2	Continuation of Council's trainee employment program	Number of trainees employed at least maintained	Achieved

Enhancing Waste Management

In 2017/18, Domestic Waste collection services were provided to 16,153 properties in Goulburn City and Marulan. This was comprised of 3994 tonnes of residual waste from red lidded bins, 2126 tonnes of recycling from yellow lidded bins and 1271 tonnes of food and garden organics.

Council also collected 1511 tonnes of waste through its commercial waste collection service and 2458 tonnes of cardboard was collected from commercial and residential properties by Endeavour Industries.

Council has also continued to work on actions outlined in the 2013 Waste and Resource Recovery Strategy, which states our vision is 'Sustainably managing Goulburn Mulwaree's waste for the long term'.

Some of the key achievements in 2017/18 included:

- The commencement of design work on an estimated \$4 million upgrade of Goulburn Waste Management Centre, which will transform the facility into a modern resource recovery centre focussed on recycling and reuse.
- Successfully obtaining a \$550,000 grant through the NSW Government's Waste Less Recycle More program to provide organic waste bins for food and garden waste to domestic waste customers in mid 2019. Kitchen caddies will also be provided to residents in the collection zone. A \$200,000 grant was also obtained to construct a Community Recycling Centre for problem wastes. Both grants were awarded by the NSW Environmental Trust in partnership with the NSW Environment Protection Authority through the Waste Less Recycle More Initiative.
- Hosting the City's first free disposal weekend for mattresses, e-waste and fridges/freezers/air conditioners in May 2018. The weekend was very well supported by the community and more than 800 mattresses, 250 fridges/freezers and 300 e-waste items were recycled.
- Delivering a number of waste education activities, including school visits to local preschools, primary and high schools plus educative stands/activities at local events such as SPACExpo, International Day of People with Disability, Australia Day, Clean Up Australia Day, Goulburn and Tarago Shows, the Tallong Apple Day Festival and World Environment Day. Council has supported and promoted a number of nationwide awareness events such as Plastic Free July, Garage Sale Trail and National Recycling Week.
- Increasing the number of Recycling Assistants staffing public drop off facilities at Goulburn Waste Management Centre. This has improved customer service, increased recycling rates and led to a number of compliments from the public on the enhanced service, such as residents who told us "The staff at the waste centre are so good, helpful and efficient. The centre is well run and organised and it is much cleaner and tidier too".
- Introducing an electronic rural waste card to enable better tracking of waste loads and improved reporting to the EPA.
- A significant upgrade to the landfill at Marulan Waste Management Centre was undertaken to reduce leachate generation and enhance environmental management. A new landfill Environmental Management Plan was also developed for the site.



Wollondilly Public School was one of a number of schools that participated in waste education initiatives.

“The staff at the waste centre are so good, helpful and efficient. The centre is well run and organised and it is much cleaner and tidier too” - A local resident



Significant Environmental Improvement Works were undertaken at Marulan Landfill in 2017/18.

Our Civic Leadership

Our leaders operate ethically and implement good governance. We empower our residents with the tools to participate actively in the development of our communities.

Community Strategic Plan Strategies:

- CL1 Effect resourceful and respectful leadership and attentive representation of the community*
- CL2 Encourage and facilitate open and respectful communication between the community, the private sector, Council and other government agencies*
- CL3 Collaborate and co-operate as a group of Councils to achieve efficiencies and a greater voice in regional decision making and encourage similar co-operation across other sectors and community groups*
- CL4 Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region*

Achievements in implementing the Delivery Program

CSP Strategy CL1

Effect resourceful and respectful leadership and attentive representation of the community

Delivery Program Action	Activity	Measure	Status
CL1.1 Actively promote sound governance practices and procedures within the organisation	CL1.1.1 Facilitate a legislatively compliant open access information - Government Information Public Access Act	Formal applications responded to within legislative requirements	Achieved
	CL1.1.2 Facilitation of a program of Governance related training to Councillors and relevant staff	Training provided on a minimum of 2 topics per year	Code of Conduct and Access to Information training conducted
CL1.2 Ensure the long term financial sustainability of Council through effective and prudent financial management	CL1.2.1 Report on Council's Financial position and performance	Unqualified Audit Report	Achieved
	CL1.2.2 Achieve Budget Control	Budget achieves Operating Surplus before Capital items	Achieved
	CL1.2.3 Implement Fit For the Future Action Plan and Report on performance against the Fit For the Future benchmarks	All fit for the future benchmarks met	All benchmarks met bar Infrastructure Renewal Ratio which was affected by level of capital works in progress at the end of the financial year
CL1.3 Support Council to be compliant, efficient and more effective through use of technology.	CL1.3.1 Develop, maintain and improve Council's corporate application systems	Maintain online services system availability > 98%	Achieved
	CL1.3.2 Maintain, support and renew Council's information and communication technology	Percentage of support requests resolved on time > 85%	Achieved
CL1.4 Deliver excellence in customer service throughout the organisation	CL1.4.1 Provide quality customer service from the Customer Service Business Unit	Customer Service satisfaction survey responses >85% good/excellent	Achieved

CSP Strategy CL2

Encourage and facilitate open and respectful communication between the community, the private sector, Council and other government agencies

Delivery Program Action		Activity		Measure	Status
CL2.1	Undertake community consultation in accordance with adopted Community Engagement Strategies	CL2.1.1	To actively promote and advertise public meetings through all available media platforms	Participation and attendance of public meeting will be noted, however this activity does not need to be actively measured.	Public meetings continue to be advertised on all media platforms
		CL2.1.2	To facilitate on-line consultation through the Your Say Goulburn platform	Registrations on Your Say Goulburn will be tracked and measured.	682 registrations on Your Say. All online consultation undertaken through this.
		CL2.1.3	Maintain strong social media presence through regular posts and engagement	Social media likes and follows, along with engagement with posts, are actively tracked and measured each month.	Follows & engagement continue to trend positively. Over 5,000 residents follow Council on Facebook.
		CL2.1.4	Continue with Community Outreach Program	Outreach meetings held	Achieved – Middle Arm added to schedule during the year

CSP Strategy CL3

Collaborate and co-operate as a group of Councils to achieve efficiencies and a greater voice in regional decision making and encourage similar co-operation across other sectors and community groups

Delivery Program Action	Activity	Measure	Status
CL3.1 Actively participate in the Canberra Region of Joint Councils (CBRJO)	CL3.1.1 Attendance at Board and General Managers Advisory Committee (GMAC) Meetings	Attendance level >90% of meetings	Achieved
	CL3.1.2 Attendance by relevant staff at Special Interest Group (SIG) Meetings		Achieved

CSP Strategy CL4

Actively investigate and communicate funding sources and collaboration opportunities that can strengthen the region

Delivery Program Action	Activity	Measure	Status
CL4.1 Continue with active Grant's Officer program within Council's organisational structure	CL4.1.1 Grant applications prepared for projects in accordance with priorities as set out within Operational Plan	Number of grant applications prepared	Ongoing
	CL4.1.2 Relevant grant funding opportunities communicated throughout the organisation and community	Number of grant opportunities identified	Ongoing

Donation & Contribution Summary

Organisation	Amount
Tambelin Independent School Inc.	\$250
Ladies Veterans' Golf Tournament	\$2,500
Community Carols of Hope	\$2,000
Goulburn West Primary School	\$50
Bradfordville Public School	\$200
Share the Dignity Charity	\$200
NAIDOC Initiatives 2017/18	\$500
Tallong Community Focus Group	\$4,921
Goulburn Uniting Church	\$1,000
Learn to Swim	\$3,550
Goulburn Cycle Club	\$2,000
Challenge Foundation	\$200
Tarago & District Show Society	\$200
BDCU Goulburn Hospital Fund	\$272
Country Education Foundation of Goulburn & District	\$3,000
Rotary Club of Goulburn Mulwaree	\$3,392
Goulburn Tennis Club	\$1,000
Goulburn High School	\$1,000
Challenge Foundation	\$250
Goulburn Motorcycle Club	\$5,000
Goulburn Swans AFL Club	\$6,745
Tathra Mayoral Bushfire Relief Fund	\$10,000
Cancer Council NSW – Relay for Life	\$2,595
Rotary Club of Goulburn Inc.	\$3,000
Tarago & District Progress Association	\$100
Cancer Council NSW – Million Paws Walk	\$279
Total	\$52,504

Heritage Grants and Donations

Heritage Item Address	Project description	Total Project Cost	Local Heritage Funding
10 Australia Street	Replace roof & Guttering	\$12,400	\$2,500
167 Cowper Street	Stabilize footings, brick repairs	\$10,920	\$2,500
65 Clinton Street	Rebuild front masonry fence	\$21,590	\$2,500
4 Belmore Street	Paint exterior features	\$6,143	\$2,500
209 Braidwood Road	Conservation of brick well	\$5,346	\$2,500
80, 82, 84 Grafton St	Paint exterior	\$9,570	\$2,500
8 Lorne Street	Brickwork repairs & tuck pointing	\$5,280	\$2,500
2 Church Street	Sandstone repairs	\$24,980	\$5,000
31 Montague Street	Paint exterior of building	\$20,508	\$2,500
Totals		\$116,737	\$25,000



Grants Received Summary

Council gratefully acknowledges the following organisations that have approved Grants to Council.

Description	Funding Body	Funds Approved
Local Government Heritage Advisor	NSW OE&H	\$6,000
Local Heritage Places (Heritage Awards)	NSW OE&H	\$6,000
Rocky Hill War Memorial Museum Upgrade	Department of Infrastructure and Regional Development - Building Better Regions Fund	\$1,250,000
Goulburn Region Performing Arts Centre	Liquor and Gaming NSW - ClubGRANTS Category 3	\$300,000
Goulburn Mulwaree Floodplain Risk Management Study and Plan	NSW OE&H	\$93,333
Nadgigomar Creek Bridge Replacement	Department of Infrastructure and Regional Development - Bridges Renewal Program	\$712,807
Leggett Park – Play Equipment and skate park upgrade	NSW FACS - Social Housing Community Improvement Fund	\$45,000
Goodhew Park – Outdoor Gym Equipment	NSW FACS - Social Housing Community Improvement Fund	\$33,992
St Clair Villa Publication	RAHS Cultural Grants	\$5,000
Youth Week	NSW FACS - NSW Youth Week Funding	\$1,425
Goulburn Region Performing Arts Centre	NSW OE&H - Heritage Near Me Heritage Activation Grants	\$100,000
Victoria Park Picnic Equipment – Adventure Playground	Stronger Communities Program	\$20,000
Nadgigomar Bridge Replacement	NSW RMS - Fixing Country Roads Round 3	\$712,808
Victoria Park Skate Park Expansion	NSW FACS - Community Building Partnership	\$20,686
Seniors' Week Celebration	NSW FACS	\$3,000
Organics Collection Service Implementation	NSW Environmental Trust	\$549,630
Goulburn Reader Writer Festival	Destination NSW - Incubator Event Fund	\$10,000
Victoria Park Redevelopment Stage 1	NSW Department of Premier and Cabinet - Stronger Country Communities Fund	\$896,000
Tarago New Amenities	NSW Department of Premier and Cabinet - Stronger Country Communities Fund	\$92,260

Description	Funding Body	Funds Approved
Seiffert Oval Pavilion	Cricket NSW and McDonald's Facility Grant	\$40,000
Hudson Park Playground Upgrade	NSW FACS - Social Housing Community Improvement Fund	\$50,000
Rocky Hill War Memorial Rolls of Honour Conservation	NSW Department of Veterans' Affairs	\$7,810
Waterworks Museum Conservation Workshop	M&GNSW	\$800
Goulburn Small Business Month	NSW Department of Industry	\$5,000
Goulburn Region Performing Arts Centre	Create NSW	\$4,500,000
Belmore Park CCTV Upgrade	Department of Industry, Innovation and Science	\$84,233
GRAG Arts Access Workshops	IMB Community Foundation	\$7,480
St Clair Coach House Refurbishment	Liquor and Gaming NSW - ClubGRANTS Category 3	\$200,000
Goulburn Community Recycling Centre	NSW Environmental Trust	\$200,000
TOTAL		\$9,953,264



Adventure Playground, Victoria Park

Legal Proceedings

Name	Status	Case Particulars	Amount
Governance Matters			
John Fisher v Goulburn Mulwaree Council	Ongoing	Review of Application under Government Information (Public Access) Act 2009 NSW Civil & Administrative Tribunal	\$7,037.28
Rates, Water and Debtors Recovery Action			\$146,000
Development and Town Planning Matters			\$996,124.28
Goulburn Mulwaree Council ats Al-Mabarar Benevolent Society - LTL:[GMC15005]	Ongoing	DA/0102/1415 - 247 Highland Way & 15213 Hume Highway, Marulan (Marulan Cemetery) Proceeding No: 2016/163224 Class 1 Appeal	\$72,568 (14/15) \$244,690 (15/16) \$284,161 (16/17) \$19,045 (17/18) Total = \$620,464
GMC v Dean Martin and William Martin [LTL:[GMC15015]	Ongoing	Illegal Wrecking Operation at 595 Cullula Road, Mayfield Proceeding No: 2016/175500 Class 4 Appeal	\$23,597 (15/16) \$36,046 (16/17) \$4,729 (17/18) Total = \$64,372
Council ats Warrigal Care - LTL:[GMC15002]	Ongoing	MOD/0070/1314 & MOD/0071/1314 - 7 St Aubyn Road, Goulburn Proceeding No: 10110 & 10111 of 2015 Class 1 Appeal	\$27,104 (14/15) \$22,273 (15/16) \$39,620 (16/17) \$13,583 (17/18) Total = \$102,580
Jasminco Resources Pty Limited v Goulburn Mulwaree Council, LEC [MADDOCKS-M.FID3170844]	Ongoing	DA/0330/1617 – 288 Tiyces Lane, Goulburn Proceeding No: 2018/106237 Class 1 Appeal	\$32,832 (17/18)
Urban Abode Developments Pty Ltd v Goulburn Mulwaree Council, LEC [MADDOCKS-M.FID3170853]	Ongoing	DA/0234/1718 – 17 Fenwick Crescent, Goulburn Proceeding No: 2018/113521 Class 1 Appeal	\$17,718 (17/18)
MLH Pty Ltd v Goulburn Mulwaree Council	Ongoing	Stormwater nuisance 134 Mary's Mount Road, Goulburn Supreme Court of NSW	\$5,121 (17/18)

Mayoral Expenses

Mayoral Allowance	\$42,120
Mayoral Vehicle	\$11,890
Councillors Annual Fee (per Councillor)	\$19,310
Total Councillor Fee (Nine Councillors)	\$196,600
Overseas Visits	\$Nil
Interstate Visits	\$783
Travel Costs reimbursed to Attend Meetings	\$12,028
Councillor Technology Costs	\$4,915
Councillor Telephone Call Costs	\$4,031
Councillor Conference & Seminars	\$7,253
Councillor Training & Skill Development	\$Nil
Costs for a spouse or other persons who accompanied a Councillor	\$Nil
Childcare Costs	\$Nil

Senior Staff Remuneration

Senior Staff positions, as defined by the *Local Government Act 1993*, employed by the Council during 2017/18 were the General Manager, Director Business Services, Director Goulburn Mulwaree Operations, Director Goulburn Mulwaree Utilities and Director Growth, Strategy & Culture.

The total remuneration package for the General Manager in respect of his employment was \$311,189.36 which includes \$275,561.00 salary, \$26,178.29 superannuation and \$9,000 private usage of a Council vehicle and \$450.00 Membership Local Government Professiona. The Fringe Benefits Tax on this vehicle was \$11,539.

The total remuneration package for the Director Business Services in respect of his employment was \$215,000.00 which includes \$184,347.03

salary, \$18,652.97 superannuation and \$12,000.00 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$6,095.

The total remuneration package for the Director Goulburn Mulwaree Operations in respect of his employment was \$204,871.88 which includes \$178,097.60 salary, \$17,774.27 superannuation and \$9,000.00 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$9,662.

The total remuneration package for the **Director Utilities in respect of their employment was \$194,365.63 which includes \$168,502.85 salary, \$16,862.77 superannuation and \$9,000.00 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$5,949.

The total remuneration package for the **Director Growth, Strategy & Culture in respect of their employment was \$194,365.63 which includes \$168,502.85 salary, \$16,862.77 superannuation and \$9,000.00 private usage of a Council vehicle. The Fringe Benefits Tax on this vehicle was \$8,306.

**Please note, these positions were vacant for a period throughout the year

External Bodies Exercising Council Functions

No external bodies were engaged by Council to run Council facilities during 2017/18.

Controlling Interest in Companies

Council held no controlling interest in any companies during the reporting period.

Councillor Meeting Attendance 2017 - 2018

	Council Meetings 22	Councillor Briefings 30	Outreach Meetings 9	Public Meetings 0	Community Meetings 1	Total 2017-2018
Councillor Attendance						
Cr Bob Kirk	21	27	8	0	1	57
Cr Peter Walker	21	27	7	0	1	56
Cr Andrew Banfield	20	19	6	0	0	45
Cr Leah Ferrara	22	18	9	0	0	49
Cr Margaret O'Neill	18	14	0	0	0	32
Cr Carol James	21	24	8	0	0	53
Cr Denzil Sturgiss	22	26	9	0	0	57
Cr Sam Rowland	17	4	2	0	0	23
Cr Alfie Walker	16	10	1	0	0	27

Private Works

During the period of 1 July 2017 to 30 June 2018, Council carried out private works for sewer \$31,552.33 and water \$188,671.90 There were no other private works carried out.

Regulations, Rates and Charges Written Off

Amount of rates and charges written off during the 2017/18 financial year:

S575 (Pensioners)	\$887,564.99 Total Claim \$399,404.25 Written off (45% of the total claim)
S585 (Postponed)	\$11,663.65

Did you know? The total land value in the LGA as at the 30 June 2018 was \$2,784,055,592 with the number of rate assessments being 15,457

Partnership, Co-operatives and Joint Ventures

During 2017/18 Council was a member of the following organisations:

- Canberra Joint Organisation (CJO)
- South East Australian Transport Strategy (SEATS)
- South East Regional Academy of Sport (SERAS)
- Southern Tablelands Arts (STARTS) Inc.
- Country Mayors Association (CMA)
- Local Government Association (LGA)
- South East Weight of Loads Group

Council was also involved in co-operative arrangements with:

- Endeavour Industries, an organisation that provides employment for the disabled.
- Southern Phone

Stormwater Levy

Council does not levy an annual charge for stormwater management services.

Environmental Planning and Assessment Act 1979 No. 203

Council entered into the following Planning Agreements during the period 1 July 2017 to 30 June 2018:

Address	DA No.	Date Executed
984 Bullamalita Road, Quialigo (Quarry)	DA/0019/1516	17 October 2017
153 Taralga Road, Goulburn (St Joseph's re-development)	DA/0182/1617	21 September 2017

Companion Animal Act 1998 & Regulation

The following provides a statement of activities relating to the enforcement and compliance with the Companion Animals Act 1998 and Regulation.

The Council expended a total of \$274,019 during 2017-18 in the operation of the companion animal facility and the enforcement and compliance of the provisions of the Companion Animals Act 1998 and Regulation. This financial component does not incorporate the administrative and management costs associated with the operation of the Companion Animal Program.

Council utilises the Guidelines on the Exercise of Functions under the Companion Animals Act 1998 to assist in meeting the obligations of the legislation as follows:

- The 2017/18 Pound Data Return was submitted by the due date.
- All dog attacks for 2017/18 were recorded on the Companion Animal Register.
- Council supports the desexing of dogs and cats by only selling desexed animals from the Companion Animal Facility.
- Enforcement of the Companion Animals Act and Regulation is undertaken via an educational approach regarding responsible pet ownership. Information is provided directly to pet owners and is also readily available on Council's website.
- Council is active in seeking rehousing opportunities for suitable unclaimed animals. This is achieved by keeping suitable animals for longer than the statutory time frame and liaising with animal rescue

groups to find homes for animals. Recently Council commenced the use of social media to promote a 'pet of the week' in order to raise the profile of its animal rehousing efforts.

- There are four formally designated off leash areas for dogs located throughout Goulburn. These are located at Victoria Park (Cnr Faithfull & Clifford Streets), Eastgrove (Cnr Park Road & Hercules Street), West Goulburn/Garfield Park (Cnr Garfield Avenue, Francis Street & Wyatt Street) and Jack White Park (Cnr of Progress & Wran Streets, alternative access via Dalley & Healey Streets). Further off-leash areas are proposed and are currently being planned and considered for development in 2019/20. This will be determined following community consultation.



Equal Employment Opportunity Management Plan

Goulburn Mulwaree Council is committed to its responsibilities under relevant legislation to provide a workplace that is free from bullying, harassment, discrimination and victimisation and provides equal employment opportunities (EEO) for current and prospective employees.

Council's EEO Management Plan encompasses the following objective and strategies:

1. **Communication and Awareness:** To communicate EEO responsibilities, principles and practices to all current and potential employees.
2. **Collection and Recording of Appropriate Information:** To ensure that relevant information in relation to EEO is collected and recorded for the ongoing development of EEO programs and to monitor the effectiveness of the current EEO plan.
3. **Recruitment and Selection:** To ensure all Recruitment and Selection at Goulburn Mulwaree Council is undertaken in accordance with legislative requirements and EEO principles.
4. **Training and Development:** To ensure training and development procedures conform to EEO principles, which incorporates opportunities for training and development of EEO target group members.
5. **Human Resources Policies and Procedures:**
 - a. To ensure all instances of advancement, transfer and higher duties are offered following fair and consistent processes where merit is established.

- b. To ensure any dispute/grievance that is raised is treated equitably and in accordance with Council's grievance resolution procedures.
- c. To ensure all employee conditions of employment conform to EEO principles.

Target Groups: To set strategies to assist employment for target groups. These groups include people from a non-English speaking background, people from an Aboriginal and Torres Strait Islander background, people with a disability, women in managerial roles and youth



Contracts Awarded over \$150,000

Major contracts undertaken 1 July 2017 – 30 June 2018

Contractor	Project	Amount
Golden Star	CBD Enhancement Project – Bradley Street to Goldsmith Street	\$1,291,534.00 Incl GST
Avijohn	Faithful Street Asphalt	\$242,733 inc. GST
Divalls	Rural Roads Package	\$2,093,480.10 incl GST
Q1 Construction	Construction of warehouse and records building at 42 Hetherington Street	\$1,182,203.00 incl GST
Marathon	Design & Construction of new office at 5 Hetherington Street	\$1,031,342.22 incl GST
Fulton Hogan	Bitumen sealing for various roads	\$1,301,962.98
Bridge Works	Construction of Komungla Bridge	\$2,524,500.00 incl GST
BHA	Design of the Performing Arts Centre	\$762,341.80 incl GST

Geoexchange	Veolia heating & cooling (contract awarded 2016/17, works in 2017/18)	\$437,800.00 Incl GST \$340,000 carried over into 17/18FY
GeoExchange	56 Clinton Street Air Conditioning and	\$165,000 (carried over from 1617FY)
Landform Gardens Pty Ltd.	Adventure Playground (contract awarded 2016/17, works in 2017/18)	\$1,668,241.52 incl GST
Hartwigs Trucks Queanbeyan	Westrans 20T hook loader fitted to Fuso FN64 truck	\$249,121.00 incl. GST
Bucher Municipal Aust. Pty Ltd	Bucher GenV 22m3 side loading compactor fitted to Dennis Eagle Elite 2 Truck	\$392,283.00 incl GST
Water Services		
Cardino NSW/ACT	Effluent Reuse Scheme	\$589,450
Hunter H2O	Network Modelling	\$227,649
Kilard Excavation	Water Mains Replacement	\$894,366
360 Engineering	Telemetry Upgrade	\$174,336

Public Interest Disclosure

Under Section 31 of the *Public Interest Disclosures Act 1994*, Council must prepare an annual report on its obligations under this Act, within four months after the end of each reporting year.

The number of public officials who have made a public interest disclosure to Council:

1. The number of public interest disclosures received by Council in total = 0
2. The number of public interest disclosures that relate to corrupt conduct = 0
3. The number of public interest disclosures that relate to local government pecuniary interest contraventions = 0
4. The number of public interest disclosures finalised by Council = 0

Council has an Internal Reporting Policy that was adopted 26 July 2013 and revised in July 2017. The Policy establishes an internal reporting system to encourage and facilitate the reporting of public interest disclosures of corrupt conduct, maladministration, serious and substantial waste, government information contravention and local government pecuniary interest contravention.

Actions taken to ensure that staff awareness responsibilities are met under Section 6E (1) (b) of the Act include the following:

- Policy briefing to Directors and Managers
- Induction program for new staff
- Internal reporting included as part of Council's mandatory Code of Conduct training
- Links to external investigating authorities from Policy
- Refresher Code of Conduct training

S125 Access to Information Statistical Report (Government Information (Public Access) Act 2009)

Section 125 of the *Government Information (Public Access) Act* (GIPA Act) requires Council to annually report on its obligations under the GIPA Act. Clause 7 and Schedule 2 of the *Government Information (Public Access) Regulation 2009* outlines what must be included in the report. Council will meet its reporting obligations under the GIPA Act through inclusion in Council's organisational Annual Report.

In accordance with Section 7(3) of the GIPA Act, Council must review its program for the release of government information to identify the kinds of information held by Council that should be made available in the public interest and that can be made publicly available without imposing unreasonable additional costs on the agency. This review must be undertaken at least once every 12 months.

In 2017-2018 Council's ongoing program for the proactive release of information involved requests for information being allocated to a specific department or referred to the Right to Information Officer. Requests for information, other than open access, were assessed using a checklist that assists staff in determining release. The checklist assesses the following:

- Owner of information
- Authority to release information
- Public interest – refer to Right to Information Officer
- Personal information
- Third party information – consent or easily redacted

- Copyright – consult
- Resources to search for and obtain information

During the reporting period, we reviewed this program by:

- Identifying the types and categories of information most requested
- Reviewing current practice for informal release
- Reviewing Council’s obligations under the *Copyright Act 1968* and the *Environmental Planning and Assessment Act 1979* in relation to development applications
- Consulting with staff across departments including managers and frontline staff
- Updating our “Access to Information” guide as a resource for staff and customers adding more categories
- Examining information made publicly available by other Councils when requests received for new information

As a result of this review we undertook training of staff on the release of Council held information and we released the following information proactively:

- Landholder details to government agencies and authorities for the purposes of:
 - Database updating
 - Consultation for NBN connections, noxious weed management, electricity maintenance, rural fire safety management, state significant development projects.
- Contact details of applicants requesting information of third parties for the purposes of:
 - Fencing
 - Neighbour trees

- Noxious weeds
- Electricity connection
- Parking information
- Grants information



Statistical Information About Access Applications

Schedule 2 of the Government Information Public Access (GIPA) Regulation sets out, in table formats, the statistical information that is required to be included in Council's annual report on GIPA obligations. These are as follows:

Table A: Number of applications by type of applicant and outcome*

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Media								
Members of Parliament								
Private sector business	1					1		1
Not for profit organisations or community groups								
Members of the public (application by legal representative)	6			1	2			
Members of the public (other)	1	2		2	1	1		

* More than one decision can be made in respect of a particular access application. If so, a recording must be made in relation to each such decision. This also applies to Table B.

Table B: Number of applications by type of application and outcome

	Access granted in full	Access granted in part	Access refused in full	Information not held	Information already available	Refuse to deal with application	Refuse to confirm/deny whether information is held	Application withdrawn
Personal information applications*								
Access applications (other than personal information applications)	8	2		2	2	4		1
Access applications that are partly personal information applications and partly other								

* A personal information application is an access application for personal information (as defined in clause 4 of Schedule 4 of GIPA) about the applicant (the applicant being an individual).

Table C: Invalid Applications

Reason for invalidity	No. of applications
Application does not comply with formal requirements (section 41 of GIPA Act)	4
Application is for excluded information of the agency (section 43 of GIPA Act)	0
Application contravenes restrain order (section 110 of GIPA Act)	0
Total number of invalid applications received	4
Invalid applications that subsequently became valid applications	4

Table D: Conclusive presumption of overriding public interest against disclosure - matters listed in Schedule 1 to GIPA Act

	Number of times consideration used*
Overriding secrecy laws	0
Cabinet information	0
Executive Council information	0
Contempt	0
Legal professional privilege	0
Excluded information	0
Documents affecting law enforcement and public safety	0
Transport safety	0
Adoption	0
Care and protection of children	0
Ministerial code of conduct	0
Aboriginal and environmental heritage	0

* More than one public interest test consideration may apply in relation to a particular access application, and if so, each such consideration is to be recorded (but only once per application). This also applies in relation to Table E.

Table E: Other public interest considerations against disclosure – matters listed in table to Section 14 of GIPA Act

	Number of occasions when application not successful
Responsible and effective government	2
Law enforcement and security	0
Individual rights, judicial processes and natural justice	2
Business interests of agencies and other persons	5
Environment, culture, economy and general matters	1
Secrecy provisions	0
Exempt documents under interstate Freedom of Information legislation	0

Table F: Timeliness

	Number of applications
Decided within the statutory timeframe (20 days plus any extensions)	16
Decided after 35 days (by agreement with applicant)	0
Not decided within time (deemed refusal)	0
Total	16

Table G: Number of applications reviewed under Part 5 of GIPA Act (by type of review and outcome)

	Decision Varied	Decision Upheld	Total
Internal Review	1	0	1
Review by Information Commissioner*	0	0	0
Internal review following recommendation under section 93 of GIPA Act	0		0
Review by ADT	0	0	0
Total	1	0	1

* The Information Commissioner does not have the authority to vary decisions, but can make recommendations to the original decision-maker. The data in this case indicates that a recommendation to vary or uphold the original decision has been made by the Information Commissioner.

Table H: Applications for review under Part 5 of GIPA Act (by type of applicant)

	Number of applications for review
Applications by access applicants	1
Applications by persons to whom information the subject of access application relates (see Section 54 of GIPA Act)	0

Table I: Applications transferred to other agencies under Division 2 Part 4 of the Act (by type of transfer)

	Number of applications for review
Agency limited transfers	0
Applicant initiated transfers	0

State of the Environment Report

Council has prepared Annual and Comprehensive State of the Environment (SoE) reviews since 2009. Prior to that Council's SoE was carried out by the Office of the Commissioner for Sustainability and the Environment ACT as a component of the Australian Capital Region SoE Report. 17 regional Councils were included in the Australian Capital Region SoE Report.

State of Environment reporting requirements are part of the Integrated Planning & Reporting Framework. The intent is that the environmental objectives identified in Council's Community Strategic Plan (CSP) are to be measured by the SoE.

Council's annual report in the year of an election must include a State of Environment Report that;

- Reports as to the state of the environment in the local government area in relation to such environmental issues as may be relevant to the objectives for the environment established by the Community Strategic Plan
- Establishes relevant environmental indicators for each environmental objective
- Reports on and update trends in each such environmental indicator
- Identifies all major environmental impacts (being events and activities that have a major impact on environmental objectives
- Is prepared in accordance with the guidelines issued under section 406

The report may be prepared as part of a regional report.

The Planning and Reporting Manual (DLG 2010) notes that the SoE reporting process:

- Should enable Councils to focus resources on issues of concern to their community and where Council may influence their management
- Will integrate with and inform the Community Strategic Plan
- Strongly encourages regional partnerships to draw from a wide range of data and develop shared arrangements for environmental monitoring to achieve efficiencies and more consistent environmental monitoring and reporting across NSW
- May continue to apply the Pressure-State-Response model to report on indicators
- Must consult with the community in particular environmental groups when preparing the report

General Assessment

The State of the Environment in Goulburn Mulwaree is considered under the broad themes of atmosphere, water, land, biodiversity and human settlement.

Is our air quality good?

Goulburn Mulwaree enjoys generally clean air, and a pleasant climate with mild to hot summers and cool winters. Its position inland ensures a wider temperature range than coastal areas and restricts rainfall.

The lack of heavy industry or concentrations of vehicles ensures that pollutant loadings are relatively low and are usually dispersed; however, higher concentrations of pollutants may occur briefly in small areas - for example close to busy roads during peak traffic periods. Occasionally

inversions occur in valleys on clear winter nights, which can trap gaseous and fine particle pollutants, such as wood smoke from domestic fireplaces and stoves and abattoir odours, close to ground level.

The Protection of the Environment Operations Act 1997 No 156 regulates the output of pollutants from solid fuel heaters. Owners can be issued with an infringement notice if the heater produces excessive smoke; excessive smoke means the emission of a visible plume of smoke from a chimney for a continuous period of not less than 10 minutes, including a period of not less than 30 seconds when the plume extends at least 10 metres from the point at which the smoke is emitted from the chimney. No notices were issued over the 2017/2018 winter period however a number of warning letters were issued.

Are our native plants and animals better or worse off?

Goulburn Mulwaree lies almost wholly in the South-Eastern Highlands bioregion. Vegetation in this bioregion is described as predominantly wet and dry sclerophyll forests, woodland, minor cool temperate rainforest and minor grassland and herbaceous communities. The landforms are typically steep, dissected and rugged ranges, which extends across southern and eastern Victoria and southern NSW.

National Parks and Nature Reserves make up 7% of the Goulburn Mulwaree Council Area; these being the Bungonia State Conservation Area, Jerralong Nature Reserve, and parts of Morton National Park and Nadgigomar Nature Reserve. State Forest make up less than 1% of the area. Part of the Bungonia State Conservation Area was recently converted to National Park.

Overall, it is estimated that the condition of native flora and fauna is approximately the same as previous years.

During this reporting period the protection of native plants and animals within Goulburn Mulwaree through the management of clearing was largely the responsibility of the Office of Environment & Heritage (OEH) which manages National Parks, and the South East Local Land Services that includes Goulburn Mulwaree LGA. Prior to the formation of SELLS Goulburn Mulwaree LGA was covered by three Catchment Management Authorities that prepared Catchment Action Plans for the area. These documents contain information about the location, extent and quality of remnant vegetation.

Council engaged a consultant to prepare a Biodiversity Strategy for the Local Government Area. The information from the study was fed into the LEP. The outcomes of the Biodiversity Strategy are used in the assessment of Development Applications and the management of biodiversity by Council and South East Local Land Services. Council also worked with OEH to undertake an on ground assessment and subsequent mapping of the vegetation around Goulburn City & Towrang. The mapping will be used to provide greater accuracy & to update the LEP.

Council's Local Environmental Plan (LEP) 2009 in relation to protection of vegetation states that Council approval is required before any trees and shrubs can be removed from within a listed heritage item or from an item located within a Heritage Conservation Area. In addition, NSW State Government Threatened Species Legislation protects Endangered Ecological Communities (EEC) such as Yellow Box / Blakely's Red Gum woodland and Tablelands Snow Gum, Black Sallee, Candlebark and Ribbon Gum Grassy Woodland.

The Biodiversity Conservation Act 2016, Local Land Services Act 2016, and the State Environmental Planning Policy (vegetation in Non-Rural Areas) 2017 revised the way that biodiversity (flora & fauna) is managed.

For applications that involve clearing of native vegetation associated with Development Council is the approval authority. Council is also the approval authority for clearing not associated with development, in non-rural areas where the thresholds set by the legislation are not exceeded. Where the clearing thresholds are exceeded a new Native Vegetation Panel is the approval authority.

How well do we provide for our human populations?

The Australian Bureau of Statistics records the population of Goulburn Mulwaree in 2017 as 30,566 people which is an increase over the previous year of 416 people or 1.36%. The residents of Goulburn Mulwaree are distributed between approximately 22,890 city residents and 7,676 residents in the villages and rural areas. The majority of the population increase is in the villages & rural areas. These figures are consistent with the increase for the previous year.

Council's Strategy Plan 2020 provides detailed guidance about the future direction of the area to 2020. The creation of the Strategy involved community consultation, data gathering and discussion of land use issues such as water supply, industrial development, rural land use, new farming practices, population changes and job opportunities.

Council's Local Environmental Plan 2009 (LEP) was developed from the Strategy Plan 2020. The LEP provides statutory information about land use, including specific objectives and zoning information. The LEP includes measures to protect Aboriginal and European heritage.

In terms of noise for the Goulburn Mulwaree area, Council assesses Development Applications against state legislation and guidelines in order to maintain a reasonable amenity.

Recreational activities are well provided for in Goulburn, with substantial sports facilities spread throughout the city with a concentration of fields at Carr Confoy Park on the flood plain adjacent to the Mulwaree Ponds. Some of the rural villages have facilities such as playing fields and tennis courts. Council's role is to provide the infrastructure for community groups to use.

Goulburn has a Visitor Information Centre and supports the tourism website www.igoulburn.com. This site facilitates and provides information on events such as markets, food fairs, exhibitions and art gallery events.

Council has recently added a mobile information van that attends events to its visitor info service.

Community support is generous in Goulburn with many charities supported by a network of volunteers. Examples of high profile events include the Convoy for Kids, Lilac Time festival and monthly market and the NSW Cancer Council Relay for Life.

Cultural activities in Goulburn Mulwaree encompass the visual and performing arts. Goulburn Regional Art Gallery, located in the Civic Centre, is a major resource of visual art and craft practice and education for the region. The Gallery's annual program of exhibitions fosters and promotes regional artists and craftspeople, and engages the general. The Gallery's educational activities, including an outreach program, encourage broad community participation. The performing arts are highlighted through the activities of the Lieder Theatre which has a strong youth focus, and the Goulburn Regional Conservatorium of Music provides community access to

music education. Southern Tablelands Arts promotes arts and culture generally throughout the Region.

The Goulburn Mulwaree Library is located in the Council Civic Centre. The library is a place to browse, study, and access technology or to simply relax and listen to music or read the current newspapers. A wide range of resources and services, both in the library and online, are provided to meet the information, recreational and cultural needs of the whole community. Free WiFi is provided. The library has also added a mobile van “the Bid Read Bus” to its service. The van regularly visits rural villages and markets.

Heritage protection is a high priority for Goulburn Mulwaree. Council’s Local Environmental Plan (LEP) 2009 includes Heritage Conservation Areas with the majority of Heritage Items being located towards the centre of Goulburn city. The LEP includes around 350 individual items and groups of items of heritage significance that are listed on Schedule 5 – Environmental Heritage. Heritage grants are made available annually to residents of Goulburn Mulwaree. The purpose of the grant funding is to encourage the conservation of heritage items identified in Council’s two heritage studies or located in heritage conservation areas. Projects are eligible if they involve external repair, maintenance or reinstatement of missing details on heritage buildings or items.

Council engages the services of a consultant Heritage Advisor to provide advice on development applications, urban design and to assist in the administration of the heritage grants. An Archaeological Management Plan was completed in 2010 and an Aboriginal Heritage Study was completed in 2013. In 2016 Council engaged consultants to update its Heritage Study. The study was adopted by Council in 2018 and its recommendations will be

progressively integrated into the LEP including a revised Schedule 5 of Items of Environmental Heritage.

Has land quality improved and are we using our land sustainably?

The Goulburn Mulwaree Council area covers an area of 3,298 km². The vast majority of this land is used for rural purposes.

Land use change has accelerated in recent years with many new approvals for additional residential, industrial & extractive industry development. Generally these developments have taken place on land that has long been earmarked for such development and hence these applications have not resulted in the loss of open space. Several sites have also been highlighted for the provision of new services and infrastructure to allow for additional residential and industrial growth. Development of the former Kenmore Hospital site is progressing slowly and the expansion of the highway service centre in South Goulburn is progressing more rapidly. The proposed distribution “Hubs” to the South East and North of the city did not eventuate due to the economic climate.

The State Government’s South Eastern Tablelands Regional Plan 2036 replaced the Sydney to Canberra Corridor Regional Strategy. The Regional Plan identifies the key issues for the South Eastern Tablelands Region. The plan’s Vision is for “A borderless region in Australia’s most geographically diverse natural environment with the nation’s capital at its heart”. The goals to achieve the vision are; A connected and prosperous economy; A diverse environment interconnected by biodiversity corridors; Healthy and connected communities and Environmentally sustainable housing choices. Planning Proposals and any Strategic Planning documents prepared by Council will need to align with the Regional Plan.

Goulburn Mulwaree Strategy Plan 2020 provides strategic directions for growth targets, growth areas, sustainable development and planning instruments and policies.

Land quality issues within rural areas have had a particular emphasis on issues relating to noxious weed identification and removal, fertiliser spreading and intensive agriculture requiring substantial staff attention. Council is addressing such rural land use conflicts as part of the Strategy Plan by working with the community to develop and implement techniques to avoid conflicts.

Council has an active Biosecurity Weeds Section that is assisting to improve land quality by identifying sites containing priority weeds and requiring that landholders take action to meet their Biosecurity Duties under the Biosecurity Act 2015. Council has a weed spaying and management program on land that it controls.

Council runs a licenced landfill in Goulburn and a small landfill at Marulan, plus a transfer station at Tarago.

The main putrescible and solid Waste Management Centre at 100 Sinclair Street, Goulburn has been in operation since 1906, and is situated in a valley next to Mount Gray. The Waste Management Centre is open to use by all residents of Goulburn Mulwaree. The site accepts asbestos waste from within Goulburn Mulwaree. The site has an area exceeding 100 hectares and has an active tipping area of less than one hectare. The site has a potential landfill life span until around 2055 if new cells area added. Council's waste minimisation strategies not only benefit the environment but also extend the life of the Waste Management Centre.

To address rural waste issues, rural residents are supplied waste card that allows 52 visits to a Waste Management Centre each year plus one bulky

waste disposal. Within the rural areas of Goulburn Mulwaree, Council operates the 6.7 hectare landfill site at Marulan, plus the waste transfer station at Tarago. Both sites are fenced and manned. The Marulan landfill has a life span estimated to be more than 40 years.

Council runs in-house waste collection services in Goulburn City and Marulan township, including organic waste, recycling and residual waste collection. The green waste collection service minimises the amount of organic materials entering the waste stream and Council has recently commenced undertaking composting of this material at Goulburn Waste Management Centre.

Council also undertakes waste education initiatives, such as educating school children about the importance of waste reduction utilising the recycling mascot 'Binjamin'.



Wollondilly Public School students with Council's Waste Education & Project Officer, Hannah Cotton, and Julie Donne, from Bournda Environmental Education Centre.

Progress towards sustainability

Council's adopted Integrated Planning and Reporting is underpinned by the key consideration of sustainability and has as one of the six key goals "a sustainable environment". Areas dealt with are:

- Land management
- Natural resource management
- Open spaces

In early 2007, Council inserted a sustainability focus into its organisational structure. Driving improvements in sustainability is a whole of Council responsibility. A Sustainability Working Group made up of representatives from across the Council organisation prepared a Corporate Sustainability Action Plan with annual actions.

Initiatives include;

- Undertake a Biodiversity Strategy and its integration into the LEP 2009
- Update Council's successful Rural Living Handbook with Sydney Water to inform rural landholders of land management issues, requirements and best practice
- Undertake a Sustainability Health Check
- Council's Sustainability Action Plan established the following carbon reduction target; Reduce energy consumption year on year, with the target being a reduction of 10% by 2030 based on 2015 usage
- Engage a consultant to measure Council's carbon production and report on anomalies in energy use so that these can be investigated and rectified if necessary

- Participate in the Sustaining our Towns project run by South East Region Resource Recovery Organisation of Councils (SERRROC). Now complete the project aimed to reduce the environmental impact of residents and businesses
- Installation of solar electricity generating systems (photovoltaic solar cells) on a number of its buildings such as the Civic Centre, Visitors Information Centre, Aquatic Centre, Waste management Centre & at Council's Works Depot for a total of 100kW of solar power generation. These systems reduce the amount of electricity Council has to draw from the grid and consequently reduce Council's carbon footprint. In the medium term they also reduce Council's financial outlay as the payback period for a PV system is approximately 5-7 years.

Council's work on the 2020 Strategy Plan also had a strong sustainability theme. Key emerging issues that require direction over the coming years include:

- The need for services to support an ageing population
- The importance of a secure reliable water supply to encourage and support the growth of residential, industrial and commercial development
- Diversification of the economic base to provide job opportunities for residents and to attract a greater working age population
- The need to protect important agricultural land and plan rural residential development through control of rural residential subdivision to produce better outcomes for the agriculture industry and for residents
- Need for Council to undertake clear and transparent decision making and communicate effectively and consistently with local rate payers

- The need to balance the desire to maintain a quiet rural lifestyle and opportunities for growth due to the strategic location of Goulburn Mulwaree, between Sydney and Canberra.

Council continued work on the long term water strategy including Integrated Water Cycle Management principles. Funding to a total of \$50 million through subsidies and loans was established for the planning and construction of the Highlands Source Project in 2009/10. The Water Management Strategy sets the future direction of an integrated approach to deal with the issues of water supply, effluent disposal and stormwater management to the year 2030.

A new Waste Water Treatment Plant is due for completion in September 2018. The new WWTP will dramatically improve the quality of water that is released into the Wollondilly River.

An energy audit of Council's Civic Centre was carried out by consultants EnCall. The audit recommends prioritised actions to reduce the energy use of the Civic Centre. Improving the efficiency of the lighting and Heating Ventilation & Air Conditioning (HVAC) systems were two of the primary recommendations.

How Good is our Water Quality?

Goulburn Mulwaree measures water quality in our raw and drinking water. Council is responsible for managing our raw water storages, including Pejar Dam, Sooley Dam, Rossi Weir and the water sourced through the Highlands Source Pipeline. Council also manages water quality from the Goulburn and Marulan Water Treatment Plants and their associated networks.

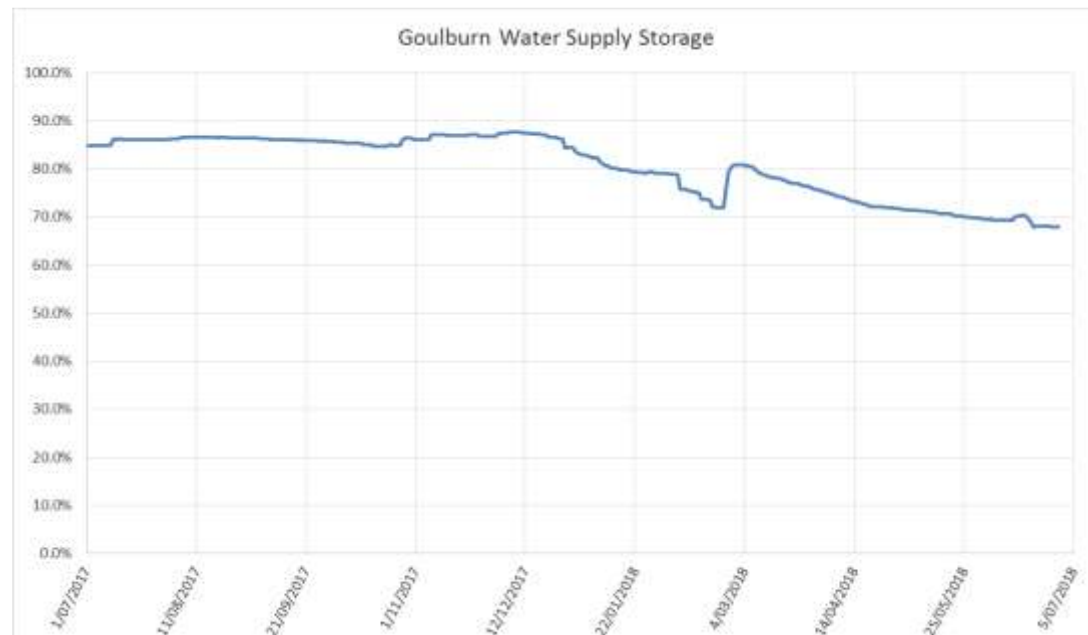
Regular samples are collected by Council officers with the analysis being carried out by an independent laboratory.

The overall water catchment in the Goulburn Mulwaree area also comes under the additional jurisdiction of the Water NSW. Their neutral or beneficial effects criteria (Norbe) for development assists with protection of river water quality.

Is water use increasing or decreasing, and are we providing adequately for the future?

At 30 June 2017 the amount of usable water available to Goulburn is 68% of total capacity. Water consumption continues to be around the 8.17ML. Marulan’s water usage on average is 292kL/day.

Figure 1. Goulburn Water Storage Capacity



There was lower than average rainfall experienced during 2017 - 2018. The storage levels ranged between 67.8% and 87.7% over the year.

Raw water was also sourced throughout the year from Wingecaribee Reservoir. A total of 2.2ML was transferred to Goulburn through the highland source pipeline.

Figure 2. Goulburn Water Demand Comparison

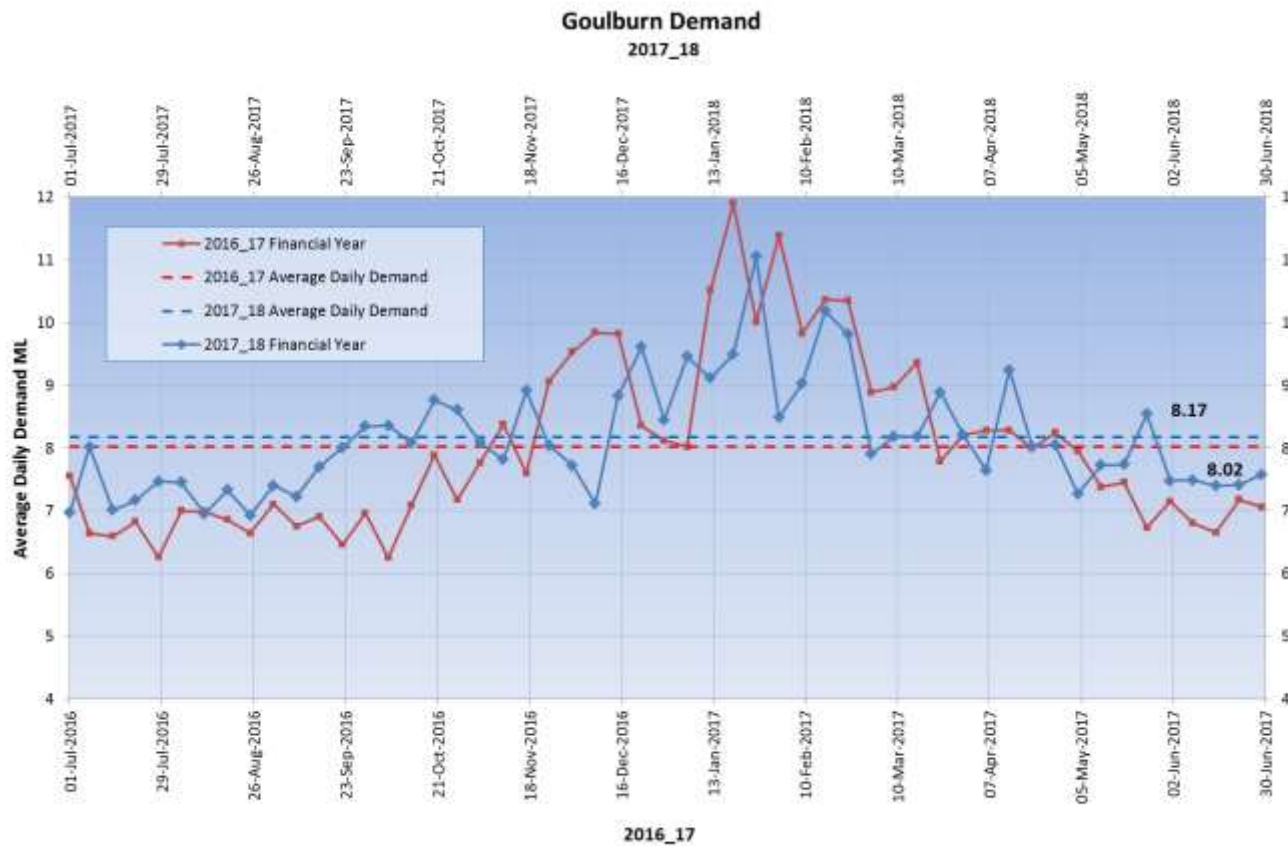


Figure 3. Marulan Water Demand Comparison

